

**BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

In Re: Petition for increase in rates )  
by Florida Power & Light Company )  
\_\_\_\_\_ )

Docket No. 120015-EI

FILED: July 2, 2012

**DIRECT TESTIMONY**

**OF**

**HELMUTH SCHULTZ III**

**ON BEHALF OF THE CITIZENS OF THE STATE OF**

**FLORIDA**

04421 JUL-2 2012  
FPSC-COMMISSION OFFICE

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**DIRECT TESTIMONY**

**OF**

**Helmuth Schultz III**

On Behalf of the Office of Public Counsel

Before the

Florida Public Service Commission

Docket No. 120015-EI

**I. STATEMENT OF QUALIFICATIONS**

**Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

A. My name is Helmuth W. Schultz III. My business address is 15728 Farmington Road, Livonia, Michigan 48154.

**Q. BY WHOM ARE YOU EMPLOYED?**

A. I am a Senior Regulatory Analyst with Larkin & Associates, P.L.L.C.

**Q. PLEASE DESCRIBE THE FIRM LARKIN & ASSOCITES, P.L.L.C.**

A. Larkin & Associates, P.L.L.C., performs independent regulatory consulting primarily for public service/utility commission staffs and consumer interest groups (public counsels, public advocates, consumer counsels, attorney generals, etc.). Larkin & Associates, P.L.L.C., has extensive experience in the utility regulatory field as expert witnesses in over 600 regulatory proceedings, including water and sewer, gas, electric and telephone utilities.

1 Q. HAVE YOU PREPARED AN EXHIBIT WHICH DESCRIBES YOUR  
2 EDUCATIONAL BACKGROUND AND PROFESSIONAL EXPERIENCE?

3 A. Yes. Attached as Exhibit No.\_\_(HWS-1), is a summary of my background,  
4 experience and qualifications.

5

6 Q. BY WHOM WERE YOU RETAINED, AND WHAT IS THE PURPOSE OF  
7 YOUR TESTIMONY?

8 A. Larkin & Associates, P.L.L.C., was retained by the Florida Office of Public Counsel  
9 (OPC) to review the rate increase requested by Florida Power & Light Company (the  
10 Company or FPL). Accordingly, I am appearing on behalf of the citizens of Florida  
11 (“Citizens”) who are customers of FPL.

12

13 **II. BACKGROUND**

14 Q. PLEASE BRIEFLY DESCRIBE THE ISSUES YOU WILL BE ADDRESSING  
15 IN THIS PROCEEDING.

16 A. I am addressing the appropriateness of the Company’s recovery on payroll, incentive  
17 compensation, benefits other than pensions and post-retirement benefits (OPEB),  
18 payroll taxes, tree trimming, pole inspections, the recovery of Directors and Officers  
19 Liability (DOL) Insurance and uncollectible expense. I will also be addressing the  
20 level of the depreciation reserve surplus available in 2013 based on recommendations  
21 regarding costs estimates in 2012 that are considered excessive and impact the  
22 amount the Company projected to be utilized in 2012. I am also addressing the rate  
23 base impact from the change in the depreciation reserve surplus and some  
24 recommendations to working capital. Finally, I will address the Company’s request

1 regarding the continuation of the automatic storm recovery mechanism contained in  
2 the 2010 settlement arguments among parties that the Commission approved in Order  
3 No PSC-11-0089-S-EI.

4  
5 **III. PAYROLL**

6 **Q. WERE THERE ANY ISSUES IDENTIFIED DURING YOUR REVIEW THAT**  
7 **IMPACTED YOUR RECOMMENDATIONS REGARDING THE AMOUNT**  
8 **OF PAYROLL INCLUDED IN FPL'S 2013 PROJECTED TEST YEAR?**

9 A. Yes. I determined that documentation supporting the amount of payroll included in  
10 O&M expense was inconsistent and insufficient. Later in my testimony I will provide  
11 the basis for my concerns and express my reservations related to the payroll O&M  
12 factor.

13  
14 **Q. IN YOUR REVIEW OF THE FILING, DID YOU IDENTIFY ANY**  
15 **CONCERNS RELATED TO THE LEVEL OF PAYROLL REQUESTED BY**  
16 **FPL IN THE TEST YEAR?**

17 A. Yes. In my review I became concerned that the projected employee complement is  
18 excessive. The Company's request is based on an average of 10,312 employees in  
19 2012 and 10,147 employees in 2013. As shown on Schedule C-35, the average  
20 number of employees in 2011 was 9,971. This historical information initiated my  
21 concern and prompted a more in-depth review of the reasonableness of the  
22 Company's request.

1 **Q. WHAT OTHER INFORMATION DID YOU REVIEW THAT CONFIRMED**  
2 **YOUR CONCERN WAS JUSTIFIED?**

3 A. The Company response to OPC Interrogatory No. 33, as amended, indicated that, as  
4 of April 2012, the employee count was 9,932. My further review of that response and  
5 the amended response to OPC Interrogatory No. 34 suggested that the request was  
6 excessive, not only because of the increase over current levels, but also because the  
7 request is based on a combination of actual filled positions and authorized positions  
8 that historically FPL has not filled. As shown on Exhibit No. HWS-2, Page 2 of 3,  
9 the Company has a long history of not filling the number of its authorized positions.  
10 Specifically of concern is that more recently the variance between authorized and  
11 filled positions has increased. Based on the information included in the filing and the  
12 responses to discovery, I believe the Company has significantly overstated the  
13 projected number of employees in its rate request.

14  
15 **Q. DID THE COMPANY ADDRESS THE NEED FOR EMPLOYEES IN ITS**  
16 **REQUEST?**

17 A. Yes. In her direct testimony on pages 7-11, Company Witness Slattery stated that the  
18 industry continues to face a severe shortage of skilled workers. She adds this is due  
19 to an aging workforce, skill gaps in the talent pool, and emerging technologies, with  
20 special emphasis on the nuclear employees. She then refers to some statistics  
21 indicating that 40% of the workforce will be eligible to retire within five years, and  
22 the number of nuclear employees within different age groups is shifting to where a  
23 greater percentage of the employee complement consists of older employees.

1 Q. DOES THE COMPANY'S EXPLANATION JUSTIFY THE INCREASE IN  
2 EMPLOYEES THAT IT IS REQUESTING?

3 A. No. The Company presented a very similar argument in Docket No. 080677-EI,  
4 which time has refuted.

5

6 Q. PLEASE ELABORATE.

7 A. As shown on Exhibit No. HWS-2, Page 2 of 3, the number of actual employees at  
8 FPL has actually declined from an average of 10,711 in 2008 to 9,921 as of May  
9 2012. The current request is troubling, since the Company in Docket No. 080677-EI  
10 requested 11,111 employees. According to the direct testimony and rebuttal  
11 testimony of Company Witness Slattery in that last rate case, complements of 11,111  
12 in 2010 and 11,157 in 2011 were required because of the increased number of  
13 employees eligible for retirement and the challenges to utilities with nuclear  
14 operations. Specifically, Ms. Slattery stated at page 6 of her rebuttal, "The staffing-  
15 level forecasts are management's reasonable estimate of what is required to do the  
16 work based on optimal staffing levels." This assumption of what is reasonable is  
17 important, because it provides a contrast between how the Company approaches a  
18 rate request and how the Company actually operates. The fact is that the projected  
19 11,111 positions claimed to be *required* for 2010 in the last rate case significantly  
20 exceeded the 10,195 actual average employment level for 2010. The projected  
21 11,157 positions claimed to be *required* for 2011 in the last rate case significantly  
22 exceeded the 9,961 actual average employment level for 2011. With a variance of  
23 916 positions in 2010 and 1,196 positions in 2011, any request for a significant  
24 increase by FPL should be viewed with skepticism. It should be noted that my

1 analysis that compares actual employees to the authorized number reflects a  
2 significantly lower authorized level for 2010 and 2011 than what the Company stated  
3 it had a need for in Docket No. 080677-EI. Based on those differences, the Company  
4 apparently revised its estimate of needed positions subsequent to the Commission's  
5 decision in Docket No. 080677-EI. It is worth further noting that in its direct  
6 testimony and petition for increase in this case, FPL does not claim that it  
7 implemented austerity measures affecting employee levels after the last rate case  
8 decision and stipulation that impacted service levels. To the contrary, FPL witnesses  
9 brag about high service levels and FPL even requests a 25 basis point ROE adder as a  
10 reward.

11  
12 **Q. DID THE COMMISSION ALLOW THE COMPANY THE REQUESTED**  
13 **11,111 POSITIONS IN DOCKET NO. 080677-EI?**

14 **A.** No. In Order No. PSC-10-0153-FOF-EI, the Commission indicated that the history  
15 of variances suggests that the Company's forecast for 2010 did not take into account  
16 unfilled positions. The Commission then elected to apply the 2007 variance of 2.48%  
17 in determining a disallowance to payroll expense. The order does not specifically  
18 identify the number of allowed positions; however, if one reduces the 11,111  
19 positions by 2.48% (or 276 positions), the result is an allowance of 10,835 positions  
20 for 2010. The Company never achieved an employee count of 10,835 during any  
21 month in the period from January 2009 through May 2012. As indicated earlier, the  
22 average actual employee count for 2010 was 10,195 positions and for 2011 it was  
23 9,961 positions. Based on the variance between the number of positions allowed in  
24 rates and the number actually employed, the Company cannot argue that the positions



1 were not filled on account of the Commission disallowing a number of the positions it  
2 requested in Docket No. 080677-EI.

3  
4 **Q. WHAT ADJUSTMENT ARE YOU PROPOSING TO THE COMPANY'S**  
5 **REQUEST?**

6 A. As shown on Exhibit No. HWS-2, Page 1 of 3, using the 3.76% average variance for  
7 the five months ended May 2012, I am recommending that the number of positions in  
8 the 2013 test year be reduced from 10,147 to 9,766. That reduction in employees  
9 reduces total payroll, excluding incentive compensation, by \$34.866 million. That  
10 equates to a reduction in payroll expense of \$24.968 million (\$24.578 million  
11 jurisdictional).

12  
13 **Q. WHY DID YOU EXCLUDE INCENTIVE COMPENSATION?**

14 A. Because the Company made an adjustment for executive incentive compensation, I  
15 will address incentive compensation separately. I am proposing an additional  
16 adjustment for employee incentive compensation. Including incentive compensation  
17 in the above payroll adjustment could result in a double counting of the dollars being  
18 adjusted.

19  
20 **Q. BASED ON YOUR RECOMMENDATION OF ALLOWING 9,766**  
21 **EMPLOYEES IN THE TEST YEAR, YOU ARE RECOMMENDING AN**  
22 **EMPLOYEE COMPLEMENT THAT IS LOWER THAN THE CURRENT**  
23 **MAY 2012 LEVEL OF 9,921. WHY SHOULD THE COMMISSION REDUCE**

1           **THE EMPLOYEE COMPLEMENT TO A LEVEL BELOW WHAT IS**  
2           **CURRENTLY EMPLOYED?**

3    A.    FPL's request for authorized positions assumed 10,348 positions in May 2012 and an  
4           average of 10,147 in the projected test year 2013. That is a difference of 201  
5           positions, based on the number of FPL's authorized positions. My recommendation  
6           to reduce the projected 2013 authorized number of 10,147 by 381 positions may  
7           appear high in comparison. However, when you consider that the actual complement  
8           as of May 2012 is 9,921 and my recommendation is to allow 9,766, my  
9           recommendation is only a reduction of 155 positions. I am actually making a  
10          conservative adjustment.

11  
12   **Q.    WOULD YOU EXPLAIN WHY YOU BELIEVE THAT COMPARISON IS**  
13   **PROPER?**

14   A.    FPL and I disagree as to what will occur with respect to the number of employees.  
15          The Company's request is based on a projection built on a projection, while my  
16          analysis and recommendation is based on actual data as it relates to the Company's  
17          less than accurate historical forecasts. The key starting point is May 2012. The  
18          Company estimated that as of May 2012, there would be 10,348 employees. It  
19          further assumed that, from May 2012 through the projected 2013 test year, the  
20          employee complement would be reduced by 201 positions (10,348 – 10,147),  
21          reflecting an average test year complement of 10,147 employees. My  
22          recommendation begins with the actual employee complement of 9,921 as of May  
23          2012 and essentially eliminates FPL's May 2012 guesstimate from the equation. I

1 then determined that the need in the projected 2013 test year is 9,766. My  
2 recommendation is for a reduction of 155 positions (9,921 – 9,766) to the employee  
3 complement for the same time frame that the Company assumes a reduction of 201  
4 positions.

5  
6 **Q. ARE YOU AWARE OF WHY THE COMPANY WOULD FORECAST A**  
7 **REDUCTION IN THE EMPLOYEE COMPLEMENT DURING 2012 AND**  
8 **INTO 2013?**

9 A. Based on the response to OPC Interrogatory No. 48, some of the reduction was due to  
10 the Company factoring in a reduction of approximately 206 positions associated with  
11 the Smart Meter deployment during 2012 and 2013. That would account for a large  
12 portion of the Company's decline of 352 positions between January 2012 (10,404)  
13 and December 2013 (10,052).

14  
15 **Q. DID YOUR REVIEW OF THE COMPANY'S PAYROLL REQUEST**  
16 **INCLUDED IN THE CURRENT FILING LEAD TO ANY OTHER**  
17 **CONCERNS?**

18 A. Yes. The purpose of my review was to determine how FPL developed the payroll  
19 amount included in O&M expense, evaluate whether the development of the  
20 employee complement was reasonable and whether a proper amount was charged to  
21 O&M expense. In addition to my concern with the excessive estimated employee  
22 complement, I identified a concern related to the appropriate O&M payroll factor.  
23 Even though I am not proposing an adjustment, I do believe that the Commission

1 should be aware of the problems and/or uncertainties that I encountered as part of my  
2 review.

3

4 **Q. IF YOU ARE NOT PROPOSING AN ADJUSTMENT RELATED TO THE**  
5 **O&M PAYROLL FACTOR, THEN WHY ARE YOU ASKING THE**  
6 **COMMISSION TO RECOGNIZE THE PROBLEMS YOU ENCOUNTERED**  
7 **WITH THE COMPANY'S PAYROLL DOCUMENTATION?**

8 A. First, the Company's filing should be supported by documents that readily identify  
9 what is actually included in the filing. A document that is labeled as payroll should  
10 consist of payroll not a combination of payroll and loaders. The fact that one  
11 response stated that O&M was 80% of total payroll and a second response indicates  
12 O&M is 70.6% of total payroll indicates there are uncertainties about the reliability of  
13 information being provided to other parties that are evaluating the filing. The second  
14 reason that I am asking the Commission to recognize issues that have been  
15 encountered is that I am proposing an adjustment to the employee complement, and  
16 that adjustment is based on total payroll that will ultimately be adjusted to reflect an  
17 amount that is included in FPL's O&M expense requested in the 2013 test year.  
18 Because a question may arise as to whether a reasonable O&M factor has been  
19 applied to the total payroll adjustment, the Commission should be aware of the  
20 discrepancies in information supplied by the Company.

21

22 **Q. PLEASE ELABORATE ON THE METHOD OF REVIEW AND ANALYSIS**  
23 **YOU UNDERTOOK AND THE ISSUES THAT YOU IDENTIFIED.**

1 A. According to the Company's Schedule C-35, in 2012 there is an estimated average  
2 employee complement of 10,312 and a total payroll of \$1,075,925,000. For 2013, the  
3 projected test year, there is an estimated average employee complement of 10,147 and  
4 a total payroll of \$1,048,734,000. To verify the dollars and employee numbers, I  
5 reviewed the Company's workpapers provided in the response to OPC Production of  
6 Documents, POD No. 12. During this review, I identified 4 specific files that my  
7 experience and the Company's response to discovery led me to believe would provide  
8 verification of the Company's Schedule C-35. First, I noted an Excel document  
9 (MFR C-35\_05\_Payroll 2012 and 2013) that listed the total payroll for 2012 and 2013  
10 to be \$1,075,924,714 and \$1,048,734,277, respectively. This verified the total dollar  
11 information on Company Schedule C-35. A second document (MFR C-35\_04\_FPL  
12 AVG Headcount\_ 2012) identified an average employee complement of 10,312 and  
13 10,147 for 2012 and 2013, respectively. This verified the "Average Employees" for  
14 the respective years on Company Schedule C-35.

15

16 **Q. YOU INDICATED THAT THERE WERE FOUR SPECIFIC DOCUMENTS**  
17 **THAT YOU RELIED UPON. IF YOU VERIFIED THE TOTAL PAYROLL**  
18 **AND THE AVERAGE NUMBER OF EMPLOYEES FOR THE RESPECTIVE**  
19 **YEARS WITH THESE TWO DOCUMENTS, WHAT OTHER**  
20 **INFORMATION WAS REQUIRED FOR YOUR REVIEW?**

21 A. The Company's request is based on the total payroll; however, the cost of service  
22 includes only the portion of total payroll being charged to O&M. Therefore, further  
23 review was required to determine the amount charged to O&M.

24

1 **Q. WHAT AMOUNT OF PAYROLL DID THE WORKPAPERS INDICATE WAS**  
2 **CHARGED TO O&M?**

3 A. A third document (Allocation of FERC Payroll to COSSIDs.xlsx) indicated that FPL  
4 charged \$836,441,007 and \$847,283,848 to O&M expense in 2012 and 2013,  
5 respectively. Because the amounts indicated a higher than normal percentage of total  
6 payroll being charged to O&M, I elected to verify that the amounts represented as  
7 O&M payroll were in fact charged to O&M in the filing. I performed this verification  
8 process by testing some of the expense accounts to a fourth workpaper (Compound  
9 Allocator Calculations-Test 2013.xlsx). This document provided a breakdown of  
10 costs by account between “labor” and “other”. The labor dollars matched the  
11 amounts tested on the third document (Allocation of FERC Payroll to COSSIDs.xlsx)  
12 and the total matched the amount of expense in the respective accounts on MFR  
13 Schedule C-4, which in turn ties into the Company’s MFR Schedule C-1. Based on  
14 that testing, I concluded that I had a document that did in fact reflect the O&M  
15 payroll included in the Company’s rate filing.

16  
17 **Q. YOU INDICATED THAT YOU HAD A CONCERN REGARDING THE**  
18 **PERCENTAGE OF PAYROLL THAT APPEARED TO BE CHARGED TO**  
19 **O&M. WHY DID YOU HAVE THAT CONCERN?**

20 A. As shown on Exhibit No. \_\_ (HWS-2), Page 3 of 3, I have summarized the expense,  
21 capital and other payroll for the years 2006 through 2011 and for 2012 year-to-date.  
22 For the years 2007-2011, the five year average of payroll that was charged to O&M  
23 expense is 75.18% and the 2012 year to date is 73.68%. The workpaper (Allocation  
24 of FERC Payroll to COSSIDs.xlsx) that shows \$836,441,007 and \$847,283,848 being

1 charged to O&M expense in 2012 and 2013, respectively, reflects that the O&M  
2 payroll in 2012 and 2013 represents 77.7% and 80.8%, respectively, of total payroll.  
3 That is a concern because that represents a significant increase over the historical  
4 trend discussed earlier, especially with the significant amount of capital work FPL  
5 has proposed in the filing. My subsequent review determined that the document was  
6 not just payroll, as indicated, but that it also included benefits. I concluded this  
7 because the “payroll” document included \$81,919,357 charged to Account 926  
8 (Employee Pensions & Benefits) in 2012 and \$96,280,274 charged to Account 926 in  
9 2013. Based on my experience and the documentation provided by FPL, I concluded  
10 that these benefit dollars are not payroll dollars. Subsequent information provided by  
11 FPL in informal discovery confirmed my conclusion. FPL responded to seven of nine  
12 questions on June 22, 2012. The Company’s response of most concern was that “The  
13 workpapers correctly reflect that approximately 80% of FPL’s payroll is allocated to  
14 O&M.” On June 25, 2012, the Company responded to a remaining question  
15 regarding the O&M expense factor. The response provided an O&M amount of  
16 \$740,842,090 (70.6% of total payroll). This confirmed I was correct when I  
17 concluded that the O&M payroll amount in the Company’s payroll workpapers was  
18 not 100% payroll dollars. In fact, the response indicates the \$847,283,848 figure  
19 includes “Loaders” which generally is indicative of employee benefit costs.

20  
21 **Q. ARE YOU CONVINCED THAT THE O&M FACTOR FOR 2013 IS 70.6%?**

22 A. No. There still remain too many variances in the Company’s discovery responses for  
23 me to firmly conclude that the 70.6% is accurate. However, by removing the  
24 \$96,280,274 shown on the Company workpaper as being charged to Account 926 in

1 2013, I calculated an O&M factor of 71.61%. This calculation is shown on Exhibit  
2 No. HWS-2, Page 3 of 3, Line 14. The comparable percentages eliminated the need  
3 for adjusting payroll because of what appeared to be the Company's use of an  
4 excessive expense factor in the test year. However, I recommend that the  
5 Commission be very cautious in relying on the level of FPL's documentation in  
6 making decisions related to payroll.

7  
8 **IV. INCENTIVE COMPENSATION**

9 **Q. HAVE YOU ANALYZED THE COMPANY'S INCENTIVE COMPENSATION**  
10 **IN THIS CASE?**

11 A. Yes. I analyzed FPL's testimony on this issue, its incentive plans, the Commission's  
12 Order for FPL's last rate case in Docket No. 080677-EI, and the responses to  
13 discovery regarding payroll and incentive compensation. In this case, Company  
14 Witness Slattery stated on page 14 of her direct testimony that "FPL has excluded  
15 from its expense request the portions of executive and non-executive incentive  
16 compensation that were excluded from the 2010 rate order, Order No. PSC-10-0153-  
17 FOF." She explained that this adjustment was made in an effort to narrow the items  
18 at issue in this rate case. Subsequent to the filing of testimony in this proceeding,  
19 FPL filed a "Notice of Identified Adjustments" that indicated the Company had  
20 inadvertently omitted from the initial filing the removal of \$.7 million associated with  
21 the non-executive performance share portion of the incentive compensation  
22 adjustment.



1 **Q. HAS THE COMPANY ADJUSTMENT TO REMOVE THE INCENTIVE**  
2 **COMPENSATION BASED ON THE ORDER IN DOCKET NO. 086077-EI**  
3 **NARROWED THE ISSUES IN THIS RATE CASE?**

4 A. To some degree, it has. However, I am still recommending an adjustment be made  
5 for incentive compensation. As shown on Exhibit No. HWS-3, I am recommending  
6 that the Company's 2013 O&M expense be reduced by \$22.726 million (\$22.371  
7 million jurisdictional).

8

9 **Q. DID YOU REVIEW THE ADJUSTMENT MADE BY THE COMPANY?**

10 A. Yes. FPL, in determining the revenue requirement for 2012 and for the projected test  
11 year 2013, removed \$36.176 million and \$28.459 million, respectively, on a  
12 jurisdictional basis for executive incentive compensation. As noted above, the  
13 Company has acknowledged that the adjustment was understated by \$.7 million for  
14 the non-executive incentive compensation portion.

15

16 **Q. DID YOU VERIFY THE AMOUNTS TO BE ACCURATE?**

17 A. I am questioning the amounts based on my review of the work papers provided in  
18 response to OPC POD No. 12 and responses to discovery. For example, the response  
19 to OPC POD No. 12 indicated that the 2012 and 2013 executive incentive  
20 compensation is \$42.900 million and \$44.745 million, respectively. In addition, there  
21 is \$12.211 million and \$12.575 million of executive performance incentive  
22 compensation in 2012 and 2013, respectively. As noted above, the respective  
23 adjustments made by FPL to executive incentive compensation for 2012 and for the  
24 projected 2013 test year were to remove \$36.176 million and \$28.459 million,

1           respectively. I have concerns that in 2012, the adjustment to O&M made by the  
2           Company is \$36.176 million out of a total of \$55.111 million (approximately 65.6%),  
3           however in the 2013 test year only \$28.459 million out of a total of \$57.320 million  
4           (approximately 49.6%) is removed. The difference is significant, and I have concerns  
5           whether the amount of executive incentive compensation removed from the  
6           respective projected 2012 and 2013 O&M expense is correct.

7  
8           I also reviewed the differences in the non-executive incentive compensation amounts.  
9           The response to OPC POD No. 12 indicated the employee incentive compensation is  
10          \$60.045 million and \$63.471 million for 2012 and 2013, respectively. In response to  
11          FIPUG Interrogatory No. 8, the Company indicated the non-executive pay for  
12          performance is \$60.8 million and \$59.0 million for 2012 and 2013, respectively. In  
13          response to OPC Interrogatory No. 236, the Company indicated the forecasted non-  
14          executive/non-bargaining incentive compensation for 2012 and 2013 is \$59 million  
15          and \$53.7 million, respectively. There is some apparent uncertainty within the  
16          Company as to the actual amount of employee incentive compensation that is  
17          included in the filing.

18  
19       **Q.    DID YOU TRY AND RECONCILE THE DIFFERENCES?**

20       A.    Yes. Upon noting some significant differences, OPC tried to schedule a meeting with  
21          Company personnel to discuss the incentive differences, as well the payroll questions  
22          discussed elsewhere in my testimony. After some delays, FPL said that due to the  
23          complexity of the questions, it would provide written responses. When the responses  
24          were provided, the answer to the question on the disparity between the two

1 adjustments was delayed until a formal response to SFHHA's Interrogatory No. 262  
2 was to be provided. However, FPL indicated that the response to SFHHA's  
3 Interrogatory No. 262 would not address fully OPC's request and that a written  
4 response would be provided specific to OPC's request. The actual response to OPC's  
5 informal request was provided on June 26, 2012. It suggests that, similar to the initial  
6 \$.7 million error already identified for 2013, a second error exists for 2013 and that  
7 there was a comparable adjustment in 2012 of \$7.904 million. I interpret the response  
8 to indicate that the 2012 executive incentive compensation amount was not the  
9 \$42.900 million as originally identified, but instead it was approximately \$57.7  
10 million. That would explain the disparity with the executive incentive adjustments;  
11 however, it raises a further concern as to how much reliance can be placed on the  
12 amounts reflected in the filing.

13  
14 **Q. EARLIER YOU NOTED THAT THE NON-EXECUTIVE INCENTIVE**  
15 **COMPENSATION MISSED BY THE COMPANY IN ITS INCENTIVE**  
16 **COMPENSATION ADJUSTMENT WAS \$.7 MILLION. WHY IS THAT**  
17 **ADJUSTMENT SO SMALL IN COMPARISON TO THE APPROXIMATELY**  
18 **\$60 MILLION YOU IDENTIFIED FOR 2012 AND FOR 2013 FOR NON-**  
19 **EXEXECUTIVE INCENTIVE COMPENSATION?**

20 **A.** FPL volunteered to make the same adjustment that was made by the Commission in  
21 Docket No. 080677-EI. The adjustment made in the 2010 rate order, Order No. PSC-  
22 10-0153-FOF, and the adjustment made by the Company in the current filing, after  
23 including the omission, appears to be consistent in the mechanics of the  
24 Commission's determination. The problem, in my opinion, is that based upon my

1 review of testimony and the Commission's prior decision, I believe there was an  
2 inadvertent oversight in the Commission's order regarding what should have been  
3 included as part of the adjustment in that proceeding. The OPC witness' testimony  
4 on that issue was entitled "Non-Executive Incentive Compensation" and the questions  
5 discussed issues related to "Non-Executive Incentive Compensation" however; the  
6 testimony dealt only with the non-executive long term incentive compensation. This  
7 was a different plan than the more costly, general non-executive type compensation  
8 plan. The Commission order also refers repeatedly to non-executive incentive  
9 compensation, which suggests the Commission was also under the impression that the  
10 OPC witness' recommended adjustment was similar to the executive incentive  
11 compensation cost adjustment recommendation that consisted of both cash-based  
12 incentives as well as stock-based incentives. Therefore, in my opinion, the non-  
13 executive compensation adjustment in Docket No. 080677-EI inadvertently omitted  
14 the cash-based portion of the non-executive incentive compensation when the  
15 decision was made as to what should be adjusted. That is why a significant difference  
16 exists when compared to the mechanics of the overall executive incentive  
17 compensation adjustment. The difference on a total Company basis in Docket No.  
18 080677-EI amounted to approximately \$52.966 million. The questionable amount of  
19 non-executive incentive compensation in this docket, according to the response to  
20 SFHHA Interrogatory No. 262, is \$59.873 million. This incentive compensation  
21 includes \$53.667 million of cash incentives and \$6.205 million of Performance Dollar  
22 Incentive Program costs.

1 Q. DOES ORDER NO. PSC-10-0153-FOF FACTOR INTO YOUR  
2 RECOMMENDATION IN THIS CASE?

3 A. Partially. The Commission decided that 100% of executive incentive compensation  
4 should be excluded from rates and “that 50 percent of the *non-executive incentive*  
5 compensation” shall be excluded from O&M expense as unreasonable. The  
6 justification for disallowing 50% (instead of the 100% disallowed for executives) was  
7 that the Commission was “hesitant to conclude that one hundred percent of the non-  
8 executive incentive compensation benefited only shareholders.” In my opinion, the  
9 Commission was right, provided the goals are set at a level that creates a true  
10 incentive to enhance performance. The adjustment I am proposing is consistent with  
11 the Commission’s Order in Docket No. 080677-EI. The only difference between that  
12 case and this case is that I have identified the portion of non-executive incentive  
13 compensation that was not addressed in Docket No. 080677-EI.

14  
15 Q. DO YOU BELIEVE THAT ALLOWING SOME INCENTIVE  
16 COMPENSATION IS REASONABLE?

17 A. Yes, if certain requirements are established and met. For example, in the Progress  
18 Energy Florida (PEF) rate case (Docket No. 090079-EI), I recommended full  
19 disallowance, based on the fact that the plans were not designed to provide a  
20 quantifiable and/or tangible benefit to rate payers. Basically, the incentive plan was  
21 focused on paying added compensation for goals that were shareholder-oriented. The  
22 Commission agreed with my recommendation and disallowed the entire amount  
23 requested. Had the employee plan been designed in a manner that would have, in  
24 fact, enhanced performance that benefited ratepayers, I would have recommended a

1 50/50 split. A properly designed employee incentive compensation plan will provide  
2 enhanced performance that benefits shareholders and ratepayers equally. The cost of  
3 such a plan then should be shared equally by shareholders and ratepayers. More  
4 scrutiny has to be placed on executive compensation, because executives are already  
5 highly compensated and the goals that are included in the executive plan are more  
6 focused on shareholder returns than customers. In addition, the main purpose for an  
7 incentive plan for executives is to provide a means of deducting, for tax purposes,  
8 compensation that may not be deductible if paid strictly as base pay. More  
9 compensation is at issue; therefore, the bar has to be set higher for any executive  
10 compensation to be included in rates.

11  
12 **Q. DID YOU REVIEW THE GOALS FOR THE FPL INCENTIVE**  
13 **COMPENSATION PLAN?**

14 A. I did. The plan I found is borderline with regard to performance goals. During some  
15 years when the goal(s) were not achieved, the goal was lowered. And, in some years  
16 when a goal was achieved, the new goal was not always set at the past year's  
17 achievement level. FPL has indicated that this could occur due to timing, since the  
18 subsequent year's plan is established prior to completion of the current year.

19  
20 **Q. WOULD YOU EXPLAIN HOW YOUR RECOMMENDATION FOR**  
21 **SHARING THE NON-EXECUTIVE INCENTIVE COMPENSATION**  
22 **DIFFERS FROM THE COMMISSION'S DETERMINATION IN ORDER NO.**  
23 **PSC-10-0153-EI-FOF?**

1 A. The decision, as I interpret it, focused on the sharing of benefits. The Commission  
2 stated it was hesitant to conclude that the plan benefitted only shareholders. That, in  
3 my opinion, means it was evaluating the flow of benefits when the decision was made  
4 to share the cost of non-executive incentive compensation equally. As I discussed  
5 earlier, for that sharing to take place, the evidence must establish that the goals used  
6 to determine whether payment will be made must be set at a level that creates a true  
7 incentive to perform at a higher level than previously achieved. As I noted earlier,  
8 PEF's failure to set true incentive goals was the basis for my recommending a total  
9 disallowance.

10

11 **Q. IS IT POSSIBLE THAT, BECAUSE SOME OR ALL OF INCENTIVE**  
12 **COMPENSATION IS DISALLOWED FOR RATEMAKING PURPOSES,**  
13 **COMPANIES WILL SIMPLY ELIMINATE THE PLAN AND INCREASE**  
14 **BASE PAY TO ACCOUNT FOR THE DIFFERENCE?**

15 A. It is possible. The real question is whether it is probable that this change could take  
16 place. In my three decades of analyzing rate cases, this has been a fairly common  
17 response by companies. I have never seen it happen. In fact, Company Witness  
18 Slattery was asked this very question in the rebuttal phase of Docket No. 080677-EI<sup>1</sup>:

19 Q. Would FPL need to reconsider restructuring its total compensation  
20 package *if any* incentive compensation expenses were excluded?  
21 A. Yes. FPL would need to consider reallocating total compensation  
22 and benefits so as to reduce performance-based compensation  
23 programs while raising base salaries and/or other traditional fixed-  
24 cost programs. This would raise costs to customers in the long run.  
25 Doing so would also negatively affect the Company's performance  
26 and impede the ability to compete in attracting and retaining the

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<sup>1</sup> Docket No. 080677-EI, REBUTTAL TESTIMONY & EXHIBIT OF: KATHLEEN SLATTERY; Page 21; filed August 6, 2009.

1 talent needed to deliver on commitments to customers. Penalizing  
2 utilities that shift from traditional fixed-cost programs to more  
3 flexible, performance-based programs would encourage inefficient  
4 program design that would negatively affect performance and harm  
5 customers.

6 Almost two and one-half years have passed since the decision in Docket No. 080677-  
7 EI, and FPL still has an incentive compensation plan. Not only does FPL have an  
8 incentive compensation plan, it has proposed to remove 100% of the executive  
9 incentive plan and 50% of the Long Term non-executive incentive compensation plan  
10 from the rate request to comply with the terms of the last order.

11  
12 **Q. IS THERE MERIT TO THE ARGUMENT THAT PENALIZING UTILITIES**  
13 **THAT SHIFT FROM TRADITIONAL FIXED-COST PROGRAMS TO MORE**  
14 **FLEXIBLE PERFORMANCE-BASED PROGRAMS WOULD NEGATIVELY**  
15 **AFFECT PERFORMANCE AND HARM CUSTOMERS?**

16 **A.** No. The first problem with that argument is that at this time, I am not aware of any  
17 utility that does not have some form of incentive compensation plan. When I have  
18 asked in the past about the implementation of the incentive plan, I have not found a  
19 utility that actually shifted from the fixed-cost plan to a flexible performance-based  
20 plan. I have uniformly found that no reduction in base pay occurred. That means the  
21 introduction of incentive compensation was, in effect, just another form of  
22 compensation offered to employees, in addition to the employees base pay. The  
23 second problem is that companies will typically argue that without this plan they will  
24 not be competitive and will not be able to attract and retain competent employees. In  
25 my experience, I have not observed any utility eliminate its incentive compensation  
26 plan. Therefore, I believe this claim has no merit. Finally, companies will argue the



1 compensation is reasonable and should be allowed based on compensation studies.  
2 The compensation studies used by companies to justify the employee compensation  
3 are focused on total compensation. These studies may justify the total compensation  
4 paid to employees; however, to date I have not seen a study that makes a comparison  
5 of the various jurisdiction-specific allowance levels for incentive compensation as  
6 such is included in total compensation. Basically, the studies may provide some basis  
7 for paying employees, but the studies do not make any determination as to what is  
8 reasonable with regard to incentive compensation for purposes of establishing rates.

9 If one were to make a comparison of PEF's incentive compensation expense and that  
10 of FPL's, one might conclude that the compensation of each of the companies was  
11 reasonable. However, based on the last rate case decisions for PEF and FPL, FPL's  
12 incentive compensation could be considered excessive, since more of the costs for  
13 incentive compensation were allowed in FPL's rates than in PEF's. The other  
14 problem with the penalty argument made by companies is that for it to be a  
15 meaningful one there would have to be a pending proposal that the plan be  
16 eliminated. My recommendation is not to eliminate the plan, but to limit the amount  
17 to be included in rates. The issue is whether the cost of a well-conceived plan should  
18 be shared by both of the benefactors of improved performance from an incentive  
19 program or whether only one benefactor should pay for it. The benefits from a well-  
20 conceived plan will inure to both shareholders and ratepayers, and the cost to achieve  
21 the benefits that are beyond normal expectations should be shared equally.

1 Q. IF A PLAN IS PROPERLY DEVELOPED AND ADMINISTERED, IS THERE  
2 ANY DISPUTING THE SHARING OF THE COSTS AND BENEFITS  
3 BETWEEN RATEPAYERS AND SHAREHOLDERS?

4 A. No. As long as the plan is properly developed and administered with true incentive  
5 type goals that focus on providing financial benefits as well as enhanced customer  
6 service and reliability, the sharing of costs is appropriate. In fact, when rebutting a  
7 focus on financial factors in Docket No. 080677, FPL Witness Slattery acknowledged  
8 that the plan provides benefit to both shareholders and ratepayers. Ms. Slattery stated  
9 that shareholders benefit from increased efficiency and productivity. Under these  
10 circumstances, customers will indirectly benefit from such improvements. There  
11 appears to be agreement that both may benefit if the plan is properly developed and  
12 administered. That being the case, it would only be appropriate that the extra cost as  
13 well as the extra benefit of the plan be shared equally.

14

15 **V. EMPLOYEE BENEFITS**

16 Q. ARE YOU MAKING ANY RECOMMENDATION WITH RESPECT TO  
17 EMPLOYEE BENEFITS?

18 A. I am recommending that employee benefit expense (excluding pensions and OPEB  
19 expense 2013) be reduced by \$14.992 million (\$14.771 million jurisdictional). This  
20 calculation is shown on Exhibit HWS-4, Page 1. My recommendation includes  
21 separate adjustments for the Company's excessive request for employees and the  
22 Company's use of an excessive O&M expense factor. I have not recommended an  
23 adjustment to the escalation of costs at this time; however, I am questioning the

1 escalation of benefits, excluding pensions and OPEB, on a per employee basis in  
2 2012 and in the 2013 projected test year.

3  
4 **Q. WHY ARE YOU QUESTIONING THE ESCALATION?**

5 A. The per employee cost for benefits, excluding pension and OPEB costs, increased  
6 13.5% in 2012 and 8.6% in 2013. The increases in general appear to be high. What  
7 makes the increase more of a concern is the fact that the 2011 comparable cost per  
8 employee of \$12,655 was less than the 2010 cost per employee of \$13,387, which  
9 was also less than the 2009 cost per employee of \$14,490. The sudden large increase  
10 in cost per employee after years of declining costs raises doubts in the ratemaking  
11 context and calls into question FPL's justification of these costs. This is consistent  
12 with an overall problem with the reliability of the Company's estimates for the  
13 various benefits. In Docket No. 080677-EI, FPL Witness Slattery stated that the  
14 benefit cost would be \$198.355 million and \$231.752 million in 2010 and 2011,  
15 respectively. Company Schedule C-35 shows the 2010 and 2011 actual costs to be  
16 \$173.893 million and \$168.017 million, respectively. The differences are significant  
17 in every cost category.

18  
19 **Q. HAVE YOU MADE AN ADJUSTMENT SIMILAR TO YOUR PAYROLL**  
20 **ADJUSTMENT, WHERE YOU REDUCED THE BENEFITS ON A PER**  
21 **EMPLOYEE BASIS?**

22 A. Yes. The adjustment for excess employees is shown on Exhibit No. HWS-4, Page 1  
23 of 2. I am recommending a reduction to Account 926 of \$4.886 million (\$4.814  
24 million on a jurisdictional basis) for the benefit costs associated with the 381 unfilled

1 positions that I have recommended be disallowed from the Company's projected  
2 employee complement, as discussed earlier.

3  
4 **Q. WOULD YOU EXPLAIN WHY YOU CONSIDER THE COMPANY'S O&M**  
5 **FACTOR FOR EMPLOYEE BENEFITS TO BE CONSIDERED EXCESSIVE?**

6 A. Yes. Exhibit No. HWS-4, Page 2 of 2 is a two-part analysis of historical and  
7 projected benefits costs. The analysis on lines 1 through 18 compares the historical  
8 benefits costs and distribution of benefit costs to the 2012 and 2013 costs reflected in  
9 the Company's filing. The second analysis is a simple comparison of expenses using  
10 different documents to verify the validity of the first analysis, and to display how the  
11 amount of expense for Pensions and Benefits charged to Account 926 has varied from  
12 2007 through the projected 2013. The analysis indicates that historically FPL has  
13 expensed approximately 75% of benefit costs, and the current level of expense for the  
14 first three months of 2012 is approximately 75%. Based on FPL's workpapers for  
15 benefits and its Schedules C-4 and C-35, the 2012 and 2013 expense factors are  
16 80.69% and 82.1%, respectively. I regard the projected costs and expense allocation  
17 as excessive, given the historical trend and the level of construction projected by the  
18 Company.

19  
20 **Q. ARE YOU RECOMMENDING AN ADJUSTMENT BE MADE TO ACCOUNT**  
21 **FOR THE EXCESSIVE ALLOCATION TO O&M EXPENSE?**

22 A. Yes. My adjustment is shown on Exhibit No. HWS-4, Page 1 of 2, on Lines 11  
23 through 13. To avoid a possible double count I first reduced the \$130.029 million of  
24 original requested benefit expense, excluding pensions and OPEB costs, by the

1 \$4.886 million associated with the excess employee request. I then multiplied the  
2 adjusted remaining total benefit cost of \$152.431 million by the 2012 year-to-date  
3 expense factor of 75.47% to determine a more reasonable and consistent expense  
4 level of \$115.037 million. The recommended reduction to expense of \$10.106  
5 million (\$9.957 million jurisdictional) is simply the difference between the adjusted  
6 expense of \$125.143 million (based on 82.1% expense factor) and the \$115.037  
7 million (based on the 75.47% actual 2012 expense factor). I believe this adjustment  
8 addresses my concern with FPL's excessive allocation to O&M expense. It minimizes  
9 the potential for over charging ratepayers for benefits due to excessive estimates, as  
10 was done in Docket No. 080677-EI.

11  
12 **Q. DOES THE ADJUSTMENT ALLEVIATE YOUR CONCERNS ENTIRELY?**

13 A. No. The benefits adjustment was made excluding pensions and OPEB costs, mainly  
14 because those cost estimates are based on actuarial assumptions and calculations. I  
15 note that in Docket No. 080677-EI, the Company estimated the 2011 pension credit to  
16 be \$37.715 million; however, the actual credit was \$53.858 million. That would  
17 mean the pension expense was overstated by \$16.143 million. The OPEB costs for  
18 2010 and 2011 were similarly overstated. Consequently, I believe my recommended  
19 adjustment is very conservative.

20  
21 **VI. PAYROLL TAX EXPENSE**

22 **Q. ARE YOU RECOMMENDING AN ADJUSTMENT TO PAYROLL TAX**  
23 **EXPENSE?**

1 A. Yes. Payroll taxes must be reduced to reflect the impact of any payroll adjustment.  
2 Since payroll is the direct driver impacting payroll tax expense, any reduction to  
3 payroll must flow through to payroll tax expense. Thus, I am recommending a  
4 reduction of \$1.601 million (\$1.577 million jurisdictional) to payroll taxes to  
5 correspond with my other payroll adjustments.  
6

7 **Q. HOW DID YOU DETERMINE YOUR PAYROLL TAX ADJUSTMENT?**

8 A. Based on the Company's projected expense as shown on Schedule C-4 and the  
9 projected payroll expense reflected on Schedule C-4, I calculated an effective payroll  
10 tax rate. The effective tax rate as calculated on Exhibit HWS-5 is 6.41%. I then  
11 applied that effective tax rate to my recommended adjustment to payroll expense of  
12 \$24.968 million. The result is a payroll tax adjustment of \$1.604 million.  
13

## 14 **VII. VEGETATION MANAGEMENT/HARDENING PLAN**

15 **Q. ARE YOU RECOMMENDING THAT THE 2013 PROJECTED TEST YEAR**  
16 **VEGETATION MANAGEMENT/HARDENING PLAN COST BE REDUCED?**

17 A. Yes. In reviewing the Company response to Staff Interrogatory No. 235, I noted that  
18 several reliability related expenses historically were below budget during the period  
19 2008 through 2010. Based on my analysis, it is appropriate to make an adjustment to  
20 reflect the expected and normal level of vegetation management/hardening expense.  
21

22 **Q. WHAT ADJUSTMENT ARE YOU PROPOSING TO THE COMPANY'S**  
23 **"PROJECTED COSTS?"**

1 A. As shown on Exhibit No. HWS-6, I am recommending a reduction of \$9.240 million  
2 (\$9.236 million jurisdictional) to the Company's latest estimate for 2013. The  
3 adjustment was determined by multiplying FPL's request of \$71,400,621 by the  
4 budget-to-actual variance of 87.06% for the years 2008 through 2010. I then  
5 subtracted the result from the amount requested.

6

7 **Q. WHY DID YOU REFER TO THE COMPANY REQUESTED AMOUNT AS A**  
8 **"LATEST ESTIMATE"?**

9 A. In response to OPC Interrogatory No. 134, FPL indicated that the costs for vegetation  
10 management and the hardening plan were \$76,142,406. FPL subsequently provided a  
11 revision to its response to OPC Interrogatory No. 134 and reduced the amount to  
12 \$71,400,621. The approximate \$4.7 million reduction was re-categorized by FPL to  
13 pole inspections.

14

15 **Q. IS IT REASONABLE TO ASSUME THAT THE AMOUNT TO BE**  
16 **EXPENDED IN 2013 WILL BE LESS THAN WHAT THE COMPANY**  
17 **ACTUALLY EXPENDED IN 2011?**

18 A. Yes. In fact, the Company-proposed spending for 2012 is less than the actual amount  
19 expended in 2011, even though more total miles are projected to be cut. Spending for  
20 vegetation management can vary from year to year, depending on the condition of the  
21 planned area for trimming, contractual pricing, and the actual miles trimmed. The  
22 level of costs for 2013 is an estimate, because it is not known what the actual cost will  
23 ultimately be. The difference between my recommendation and FPL's request is that  
24 I applied a known and measurable factor to the estimate. That known and measurable

1 factor is that during the years 2008 through 2010, the Company actually spent  
2 13.94% less on vegetation management and hardening than it originally estimated.  
3

4 **VIII. POLE INSPECTIONS**

5 **Q. ARE YOU RECOMMENDING THAT THE 2013 PROJECTED TEST YEAR**  
6 **POLE INSPECTION COSTS BE REDUCED FOR THE SAME REASON**  
7 **THAT YOU RECOMMENDED THE VEGETATION MANAGEMENT/**  
8 **HARDENING PLAN COST BE REDUCED?**

9 A. Yes. In my review of the Company response to Staff Interrogatory No. 235, I noted  
10 that actual pole inspections expenses were below budget during the period 2008  
11 through 2010.  
12

13 **Q. WHAT ADJUSTMENT ARE YOU PROPOSING TO THE COMPANY'S**  
14 **PROJECTED POLE INSPECTION EXPENSE?**

15 A. As shown on Exhibit No. HWS-7, I am recommending a reduction of \$2.734 million  
16 (\$2.733 million jurisdictional) to FPL's latest estimate for 2013. I calculated the  
17 adjustment by multiplying the Company request of \$14,014,888 by the budget-to-  
18 actual variance of 80.49% for the years 2008 through 2010 and subtracting the result  
19 from the amount requested.  
20

21 **Q. IS IT SIMILARLY REASONABLE TO ASSUME THAT THE AMOUNT TO**  
22 **BE EXPENDED IN 2013 WILL BE LESS THAN WHAT THE COMPANY**  
23 **ACTUALLY EXPENDED IN 2011?**



1 A. Yes. Exhibit No. HWS-7 shows that the cost-per-pole fluctuated from 2007 through  
2 2011, with 2011 being an extraordinarily high year. FPL estimated the cost for 2012  
3 and 2013 at different rates, and at a rate lower than 2011. The Company-proposed  
4 spending levels for both 2012 and 2013 are less than the actual amount expended in  
5 2011. FPL's request for 2013 is simply an estimate. As with the vegetation  
6 management estimate, the only difference between my recommendation and FPL's  
7 request is my application of a known and measurable factor to the estimate. That  
8 known and measurable factor is that during the years 2008 through 2010, the  
9 Company actually spent 19.51% less than it originally estimated for pole inspections.

10

11 **IX. DIRECTORS AND OFFICERS LIABILITY INSURANCE**

12

13 **Q. ARE YOU RECOMMENDING AN ADJUSTMENT TO THE COST OF  
14 DIRECTORS AND OFFICERS LIABILITY INSURANCE?**

15

16

17 A. Yes. The cost associated with acquiring Directors and Officers liability insurance  
18 (DOL), while considered to be a necessary business expense by many, is in reality a  
19 necessary business expense designed to protect shareholders from their past  
20 decisions. DOL insurance protects shareholders from the decisions they made when  
21 they hired the Company's Board of Directors and the Board of Directors in turn hired  
22 the officers of the Company. The question is whether this cost that FPL has elected  
23 to incur is for the benefit of shareholders and/or ratepayers, and who should be  
responsible for the costs associated with acquiring this coverage. I am  
recommending, even though shareholders are the primary beneficiary, that this  
business expense be shared equally between shareholders and rate payers.

1 **Q. WHAT ADJUSTMENT ARE YOU RECOMMENDING?**

2 A. According to the response to OPC Interrogatory No. 60, FPL has included \$2,781,173  
3 of expense in account 925 for DOL insurance (DOL). As shown on Exhibit HWS-8,  
4 I am recommending a reduction to Account 925 of \$1.391 million (\$1.369 million  
5 jurisdictional).

6  
7 **Q. HAVE YOU ADDRESSED THIS ISSUE IN PREVIOUS RATE CASES IN**  
8 **FLORIDA?**

9 A. Yes. I recently addressed this issue in Gulf Power Company Docket No. 110138-EI.  
10 In that case, the Commission determined that the cost for DOL insurance should be  
11 shared equally between shareholders and ratepayers. Prior to the Gulf Power  
12 proceeding, the Commission addressed the subject on three other occasions. In the  
13 Peoples Gas Company case and the Tampa Electric case<sup>2</sup>, the Commission allowed  
14 100% of the cost to be included in customer's rates. In those cases, the Commission  
15 viewed the cost as a legitimate business expense. However, in the PEF case (Docket  
16 No. 090079-EI<sup>3</sup>), the most recent of the other three, the Commission observed that  
17 other jurisdictions make an adjustment for DOL insurance and that it has disallowed  
18 DOL insurance in wastewater cases. The Commission in that case allowed PEF to  
19 place one half the cost of DOL insurance in test year expenses.

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<sup>2</sup> See Order No. PSC-09-0411-FOF-GU, page 38, issued June 9, 2009, in Docket No. O80318-GU, In re: Petition for rate increase by Peoples Gas System; and Order No. PSC-09-0283-FOF-EI, issued April 30, 2009 in Docket No. 080317-EI, In re: Petition for rate increase by Tampa Electric Company.

<sup>3</sup> See Order No. PSC-10-0131-FOF-EI, issued March 5, 2010, in Docket No. 090079-EI, In re: Petition for increase in rates by Progress Energy Florida, Inc.

1 Q. ARE THE GULF AND PEF DECISIONS WHY YOU ARE RECOMMENDING  
2 AN ADJUSTMENT FOR THE COST ASSOCIATED WITH DIRECTORS  
3 AND OFFICERS LIABILITY INSURANCE IN THIS CASE?

4 A. To a great extent I would say yes, because I believe that the Commission recognizes  
5 that, while this is a legitimate business expense, the expense is unique in that it is  
6 designed primarily to protect shareholders from their past decisions.

7  
8 Q. WHAT WOULD YOUR RECOMMENDATION BE IF THE COSTS HAD  
9 NOT BEEN DISALLOWED IN THE GULF AND PEF DOCKETS?

10 A. Even if the costs had not been disallowed, I would continue to recommend to the  
11 Commission that there be an equal sharing, because the cost associated with DOL  
12 insurance benefits shareholders first and foremost. This is not an unregulated entity.  
13 Certain criteria exist for recovery of costs, such as prudence and benefit. In  
14 ratemaking, a prudent cost should follow the benefit. However, the reason for  
15 incurring that prudent cost is often to protect shareholders from directors' and  
16 officers' imprudent decision making. The benefit of this insurance clearly inures  
17 primarily to shareholders; some of whom generally are the parties initiating any suit  
18 against the directors and officers. The Commission's decisions on this question in  
19 the Gulf Power and PEF rate case dockets were fair, and those decisions should be  
20 followed in this Docket.

21

22 **X. UNCOLLECTIBLES EXPENSE**

23 Q. ARE YOU RECOMMENDING A REVISION TO THE COMPANY'S  
24 UNCOLLECTIBLE FACTOR OF .166%?

1 A. No. As my schedule indicates, the uncollectible expense declined in 2010 and 2011.  
2 The uncollectible rate of actual net write-offs has been declining since 2009. In  
3 reviewing FPL's calculation of the uncollectible factor for this case I found it to be  
4 reasonable, given the change in the economy and because 2011 was  
5 uncharacteristically low. However, I am recommending that the amount included in  
6 expense be reduced by \$1.76 million. The adjustment is calculated on Exhibit HWS-  
7 9.

8

9 **Q. IF YOU CONSIDER THE UNCOLLECTIBLE RATE TO BE REASONABLE,**  
10 **THEN WHY ARE YOU CHALLENGING THE EXPENSE THAT THE**  
11 **COMPANY IS REQUESTING?**

12 A. The expense included in the Company's request is based on an uncollectible factor. It  
13 is then increased by an estimated adjustment to the reserve for uncollectibles. It is the  
14 estimated adjustment to the reserve with which I disagree. The uncollectible expense  
15 in rates should be representative of the net write-offs expected, similar to the  
16 uncollectible factor used in the revenue expansion factor.

17

18 **XI. DEPRECIATION RESERVE SURPLUS**

19 **Q. ARE YOU RECOMMENDING AN ADJUSTMENT TO THE DEPRECIATION**  
20 **RESERVE SURPLUS INCLUDED IN THE COMPANY'S 2013 PROJECTED**  
21 **TEST YEAR?**

22 A. Yes. The amount included in 2013 is an estimate based on the projected cost of  
23 service for 2012. FPL estimated that \$525.529 million of the ordered \$894 million  
24 reserve surplus amortization (credit) would be utilized in 2012. The key word is

1 estimated. The amount for 2012 is not known and measurable, and is subject to  
2 change based on changes in facts and/or assumptions that were employed in the  
3 forecasting of rate base, revenue and expenses for 2012. To simply assume the  
4 Company is correct could result in rates being set for 2013 with no means for  
5 accounting for the 2012 estimate being inaccurate. In my opinion, the Company has  
6 overestimated the depreciation reserve surplus amortization requirement for 2012 by  
7 overstating expenses. One fact that leads to my reservations about the accuracy of the  
8 2012 estimates is that the Company estimated a need for \$139 million in 2010, yet it  
9 actually utilized only \$3.847 million. FPL's estimate was off by more than 97%. In  
10 2011 the Company estimated it would use \$267 million, but the actual amount  
11 required was only \$186.964 million. That is a variance of 30%. Thus, if the estimate  
12 for 2012 is off by 30%, the Company would have an additional \$157.7 million  
13 available in 2013.

14  
15 **Q. ARE THERE SOME SPECIFIC COSTS THAT YOU BELIEVE WOULD**  
16 **IMPACT THE AMOUNT OF THE DEPRECIATION RESERVE SURPLUS**  
17 **THAT WOULD BE REQUIRED IN 2012?**

18 A. Yes. As discussed in detail, FPL has overestimated payroll and, because it assumed  
19 an even higher employee complement in 2012 than in the 2013 projected test year,  
20 the amount of payroll to be adjusted is even greater than what was recommended for  
21 2013. Similarly, there are other estimated costs such as tree trimming, pole  
22 inspections, and uncollectible expense that are overstated, as well as employee  
23 benefits and payroll taxes.

1 **Q. HAVE YOU CALCULATED ADJUSTMENTS TO THE 2012 PROJECTED**  
2 **COSTS THAT WOULD RESULT IN AN INCREASED AMOUNT OF**  
3 **DEPRECIATION RESERVE SURPLUS AVAILABLE TO OFFSET COSTS IN**  
4 **2013?**

5 A. Yes. As shown on Exhibit No. HWS-10, I have made a comparison of the costs  
6 based on actual requirements and estimated requirements as proposed by the  
7 Company. I then adjusted the 2012 requirement for payroll, benefits, tree trimming  
8 and pole inspections based on similar adjustments proposed by me to the 2013  
9 projected test year. Based on the adjustments identified to date, the depreciation  
10 reserve surplus applied as a reduction to cost of service in 2013 should be increased  
11 by \$40.55 million from \$190.918 million to \$231.468 million.

12  
13 **Q. THE SUM OF YOUR ADJUSTMENTS IS \$53.808 MILLION. WHY IS YOUR**  
14 **ADJUSTMENT FOR ONLY \$40.55 MILLION?**

15 A. FPL's \$190.918 million figure was based on an estimated reserve surplus requirement  
16 of \$174 million for 2011, and the actual in 2011 was \$187 million. Because of the  
17 use of that estimate, the \$190.918 was overstated by \$13.258 million. The \$53.808  
18 million less the \$13.258 results in a difference of \$40.550 million.

19  
20 **Q. PLEASE EXPLAIN YOUR 2012 EMPLOYEE ADJUSTMENT FOR**  
21 **PAYROLL.**

22 A. As shown on Exhibit No. HWS-10, Page 2, I reduced 2012 payroll expense by  
23 \$27.517 million on a jurisdictional basis. I calculated the adjustment the same way I  
24 did for the 2013 projected test year, except that I used the 2012 Company estimated

1 costs and employee counts. Also, since I have not adjusted the employee incentive  
2 compensation for 2012, I did not remove that cost from the payroll dollars used to  
3 calculate the average cost per employee.

4  
5 **Q. WHY DIDN'T YOU MAKE AN ADJUSTMENT TO REMOVE HALF OF THE**  
6 **EMPLOYEE INCENTIVE COMPENSATION, SIMILAR TO YOUR**  
7 **RECOMMENDATION FOR 2013?**

8 A. Rates are being established for 2013, not 2012. My recommendation to remove half  
9 of the employee incentive compensation in 2013 is based on what I believe the  
10 Commission intended to do in Docket No. 080677-EI and what I have described as  
11 proper rate making treatment for incentive compensation costs. I cannot make the  
12 same adjustment in 2012 because rates for 2012 are based on the decision in Docket  
13 No. 080677-EI, and that specific employee incentive compensation was not adjusted  
14 in that order.

15  
16 **Q. WHAT ADJUSTMENT ARE YOU PROPOSING TO THE COMPANY 2012**  
17 **ESTIMATED COSTS FOR EMPLOYEE BENEFITS?**

18 A. On Exhibit No. HWS-10, Page 3, I calculated an adjustment of \$11.941 million  
19 (\$11.763 million jurisdictional). Consistent with the methodology used to adjust the  
20 2013 employee benefits excluding pension and OPEB costs, I removed the cost  
21 associated with the excess employees. I then removed the cost differential between  
22 FPL's use of an 80.69% expense factor and my use of the 2012 actual to date expense  
23 factor of 75.47%.

24

1 Q. WHY ARE YOU ADJUSTING THE VEGETATION MANAGEMENT/  
2 HARDENING EXPENSE FOR 2012?

3 A. The Company estimate in 2012 is just an estimate. Based on the historical trend I  
4 reviewed, FPL has been consistently high with its estimates when a comparison to  
5 actual is made. Therefore, I calculated a reduction to Vegetation  
6 Management/Hardening expense of \$7.929 million (\$7.925 million jurisdictional) by  
7 applying the historical variance rate to FPL's estimate. This calculation is shown on  
8 Exhibit No. HWS-10, Page 5.

9

10 Q. ARE YOU RECOMMENDING A SIMILAR ADJUSTMENT TO POLE  
11 INSPECTION EXPENSE?

12 A. Yes. On Exhibit No. HWS-10, Page 6, I calculated a \$2.842 million (\$2.840 million  
13 jurisdictional) reduction to the Company's 2012 estimated expense of \$14.566  
14 million. Consistent with the recommendation for 2013 I applied the historical  
15 variance rate to FPL's estimate to determine my recommended expense level.

16

17 Q. WHAT ADJUSTMENT IS RECOMMENDED FOR UNCOLLECTIBLE  
18 EXPENSE FOR 2012?

19 A. The uncollectible expense should be reduced by \$1.997 million. The adjustment is  
20 shown on Exhibit HWS-9. I am making this recommendation because the Company  
21 expense includes an amount for increasing the reserve. As discussed earlier, I do not  
22 believe that that amount is appropriate in rates.



1 **Q. DOES YOUR RECOMMENDED ADJUSTMENT TO THE DERPRECIATION**  
2 **RESERVE SURPLUS IMPACT RATE BASE?**

3 A. Yes. I have recommended the reserve balance as of 2012 be increased by \$40.550  
4 million. The adjustment to the unamortized reserve is a reduction to rate base of  
5 \$20.275 million or one-half of the additional credit not required in 2012.

6

7 **XII. WORKING CAPITAL**

8 **Q. WHAT AMOUNT OF JURISDICTIONAL WORKING CAPITAL HAS FPL**  
9 **REQUESTED IN THIS RATE FILING?**

10 A. The Company's initial net jurisdictional working capital request is \$1,217,209,000,  
11 which is shown on MFR B-17. The Commission's decision in Docket No. 080677-EI  
12 authorized a working capital amount of \$112,121,000. The Company's current  
13 requested working capital amount in this docket is nearly 10 times the amount that  
14 was allowed in the last rate case.

15

16 **Q. DID THE COMPANY INDICATE IN DISCOVERY THAT THERE WOULD**  
17 **BE SOME ADJUSTMENTS TO THIS AMOUNT?**

18 A. Yes, the Company indicated there was at least one error which would have a minor  
19 effect on the original cash working capital request of \$1.2 billion. The Company is  
20 proposing to adjust Account 228.3 – Accumulated Provision – Pension and Deferred  
21 Benefits, which would increase jurisdictional working capital by approximately \$6  
22 million. Incorporating the Company's adjustment when setting rates would not  
23 significantly change the Company's already substantial request of \$1.2 billion for

1 working capital, which is significantly higher than what was requested and approved  
2 in its last rate case.

3  
4 Other Regulatory Liabilities

5 **Q. DOES THERE APPEAR TO BE A PRIMARY SOURCE FOR THIS**  
6 **SIGNIFICANT INCREASE IN WORKING CAPITAL?**

7 A. Yes. On a jurisdictional basis, FPL has projected a beginning credit balance for  
8 Account 254 – Other Regulatory Liabilities of \$2,058,556,000, which is reflected as a  
9 reduction to working capital. In its MFRs, the Company made debit Adjustment No.  
10 33 to reduce the liability by \$2,816,670,000 related to the Asset Retirement  
11 Obligation ("ARO") and debit Adjustment No. 36 of \$271,004,000 for Nuclear Cost  
12 Recovery, on a Florida jurisdictional basis, which brings the projected ending balance  
13 of this account to \$1,029,118. Since the amounts of the adjustments were greater  
14 than the beginning credit balance in the account, FPL created a debit balance for this  
15 liability account, which has the effect of changing the account from a reduction in  
16 working capital of approximately \$2 billion to an increase in working capital of  
17 \$1,029,118,000. However, the \$2,816,670,000 pro forma adjustment to remove the  
18 ARO liability exceeded the existing 13-month average liability balance in the account  
19 (\$1,625,431,000) by \$1,191,239,000 as shown in the Company's response to OPC  
20 Interrogatory 252. This adjustment alone accounts for the significant increase in the  
21 Company's working capital request.

1 Q. WHAT IS AN ARO?

2 A. An ARO is a company's recognition of a liability for certain obligations associated  
3 with the retirement of long-lived assets.  
4

5 Q. DO COMMISSION RULES CONTAIN SPECIFIC REQUIREMENTS  
6 REGARDING AROs?

7 A. Yes. Section 25-14.014, Florida Administrative Code, entitled Accounting for Asset  
8 Retirement Obligations, states that under Statement of Financial Accounting  
9 Standards (SFAS) 143 (Accounting Standards Codification 410), the implementation  
10 of the accounting for AROs shall be revenue neutral in the rate making process.  
11

12 Q. WAS THE COMPANY ASKED TO EXPLAIN WHY THIS ADJUSTMENT  
13 WHICH CREATED A DEBIT BALANCE IN THE WORKING CAPITAL  
14 WAS APPROPRIATE?

15 A. Yes. In OPC Interrogatory 252 the Company was asked "If any of those adjusted  
16 balances results in a debit (or a negative balance for a liability) please explain why a  
17 negative liability amount should be included as a working capital addition." The  
18 Company's response stated:

19 The Commission has consistently approved FPL's use of a balance  
20 sheet approach in determining the amount of working capital to include  
21 in rate base. See Order No. 10306 in Docket No. 810002-EU; Order  
22 No. 11437 in Docket No. 820097-EU; Order No. 13537 in Docket No.  
23 830465-EI; and Order No. PSC-10-01530-FOF-EI in Docket No.  
24 080677-EI. The balance sheet approach defines working capital as  
25 current assets and deferred debits that are utility related and do not  
26 already earn a return, less current liabilities, deferred credits and  
27 operating reserves that are utility related and upon which the Company  
28 does not already pay a return. Except for net overrecoveries associated  
29 with FPL's cost recovery clauses, Account 254 - Other Regulatory

1 Liabilities represents current liabilities that do not already pay a return.  
2 The Commission has required that FPL include net clause  
3 overrecoveries in working capital consistent with Commission policy,  
4 which was confirmed on page 95 of FPL's last base rate order (Order  
5 No. PSC-10-01530-FOR-EI in Docket No. 080677-EI). Accordingly,  
6 the balance in Account 254 is eligible for inclusion in the working  
7 capital calculation as reflected on MFR-B-2.

8 As can be seen, the Company's response did not explain why this increase in working  
9 capital would be appropriate for ratemaking. There is no indication that the resulting  
10 debit balance in Account 254 was the result of an overrecovery and the debit balance  
11 is not a current liability or a deferred credit.

12  
13 **Q. HOW DOES THE LIABILITY ACCOUNT HAVE A DEBIT BALANCE?**

14 A. The Company debited Account 254 for \$2,816,670,000 related to the ARO and  
15 \$271,004,000 for Nuclear Cost Recovery. The response to OPC Interrogatory No.  
16 252 shows a credit balance of \$1,625,431,000 related to the ARO and \$271,004,000  
17 for Nuclear Cost Recovery. There is no problem with the Nuclear Cost Recovery  
18 adjustment because it results in a zero balance. However, I am questioning how one  
19 can debit Account 254 for \$2,816,670,000 related to the ARO when the account has a  
20 credit balance of only \$1,625,431,000. The Company needs to explain how this  
21 adjustment can be considered appropriate.

22  
23 **Q. WERE THERE OTHER ADJUSTMENTS TO THE COMPANY'S RATE**  
24 **BASE WHICH MAY HAVE THE EFFECT OF OFFSETTING THIS**  
25 **INCREASE IN WORKING CAPITAL?**

26 A. There appear to be; however, it is not clear that the result is revenue neutral, as  
27 required by the Florida Administrative Code. Adjustment No. 1-ARO to plant in

1 service and Adjustments 12 and 13 to the accumulated depreciation and  
 2 amortization, ARO-Decommissioning and ARO-Other, when totaled together equal  
 3 the ARO adjustment made to working capital. However, there is no clear explanation  
 4 of what this working capital balance represents and how it relates to other  
 5 adjustments that the Company has made to Accumulated Depreciation and  
 6 Amortization related to the ARO. For instance, the Company's Adjustment No. 11  
 7 for \$3,078,681,000 increases the depreciation reserve associated with the provision  
 8 for decommissioning costs. An illustration of the ARO adjustments is shown below,  
 9 (all amounts are on a total company basis):

Commission Adj. No.	Description	Total Company Amount
1	Asset Retirement Obligation	\$ (8,562)
12	Asset Retirement Obligation- Decommissioning	\$ (2,808,939)
13	Asset Retirement Obligation-Other	\$ (42,650)
33	Asset Retirement Obligation	\$ 2,860,151
		\$ -
11	Accum Prov Decommissioning Costs	\$ 3,078,681

11  
 12  
 13 As can be seen above, Adjustment No. 11 decreases the depreciation reserve, which  
 14 increases rate base. Therefore, the net effect of all the above adjustments is to,  
 15 increase rate base, which suggests that the ARO related adjustments are not revenue  
 16 neutral.

17  
 18 **Q. DOES THE FACT THAT THE OTHER ADJUSTMENTS APPEAR TO**  
 19 **OFFSET THE ACCOUNT 254 ARO ADJUSTMENT RESOLVE THE**

1           **CONCERN WITH THE MISMATCHING DEBIT AND CREDIT POSTED TO**  
2           **ACCOUNT 254?**

3   A.    No. The Company still needs to explain why there is a difference.

5   **Q.    ARE YOU RECOMMENDING AN ADJUSTMENT AT THIS TIME?**

6   A.    No, I am not. The Company's has not clearly presented an affirmative explanation  
7           whether these adjustments related to the ARO are revenue neutral as required by the  
8           Commission's rule. The Commission should require the Company to explain why the  
9           adjustments for decommissioning and ARO were made, what they represent, how  
10          they relate to one another, what the net effect on the Company's rate base is and why  
11          ratepayers should pay a rate of return related to the net balance of these adjustments.

13          Other Accounts Receivable

14   **Q.    HAS FPL PROVIDED A DETAILED ANALYSIS OF OTHER ACCOUNTS**  
15          **RECEIVABLE - ACCOUNT 143 WHICH WOULD JUSTIFY THE**  
16          **INCLUSION OF THIS PROJECTED BALANCE IN WORKING CAPITAL?**

17   A.    No. The Company stated that it projects Account 143 – Other Accounts Receivable  
18          based on the total balance, but does not project individual accounts receivable.  
19          Therefore, it is not possible to analyze what the Company has included in this account  
20          for working capital purposes for the projected test year.

22   **Q.    DID THE COMPANY PROVIDE AN EXPLANATION OF EACH OF THE**  
23          **BALANCES AND WHY EACH SHOULD BE INCLUDED IN WORKING**  
24          **CAPITAL?**

1 A. No, it did not. The Company was asked to provide the detailed balances and a  
2 description of what relationship each respective account had to service provided to  
3 ratepayers in the test year ended December 31, 2013. The Company's response  
4 provided detailed balances for 2011 on a 13-month average basis; however, there was  
5 no explanation of how each of these balances relates to providing services to retail  
6 ratepayers and why each individual balance should be included in working capital for  
7 2013.

8  
9 I have reviewed the account titles of each of these 2011 balances and have listed the  
10 13-month averages for those accounts that do not have a title indicating that they  
11 relate to providing current service to ratepayers, or those titles that indicate they are  
12 unrelated to providing current customer service. Since the total 2011 balance is  
13 greater than the amount the Company included in the 2013 test year, I identified the  
14 balances of the accounts (lacking support for their inclusion in working capital) as a  
15 percentage of the total 13-month average balance for 2011. That percentage is  
16 65.10%. Applying this percentage to the 2013 test year balance of Other Accounts  
17 Receivable balance, results in a reduction of \$90,116,880 on a total company basis  
18 and \$88,680,327 on a jurisdictional basis. I have included my analysis of this  
19 account information as Exhibit No. HWS-11.

20 FPL has failed to justify the balance and the explanation is not sufficient. The  
21 balances I have identified should remain excluded from Account 143 – Other  
22 Accounts Receivable.

1 Other Regulatory Assets

2 **Q. WAS THE COMPANY ASKED TO PROVIDE A BREAKDOWN AND**  
3 **EXPLANATION OF PROJECTED BALANCES WHICH IT HAS INCLUDED**  
4 **IN WORKING CAPITAL IN THE 2013 TEST YEAR FOR OTHER**  
5 **REGULATORY ASSETS?**

6 A. Yes.

7  
8 **Q. DID THE COMPANY PROVIDE A JUSTIFICATION FOR THE**  
9 **PROJECTED BALANCES IT HAS INCLUDED IN OTHER REGULATORY**  
10 **ASSETS?**

11 A. No. The Company's response to OPC Interrogatory 249 merely states that the  
12 Commission allows the Company to follow the balance sheet approach, but it does  
13 not discuss each balance in Account 182.3 – Other Regulatory Assets and why those  
14 balances should be included for working capital purposes.

15  
16 **Q. WHAT ADJUSTMENT ARE YOU RECOMMENDING?**

17 A. Since the Company has provided no support for these amounts, I am removing from  
18 the total those account balances which do not have descriptions which indicate they  
19 should be included for working capital purposes. If the Company can provide  
20 appropriate explanations and documentation then I will revise my adjustment  
21 accordingly. The following jurisdictional balances are those I have excluded from  
22 working capital and are shown in the table below:



1	Other Regulatory Assets – Other	\$214,014,000
2	Other Regulatory Assets – Under Recovered Conservation Costs	\$ 461,000
3	Other Regulatory Assets – Under Recovered ECRC Costs	\$ 596,000
4	Other Regulatory Assets – Convertible ITC Depreciation Loss	<u>\$ 51,779,000</u>
5		
6	Total -	<u>\$266,850,000</u>
7		

8 These balances should be removed unless the Company can provide an appropriate  
9 and full explanation of how they provide benefit to ratepayers and why they should be  
10 included in working capital. My adjustment reduces Other Regulatory Assets by  
11 \$271,365,000 and (\$266,850,000 jurisdictional).

12  
13 Miscellaneous Deferred Debits

14 **Q. DID YOU ALSO REQUEST THAT THE COMPANY PROVIDE A LIST OF**  
15 **MISCELLANEOUS DEFERRED DEBITS - ACCOUNT 186 AND ALSO TO**  
16 **STATE WHY EACH BALANCE WAS INCLUDED IN PROJECTED**  
17 **WORKING CAPITAL FOR RATE MAKING PURPOSES?**

18 A. Yes, OPC Interrogatory No. 251 requested this information.

19  
20 **Q. DID THE COMPANY’S RESPONSE PROVIDE ALL OF THE REQUESTED**  
21 **INFORMATION?**

22 A. No. The Company was asked to provide explanations of why each balance was  
23 included in working capital. Again, the Company’s response was simply that the  
24 Commission had authorized the use of the balance sheet method for calculating  
25 working capital, but did not discuss the individual balances. This response is  
26 inadequate. There are certain balances that do not appear to relate to provision of  
27 current service to ratepayers. Furthermore, the Company’s response did not contain a

1 detailed analysis by subaccount for the test year working capital request. The  
 2 response provided 13-month averages by subaccount for the years 2008 through 2011  
 3 and the 13-month period through March 2012. Many of these subaccounts contained  
 4 vague descriptions which do not identify them as costs necessary for providing utility  
 5 service. I based this judgment on reviewing the account titles of each of the balances  
 6 and identifying those that do not have a title or other description indicating that they  
 7 relate to providing current service to ratepayers, as well as those titles that indicate  
 8 they are unrelated to providing current customer service. The items were removed as  
 9 shown below.

10

11 **Q. WHAT ADJUSTMENT ARE YOU RECOMMENDING RELATED TO**  
 12 **MISCELLANEOUS DEFERRED DEBITS?**

13 **A.** Below I have listed the following account titles and March 2012 13-month average  
 14 balances which do not meet FPL's burden of proof:

15		
16	Miscellaneous Deferred Debits	\$1,417,111
17	Miscellaneous Deferred Debits-FIN48 L/T Int Rec	\$1,620,056
18	Miscellaneous Deferred Debits – LT Receivables	\$ 477,991
19	Miscellaneous Deferred Debits – GO Grain	\$ 59,089
20	Miscellaneous Deferred Debits – Contract Services	\$ 195,663
21	Miscellaneous Deferred Debits – Mitigation Banking CR Sales	\$ 77,665
22	Miscellaneous Deferred Debits – Mitigation Banking CR Sale-Phase II	<u>\$ 48,596</u>
23		
24	Total -	<u>\$3,896,171</u>
25		
26		

27 My adjustment reduces Miscellaneous Deferred Debits by \$3,896,171 (\$3,836,435  
 28 jurisdictional).

29

1 **Q. WHY ARE YOU REMOVING THE MISCELLANEOUS DEFERRED DEBIT**  
2 **BALANCES FROM THE MARCH 2012 13-MONTH AVERAGE?**

3 A. Since the company did not provide a comparative analysis for the test year balance, it  
4 is reasonable to assume that similar items and amounts are included in the test year as  
5 those I have identified above and have removed as a surrogate. FPL has failed to  
6 justify the balance and the explanation is not sufficient. The balances I have identified  
7 and removed should be excluded from test year working capital.

8

9 Deferred Rate Case Expense

10 **Q. SHOULD ANY OTHER ADJUSTMENTS BE MADE TO THE COMPANY'S**  
11 **PROJECTED WORKING CAPITAL?**

12 A. Yes. OPC consultant Ms. Ramas is addressing the deferred rate case expense  
13 component of working capital in her direct testimony.

14

15 **Q. HAVE YOU PREPARED A SUMMARY OF YOUR ADJUSTMENTS TO**  
16 **WORKING CAPITAL?**

17 A. Yes, I have summarized my adjustments to working capital in the chart below:

Working Capital	Total Company	Florida Juris.	Juris. Factor
Other regulatory Assets			
Other reg. assets-other	\$ 217,480,000	\$ 214,014,000	0.984059
Other reg. assets-under recovered conservation costs	\$ 461,000	\$ 461,000	1.000000
Other reg. assets-under recovered ECRC costs	\$ 596,000	\$ 596,000	1.000000
Other reg. assets - convertible ITC Deprec. Loss	\$ 52,828,000	\$ 51,779,000	0.980140
Total regulatory assets	\$ 271,365,000	\$ 266,850,000	
Misc deferred debits	\$ 3,896,171	\$ 3,836,435	0.984668
Other Accounts Receivable	\$ 90,116,880	\$ 88,680,327	0.984059
Total reduction to working capital	\$ 365,378,051	\$ 359,366,762	

1

2

3 **XIII. STORM RECOVERY MECHANISM**

4 **Q. HAVE YOU REVIEWED THE TESTIMONY OF COMPANY WITNESS**  
5 **DEWHURST REGARDING STORM COST RECOVERY?**

6 A. Yes, and I agree that FPL should not be seeking an accrual in this proceeding to  
7 increase its storm reserve. Based on the response to OPC Interrogatory 229, FPL's  
8 storm reserve is in excess of \$200 million. FPL Witness Dewhurst stated in his pre-  
9 filed testimony that "FPL can expect to incur, on average, about \$150 million per year  
10 in restoration costs." Reviewing the charges from 2008 through March 2012, the  
11 Company has recorded a net of \$38.3 million that was offset by \$24.9 million of  
12 earnings. On average, FPL has recorded less than \$10 million a year since the end of  
13 2007. Based on my analysis, the reserve appears sufficient at this time.

14

15 **Q. IS THERE AN ISSUE WITH STORM RECOVERY IN THIS CASE?**

16 A. Yes. The Company is requesting that it be allowed to continue to recover storm costs  
17 under the framework prescribed by the 2010 Rate Settlement (Settlement). Under

1 paragraph 3 of the Settlement, FPL could implement, on an interim basis without  
2 Commission action, a monthly surcharge to recover current storm costs. The OPC is  
3 of the opinion that, with the expiration of the settlement agreement, storm cost  
4 recovery should follow past Commission practice for addressing the adequacy of  
5 FPL's storm reserve and the recovery of storm costs. As noted in FPL Witness  
6 Dewhurst's testimony, the Commission's past practice allows utilities to seek  
7 recovery of costs that go beyond the storm reserve. That practice is sufficient to  
8 protect FPL if a storm of that magnitude were to occur. Putting aside any issue of the  
9 Commission's authority to approve on an automatic storm-related adjustment in the  
10 absence of a stipulation of parties, to allow the automatic surcharge practice to  
11 continue essentially would negate the need for a reserve that is intended to cover  
12 storms that are not as financially severe as those that occurred in the 2004/2005  
13 timeframe. The reserve is available to cover the costs of major storms and the  
14 provision for recovery of storms that would exceed the reserve is a sufficient  
15 mechanism to protect FPL if significant damage were to occur. The automatic  
16 recovery mechanism that Mr. Dewhurst is requesting was one feature of a  
17 multifaceted negotiation and settlement agreement. In addition to my reasons for  
18 opposing it, I have been informed by OPC counsel that OPC does not consent to the  
19 unilateral effort of FPL, who was one of several parties to the settlement, to seek to  
20 continue this feature of the agreement beyond the expiration date.

21  
22 **Q. DOES THAT CONCLUDE YOUR TESTIMONY?**

23 **A.** Yes it does.

**CERTIFICATE OF SERVICE**

I **HEREBY CERTIFY** that a true and correct copy of the foregoing Direct Testimony of Helmuth Schultz III has been furnished by electronic mail and/or U.S. Mail on this 2<sup>nd</sup> day of July, 2012, to the following:

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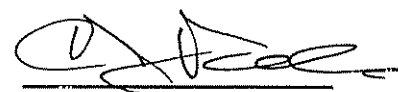
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## QUALIFICATIONS OF HELMUTH W. SCHULTZ, III

Mr. Schultz received a Bachelor of Science in Accounting from Ferris State College in 1975. He maintains extensive continuing professional education in accounting, auditing, and taxation. Mr. Schultz is a member of the Michigan Association of Certified Public Accountants

Mr. Schultz was employed with the firm of Larkin, Chapski & Co., C.P.A.s, as a Junior Accountant, in 1975. He was promoted to Senior Accountant in 1976. As such, he assisted in the supervision and performance of audits and accounting duties of various types of businesses. He has assisted in the implementation and revision of accounting systems for various businesses, including manufacturing, service and sales companies, credit unions and railroads.

In 1978, Mr. Schultz became the audit manager for Larkin, Chapski & Co. His duties included supervision of all audit work done by the firm. Mr. Schultz also represents clients before various state and IRS auditors. He has advised clients on the sale of their businesses and has analyzed the profitability of product lines and made recommendations based upon his analysis. Mr. Schultz has supervised the audit procedures performed in connection with a wide variety of inventories, including railroads, a publications distributor and warehouser for Ford and GM, and various retail establishments.

Mr. Schultz has performed work in the field of utility regulation on behalf of public service commission staffs, state attorney generals and consumer groups concerning regulatory matters before regulatory agencies in Alaska, Arizona, California, Connecticut, Delaware, Florida, Georgia, Kentucky, Kansas, Michigan, Minnesota, Mississippi, Missouri, New Jersey, New York, Nevada, North Dakota, Ohio, Pennsylvania, Rhode Island, Texas, Utah, Vermont and Virginia. He has presented expert testimony in regulatory hearings on behalf of utility commission staffs and intervenors on numerous occasions.

### Partial list of utility cases participated in:

U-5331	Consumers Power Co. Michigan Public Service Commission
Docket No. 770491-TP	Winter Park Telephone Co. Florida Public Service Commission

Case Nos. U-5125 and U-5125(R)	Michigan Bell Telephone Co. Michigan Public Service Commission
Case No. 77-554-EL-AIR	Ohio Edison Company Public Utility Commission of Ohio
Case No. 79-231-EL-FAC	Cleveland Electric Illuminating Public Utility Commission of Ohio
Case No. U-6794	Michigan Consolidated Gas Refunds Michigan Public Service Commission
Docket No. 820294-TP	Southern Bell Telephone and Telegraph Co. Florida Public Service Commission
Case No. 8738	Columbia Gas of Kentucky, Inc. Kentucky Public Service Commission
82-165-EL-EFC	Toledo Edison Company Public Utility Commission of Ohio
Case No. 82-168-EL-EFC	Cleveland Electric Illuminating Company, Public Utility Commission of Ohio
Case No. U-6794	Michigan Consolidated Gas Company Phase II, Michigan Public Service Commission
Docket No. 830012-EU	Tampa Electric Company, Florida Public Service Commission
Case No. ER-83-206	Arkansas Power & Light Company, Missouri Public Service Commission
Case No. U-4758	The Detroit Edison Company - (Refunds), Michigan Public Service Commission
Case No. 8836	Kentucky American Water Company, Kentucky Public Service Commission



Case No. 8839	Western Kentucky Gas Company, Kentucky Public Service Commission
Case No. U-7650	Consumers Power Company - Partial and Immediate Michigan Public Service Commission
Case No. U-7650	Consumers Power Company - Final Michigan Public Service Commission
U-4620	Mississippi Power & Light Company Mississippi Public Service Commission
Docket No. R-850021	Duquesne Light Company Pennsylvania Public Utility Commission
Docket No. R-860378	Duquesne Light Company Pennsylvania Public Utility Commission
Docket No. 87-01-03	Connecticut Natural Gas State of Connecticut Department of Public Utility Control
Docket No. 87-01-02	Southern New England Telephone State of Connecticut Department of Public Utility Control
Docket No. 3673-U	Georgia Power Company Georgia Public Service Commission
Docket No. U-8747	Anchorage Water and Wastewater Utility Alaska Public Utilities Commission
Docket No. 8363	El Paso Electric Company The Public Utility Commission of Texas
Docket No. 881167-EI	Gulf Power Company Florida Public Service Commission
Docket No. R-891364	Philadelphia Electric Company Pennsylvania Office of the Consumer Advocate

Docket No. 89-08-11	The United Illuminating Company The Office of Consumer Counsel and the Attorney General of the State of Connecticut
Docket No. 9165	El Paso Electric Company The Public Utility Commission of Texas
Case No. U-9372	Consumers Power Company Before the Michigan Public Service Commission
Docket No. 891345-EI	Gulf Power Company Florida Public Service Commission
ER89110912J	Jersey Central Power & Light Company Board of Public Utilities Commissioners
Docket No. 890509-WU	Florida Cities Water Company, Golden Gate Division Florida Public Service Commission
Case No. 90-041	Union Light, Heat and Power Company Kentucky Public Service Commission
Docket No. R-901595	Equitable Gas Company Pennsylvania Consumer Counsel
Docket No. 5428	Green Mountain Power Corporation Vermont Department of Public Service
Docket No. 90-10	Artesian Water Company Delaware Public Service Commission
Docket No. 900329-WS	Southern States Utilities, Inc. Florida Public Service Commission
Case No. PUE900034	Commonwealth Gas Services, Inc. Virginia Public Service Commission
Docket No. 90-1037* (DEAA Phase)	Nevada Power Company - Fuel Public Service Commission of Nevada

Docket No. 5491**	Central Vermont Public Service Corporation Vermont Department of Public Service
Docket No. U-1551-89-102	Southwest Gas Corporation - Fuel Before the Arizona Corporation Commission  Southwest Gas Corporation - Audit of Gas Procurement Practices and Purchased Gas Costs
Docket No. U-1551-90-322	Southwest Gas Corporation Before the Arizona Corporation Commission
Docket No. 176-717-U	United Cities Gas Company Kansas Corporation Commission
Docket No. 5532	Green Mountain Power Corporation Vermont Department of Public Service
Docket No. 910890-EI	Florida Power Corporation Florida Public Service Commission
Docket No. 920324-EI	Tampa Electric Company Florida Public Service Commission
Docket No. 92-06-05	United Illuminating Company The Office of Consumer Counsel and the Attorney General of the State of Connecticut
Docket No. C-913540	Philadelphia Electric Co. Before the Pennsylvania Public Utility Commission
Docket No. 92-47	The Diamond State Telephone Company Before the Public Service Commission of the State of Delaware
Docket No. 92-11-11	Connecticut Light & Power Company State of Connecticut Department of Public Utility Control

Docket No. 93-02-04	Connecticut Natural Gas Corporation State of Connecticut Department of Public Utility Control
Docket No. 93-02-04	Connecticut Natural Gas Corporation (Supplemental) State of Connecticut Department of Public Utility Control
Docket No. 93-08-06	SNET America, Inc. State of Connecticut Department of Public Utility Control
Docket No. 93-057-01**	Mountain Fuel Supply Company Before the Public Service Commission of Utah
Docket No. 94-105-EL-EFC	Dayton Power & Light Company Before the Public Utilities Commission of Ohio
Case No. 399-94-297**	Montana-Dakota Utilities Before the North Dakota Public Service Commission
Docket No. G008/C-91-942	Minnegasco Minnesota Department of Public Service
Docket No. R-00932670	Pennsylvania American Water Company Before the Pennsylvania Public Utility Commission
Docket No. 12700	El Paso Electric Company Public Utility Commission of Texas
Case No. 94-E-0334	Consolidated Edison Company Before the New York Department of Public Service
Docket No. 2216	Narragansett Bay Commission On Behalf of the Division of Public Utilities and Carriers, Before the Rhode Island Public Utilities Commission

Case No. PU-314-94-688	U.S. West Application for Transfer of Local Exchanges Before the North Dakota Public Service Commission
Docket No. 95-02-07	Connecticut Natural Gas Corporation State of Connecticut Department of Public Utility Control
Docket No. 95-03-01	Southern New England Telephone Company State of Connecticut Department of Public Utility Control
Docket No. U-1933-95-317	Tucson Electric Power Before the Arizona Corporation Commission
Docket No. 5863*	Central Vermont Public Service Corporation Before the Vermont Public Service Board
Docket No. 96-01-26**	Bridgeport Hydraulic Company State of Connecticut Department of Public Utility Control
Docket Nos. 5841/ 5859	Citizens Utilities Company Before Vermont Public Service Board
Docket No. 5983	Green Mountain Power Corporation Before Vermont Public Service Board
Case No. PUE960296**	Virginia Electric and Power Company Before the Commonwealth of Virginia State Corporation Commission
Docket No. 97-12-21	Southern Connecticut Gas Company State of Connecticut Department of Public Utility Control
Docket No. 97-035-01	PacifiCorp, dba Utah Power & Light Company Before the Public Service Commission of Utah

Docket No. G-03493A-98-0705*	Black Mountain Gas Division of Northern States Power Company, Page Operations Before the Arizona Corporation Commission
Docket No. 98-10-07	United Illuminating Company State of Connecticut Department of Public Utility Control
Docket No. 99-01-05	Connecticut Light & Power Company State of Connecticut Department of Public Utility Control
Docket No. 99-04-18	Southern Connecticut Gas Company State of Connecticut Department of Public Utility Control
Docket No. 99-09-03	Connecticut Natural Gas Corporation State of Connecticut Department of Public Utility Control
Docket No. 980007-0013-003	Intercoastal Utilities, Inc. St. John County - Florida
Docket No. 99-035-10	PacifiCorp dba Utah Power & Light Company Before the Public Service Commission of Utah
Docket No. 6332 **	Citizens Utilities Company - Vermont Electric Division Before the Vermont Public Service Board
Docket No. G-01551A-00-0309	Southwest Gas Corporation Before the Arizona Corporation Commission
Docket No. 6460**	Central Vermont Public Service Corporation Before the Vermont Public Service Board
Docket No. 01-035-01*	PacifiCorp dba Utah Power & Light Company Before the Public Service Commission of Utah

Docket No. 01-05-19 Phase I	Yankee Gas Services Company State of Connecticut Department of Public Utility Control
Docket No. 010949-EI	Gulf Power Company Before the Florida Office of the Public Counsel
Docket No. 2001-0007-0023	Intercoastal Utilities, Inc. St. Johns County - Florida
Docket No. 6596	Citizens Utilities Company - Vermont Electric Division Before the Vermont Public Service Board
Docket Nos. R. 01-09-001 I. 01-09-002	Verizon California Incorporated Before the California Public Utilities Commission
Docket No. 99-02-05	Connecticut Light & Power Company State of Connecticut Department of Public Utility Control
Docket No. 99-03-04	United Illuminating Company State of Connecticut Department of Public Utility Control
Docket Nos. 5841/ 5859	Citizens Utilities Company Probation Compliance Before Vermont Public Service Board
Docket No. 6120/6460	Central Vermont Public Service Corporation Before the Vermont Public Service Board
Docket No. 020384-GU	Tampa Electric Company d/b/a/ Peoples Gas System Before the Florida Public Service Commission
Docket No. 03-07-02	Connecticut Light & Power Company State of Connecticut Department of Public Utility Control

Docket No. 6914	Shoreham Telephone Company Before the Vermont Public Service Board
Docket No. 04-06-01	Yankee Gas Services Company State of Connecticut Department of Public Utility Control
Docket Nos. 6946/6988	Central Vermont Public Service Corporation Before the Vermont Public Service Board
Docket No. 04-035-42**	PacifiCorp dba Utah Power & Light Company Before the Public Service Commission of Utah
Docket No. 050045-EI**	Florida Power & Light Company Before the Florida Public Service Commission
Docket No. 050078-EI**	Progress Energy Florida, Inc. Before the Florida Public Service Commission
Docket No. 05-03-17	The Southern Connecticut Gas Company State of Connecticut Department of Public Utility Control
Docket No. 05-06-04	United Illuminating Company State of Connecticut Department of Public Utility Control
Docket No. A.05-08-021	San Gabriel Valley Water Company, Fontana Water Division Before the California Public Utilities Commission
Docket NO. 7120 **	Vermont Electric Cooperative Before the Vermont Public Service Board
Docket No. 7191 **	Central Vermont Public Service Corporation Before the Vermont Public Service Board
Docket No. 06-035-21 **	PacifiCorp Before the Public Service Commission of Utah



Docket No. 7160	Vermont Gas Systems Before the Vermont Public Service Board
Docket No. 6850/6853 **	Vermont Electric Cooperative/Citizens Communications Company Before the Vermont Public Service Board
Docket No. 06-03-04** Phase 1	Connecticut Natural Gas Corporation Connecticut Department of Public Utility Control
Application 06-05-025	Request for Order Authorizing the Sale by Thames GmbH of up to 100% of the Common Stock of American Water Works Company, Inc., Resulting in Change of Control of California- American Water Company Before the California Public Utilities Commission
Docket No. 06-12-02PH01**	Yankee Gas Company State of Connecticut Department of Public Utility Control
Case 06-G-1332**	Consolidated Edison Company of New York, Inc. Before the NYS Public Service Commission
Case 07-E-0523	Consolidated Edison Company of New York, Inc. Before the NYS Public Service Commission
Docket No. 07-07-01	Connecticut Light & Power Company Connecticut Department of Public Utility Control
Docket No. 07-035-93	Rocky Mountain Power Company Before the Public Service Commission of Utah
Docket No. 07-057-13	Questar Before the Public Service Commission of Utah
Docket No. 08-07-04	United Illuminating Company Connecticut Department of Public Utility Control
Case 08-E-0539	Consolidated Edison Company of New York, Inc. Before the NYS Public Service Commission

Docket No. 080317-EI	Tampa Electric Company Before the Florida Public Service Commission
Docket No. 7488**	Vermont Electric Cooperative, Inc. Before the Vermont Public Service Board
Docket No. 080318-GU	Peoples Gas System Before the Florida Public Service Commission
Docket No. 08-12-07***	Southern Connecticut Gas Company Connecticut Department of Utility Control
Docket No. 08-12-06***	Connecticut National Gas Company Connecticut Department of Utility Control
Docket No. 090079-EI	Progress Energy Florida, Inc. Before the Florida Public Service Commission
Docket No. 7529 **	Burlington Electric Company Before the Vermont Public Service Board
Docket No. 7585****	Green Mountain Power Corporation Alternative Regulation Before the Vermont Public Service Board
Docket No. 7336****	Central Vermont Public Service Company Alternative Regulation Before the Vermont Public Service Board
Docket No. 09-12-05	Connecticut Light & Power Company Connecticut Department of Utility Control
Docket No. 10-02-13	Aquarion Water Company of Connecticut Connecticut Department of Utility Control
Docket No. 10-70	Western Massachusetts Electric Company Massachusetts Department of Public Utilities

Docket No. 10-12-02	Yankee Gas Services Company Connecticut Department of Utility Control
Docket No. 11-01	Fitchburg Gas & Electric Light Company Massachusetts Department of Public Utilities
Case No.9267	Washington Gas Light Company Maryland Public Service Commission
Docket No. 110138-EI	Gulf Power Company Before the Florida Public Service Commission
Case No.9286	Potomac Electric Power Company Maryland Public Service Commission

- \* Certain issues stipulated, portion of testimony withdrawn.
- \*\* Case settled.
- \*\*\* Assisted in case and hearings, no testimony presented
- \*\*\*\* Annual filings reviewed and reports filed with Board.

FLORIDA POWER & LIGHT COMPANY  
 Projected Test Year Ended December 31, 2013

2013 Employee Adjustment

Line No.	Description	\$000's		Reference
		Per Company	Per OPC	
1	Total Employees	10,147	10,147	a
2	Employee Adjustment		(381)	Testimony
3	Adjusted Employee Level	<u>10,147</u>	<u>9,766</u>	
4	Total Payroll	1,048,734	1,048,734	a
5	Executive Incentive Compensation	(44,745)	(44,745)	b
6	Executive Performance Incentive Compensation	(12,575)	(12,575)	b
7	Employee Incentive Compensation	<u>(63,471)</u>	<u>(63,471)</u>	b
8	Total Payroll Excluding Incentive Compensation	927,943	927,943	
9	Average Pay Per Employee Excluding Incentive Pay	91,450	91,450	L.8/L.3
10	Gross Payroll Adjustment		(34,866)	L.2 x L. 9
11	Expense Factor		<u>71.61%</u>	HWS-2;P 3
12	O&M Adjustment		(24,968)	L.10 x L. 11
13	Jurisdictional Allocation		<u>0.98438</u>	c
14	Jurisdictional O&M Adjustment		<u><u>(24,578)</u></u>	L.12 x L. 13

Source: (a) Company Schedule C-35  
 (b) Company response to OPC POD 2 -12.  
 (c) Company Schedule C-1

FLORIDA POWER & LIGHT COMPANY  
 Projected Test Year Ended December 31, 2013

Employee Analysis

Line No.		Exempt	Non-Exempt	Actuals		Total	Authorized	Variance
				Union	Temporary			
1	2002	3,989	2,657	3,285	43	9,973		
2	2003	3,970	2,610	3,188	39	9,807		
3	2004	4,227	2,608	3,212	60	10,107	10,338	2.23%
4	2005	4,319	2,619	3,203	84	10,225	10,408	1.76%
5	2006	4,407	2,679	3,216	88	10,390	10,552	1.54%
6	2007	4,517	2,660	3,271	109	10,557	10,768	1.96%
7	2008	4,632	2,619	3,379	82	10,711	10,994	2.57%
8	2009	4,607	2,633	3,323	64	10,627	11,072	4.02%
9	2010	4,451	2,500	3,173	71	10,195	10,627	4.07%
10	2011	4,420	2,339	3,065	137	9,961	10,250	2.82%
11	Jan-12	4,534	2,252	3,074	196	10,056	10,404	3.34%
12	Feb-12	4,538	2,239	3,074	174	10,025	10,403	3.63%
13	Mar-12	4,553	2,219	3,080	119	9,971	10,367	3.82%
14	Apr-12	4,559	2,214	3,087	72	9,932	10,331	3.86%
15	May-12	4,523	2,305	3,093		9,921	10,348	4.13%
16	Jun-12						10,362	
17	Jul-12						10,343	
18	Aug-12						10,312	
19	Sep-12						10,262	
20	Oct-12						10,225	
21	Nov-12						10,196	
22	Dec-12						10,183	
23	Average						10,311	3.76%
				<u>Projected</u>				
24	Jan-13	4,753	2,097	3,278	78		10,206	
25	Feb-13	4,754	2,093	3,276	84		10,207	
26	Mar-13	4,743	2,074	3,275	86		10,178	
27	Apr-13	4,756	2,057	3,272	91		10,176	
28	May-13	4,754	2,068	3,264	92		10,178	
29	Jun-13	4,757	2,042	3,294	102		10,195	
30	Jul-13	4,745	2,032	3,294	99		10,170	
31	Aug-13	4,743	1,983	3,312	99		10,137	
32	Sep-13	4,740	1,953	3,308	99		10,100	
33	Oct-13	4,740	1,945	3,307	98		10,090	
34	Nov-13	4,736	1,938	3,300	98		10,072	
35	Dec-13	4,739	1,915	3,300	98		10,052	
36	Average						10,147	

Source: Lines 1-7 are from Company response to OPC Int. 2-34 Amended.  
 Line 8-14 are from Company response to OPC Int. 2-33 Amended except April authorized is from OPC POD 2-12  
 Lines 15-22 and 23-36 are from Company response to OPC POD 2-12 Partial, HR Response, except for the actuals on Line 15 which are from Company response to OPC Int. 11-234

FLORIDA POWER & LIGHT COMPANY  
 Projected Test Year Ended December 31, 2013

Payroll Expense Analysis

Line No.		Expense	Capitalized	Other	Total	% Expensed
1	2006	648,560,315	188,689,166	20,223,694	857,473,175	75.64%
2	2007	699,537,454	204,617,147	23,816,038	927,970,639	75.38%
3	2008	724,083,670	214,338,062	32,314,987	970,736,719	74.59%
4	2009	727,524,964	229,542,142	27,950,188	985,017,294	73.86%
5	2010	760,159,378	199,838,890	27,295,950	987,294,218	76.99%
6	2011	771,767,122	217,009,964	38,949,718	1,027,726,804	75.09%
7	Five Year Average					75.18%
8	2012 Ytd	195,551,962	59,382,136	10,463,036	265,397,134	73.68%
9	2012	836,441,007			1,075,924,714	77.74%
10	A/C 926	<u>(81,919,357)</u>				
11		754,521,650			1,075,924,714	70.13%
12	2013	847,283,848			1,048,734,277	80.79%
13	A/C 926	<u>(96,280,274)</u>				
14		751,003,574			1,048,734,277	71.61%

Source: Lines 1-3 are from Company response to Amended OPC Int. No. 35  
 Lines 4-6 and 8 are from Company response to Amended OPC Int. No. 33.  
 Lines 9-14 are from Company response to OPC POD 2-12.

FLORIDA POWER & LIGHT COMPANY  
 Projected Test Year Ended December 31, 2013

2013 Employee Incentive Compensation Adjustment

Line No.	Description	\$000's		Reference
		Executive	Employees	
1	Incentive Compensation	44,745	63,471	a
2	Executive Performance Incentive	12,575		a
3	Ratepayer Portion		(31,736)	Testimony
4	Shareholder Amount	57,320	31,736	
5	O&M Factor		71.61%	HWS-2;P.1
6	O&M Expense Reduction		(22,726)	L 4 x L 5
7	Jurisdictional Allocation		0.98438	c
8	Jurisdictional O&M Adjustment		(22,371)	L 6 x L 7

Source: (a) Company Schedule C-35  
 (b) Company response to OPC POD 2-12.

FLORIDA POWER & LIGHT COMPANY  
 Projected Test Year Ended December 31, 2013

Benefit Expense Adjustment

Line No.	2013	000's		% Expensed	Reference
		Expense	Total		
1	Total Benefit Cost		212,113		a
2	Taxes/WC		(76,172)		a
3	Benefits	111,605	135,941	82 10%	b
4	Pensions	31,724	38,641		c,a
5	Post Retirement Benefits	(13,300)	(16,200)		c,a
6	Benefits Excluding Pensions and OPEB	130,029	158,382	82 10%	c
7	Employees	10,147	10,147		a
8	Cost Per Employee	12 814	15 609		L.6/L 7
9	Employee Adjustment	(381)	(381)		HWS-2;P 1
10	Employee Benefit Adjustment	(4,886)	(5,951)	82 10%	L.8 x L.9
11	Adjusted Benefit Cost	125,143	152,431	82 10%	L 6 - L.10
12	Recommended Expense	115,037	152,431	75 47%	c
13	Benefit Expense Factor Adjustment	(10,106)			L.12 - L 11
14	Total Benefit Adjustment	(14,992)			L.10 + L.13
15	Jurisdictional Allocation	0.985261			b
16	Jurisdictional O&M Adjustment	(14,771)			L 14 x L 16

Source: (a) Company Schedule C-35.  
 (b) Company Schedule C-4.  
 (c) Estimated expense amount based expense factor on line 3.



FLORIDA POWER & LIGHT COMPANY  
 Projected Test Year Ended December 31, 2013

Benefit Expense Analysis

Line No.		000's			Total	% Expensed
		Expense	Capitalized	Other		
	<u>2009</u>					
1	Total	132,995	33,824	8,273	175,092	75.96%
2	Taxes/WC	(53,282)	(16,641)	(4,033)	(73,956)	72.05%
3	Benefits	79,713	17,183	4,240	101,136	78.82%
	<u>2010</u>					
4	Total	126,675	36,635	10,583	173,893	72.85%
5	Taxes/WC	(53,828)	(14,793)	(4,201)	(72,822)	73.92%
6	Benefits	72,847	21,842	6,382	101,071	72.08%
	<u>2011</u>					
7	Total	124,028	35,003	8,985	168,016	73.82%
8	Taxes/WC	(55,329)	(16,487)	(3,192)	(75,008)	73.76%
9	Benefits	68,699	18,516	5,793	93,008	73.86%
	<u>2012 Ytd</u>					
10	Total	45,081	9,688	2,039	56,808	79.36%
11	Taxes/WC	(24,571)	(4,560)	(500)	(29,631)	82.92%
12	Benefits	20,510	5,128	1,539	27,177	75.47%
	<u>2012</u>					
13	Total	96,115			197,218	48.74%
14	Taxes/WC				(78,106)	0.00%
15	Benefits	96,115	0	0	119,112	80.69%
	<u>2013</u>					
16	Total	111,605			212,113	52.62%
17	Taxes/WC				(76,172)	0.00%
18	Benefits	111,605	0	0	135,941	82.10%
		<u>Account 926</u>			<u>Total Benefits</u>	
19	2007	54,626				
20	2008	43,578				
21	2009	77,382			101,136	76.51%
22	2010	67,750			101,072	67.03%
23	2011	68,101			93,007	73.22%
24	2012	96,115			119,112	80.69%
25	2013	111,605			135,941	82.10%

Source: Lines 1-12 are from the Company response to Amended OPC Int. 2-52.  
 Lines 13 and 16 are from Company Schedule C-35.  
 Lines 14 and 17 are from Company response to OPC POD 2-12.  
 Lines 15 and 24 expense amount is from the Company response to OPC Int. 4-89.  
 Lines 18 and 25 expense amount is from the Company Schedule C-4.  
 Lines 19-23 Account 926 amounts are from Company Schedule C-6.  
 Lines 21-25 Total Benefits amounts are from Company response to OPC POD 2-12.

FLORIDA POWER & LIGHT COMPANY  
 Projected Test Year Ended December 31, 2013

Payroll Tax Expense Adjustment

Line No.	Description	<u>\$000's Expense</u>	<u>Reference</u>
1	Federal Unemployment Tax	352	a
2	State Unemployment Tax	1,196	a
3	FICA (Social Security) Tax	<u>46,618</u>	a
4	Total Expense Payroll Taxes	<u>48,166</u>	
5	Payroll Expense	751,004	HWS-2;P 3
6	Effective Payroll Tax Rate	6.41%	L.4/L 6
7	Payroll Adjustment	<u>(24,968)</u>	HWS-2;P 1
8	Payroll Tax Adjustment	(1,601)	L 6 x L 7
9	Jurisdictional Allocation	<u>0.984797</u>	a
10	Jurisdictional O&M Adjustment	<u><u>(1,577)</u></u>	L 8 x L 9

Source: (a) Company Schedule C-4.

FLORIDA POWER & LIGHT COMPANY  
 Projected Test Year Ended December 31, 2013

Distribution Vegetative Management - Tree Trimming

Line No.	Year	Lateral Miles	Feeder Miles	\$000's		Cost Per Mile
				Actual	Budgeted/Projected	
1	2007	2,215	4,454	67,834		10
2	2008	2,078	4,262	63,115	69,649	10
3	2009	2,768	4,151	59,211	75,192	9
4	2010	2,741	5,222	60,488	65,150	8
5	2011	3,367	4,337	62,425		8
6	2012	3,700	4,300		61,269	8
7	2013	3,700	4,800		71,401	8
8	Cycle	6 Year	3 Year			
9	Total Miles	22,700	13,600			
10	Five Year Average 2007-2011			62,615		
12	Three Year Actual to Budget			60,938	69,997	<u>Variance</u> 0.870582
13	2013 Recommended Per Citizen's				62,160	
14	2013 Requested				<u>71,401</u>	
15	Citizen's Recommended Adjustment				<u>(9,240)</u>	
16	Jurisdictional Adjustment @ 99.9472%				<u>(9,236)</u>	

Source: Lateral miles are from Company response to Staff Int. 6-194.  
 Feeder miles are from Company response to Staff Int. 6-195.  
 Actual are from Company response to OPC Int. 10-224 and Staff Int. 6-193.  
 Budgeted are from Company response to Staff Int. 6-235.  
 Projected are from response to OPC Int. 6-134.  
 Jurisdictional allocation is from Company response to OPC Int. 10-223.

FLORIDA POWER & LIGHT COMPANY  
Projected Test Year Ended December 31, 2013

Pole Inspection Expense

Line No.	Year	Poles Inspected	Pole Failures	\$000's		Cost Per Pole	Failure Rate
				Actual	Budgeted/Projected		
1	2007	141,332	9,801	8,578		0.06	6.93%
2	2008	143,319	10,040	12,654	14,418	0.09	7.01%
3	2009	138,970	15,243	10,896	13,024	0.08	10.97%
4	2010	141,423	15,636	10,662	15,064	0.08	11.06%
5	2011	137,315	16,585	17,517		0.13	12.08%
6	2012	137,430			14,566	0.11	
7	2013	137,430			14,015	0.10	
8	Actual	702,359	67,305	60,308		0.085864	9.58%
9	5 Year Average 2007-2011			12,062	8,095		
10	3 Year Actual to Budget			11,404	14,168	<u>Variance</u> 0.804896	
11	2013 Recommended Per Citizen's				11,281		
12	2013 Requested				<u>14,015</u>		
13	Citizen's Recommended Adjustment				<u>(2,734)</u>		
14	Jurisdictional Adjustment @ 99.9472%				<u>(2,733)</u>		

Source: Actual are from Company response to OPC Int. 10-224  
Budgeted are from Company response to Staff Int. 6-235  
Projected are from response to OPC Int. 6-134 Revised.  
Per Company response to OPC Int. 10-227; 2012 and 2013 is based on 2010 actual cost per pole. The 137,430 projection multiplied by the 2010 rate \$75.39 equals \$10,360,848

FLORIDA POWER & LIGHT COMPANY  
Projected Test Year Ended December 31, 2013

Directors and Officers Liability Insurance Adjustment

<u>Line No.</u>	<u>Description</u>	<u>\$000's Expense</u>	<u>Reference</u>
1	DOL Insurance	<u>2,781</u>	a
2	Adjustment to Shareholders	(1,391)	Testimony
3	Jurisdictional Allocation	<u>0.984797</u>	
4	Jurisdictional O&M Adjustment	<u>(1,369)</u>	

Source: (a) Company response to OPC Int 2-60.

FLORIDA POWER & LIGHT COMPANY  
 Projected Test Year Ended December 31, 2013

Uncollectible Expense Adjustment

Line No.	Year	Account 904	\$000's		OPC Adjustment
			FPL	OPC	
1	2007	18,106			
2	2008	31,700			
3	2009	30,275			
4	2010	14,919			
5	2011	7,193			
6	2012	15,633	15,633	13,636	(1,997)
7	2013	18,408	18,408	16,648	(1,760)

Historical Net Write-offs Analysis

		Recoveries	Net Write-Offs	Revenues	Write-Off Percentage
8	2008		26,378	11,295,886	0.234%
9	2009	14,587	28,182	11,543,552	0.244%
10	2010	14,430	18,683	9,812,194	0.190%
11	2011	13,363	16,595	10,230,348	0.162%
12	2012	3,785	3,168	2,135,273	0.148%
13	Five Year Average		18,601	9,003,451	
14	Company Requested 2013 Revenue				10,220,581
15	Estimated Write-off Based on 2012 Year to Date				15,166

Source: Lines 1-5 are from Company Schedule C-6.  
 Line 6 is from Company response to OPC Int. 4-89  
 Line 7 is from Company Schedule C-4  
 Lines 9-12 are from Company response to OPC Int. 2-56 - Supplemental.  
 OPC amounts are from Company response to OPC POD 2-12

FLORIDA POWER & LIGHT COMPANY  
 Projected Test Year Ended December 31, 2013

Surplus Depreciation Reserve

Line No.	Year	<u>\$000's</u>			Surplus Adjustment	Reference
		Budgeted	Per Company	Per OPC		
1	Balance		894,000	894,000		
2	2010	(139,000)	(3,847)	(3,847)		
3	2011	(267,000)	(186,964)	(186,964)		
4	2012	(526,000)	(525,529)	(471,721)	53,808	
5	2013		(190,918)			
6			(13,258)	231,468	(13,258)	
7	<b>Net Adjustment</b>				<u>40,550</u>	
8	2012 Per Company			(525,529)		
9	Employee Adjustment			27,517		HWS-10;P 2
10	Benefit Adjustment			11,763		HWS-10;P 3
11	Payroll Taxes			1,765		HWS-10;P 4
12	Vegetation Maintenance			7,925		HWS-10;P 5
13	Pole Inspections			2,840		HWS-10;P 6
14	Uncollectibles			1,997		HWS-9
15	2012 Surplus Requirement			(471,721)		

Source: Budgeted amounts are from response to OPC Int. 4-96  
 2010 actual is from response to OPC Int 4-94.  
 2011 actual is from response to OPC Int 3-84.

FLORIDA POWER & LIGHT COMPANY  
 Projected Test Year Ended December 31, 2013

2012 Employee Adjustment

Line No.		\$000's		Reference
		Per Company	Per OPC	
1	Total Employees	10,312	10,312	a
2	Employee Adjustment		(387)	Testimony
3	Adjusted Employee Level	10,312	9,925	
4	Total Payroll	1,075,925	1,075,925	a
5	Executive Incentive Compensation	(42,900)	(42,900)	b
6	Executive Performance Incentive Compensation	(12,211)	(12,211)	b
7	Employee Incentive Compensation	(60,045)		b
8	Total Payroll Excluding Incentive Compensation	960,768	1,020,814	
9	Average Pay Per Employee Excluding Incentive Pay	93.170	102.858	L.8/L.3
10	Gross Payroll Adjustment		(39,853)	L.2 x L.9
11	Expense Factor		70.13%	HWS-2;P.3
12	O&M Adjustment		(27,948)	L.10 x L.11
13	Jurisdictional Allocation		0.984587	c
14	Jurisdictional O&M Adjustment		(27,517)	L.12 x L.13

Source: (a) Company Schedule C-35  
 (b) Company response to OPC POD 2-12.  
 (c) Company Schedule C-1.



FLORIDA POWER & LIGHT COMPANY  
 Projected Test Year Ended December 31, 2013

Benefit Expense Adjustment - 2012

Line No.	2012	\$000's		% Expensed	Reference
		Expense	Total		
1	Total Benefit Cost		197,218		a
2	Taxes/WC		(78,106)		a
3	Benefits	96,115	119,112	80 69%	b
4	Pensions	36,376	45,080		c,a
5	Post Retirement Benefits	(12,945)	(16,042)		c,a
6	Benefits Excluding Pensions and OPEB	119,547	148,150	80 69%	c
7	Employees	10,312	10,312		a
8	Cost Per Employee	12	14		L 6/L 7
9	Employee Adjustment	(387)	(387)		HWS-2;P 1
10	Benefit Employee Adjustment	(4,492)	(5,567)	80 69%	L 8 x L 9
11	Adjusted Benefit Cost	115,055	142,583	80 69%	L 6 - L 10
12	Recommended Expense	107,605	142,583	75 47%	c
13	Benefit Expense Factor Adjustment	(7,450)			L 12 - L 11
14	Total Benefit Adjustment	(11,941)			L 10 + L 13
15	Jurisdictional Allocation	0.985018			b
16	Jurisdictional O&M Adjustment	(11,763)			L.14 x L 16

Source: (a) Company Schedule C-35  
 (b) Company response to OPC Int. 4-89  
 (c) Estimated expense amount based expense factor on line 3

FLORIDA POWER & LIGHT COMPANY  
 Projected Test Year Ended December 31, 2013

Payroll Tax Expense Adjustment - 2012

Line No.	Description	<u>\$000's</u> Expense	<u>Reference</u>
1	Federal Unemployment Tax	353	a
2	State Unemployment Tax	1,202	a
3	FICA (Social Security) Tax	<u>46,837</u>	a
4	Total Expense Payroll Taxes	<u>48,392</u>	
5	Payroll Expense	754,522	HWS-2;P.3
6	Effective Payroll Tax Rate	6.41%	L.4/L.6
7	Payroll Adjustment	<u>(27,948)</u>	HWS-2;P.1
8	Payroll Tax Adjustment	(1,792)	L.6 x L.7
9	Jurisdictional Allocation	<u>0.98458</u>	a
10	Jurisdictional O&M Adjustment	<u><u>(1,765)</u></u>	L.8 x L.9

Source: (a) Company response to OPC Int 4-89

FLORIDA POWER & LIGHT COMPANY  
 Projected Test Year Ended December 31, 2013

Distribution Vegetative Management - Tree Trimming

Line No.	Year	Lateral Miles	Feeder Miles	\$000's		Cost Per Mile
				Actual	Budgeted/Projected	
1	2007	2,215	4,454	67,834		\$10,172
2	2008	2,078	4,262	63,115	69,649	\$9,955
3	2009	2,768	4,151	59,211	75,192	\$8,558
4	2010	2,741	5,222	60,488	65,150	\$7,596
5	2011	3,367	4,337	62,425		\$8,103
6	2012	3,700	4,300		61,269	\$7,659
7	2013	3,700	4,800		71,401	\$8,400
8	Cycle	6 Year	3 Year			
9	Total Miles	22,700	13,600			
10	Five Year Average 2007-2011			62,615		
12	Three Year Actual to Budget			60,938	69,997	<u>Variance</u> 0.870582
13	2012 Recommended Per Citizen's				53,339	
14	2012 Requested				<u>61,269</u>	
15	Citizen's Recommended Adjustment				<u>(7,929)</u>	
16	Jurisdictional Adjustment @ 99.9472%				<u>(7,925)</u>	

Source: Lateral miles are from Company response to Staff Int. 6-194  
 Feeder miles are from Company response to Staff Int. 6-195  
 Actual are from Company response to OPC Int. 10-224 and Staff Int. 6-193.  
 Budgeted are from Company response to Staff Int. 6-235.  
 Projected are from response to OPC Int. 6-134 Revised.  
 Jurisdictional allocation is from Company response to OPC Int. 10-223.

FLORIDA POWER & LIGHT COMPANY  
 Projected Test Year Ended December 31, 2013

Pole Line Inspection Expense

Line No.	Year	Poles Inspected	Pole Failures	\$000's		Cost Per Pole	Failure Rate
				Actual	Budgeted/Projected		
1	2006	96,090	8,785	3,886		\$40.44	9.14%
2	2007	141,332	9,801	8,578		\$60.69	6.93%
3	2008	143,319	10,040	12,654	14,418	\$88.29	7.01%
4	2009	138,970	15,243	10,896	13,024	\$78.41	10.97%
5	2010	141,423	15,636	10,662	15,064	\$75.39	11.06%
6	2011	137,315	16,585	17,517		\$127.57	12.08%
7	2012	137,430			14,566	\$105.99	
8	2013	137,430			14,015	\$101.98	
9	Actual	798,449	76,090	64,194		0.080398	
10	5 Year Average 2007-2011			12,062	8,095		
11	3 Year Actual to Budget			11,404	14,168	<u>Variance</u> 0.804896	
12	2013 Recommended Per Citizen's				11,724		
13	2013 Requested				<u>14,566</u>		
14	Citizen's Recommended Adjustment				<u>(2,842)</u>		
15	Jurisdictional Adjustment @ 99.9472%				<u>(2,840)</u>		

Source: Actual are from Company response to OPC Int. 10-224.  
 Budgeted are from Company response to Staff Int. 6-235.  
 Projected are from response to OPC Int. 10-199  
 Per Company response to OPC Int. 10-227; 2012 and 2013 is based on 2010 actual cost per pole. The 137,430 projection multiplied by the 2010 rate \$75.39 equals \$10,360,848.

FLORIDA POWER & LIGHT COMPANY  
Projected Test Year Ended December 31, 2013

Working Capital Analysis

Line No.	GL ACCT_DESC	13-month Average	
1	143099 - OTH ACCTS REC-ACCRUALS	73,945,180	*
2	143100 - SAP-Other Accounts Receivable	20,915,163	*
3	143104 - OTH ACCTS RECEIV-INVSMT RCVRY-GEN (ARMS)	777,021	*
4	143110 - MISC RECEIV-STORM AND DECOMMISSIONING	2,398,955	*
5	143124 - SAP-OthA/R-NonFPL Retiree Med Benefits	1,199,611	*
6	143125 - FT MYERS REPOWERING CLAIMS	245,443	
7	143126 - OTHER ACCT RECEIV-RETIREE MED REIMBURSE	3,004,786	*
8	143127 - OTH ACCTS RECEIV-BENEFIT PLAN REIMBURS	210,317	*
9	143128 - OTH ACCTS RECEIV-PARTICIP MAINT RESERVE	1,006,242	*
10	143129 - OTH ACCTS RECEIV-POWER SUPPLY ARMS CLG	3,539,891	*
11	143130 - OTH ACCTS RECEIV-EMT TRADING	2,238,652	
12	143140 - OTH ACCTS RECEIV-TRANSMISSION SERVICE	1,146,960	
13	143160 - OTHER ACCTS RECEIV-BILL ACTUAL REIMBURSBL	4,105,058	*
14	143180 - OTH ACCTS RECEIV-ARM-PSL PART BILLINGS	2,680,411	*
15	143191 - OTH ACCTS RECEIV-ARM-UM INVESTIGT FEES	15,805	*
16	143192 - OTH ACCTS RECEIVABLE-STIMULUS GRANT	24,972,139	
17	143230 - OTH ACCTS RECEIV-EMPLOYEE TOOLS RECEIVAB	16,857	*
18	143240 - OTH ACCTS RECEIV-EMPLOYEE PAY ADVANCE	4,850	*
19	143371 - OTH ACCTS RECV-FAS 106 MEDICAL SUBSIDY	496,456	
20	143450 - SAP- Other Accounts Receivable Fuels	681,125	*
21	143505 - OTH A/R-FORMER EMPL RELOCAT REIMB-CARMS	49,777	*
22	143615 - OTH ACCTS RECEIV-APPLIANCEGARD-TAXED	13,511	*
23	143616 - OTH ACCTS RECEIV-APPLINACEGARD-NO TAX	6,834	*
24	143620 - PAYRMENT POWER PROGRAM-CIS II BILLINGS	689	*
25	143625 - OAR-LIGHTNING GUARD PROG-CIS II BILLNGS	86,630	*
26	143635 - FPL SVCS MKTG PROGRAMS - CIS II BILLINGS	201,220	*
27	143644 - MISC REC-UTILITY GARD PROG-ELECT LINE	673	
28	143645 - MISC REC-UTILITY GARD PROG-WATER LINE	1,791	
29	143647 - MISC REC UTILITY GARD PROG-COMBO LINE	28,372	
30	143648 - MISC RECEIV-APPLIANCE WARRANTY TAXED	20,670	*
31	143649 - MISC RECEIV-APPLIANCE WARRANTY NO TAX	3,919	*
32	143650 - MISC RECEIV-SHIELD SURGE TAXED	473,981	*
33	143654 - RECV SURGESHELD COMMERCL-TAXED SSC RECV	11,501	*
34	143655 - MISC RECEIV-FUTURE PROGRAM L	2	
35	143800 - SAP-Oth Accounts Recv-Federal & State Inc Tax	35,429,151	
36	143810 - OTH ACCTS RECEIV-STATE INCOME TAXES	1,763,647	
37	143820 - OTH ACCTS RECEIV-FUEL TAX REFUNDS	46,654	
38	143910 - OTH ACCTS RECEIV-DAMAGE CLAIMS (ARM)	1,100,823	
39	143920 - OTH ACCTS RECEIV-WORK ORDERS (ARM)	1,929,421	*
40	143950 - OTH ACCTS RECEIV-CLAIMS EXCESS PAYMENTS	21,535	
41	143990 - OTH ACCTS RECEIV-CASH CLEARING	(5,196,859)	*
42	Other-Accounts Receivable SAP 2002000	13,775,578	*
43	Grand Total for 2011	\$ 193,370,445	
44	* Account descriptions that do not appear to be necessary for providing utility service are starred and in bold type. *	\$ 125,878,147	
45	Percentage of Line 44 / Line 43	65 10%	
46	Amount of other accounts receivable included in 2013 working capital (Total Co )	\$ 138,435,000	
47	Line 46 x Line 45	\$ 90,116,880	
48	Florida Jurisdictional allocation factor	0.984059	
49	Reduction of accounts receivable that is not necessary for providing utility service on a Florida Jurisdictional Basis	\$ 88,680,327	

Source: Lines 1-42 are based on response to SFHHA Interrogatory No 235.  
Lines 43 and 46 are from Company Schedule B-6