

BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION

DOCKET NO. 120015-EI

In the Matter of:

PETITION FOR INCREASE IN RATES  
BY FLORIDA POWER & LIGHT COMPANY.

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VOLUME 38

Pages 5490 through 5589

PROCEEDINGS: HEARING

COMMISSIONERS  
PARTICIPATING: CHAIRMAN RONALD A. BRISÉ  
COMMISSIONER LISA POLAK EDGAR  
COMMISSIONER ART GRAHAM  
COMMISSIONER EDUARDO E. BALBIS  
COMMISSIONER JULIE I. BROWN

DATE: Monday, November 19, 2012

TIME: Commenced at 4:31 p.m.  
Concluded at 6:55 p.m.

PLACE: Betty Easley Conference Center  
Room 148  
4075 Esplanade Way  
Tallahassee, Florida

REPORTED BY: JANE FAUROT, RPR  
Official FPSC Reporter  
(850) 413-6732

APPEARANCES: (As heretofore noted.)

## I N D E X

## WITNESSES

NAME:	PAGE NO.
JEFFRY POLLOCK	
Continued Cross Examination by Mr. McGlothlin	5493
Cross Examination by Mr. Wright	5494
Cross Examination by Mr. Saporito	5499
Cross Examination by Mr. Garner	5521
Redirect Examination by Mr. Moyle	5524
SAM FORREST	
Direct Examination by Mr. Butler	5532
Prefiled Direct Testimony Inserted	5534
Cross Examination by Ms. Christensen	5563

EXHIBITS

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
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22  
23  
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25

NUMBER :	ID.	ADMTD.
679-682		5527
702-704		5527
708-713		5527
714	5563	
715	5563	

## P R O C E E D I N G S

## CONTINUED CROSS EXAMINATION

BY MR. McGLOTHLIN:

1  
2  
3  
4 Q. Well, understanding that you disagree with the  
5 relationships as you described, you would agree that the  
6 calculation that results in a negative \$16 million of  
7 depreciation expense under incremental infrastructure  
8 costs is the mathematical result of what I have  
9 described to you, correct?

10 A. Are you talking about the negative 16 million  
11 under incremental infrastructure costs?

12 Q. Yes.

13 A. Line 5B? Yes, mathematically that is the  
14 number.

15 Q. And I'll submit to you that your exhibit  
16 failed erroneously to apply the \$190 million of  
17 amortization reserve, and I gather that you don't accept  
18 that. But for purposes of establishing the mathematical  
19 calculation involved, and depending on how that's  
20 resolved, would you agree that if one were to apply that  
21 to the incremental infrastructure costs shown, the  
22 revenue deficiency, as you described it, associated with  
23 the infrastructure changes would be \$148 million?

24 A. I haven't checked the math on the exhibit, but  
25 I can do so quickly.

1 Yes, the math is correct.

2 **MR. MCGLOTHLIN:** I have no further questions.

3 **CHAIRMAN BRISÉ:** All right. Thank you very  
4 much.

5 Mr. Wright.

6 **MR. WRIGHT:** Thank you, Mr. Chairman.

7 **CROSS EXAMINATION**

8 **BY MR. WRIGHT:**

9 Q. Good afternoon, Jeff.

10 A. Good afternoon.

11 Q. Again, for you I have a few -- Schef Wright --  
12 a few questions.

13 In response to some questions from Mr.  
14 McGlothlin, you testified that you were doing something  
15 with respect to settlement concepts or proposed terms of  
16 a settlement before the earlier testimony in the case  
17 was filed. Do you recall making that statement?

18 A. Yes.

19 Q. Okay. And do you recall that the earlier  
20 testimony in that case -- testimony filed by intervenors  
21 that is -- was failed on July 2nd, 2012?

22 A. And that is an important clarification that I  
23 might have omitted. Yes, it was before that.

24 Q. Okay. Thanks.

25 Just in brief terms, can you tell us what you

1 were doing? I mean like -- you go ahead. I could lead  
2 you, but I'm not going to.

3 A. That's okay. I get a call from Jon. Jon, you  
4 know, asked me about this and this and that, and I would  
5 say, you know, whatever he needed to get the answers to  
6 his questions.

7 Q. So it was like discussions of settlement  
8 concepts, things like that?

9 A. Yes.

10 Q. Okay. Thanks.

11 MR. MOYLE: And just for the record, I mean, I  
12 think some of it arguably was work product type stuff  
13 that was helping with settlement discussions, and I  
14 think it has been covered sufficiently so long as Mr.  
15 Wright is not wanting to delve into infinite detail on  
16 it.

17 MR. WRIGHT: That's fine, Mr. Chairman. And I  
18 wasn't. I really wanted to get the timing down.

19 CHAIRMAN BRISÉ: Sure.

20 MR. WRIGHT: Thank you.

21 BY MR. WRIGHT:

22 Q. Okay. Do you recall what FIPUG's position was  
23 regarding a total revenue increase or decrease as  
24 reflected in its post-hearing statement regarding the  
25 main case?

1           A.    No, I don't recall.

2           Q.    Okay.  Would you accept subject to check that  
3 FIPUG's post-hearing statement indicates a proposed rate  
4 reduction of \$253.4 million?

5           A.    How much?

6           Q.    \$253,446,000.

7           A.    I'll look it up, certainly.

8           Q.    Okay.  Do you have the post-hearing statement  
9 with you now?

10          A.    No.

11                   **MR. WRIGHT:**  Mr. Chairman, I just want to have  
12 somebody hand the witness FIPUG's post-hearing statement  
13 and show him -- direct him to the page so that he can  
14 confirm the number I just read him.

15                   **CHAIRMAN BRISÉ:**  Go right ahead.

16                   **MR. WRIGHT:**  Thanks.

17 **BY MR. WRIGHT:**

18           Q.    If you will turn to the little yellow tab I  
19 have there that has star 126 on it?

20           A.    Yes.

21           Q.    That refers to Issue 126 in the case.

22           A.    Yes.

23           Q.    And that indicates that FIPUG's position as  
24 reflected in its post-hearing statement was that FPL's  
25 total base rate revenue should be decreased by

1 \$253.4 million, correct?

2 A. Yes. It says specifically operating revenue  
3 should be decreased by that amount.

4 Q. Thank you. Would you agree that FIPUG's  
5 position as articulated therein would have resulted in  
6 fair, just, and reasonable rates?

7 A. I suppose under a litigated scenario it might  
8 have where the company would be able to come back in for  
9 another rate case.

10 Q. Was that a yes in a litigated scenario, if the  
11 company could come back?

12 A. That could be one outcome. In a litigated  
13 settlement -- in a litigated case the company would be  
14 free to come back any time.

15 Q. Would you agree with me that that rate  
16 reduction would have been in the public interest?

17 A. I have not done an analysis of the  
18 \$253 million decrease to make that determination. The  
19 real question is what happens after that over the next  
20 four years.

21 Q. Will you agree that in general a rate decrease  
22 is better for customers than a rate increase?

23 A. I would argue that customers would always  
24 prefer a decrease over an increase, unless it would have  
25 some deleterious effect on the reliability of their



1 supply of electricity.

2 Q. And surely FIPUG didn't believe that FPL's  
3 reliability would suffer if it were to experience a  
4 revenue reduction of \$253 million, did FIPUG?

5 A. I don't know that I can speak for FIPUG. I  
6 can speak for myself. I don't know. I didn't do the  
7 analysis to determine what effect that might have on  
8 FPL.

9 MR. WRIGHT: That's all I have. Thanks.

10 CHAIRMAN BRISÉ: Thank you.

11 Mr. Saporito.

12 MR. SAPORITO: Thank you, Mr. Chairman.

13 Mr. Pollock, I'm here as pro se. I had made  
14 inquiries of another witness, and I put two Exhibits 706  
15 and 707 in front of that witness. I was wondering if  
16 they might still be in front of you.

17 THE WITNESS: Offhand I don't see them, no.

18 CHAIRMAN BRISÉ: No, you would have to make  
19 that available to him. We can have somebody from our  
20 staff help you with that.

21 I think Mr. Saporito has copies.

22 MS. FARLEY: Okay.

23 MR. SAPORITO: I have an extra set if you need  
24 them.

25 MS. FARLEY: Okay. Thank you.

1           **MR. SAPORITO:** Can you take an opportunity to  
2 review those, please.

3           **CHAIRMAN BRISÉ:** Thank you so much. I was  
4 talking to our staff person.

5           **THE WITNESS:** Okay. I have reviewed the  
6 documents.

7           **MR. SAPORITO:** All right. Thank you.

8                           **CROSS EXAMINATION**

9           **BY MR. SAPORITO:**

10           **Q.** I would like to question you about your  
11 Prefiled Testimony, Corrected Prefiled Testimony at Page  
12 4, Lines 3 through 23, where you state the public  
13 interest is served when a settlement achieves a balance  
14 between competing interests. If there were two  
15 competing interests, one, the utility versus customers,  
16 and two individual rate classes. Did I say that  
17 correctly?

18           **A.** Yes, two sets of competing interests.

19           **Q.** And would you agree with me that public  
20 interests means anything affecting the rights, health,  
21 or finances of the public at large, and that it is a  
22 broad term that refers to the body politic and public  
23 will such as in this docket where private individuals  
24 rely on Florida Power and Light for vital service of  
25 electric power?

1           **A.**    I'm sorry, I got a little lost in the middle  
2 of your question.  Were you reading me a definition or  
3 are you suggesting that that is what the meaning of  
4 public interest is?  I'm not clear.

5           **Q.**    No, I'm asking you the meaning of public -- if  
6 you would accept that the meaning of public interest as  
7 you -- your testimony deals with public interest, your  
8 prefiled testimony, so I'm asking you if you would agree  
9 with me that public interest means anything affecting  
10 the rights, health, or finances of the public at large,  
11 and that is a broad term that refers to the body politic  
12 and the public will such as in this docket where private  
13 individuals rely on FPL for the vital service of  
14 electric power?

15           **MR. MOYLE:**  Just so the record is clear,  
16 Mr. Saporito, I think you're asking him about the 706  
17 that you just handed to him, and that definition,  
18 essentially asking him whether that's a definition as  
19 set forth in the Free Dictionary, is that right?

20           **MR. SAPORITO:**  No, that's not correct.

21                    Do you understand the question, sir?

22           **THE WITNESS:**  Well, it sounds like you are  
23 quoting from this Exhibit 706.

24           **MR. SAPORITO:**  Well, I am applying this FPL  
25 docket which you are testifying about within the meaning

1 of that public interest.

2 **CHAIRMAN BRISÉ:** Mr. Saporito, you pose a  
3 question.

4 Mr. Pollock, did you understand his question?

5 **THE WITNESS:** I'll try to answer it. I'm not  
6 sure that I fully understand it, but I will do the best  
7 I can, and he can ask me again if I didn't get it quite  
8 right.

9 **CHAIRMAN BRISÉ:** No, we want to make sure that  
10 you understand the question. If you don't understand  
11 the question, ask to have the question rephrased again,  
12 and then we'll try it that way. Otherwise we will move  
13 on to another question.

14 **THE WITNESS:** Yes, sir. Thank you.

15 **CHAIRMAN BRISÉ:** Thank you.

16 **THE WITNESS:** I think I heard the question  
17 twice. I think in this sense what you are talk about is  
18 a very broad definition that could apply to just about  
19 anything, any matter of public interest, but I think  
20 that in evaluating public interest in this case, I think  
21 the Commission needs to look at the factors that affect  
22 both the utility as well as the customers, as I set  
23 forth in my testimony, and what the settlement does to  
24 balance those competing sets of interests.

25

1 **BY MR. SAPORITO:**

2 Q. Well, in your opinion, can you help this  
3 Commission out and explain to them whether or not your  
4 understanding of public interest as it applies to this  
5 rate case also incorporates the terms as to whether the  
6 proposed settlement agreement is fair, just, and  
7 reasonable?

8 A. Yes.

9 Q. Okay. Thank you. Would you agree with me  
10 that the majority of FPL customers are those comprised  
11 in the classes of residential customers and customers  
12 represented by the Federal Retail Federation?

13 **MR. MOYLE:** Object to the form. It's  
14 ambiguous. We have had testimony both ways with respect  
15 to the number of customer or sales, and I think the  
16 question needs to be a little more clear as to what he  
17 is asking with respect to, you know, the majority.

18 **CHAIRMAN BRISÉ:** I thinks it's a fair  
19 question.

20 **THE WITNESS:** I don't know who the members are  
21 of the Florida Retail Federation, so I can't comment on  
22 that. But there are obviously many more residential  
23 customers than there are other nonresidential customers.

24 **BY MR. SAPORITO:**

25 Q. Okay. Would you agree with me that the term

1 public interest applies more so to FPL's residential  
2 customers and to those represented by Florida Retail  
3 Federation than to FPL industrial and commercial  
4 customers?

5 A. I would totally disagree with that statement.  
6 The public interest in every commission jurisdiction I  
7 ever testified in applies to all customers. It doesn't  
8 apply to just certain ones and not to others.

9 Q. Well, we talked about the term fair, just, and  
10 reasonable. Would it be fair, just, and reasonable for  
11 this Commission to approve a settlement agreement which  
12 would result in higher base rates for the majority of  
13 FPL customers versus a minority which will have  
14 favorable terms under this settlement agreement?

15 A. Well, first of all, I think it's true that the  
16 base rates for just about everybody are going up. I  
17 think you can see that on Exhibit -- let me get to  
18 that -- Exhibit JP-17 shows the base allocation of the  
19 378 million base increase. With a couple of zeros for a  
20 couple of classes that were way above cost that would  
21 not get an increase under the settlement, every other  
22 rate class there is shown getting an increase.

23 Q. Do you think that's fair?

24 A. I think it's -- when you look at the context  
25 of the company's proposal, and the fact that this

1 allocation would move classes toward parity, therefore  
2 addressing the second set of competing interests in my  
3 testimony, I think it's a reasonable outcome.

4 Q. So you don't believe that the Commission  
5 should give any weight to whether the majority or a  
6 larger number of FPL customers would have higher rates  
7 versus a lower number in this settlement agreement?

8 A. Well, I don't see a lower number. I see  
9 everybody -- except, again, for the classes that are  
10 getting no increase, because of where they happen to be  
11 in relation to parity. Other than that, you know, every  
12 other rate class is getting a base rate increase.

13 Q. Would you agree -- I gave you another exhibit  
14 there, 707, and Page 3, including the cover sheet --  
15 actually it's page -- actually it straddles two pages, 2  
16 and 3, there's a chart in there. But on the bottom of  
17 Page 2 it illustrates that 1,000 kilowatt hour  
18 residential customer, the typical customer, and there's  
19 a little detail there; from January 2012 to June of 2013  
20 it talks about an increase or a decrease, and then there  
21 is a number of an increase for \$5.77 a month. And I  
22 believe the Witness Deaton said that actually should be  
23 5.75. Do you see that, what I'm talking about there;  
24 the base rate increase for the 1,000 kilowatt  
25 residential customer?

1           **A.** I'm sorry, what columns are you comparing?

2           **Q.** At the bottom of Page 2 there is only one  
3 column shown, and that is the base rates for the 1,000  
4 kilowatt --

5           **A.** That's the row between January -- are you  
6 comparing June 13 to January 12, or January 13 to  
7 January 12?

8           **Q.** Yes. From January 12 -- on your far left  
9 there is a number there, \$43.26, and then under the  
10 column June 2013 there is a number 49.03.

11          **A.** Okay.

12          **Q.** And then at the far right it says  
13 increase/decrease, and there's a number there, \$5.77 a  
14 month, which we now believe it's supposed to be \$5.75 a  
15 month as corrected by Witness Deaton.

16          **A.** Well, I don't know. I'm just doing the math,  
17 and when I subtract from 49.03 the number 43.26, I'm  
18 getting \$5.77 unless I'm --

19          **Q.** There were some corrections made to some  
20 discovery, and she has told me that it's a two-cent  
21 reduction, so I'm going by her testimony.

22          **A.** I can't vouch for that calculation because I  
23 haven't seen that.

24          **Q.** All right. I just wanted to make sure you  
25 understand that that is the reference I'm going to be



1 making this next question on. Would you agree with me  
2 that under the proposed settlement agreement that FPL's  
3 typical 1,000 kilowatt hour residential customer will  
4 increase from January 2012 to June 2013 by approximately  
5 \$5.75 per month?

6 A. Well, subject to your earlier questioning of  
7 Ms. Deaton, if that number is 5.75, that's an increase,  
8 yes.

9 Q. And would you agree with me that under the  
10 proposed settlement agreement FPL's residential  
11 customers will pay higher base rates on a percentage  
12 basis as compared to FPL's commercial and industrial  
13 customer classes throughout the term of the proposed  
14 settlement agreement?

15 A. I don't think that's accurate. If you look at  
16 Exhibit JP-17, for example, the residential base rate  
17 increase in Column 4 of that exhibit shows 8.7 percent.  
18 When you look down at CILC customers, CILC 1D, 10.1  
19 percent increase; CILC 1G, 10.6 percent; CILC 1T,  
20 17.2 percent; MET, 19.3 percent. I mean, so there are a  
21 lot of numbers that are higher than 8.7.

22 Q. So doesn't it make common sense that the  
23 majority of -- that the majority of customers, being FPL  
24 residential customers, they would have a higher  
25 percentage increase than a small far lesser number of

1 FPL customers, isn't that true?

2 A. Wait. A higher percentage of FPL's customers  
3 being residential would get a -- are getting a bigger --  
4 you mean they are paying a larger share of the  
5 378 million? Sure. That's the biggest class. 220 out  
6 of 333 million is residential.

7 Q. So it affects those residential customers more  
8 then, correct?

9 A. No, the residential increase is what measures  
10 what the effect on the customer is. What is their bill  
11 going to go up? On average the bill is going up  
12 7.9 percent. Residential is -- I'm sorry, the base  
13 rate, 7.9 percent, not the bill. 7.9 percent versus  
14 residential, 8.7, but there are other classes that are  
15 getting bigger percentage increases than 8.7.

16 Q. But if you have a class of FPL customers that  
17 are a significantly larger class of FPL customers versus  
18 a lower, significantly lower class of FPL customers, on  
19 a percentage basis the settlement agreement would  
20 economically affect a larger number of customers, is  
21 that not true?

22 A. No.

23 Q. All right. Would you agree with me that the  
24 proposed settlement agreement is not in the public  
25 interest because the residential class will have to pay

1 higher base rates as compared with FPL's industrial and  
2 commercial customers?

3 A. Well, I think that statement is incorrect  
4 because the base rates are going up higher for some  
5 commercial/industrial customers than they are for  
6 residential customers. I mean, just the fact that rates  
7 are going up don't mean that the settlement is not in  
8 the public interest, and just because they are going up  
9 at different rates for different classes doesn't mean  
10 that the settlement is not in the public interest.

11 Q. Well, I'd like to explore your prefiled  
12 testimony, Page 8, Lines 19 through 23, where you talk  
13 about GBRA as a benefit to customers in their proposed  
14 settlement agreement. Would you agree with me that the  
15 GBRA effectively eliminates the regulatory lag for these  
16 large additions to the generation base and will expose  
17 ratepayers to higher base rates sooner?

18 A. Well, my testimony -- you're talking about at  
19 the bottom of Page 8, so we are at my testimony --

20 Q. Lines 19 through 23.

21 A. Okay. So in that reference, what are the  
22 benefits, I did mention that customers will have a more  
23 stable predictable rate path under the GBRA's because  
24 they will know when the increases are coming and about  
25 how much the increases are going to be. That's the

1 benefit, not that there is not going to be an increase.

2 Q. All right. But would you agree with me that  
3 the GBRA effectively eliminates the regulatory lag for  
4 these large additions to the generation base and will  
5 expose ratepayers to higher base rates sooner?

6 A. Sooner than if you had to go through a rate  
7 case?

8 Q. Yes.

9 A. That would depend on the timing of that rate  
10 case. I mean, it depends on when the case was filed.  
11 And if the case was filed in anticipation six months  
12 ahead of the commercial operating date of the plant, it  
13 might not have any impact at all on regulatory lag.

14 Q. Would you agree with me that knowing the risk  
15 regulatory lag GBRA's increase the risk to all class of  
16 ratepayers of costly overinvestment by FPL?

17 A. Well, I don't know if there is a connection  
18 between regulatory lag and overinvestment, but I'll  
19 grant you that to the extent the utility has cost  
20 recovery mechanisms that tends to reduce regulatory lag.  
21 That also lowers the risk.

22 Q. Now, I'd like to explore your Prefiled  
23 Testimony at Page 9, Lines 11 through 14, where you talk  
24 about the proposed settlement agreement benefiting  
25 customers by obviating costs incurred by FPL customers

1 participating in periodic rate case. Did I get that  
2 right?

3 A. Yes.

4 Q. Would you agree with me that FPL customers  
5 have a due process right to participate in FPL rate  
6 cases before the Commission?

7 A. Yes.

8 Q. Would you agree with me that the Commission's  
9 regulatory process provides for ratepayers to  
10 participate in need determinations for large generation  
11 facilities like those described in the proposed  
12 settlement agreement?

13 A. Yes.

14 Q. Would you agree with me that the proposed  
15 settlement agreement deprives FPL ratepayers from  
16 challenging other issues and bringing other arguments  
17 against the three large generation facilities  
18 incorporated in the GBRA process?

19 A. Well, I'm not sure what those issues are, and  
20 the Commission has already decided that the three plants  
21 in question are needed, they granted a certificate, so  
22 it's not a question of the need, it's only a question of  
23 costs. I believe the settlement addresses the cost  
24 issue.

25 Q. Well, that all may be true, but that's not my

1 question. See, I'm an FPL customer -- I don't know if  
2 you knew that or not -- and I like to exercise my due  
3 process rights in these process. So had I known when  
4 this Commission was deciding and considering the GBRA  
5 that are incorporated, or they are trying to be  
6 incorporated through this settlement agreement, when  
7 they were considering that during the need  
8 determination, I most likely would have intervened. But  
9 now that opportunity is taken away from me because FPL  
10 is trying to incorporate --

11 **CHAIRMAN BRISÉ:** Mr. Saporito, ask a question.

12 **BY MR. SAPORITO:**

13 **Q.** My question is would you agree with me that  
14 the proposed settlement agreement deprives FPL  
15 ratepayers from challenging other issues and bringing  
16 other arguments against the three large generating  
17 facilities incorporated in the GBRA process,  
18 understanding that they have already been accepted  
19 through a need determination?

20 **MR. MOYLE:** That is the same question he just  
21 asked and Mr. Pollock answered it.

22 **MR. SAPORITO:** I don't believe I got an  
23 answer, Mr. Chairman.

24 **CHAIRMAN BRISÉ:** I got lost in the question  
25 and the statement before the question, so if you could

1 re-ask the question.

2 **THE WITNESS:** I think I got the question.

3 **CHAIRMAN BRISÉ:** Okay.

4 **THE WITNESS:** I don't think it deprives  
5 anybody's rights? To the extent that the costs come in  
6 above what the determination of need is, then you will  
7 have a right to determine whether or not the company  
8 should be allowed to recover costs above what the  
9 Commission said was the reasonable cost of those plants.

10 So there is still an opportunity there. There  
11 is also an opportunity if the earnings exceed the high  
12 point to, you know, try to remedy that through some  
13 regulatory process.

14 **BY MR. SAPORITO:**

15 **Q.** Would you agree with me that the GBRA process  
16 is not in the public interest because it fails to  
17 balance the benefits and reduction of risks for FPL with  
18 comparable benefits and risk reduction for the  
19 ratepayers?

20 **A.** Well, I certainly would agree the GBRA's are  
21 something that if I was FPL I would want to have them,  
22 because I know that I've got large investments that are  
23 going into service. I know that those costs are going  
24 to be incurred. It's good to have a mechanism that  
25 says, you know, I'm going to get timely recovery when

1 those plants go on-line and I have to stop capitalizing  
2 financing costs associated with it. It helps my  
3 earnings. Obviously it benefits the company in that  
4 respect. It also benefits the ratepayers, because  
5 ratepayers know it's coming, they know that it's based  
6 on the parameters of the settlement, and there are no  
7 other base rate increases that we have to deal with  
8 until after 2016, which to me is a pretty good benefit  
9 for ratepayers. This is not an uncostly process for  
10 ratepayers to participate in.

11 Q. I'd like to explore your prefiled testimony at  
12 Page 9, Lines 18 through 23, and continued on Page 10,  
13 Lines 1 through 20, where you state that the settlement  
14 agreement would result in lower base rates for the vast  
15 majority of rate classes, and that with a few exceptions  
16 all rate classes will experience lower base rates than  
17 under FPL's original 2013 rate proposal, and that the  
18 settlement agreement is in the public interest. Did I  
19 get that right?

20 A. Yes.

21 Q. Would you please turn to your Exhibit JP-17,  
22 which is at Page 17 of your prefiled testimony.

23 A. Okay. I have it.

24 Q. Now, this exhibit is a comparison of the rate  
25 class revenue allocation between FPL's original proposed



1 2013 increase in Columns 1 and 2, and the proposed  
2 settlement agreement in Columns 3 and 4, is that  
3 correct?

4 **A.** Yes.

5 **Q.** So your exhibit at Line 1 shows a revenue  
6 comparison for FPL residential customers between FPL's  
7 original rate case filing shown in Columns 1 and 2  
8 versus the settlement increase shown in Columns 3 and 4,  
9 am I correct on that?

10 **A.** Yes.

11 **Q.** So am I correct that you believe that FPL  
12 residential customers will see a decrease from  
13 11 percent to 8.7 percent if the Commission were to  
14 approve the settlement?

15 **A.** They would see a lower increase. When I said  
16 decrease, I mean decrease relative to the numbers in  
17 Column 1. The numbers in Column 3 are almost entirely  
18 lower than the numbers in Column 1. That's what the  
19 testimony says.

20 **Q.** Now, we talked about the exhibit that I put in  
21 front of you, Exhibit 707. We talked about the \$5.75 or  
22 77 cents, what have you, which was the increase in  
23 monthly rates for residential customers from  
24 January 2012 through June of 2013. Now, if we divide  
25 the increase, that dollar amount by the -- if we divide

1 the -- let me restate that.

2 Now, if we divide the increase of \$5.75 or 77  
3 cents, what have you, by the January 2012 base rate  
4 amount of \$43.26, would you agree with me that that  
5 represents a 13.34 percent increase in base rates as a  
6 result of the proposed settlement agreement?

7 A. Yes. And let me apologize because I haven't  
8 looked at the detailed calculations enough to know, but  
9 I'm not sure -- does the June 2013 increase include Cape  
10 Canaveral? Because if it does, then this Exhibit 17  
11 doesn't consider Cape Canaveral. It only looks at the  
12 January 13 increase vis-a-vis the corresponding rates  
13 that were in effect before that.

14 Q. You can't really answer that question without  
15 knowing that?

16 A. It looks to me like the June 13 increase  
17 includes another step.

18 Q. And it's your understanding that the  
19 settlement -- proposed settlement agreement extends to  
20 the end of 2016, is that correct?

21 A. Yes.

22 Q. So can you give me an estimate of how much  
23 FPL's residential customers base rates will increase by  
24 December 2016 as compared to January 2012?

25 A. I have not done that calculation.

1           Q.   Well, don't you think that's important for  
2 these Commissioners to know that information? I mean,  
3 how are they going to determine whether this settlement  
4 agreement is fair, just, and reasonable and in the  
5 public interest without that information?

6           A.   I think it's pretty clear that base rates are  
7 going up. The only question is how base rates are  
8 changing, is that fair, and reasonable, and necessary,  
9 and in the public interest, and that is what this  
10 hearing is to decide.

11          Q.   So ratepayers like myself are just subject to  
12 the whim of the Commission, and we will have no say in  
13 our base rates because nobody knows what they are --

14           **CHAIRMAN BRISÉ:** Mr. Saporito, ask a specific  
15 question. It sounds like you are venting a little bit.

16           **MR. SAPORITO:** I was prefacing the question,  
17 Mr. Chairman.

18           **BY MR. SAPORITO:**

19          Q.   Are my due process rights being violated here  
20 because I'm not going to be able to challenge these base  
21 rate adjustments through the end of 2016 as they go up  
22 and up and up?

23           **MR. MOYLE:** It has been asked and answered  
24 with respect to the due process question.

25           **MR. SAPORITO:** No, it hasn't, Your Honor.

1           **MR. MOYLE:** It calls for a legal conclusion.

2           **MR. SAPORITO:** No, it doesn't. I'm asking his  
3 opinion. He's an expert witness.

4           **CHAIRMAN BRISÉ:** Mr. Saporito, restate your  
5 question so I can hear it.

6           **BY MR. SAPORITO:**

7           **Q.** To the extent that this supposedly proposed  
8 settlement agreement results in increases in residential  
9 customer base rates through the end of 2016, and to the  
10 extent that I'm an FPL residential customer, are my due  
11 process rights being violated to the extent that I'm not  
12 going to be able to challenge those increases?

13           **A.** Well, I can't comment on due process rights  
14 because I'm not a lawyer, but the fact that the  
15 Commission is having this hearing to determine whether  
16 or not the settlement is fair, reasonable, and in the  
17 public interest, that's what the Commission will decide  
18 in this case. And this is the opportunity for everyone,  
19 including all ratepayer groups, to voice their  
20 positions.

21           **Q.** But isn't that exactly the point I'm asking  
22 you; how can anybody in this room make that  
23 determination whether it is fair, reasonable, and in the  
24 public interest if we don't know how much --

25           **CHAIRMAN BRISÉ:** Mr. Saporito, you just asked

1 that question.

2 **MR. SAPORITO:** I'll move on.

3 **CHAIRMAN BRISÉ:** Thank you.

4 **BY MR. SAPORITO:**

5 **Q.** I'd like to explore your testimony at Page 10,  
6 Lines 21 through 29, where you talk about the settlement  
7 class revenue allocation resulting in moving rates  
8 closer to parity, and that in general rate classes  
9 are -- rate classes that are currently above parity  
10 should receive below average base revenue increase and  
11 vice versa for classes that are below parity? Did I say  
12 that right?

13 **A.** Yes.

14 **Q.** Okay. So are you contending that this  
15 Commission should raise base rates for FPL's residential  
16 customers and those represented by the Federal Retail  
17 Federation, and lower base rates for FPL's industrial  
18 and commercial customers by approving the settlement?

19 **A.** That settlement doesn't do that.

20 **Q.** Pardon me?

21 **A.** The settlement does not lower anybody's base  
22 rates. Base rates are going either zero or positive.  
23 Look in JP-17, Column 4. Every class except for a few  
24 are getting increases.

25 **Q.** Okay. We will go on from there. Would you

1 agree with me that consistent with the public interest,  
2 the Commission should reject the settlement agreement  
3 because it would economically disadvantage the majority  
4 of FPL customers?

5 **A.** I don't know that that fact is in evidence,  
6 the economic disadvantage. I have not -- I don't see an  
7 economic disadvantage. I mean, every rate class with  
8 the exception of a few will be seeing a base rate  
9 increase, but it's a lot smaller base rate increase than  
10 they would otherwise possibly see under alternative  
11 circumstances.

12 **Q.** Well, counsel for the Federal Retail  
13 Federation explored FIPUG's post-hearing brief where  
14 FIPUG argued for a reduction in base rates. Do you  
15 recall that? You testified in that hearing.

16 **A.** Yes. Right, I do recall that.

17 **Q.** Okay. And other intervenors, including  
18 myself, supported OPC's contention that base rates  
19 should also be lowered by approximately \$250 million.  
20 Wouldn't it be a wise and prudent decision for the  
21 Commission to reject the settlement agreement and rule  
22 on the original rate case because the original rate case  
23 would lower the base rate for all FPL customers?

24 **A.** You don't know what the Commission might  
25 decide. They might decide, despite the evidence, that

1 the company is entitled to an increase.

2 Q. And if the Commission were to decide that --  
3 if the Commission were to decide that the base rates  
4 should be decreased by approximately \$250 billion, would  
5 that be in the public interest in your view?

6 A. I mean, it would obviously be in the  
7 customers' interest because customers always like lower  
8 rates. I mean, I think that's a given. Now whether or  
9 not that is in the public interest, the Commission has  
10 to balance the customers' needs with the utility's needs  
11 and decide, you know, where to end up on the revenue  
12 scale.

13 Q. One last question to you. Can you please  
14 explain to this Commission about how the clause -- there  
15 is a clause in the settlement agreement, and you say  
16 that you reviewed it, if I remember your testimony  
17 correctly. There is a clause in there that says it is  
18 an all or nothing deal, either the Commission approves  
19 the settlement or they disapprove it.

20 Now, in your view with that clause in there,  
21 can this Commission cherry-pick what they like out of  
22 this proposed settlement agreement and place it back in  
23 the original rate case? Can they do that?

24 A. I think that kind of requires a legal  
25 conclusion which I can't really comment. That is

1 obviously a term that says here is the agreement, all  
2 the terms are joint and several, as lawyers might say,  
3 and the Commission can approve it or not, or they can  
4 change it if they want. I mean, it's not without --  
5 it's not farfetched for a commission to sometimes say,  
6 hey, maybe there are certain aspects that we think ought  
7 to come out differently. But whether they will or not  
8 really depends on whether they think overall the  
9 settlement is in the public interest, which I believe it  
10 is.

11 **MR. SAPORITO:** Thank you very much.

12 Thank you, Mr. Chairman.

13 **CHAIRMAN BRISÉ:** All right.

14 Mr. Garner.

15 **MR. GARNER:** I think I just want to go back  
16 and try and address something that came up in  
17 Mr. Saporito's examination.

18 **CROSS EXAMINATION**

19 **BY MR. GARNER:**

20 **Q.** Oh, by the way, good evening, Mr. Pollock.

21 **A.** Good evening.

22 **Q.** I don't remember exactly how it was worded,  
23 but there seemed to be an exchange where Mr. Saporito  
24 was asking if FPL customers lose an opportunity to  
25 advance their interests or protect their interests if



1 rates are raised in a GBRA type scenario rather than  
2 through a base rate proceeding.

3 I just wanted to see if I understood your  
4 response. You seemed to say that you didn't see how  
5 customers would lose that opportunity, is that correct?

6 A. I think what I have said is that the  
7 settlement lays everything out in pretty good detail in  
8 terms of what happens when you get 378 million increase  
9 effective in 2013, you get 3 GBRA's when those plants  
10 become operational. It's very clear what's going to  
11 happen. The settlement describes what the parameters  
12 are coming up with the 378 million as well as the cost  
13 parameters that would go into determining the three  
14 GBRA's.

15 In terms of that, I think you have provided  
16 about as much input as you possibly can in terms of the  
17 process in determining how do you want your rates to  
18 change over time as new plant is brought in-service. At  
19 the same time, you have also said we are not going to  
20 let you try to recover the cost of the plants that are  
21 not subject to the GBRA. So we are trading off  
22 certainty that the company is going to get increases for  
23 new power plants against the fact that the company is  
24 going to have to absorb other costs that are not  
25 reflected in the 378 million and in the GBRA's.

1           **Q.**    Thank you.  Would you agree that it's not  
2 possible for either the Commission or interested  
3 persons, including customers, to examine projected costs  
4 at the same level of detail during a need determination  
5 proceeding as they would be able to in a traditional  
6 rate case proceeding?

7           **A.**    Well, I mean, in a need determination you're  
8 by definition looking at an estimate.  In a rate case  
9 you are looking at the actual.  The actual costs, you  
10 know, can be a function of a lot of different things.  
11 If you think that the company does a fairly good job of  
12 estimating, then you might not be concerned.  But on the  
13 other hand, you know, if there's some question about  
14 whether the estimates are too low or too high, then, you  
15 know, there's a trade-off there.

16           **MR. GARNER:**  Thank you.

17                    Thank you.  That's it.

18           **COMMISSIONER GRAHAM:**  All right.

19                    Mr. Hendricks.

20           **MR. HENDRICKS:**  No questions for this witness.

21                    Thank you.

22           **CHAIRMAN BRISÉ:**  All right.  Staff.

23           **MS. KLANCKE:**  Staff has no questions for this  
24 witness.

25           **CHAIRMAN BRISÉ:**  Commissioners?

1 All right. Redirect.

2 MR. MOYLE: Just a few, Mr. Chairman.

3 REDIRECT EXAMINATION

4 BY MR. MOYLE:

5 Q. Mr. Pollock, you were asked questions about  
6 FIPUG's position as taken in the post-hearing brief by  
7 Mr. Wright. You're aware, are you not, that FIPUG had a  
8 litigation position and also a settlement position that  
9 it announced at the start of the August proceedings,  
10 correct?

11 A. Yes.

12 Q. You were asked a series of questions by Mr.  
13 McGlothlin that, in essence, you know, asked you about  
14 JP-15 and JP-21 and the differences, and I just wanted  
15 to make sure that you feel like you have had an  
16 opportunity to explain the differences between JP-15 and  
17 JP-21, or would you explain the differences kind of in  
18 summary fashion?

19 A. Yes. I think the testimony that I have  
20 submitted basically explains that the subsequent exhibit  
21 is a correction of JP-15. I'm not relying on JP-15. I  
22 don't think the results change as a result. It  
23 certainly doesn't change my position that I think 378 is  
24 probably around the right number. I don't know that we  
25 are ever going to agree on all the parameters of what

1 the right number is, but if it's in the range of  
2 reasonableness, then I think that's as far as you can  
3 get and say that the settlement is fair, reasonable, and  
4 in the public interest.

5 Q. With respect to the 378 number, are you aware  
6 that that number, you know, give or take some, but is  
7 approximately the same percentage number that was  
8 represented in the resolution of the Gulf Power rate  
9 case?

10 MR. McGLOTHLIN: Objection, beyond the scope  
11 of cross, and leading, as well.

12 CHAIRMAN BRISÉ: Mr. Moyle.

13 MR. MOYLE: You know, I think Mr. McGlothlin  
14 may be right on that, and I'll just ask one of his  
15 witnesses with respect to that point. Can I have just a  
16 minute?

17 CHAIRMAN BRISÉ: Sure.

18 (Pause.)

19 MR. McGLOTHLIN: This is indeed a rare sight.

20 (Laughter.)

21 BY MR. MOYLE:

22 Q. Do you have 713 in front of you?

23 A. Probably, but I don't think I was able to  
24 number all the exhibits on the fly. Oh, here it is.  
25 Yes, I have it.

1           Q.    On Line 9 there's a revenue deficiency number  
2 of 148. Do you see that?

3           A.    Yes.

4           Q.    And I guess the question is can you reconcile  
5 that with the JP-21 exhibit?

6           A.    So Exhibit JP-21 --

7           Q.    712.

8           A.    Okay. Well, basically I think we have got  
9 double counting of the surplus amortization, because the  
10 804 million of depreciation already reflects that  
11 number. And so to compare apples and apples, you get an  
12 increase of 16.8 million roughly in depreciation  
13 expense, not a decrease of 16 million. And then you  
14 don't also subtract 191 million a second time. It has  
15 already been taken out of the depreciation expense. You  
16 can't take it out of the net result, which is why the  
17 number is coming out 148 instead of 371.

18          Q.    Okay. And then the final question. Have any  
19 of the questions that you have been asked on  
20 cross-examination changed your ultimate opinion that you  
21 believe this settlement is in the public interest?

22          A.    No, they don't. I mean, no calculation, no  
23 mathematics, no analysis is ever going to be perfect or  
24 foolproof, but when you consider that in the context of  
25 all broader issues and the certainty that the settlement

1 will have, and the balancing of interests, I continue to  
2 support the settlement as fair, reasonable, and in the  
3 public interest.

4 **MR. MOYLE:** Thank you, Mr. Chairman. That's  
5 all I have.

6 **CHAIRMAN BRISÉ:** All right. Let's deal with  
7 exhibits.

8 **MR. MOYLE:** FIPUG would move Exhibits 679 to  
9 682 that were attached to the direct testimony, and  
10 Exhibits 702 to 704 that were attached to the rebuttal  
11 testimony.

12 **CHAIRMAN BRISÉ:** All right. We will move  
13 Exhibits 679 through 682 and 702 through 704, all right,  
14 recognizing the standing objection.

15 (Exhibit Numbers 679 through 682 and 702  
16 through 704 admitted into the record.)

17 **MR. MCGLOTHLIN:** OPC moves the exhibits that  
18 we discussed with the witness. I believe they were  
19 given Numbers 708 through 713 inclusive. If that's  
20 correct, I move those.

21 **CHAIRMAN BRISÉ:** All right. That's correct,  
22 and we will move Exhibits 708 through 713 into the  
23 record at this time, recognizing the standing objection.

24 (Exhibit Numbers 708 through 713 admitted into  
25 the record.)

1           **CHAIRMAN BRISÉ:** All right. This witness --

2           **MR. MOYLE:** He did his rebuttal, so he can be  
3 excused.

4           **CHAIRMAN BRISÉ:** He did both direct and  
5 rebuttal, so, Mr. Pollock, thank you very much, and you  
6 are excused.

7           **THE WITNESS:** Thank you for your time.

8           **CHAIRMAN BRISÉ:** All right.

9           **MR. McGLOTHLIN:** Mr. Chairman, this might be  
10 the appropriate time to take up a matter that we alerted  
11 you to during the prehearing conference. One of the  
12 exhibits that was the subject of some of our cross  
13 questions was presented as an errata to direct  
14 testimony, but it was attached when he submitted his  
15 rebuttal testimony, meaning that it was provided  
16 subsequent to the time for our own testimony to be  
17 filed.

18                   In short, our accounting witness had no  
19 opportunity to address this document when she presented  
20 her testimony. And the reason we brought that up at the  
21 time of the prehearing conference and informed you and  
22 the parties that we might ask leave to have her address  
23 this exhibit when she took the stand is that we thought  
24 we might be able to take care of it during  
25 cross-examination, because we believe that what has been

1 described as a corrected exhibit instead introduces an  
2 error in the magnitude of \$190 million.

3 Mr. Pollock did not agree with that. The  
4 source of what we contend is an error is a subtle one.  
5 It doesn't lend itself to cold Qs and As. Ms. Ramas  
6 will be on tomorrow. We could have her testimony on  
7 this short subject prepared and distributed first thing  
8 in the morning so that as much notice as possible can be  
9 given to the parties. We would ask leave to do that and  
10 give her the ability in the space of a couple of minutes  
11 probably, add that to what she has to say when she  
12 appears for us tomorrow.

13 **CHAIRMAN BRISÉ:** All right. I think we were  
14 given a heads-up about this in our prehearing  
15 conference.

16 Mr. Moyle.

17 **MR. MOYLE:** Well, it's a little unusual. You  
18 know, we took the step of providing that errata. I  
19 mean, we could have filed it as a supplemental to the  
20 direct at the same time frame. You know, I could have  
21 put him on the stand and said do you have any  
22 corrections to your direct, and he could have made the  
23 corrections there. So, you know, I'm a little concerned  
24 that now we have just excused him, and now we are going  
25 to see some testimony we haven't seen before.



1                   **CHAIRMAN BRISÉ:** All right. So --

2                   **MR. LITCHFIELD:** We would share that concern.  
3 We would like a chance to see what is being proposed,  
4 but we share that concern. Mr. Pollock was scheduled  
5 for direct and rebuttal, and now he has been excused,  
6 and now we are going to hear fresh new testimony that he  
7 in the order of things would have a chance to have  
8 responded to.

9                   **MR. MOYLE:** And I also think that we provided  
10 the information in discovery in the working papers that  
11 could have been available. I think that was done  
12 timely.

13                   **MR. McGLOTHLIN:** What you provided -- well,  
14 let's back up. The concern is ours. Our witness had no  
15 opportunity to address what we contend is a serious  
16 mistake that was submitted after her own testimony was  
17 presented. We're just asking for due process, and we  
18 are trying to do it in the most equitable manner  
19 possible.

20                   **MR. MOYLE:** But, Mr. Chairman, if you read her  
21 testimony, the witness' testimony, and it's coming back  
22 to me now, I think they didn't ask for discovery  
23 promptly, and she has a lot of testimony in her direct  
24 that says, well, I'm not sure where this number came  
25 from Mr. Pollock. And, you know, if they had asked for

1 that on a timely basis they would have had it.

2 So I have to retract that previous statement.  
3 We did provide some stuff to them in discovery, but I  
4 think part of it was the result of them not asking for  
5 discovery in a timely basis with respect to getting the  
6 discovery before they filed the testimony.

7 **MR. McGLOTHLIN:** How could we ask for  
8 discovery of a document that was not prepared until he  
9 filed his rebuttal testimony? We got his workpapers  
10 through discovery. We got his rebuttal that included  
11 what purports to be a correction to his direct. We had  
12 no opportunity to address it. It's plain and simple.  
13 Mr. Moyle, with all due respect, has scrambled his time  
14 lines in that argument.

15 **CHAIRMAN BRISÉ:** All right. This is what  
16 we're going to do. So tomorrow morning have the  
17 document ready --

18 **MR. McGLOTHLIN:** Yes, sir.

19 **CHAIRMAN BRISÉ:** -- and it will be reviewed,  
20 and if there are objections and so forth with it we will  
21 deal with it at that point, but I certainly appreciate  
22 it.

23 **MR. McGLOTHLIN:** Thank you, sir.

24 **MR. MOYLE:** Just so we are clear, is it  
25 prepared now or is it going to be prepared tonight?

1           **MR. McGLOTHLIN:** It is going to be prepared  
2 tonight.

3           **CHAIRMAN BRISÉ:** All right. It is 5:22. We  
4 are going to go ahead and take our evening break. We  
5 are looking to do about 45 minutes, and so that will  
6 take us to -- if my math is correct -- right to about  
7 6:10. Okay. So we look forward to seeing you here at  
8 about 6:10.

9           (Evening recess.)

10          **CHAIRMAN BRISÉ:** All right. FPL, call your  
11 next witness.

12          **MR. BUTLER:** Thank you, Mr. Chairman.

13                 We would call Sam Forrest.

14                         **SAM FORREST**

15 was called as a witness on behalf of Florida Power and Light  
16 Company, and having been duly sworn, testified as follows:

17                                 **DIRECT EXAMINATION**

18 **BY MR. BUTLER:**

19           **Q.** Mr. Forrest, were you sworn this morning at  
20 the group swearing in of witnesses?

21           **A.** Yes, I was.

22           **Q.** Okay. Would you please state your name and  
23 business address?

24           **A.** My name is Sam Forrest. My business address  
25 is 700 Universe Boulevard, Juno Beach, Florida 33408.

1           Q.    And by whom are you employed and in what  
2 capacity?

3           A.    I am employed by Florida Power and Light  
4 Company as the Vice-President of the Energy Marketing  
5 and Trading Business Unit.

6           Q.    Have you prepared and filed 23 pages of  
7 Prefiled Direct Testimony in this proceeding?

8           A.    Yes, that's correct.

9           Q.    Do you have any changes or revisions to make  
10 to your Prefiled Direct Testimony?

11          A.    No, I do not.

12           **MR. BUTLER:** Mr. Chairman, I would ask that  
13 Mr. Forrest's Prefiled Direct Testimony be inserted into  
14 the record as though read.

15           **CHAIRMAN BRISÉ:** All right. At this time  
16 we'll enter Mr. Forrest's Prefiled Testimony into the  
17 record as though read, recognizing the standing  
18 objection.

1 **I. INTRODUCTION**

2

3 **Q. Please state your name and business address.**

4 A. My name is Sam A. Forrest. My business address is Florida Power & Light  
5 Company, 700 Universe Boulevard, Juno Beach, Florida 33408.

6 **Q. By whom are you employed and what is your position?**

7 A. I am employed by Florida Power & Light Company ("FPL" or the "Company") as  
8 Vice President of the Energy Marketing and Trading ("EMT") Business Unit.

9 **Q. Please describe your duties and responsibilities in that position.**

10 A. I am responsible for the overall direction and management of the EMT Business  
11 Unit, which handles FPL's short-term and long-term fuel management and  
12 operations. These fuels include natural gas, residual fuel oil, distillate fuel oil,  
13 and coal. Additionally, EMT is responsible for FPL's fuel hedging program,  
14 long-term fuel transportation and storage contracts, power origination activities  
15 and short-term power trading and operations. EMT is an active participant in the  
16 daily spot natural gas supply market throughout the southeastern United States.

17 **Q. Please describe your educational background and professional experience.**

18 A. I hold a Bachelor of Science in Electrical Engineering from Texas A&M  
19 University and a Master of Business Administration from the University of  
20 Houston. Prior to being named Vice President of EMT for FPL in June 2007, I  
21 was employed by Constellation Energy Commodities Group ("CECG") as Vice  
22 President, Origination. In this capacity, I was responsible for managing a team of  
23 power originators marketing structured electric power products in Texas, the

1 Western United States and Canada. Prior to my responsibilities with CECG in the  
2 West, I was responsible for CECG business development activities in the  
3 Southeast U.S.

4  
5 Before joining CECG, from 2001 to 2004, I held a variety of energy marketing  
6 and trading management positions at Duke Energy North America ("DENA").  
7 Prior to DENA, I was employed by Entergy Power Marketing Corporation  
8 ("EPMC") in several positions of increasing responsibility, including Vice  
9 President - Power Marketing, following EPMC's entry into a joint venture with  
10 Koch Energy Trading.

11  
12 From 1996 to 1998, I was Director of Installations at Dealer Solutions, a  
13 successful start-up organization in the automotive industry. My staff was  
14 responsible for installing a customized software application across the U.S.

15  
16 From 1987 to 1996, I worked for AlliedSignal Aerospace at the Johnson Space  
17 Center in Houston, Texas in increasing roles of responsibility. My last role there  
18 was as Branch Leader of engineers responsible for implementing change requests  
19 to National Aeronautics and Space Administration ground support equipment,  
20 including the Mission Control Center and Software Production Facility.

21 **Q. Are you sponsoring any exhibits in this case?**

22 A. Yes. I am sponsoring the following exhibits:

- 23
- SF-1, Historical Performance of Existing Incentive Mechanism

1           • SF-2, Historical Performance of Power Sales Gains and Purchased Power  
2           Savings

3           • SF-3, Example – “Total Gains Schedule”

4   **Q.    What is the purpose of your testimony?**

5   A.    The purpose of my testimony is to (i) provide an overview of the “Incentive  
6    Mechanism” set forth in paragraph 12 of the proposed Stipulation and Settlement  
7    (“Proposed Settlement Agreement”) filed by the Company on August 15, 2012, in  
8    Docket No. 120015-EI, (ii) provide a description of the existing incentive  
9    mechanism related to gains on power sales under which FPL currently operates,  
10   including a review of the historical results of this incentive mechanism, (iii)  
11   provide an overview of FPL’s current asset optimization measures and a  
12   description of the additional measures to be included, (iv) describe how gains will  
13   be calculated and the associated regulatory treatment, (v) provide an overview of  
14   incremental optimization costs, and (vi) describe the timeline and filings that FPL  
15   will make regarding the Incentive Mechanism.

16   **Q.    Please summarize your testimony.**

17   A.    The Incentive Mechanism detailed in paragraph 12 of the Proposed Settlement  
18    Agreement is designed to create additional value for FPL’s customers while also  
19    providing an incentive to FPL if certain customer-value thresholds are achieved.  
20    The Commission has previously recognized the value of incentive mechanisms, as  
21    FPL currently operates under an existing incentive mechanism related to gains on  
22    power sales that was implemented in 2001. While the existing incentive  
23    mechanism was well-designed for the time period in which it was implemented, it

1 does not take into consideration changes that have occurred in the market. The  
2 Incentive Mechanism in the Proposed Settlement Agreement seeks to enhance the  
3 existing incentive mechanism in two ways. First, it would expand the focus of  
4 the incentives, so that FPL would be encouraged to pursue a wider range of gains  
5 for the benefit of customers. Second, the Incentive Mechanism would update the  
6 sharing threshold to provide a more meaningful opportunity for FPL to share in  
7 the benefits that it delivers to customers, but only if FPL is successful in  
8 delivering additional value to customers.

9  
10 The Incentive Mechanism described in the Proposed Settlement Agreement is  
11 very straightforward in that it simply adds incentives for FPL to create additional  
12 value for customers above the levels currently being projected. The threshold  
13 level of \$46 million contained in the proposal represents nearly \$11 million more  
14 than FPL's 2013 projections for short-term power sales gains and short-term  
15 purchased power savings. Customers will receive 100 percent of the benefits up  
16 to \$46 million before any sharing begins.

17  
18 Beyond short-term power sales and purchases (including short-term capacity  
19 purchases), FPL will attempt to create additional value through other forms of  
20 asset optimization including natural gas storage optimization, natural gas sales,  
21 capacity releases of natural gas transportation, selling idle, third party  
22 transmission and potentially outsourcing the optimization function to a third party  
23 in the form of an Asset Management Agreement ("AMA"). In exchange for



1 expanding its optimization strategies to try to deliver additional value, FPL will  
2 be entitled to recover reasonable and prudent incremental operation and  
3 maintenance (“O&M”) costs incurred in implementing this expanded optimization  
4 program. FPL believes that these costs will be modest in comparison to the \$46  
5 million of savings that customers will receive before sharing begins and thus, it is  
6 fair for customers to reimburse FPL for those costs.

## 7 8 **II. OVERVIEW OF THE INCENTIVE MECHANISM**

9  
10 **Q. Please describe the Incentive Mechanism that is proposed in paragraph 12 of**  
11 **the Proposed Settlement Agreement.**

12 A. The Incentive Mechanism detailed in paragraph 12 of the Proposed Settlement  
13 Agreement is designed to create additional value for FPL’s customers while also  
14 providing an incentive to FPL if certain customer-value thresholds are achieved.  
15 The Incentive Mechanism described in the Proposed Settlement Agreement is  
16 very straightforward in that it simply adds incentives for FPL to create additional  
17 value for customers above the levels currently being projected. The first  
18 threshold of \$36 million (“Customer Savings Threshold”) is based on FPL’s 2013  
19 projections for short-term power sales gains and short-term purchased power  
20 savings that were filed on August 31, 2012 in Docket No. 120001-EI. For 2013,  
21 FPL projects power sales gains of \$4,238,116 and purchased power savings of  
22 \$30,907,083, or \$35,145,199 in total. The proposed Incentive Mechanism also  
23 includes a second threshold of \$10 million (“Additional Customer Savings”).

1 This second threshold of \$10 million represents the additional value that FPL will  
2 attempt to create for its customers through expanding its optimization program.  
3 The combination of the two thresholds results in FPL's customers receiving 100  
4 percent of the benefits up to \$46 million, or nearly \$11 million more than FPL's  
5 2013 projected benefits resulting from gains on sales and savings on purchases.

6  
7 FPL will attempt to create additional value through other forms of asset  
8 optimization as described in paragraph 12(a)(ii) of the Proposed Settlement  
9 Agreement. These other forms of asset optimization include, but are not limited  
10 to, natural gas storage optimization, natural gas sales, capacity releases of natural  
11 gas transportation and selling idle, third party transmission. Additionally, FPL  
12 could potentially outsource the optimization function of assets such as natural gas  
13 storage and natural gas transportation to a third party in the form of an AMA in  
14 exchange for a premium. These additional forms of optimization will be  
15 described in further detail later in my testimony.

16  
17 In exchange for expanding its optimization strategies to try to deliver additional  
18 value, FPL will be entitled to recover reasonable and prudent O&M costs incurred  
19 in implementing this expanded optimization program and share in some of the  
20 benefits, but only if the defined threshold levels are reached.

21

22

1 **Q. Do the “Customer Savings Threshold” and the “Additional Customer**  
2 **Savings” threshold apply to all customer classes?**

3 A. Yes. All customer classes will share in the benefits provided by this Incentive  
4 Mechanism.

5 **Q. Will the asset optimization measures that FPL executes be subject to**  
6 **Commission review to determine eligibility for inclusion in the Incentive**  
7 **Mechanism?**

8 A. Yes. FPL will submit documentation to the Commission on an annual basis for  
9 review, detailing all of the asset optimization measures that it proposes for  
10 inclusion in the Incentive Mechanism.

11 **Q. Please explain why the Incentive Mechanism set forth in the Proposed**  
12 **Settlement Agreement is in the public interest.**

13 A. The Incentive Mechanism is designed to create additional value for FPL’s  
14 customers by engaging in additional forms of asset optimization. To the extent  
15 that FPL can create additional value above the levels currently projected through  
16 this expanded program, FPL’s customers will benefit through lower overall fuel  
17 costs.

18

19

20

21

22

### III. BACKGROUND ON EXISTING INCENTIVE MECHANISM

1  
2  
3 **Q. Is there Commission precedent for incentive mechanisms to encourage**  
4 **utilities to maximize customer benefits from power-related transactions?**

5 A. Yes. The first incentive mechanism was established by Order No. 12923, issued  
6 on January 24, 1984, in Docket No. 830001-EU-B. Order No. 12923 moved  
7 economy energy sales gains from base rates to the fuel clause and established an  
8 incentive mechanism that was designed to encourage investor-owned utilities  
9 (“IOUs”) to make economy energy sales. Gains from economy energy sales were  
10 split between customers and shareholders on an 80 percent-20 percent basis.  
11 Economy energy sales were typically executed under Schedule C, a cost-based  
12 interchange contract that prescribed a “split-the-savings” approach for  
13 determining the transaction price. Most transactions were conducted on the  
14 Florida Broker Network, an automated trading platform that matched the highest  
15 bidders with the lowest offers in sequential order. On May 10, 2000, an  
16 evidentiary hearing was held to determine if the incentive mechanism was still  
17 necessary or appropriate.

18  
19 A new incentive mechanism, under which FPL currently operates, was established  
20 by Order No. PSC-00-1744-PAA-EI, dated September 26, 2000, in Docket No.  
21 991779-EI. In that order, the Commission stated, “While there is no way to  
22 precisely measure the effect of a shareholder incentive on the IOUs’ participation  
23 in the wholesale market, we find that a properly structured incentive will result in

1 greater management efforts to increase economy energy sales, yielding gains on  
2 those sales to the benefit of ratepayers.” The Commission goes on to state, “We  
3 find that a properly structured incentive may achieve even greater benefits for  
4 ratepayers by encouraging the types of sales from which ratepayers are currently  
5 receiving the greatest benefit.”

6 **Q. What incentive do utilities receive under the existing incentive mechanism?**

7 A. The existing incentive mechanism utilizes a three-year moving average of actual  
8 gains on all non-separated wholesale power sales, firm and non-firm, excluding  
9 emergency sales, to establish a threshold level or “benchmark” each year. Actual  
10 gains below this threshold are credited 100 percent to customers. Actual gains  
11 above this threshold are split 80 percent to customers and 20 percent to  
12 shareholders.

13 **Q. Was the existing incentive mechanism designed appropriately for conditions  
14 that existed at the time it was initially implemented?**

15 A. Yes. At the time of its establishment, the landscape of the power market had  
16 changed dramatically with the implementation of FERC Orders 888 and 889,  
17 which helped to promote competition in the wholesale power market. Companies  
18 were ramping up trading operations, market participants were growing and trade  
19 volumes were increasing. The ability to move power through multiple states  
20 opened up the opportunity to create additional value and gains were increasing on  
21 power sales with the implementation of market-based rates. From 1997 through  
22 1999, FPL increased its number of contracts almost seven-fold and saw its gains

1 on power sales more than triple from approximately \$19 million to approximately  
2 \$60 million.

3 **Q. What has changed since the existing incentive mechanism went into place**  
4 **that has reduced the opportunities for economy sales?**

5 A. Almost coincident with the implementation of the current incentive mechanism,  
6 the electricity markets began to stabilize as merchant generation was developed  
7 throughout the country and most notably within the southeast U.S. In more recent  
8 years, beginning in 2007, FPL's gains on economy sales have declined as  
9 opportunities for economy purchases have increased – this has been due in part to  
10 increases in fuel oil prices relative to natural gas prices. FPL's higher incremental  
11 cost of dispatch on fuel oil has offered significant opportunities to purchase from  
12 other generators with available natural gas generation, while at the same time  
13 reducing the opportunities to make wholesale sales at a gain. As shown in Exhibit  
14 SF-1, from 2001 through 2011, under the existing incentive mechanism, FPL  
15 delivered over \$158 million in benefits to customers while sharing in just under  
16 \$2 million. FPL has not shared in any benefits since 2006.

17

#### 18 **IV. DETAILS ON THE INCENTIVE MECHANISM**

19

20 **Q. How would the Incentive Mechanism in the Proposed Settlement Agreement**  
21 **address the limitations in the existing mechanism?**

22 A. The Incentive Mechanism would address the limitations in the existing  
23 mechanism in two ways. First, the Incentive Mechanism recognizes there are

1 other forms of asset optimization, such as purchasing power at a lower cost than  
2 one's own generation, which provide the same benefit of reducing customers' fuel  
3 costs, as do gains on power sales. As shown in Exhibit SF-2, during the same  
4 period the existing incentive mechanism has been in place, FPL has delivered  
5 over \$340 million to customers in purchased power savings by capitalizing on the  
6 opportunities that the market presented at the time. The Incentive Mechanism  
7 expands the existing incentive mechanism to include gains on purchasing power  
8 in which FPL is currently active but which is not eligible for incentives, as well as  
9 additional activities that would be new forms of asset optimization for FPL to  
10 pursue. By expanding the types of asset optimization measures eligible for  
11 incentives, FPL would be encouraged to pursue a wider range of benefits for  
12 customers.

13  
14 Second, the Incentive Mechanism would update the sharing threshold to provide a  
15 meaningful opportunity for FPL to share in asset optimization benefits, once  
16 customers have received 100 percent of the first \$46 million in benefits. By using  
17 the \$36 million that is projected for 2013 gains on short-term power sales and  
18 savings on short-term power purchases as the Customer Savings Threshold, the  
19 Commission would be resetting the threshold to reflect today's market realities.  
20 The Additional Customer Savings target of \$10 million would then set a  
21 challenging but potentially achievable threshold above which FPL would share in  
22 the benefits it delivers to customers – in other words, a true and meaningful  
23 incentive. FPL believes that the 2013 projected gains and savings on short-term

1 power transactions would remain a reasonable threshold throughout the four-year  
2 term of the Settlement Agreement. If the Commission decided to continue the  
3 Incentive Mechanism thereafter, the continued appropriateness of the threshold  
4 could be reevaluated at that time.

5 **Q. Are there any asset optimization activities that will not be part of the**  
6 **Incentive Mechanism?**

7 A. Yes. FPL optimizes its generation and fuel portfolio through its normal day-to-  
8 day activities. The optimization of its generation portfolio through economic  
9 dispatch, the efficient utilization of its natural gas transportation capacity, and the  
10 lowest, most reliable approach to gas procurement, are all activities that help to  
11 lower costs to FPL's customers. FPL is not proposing to include these on-going  
12 activities that are integral to day-to-day operations in the Incentive Mechanism,  
13 because it would be difficult to track and determine the gains that result from  
14 them. Nonetheless, FPL will continue to implement these on-going optimization  
15 strategies to the benefit of customers.

16

## 17 **V. EXPANDED FORMS OF ASSET OPTIMIZATION**

18

19 **Q. Please describe the other forms of asset optimization that would be included**  
20 **within the proposed Incentive Mechanism.**

21 A. Paragraph 12(a)(ii) of the Proposed Settlement Agreement recognizes that there  
22 are several additional types of asset optimization in which FPL potentially could  
23 engage to create benefits for customers, including gas storage optimization,



1 delivered city-gate gas sales using existing transport, production (upstream) area  
2 sales, capacity release of gas transportation and electric transmission and the use  
3 of AMA's. While these types of asset optimization measures are highly  
4 dependent on market conditions, FPL's customers would receive the benefit of a  
5 reduction in fuel or capacity (sale of electric transmission) expenses to the extent  
6 they could be executed. I will briefly describe each optimization measure and  
7 their potential to create benefits for customers:

- 8
- 9 • Gas Storage Optimization - FPL may be able to either sub-lease a portion of  
10 its gas storage capacity or sell gas directly out of storage. FPL would seek to  
11 execute these types of transactions predominately during non-critical demand  
12 periods when full gas storage volumes are not required. The revenue that  
13 would be generated from either type of transaction, a lease payment or a gain  
14 on the sale of gas, would directly benefit customers by reducing overall  
15 natural gas expenses.
  - 16 • Delivered City-Gate Gas Sales - FPL may be able to make natural gas sales in  
17 the Market Area utilizing its natural gas transportation capacity when it is not  
18 needed for its own requirements. While the opportunity for these types of  
19 sales is limited due to FPL's high utilization of its firm gas transportation and  
20 the necessity to retain a portion of its gas transportation to cover forecast  
21 errors, if FPL was able to execute this type of sale, the gain would benefit  
22 customers by reducing overall natural gas expenses.

- 1           • Production (Upstream) Area Gas Sales - FPL would engage in these types of  
2           gas sales when generation or consumption requirements change, forcing FPL  
3           to balance its natural gas supply with its demand. These types of sales are  
4           made in the Production Area and do not require FPL to use its natural gas  
5           transportation capacity. Opportunities could potentially exist outside of  
6           balancing requirements. Gains for these transactions would benefit customers  
7           by reducing overall natural gas expenses.
- 8           • Capacity Release of Gas Transportation - FPL could directly sell a piece of its  
9           gas transportation capacity for short durations when it is not needed for its  
10          own requirements. While the opportunity for these types of sales is limited  
11          due to FPL's high utilization of its firm gas transportation and the necessity to  
12          retain a portion of its gas transportation to cover forecast errors, if FPL was  
13          able to execute this type of sale, the revenues would benefit customers by  
14          reducing overall natural gas expenses.
- 15          • Electric Transmission Sales - FPL currently engages in the sale of idle electric  
16          transmission. FPL owns long-term firm electric transmission service on the  
17          Southern Company system to support its UPS purchased power agreements.  
18          Under the terms of the UPS agreements, if FPL does not schedule UPS power  
19          by the day-ahead deadline defined in each agreement, FPL loses its scheduling  
20          rights for the next day. If FPL determines that it does not require UPS power  
21          for a given day, it can re-post its electric transmission service on Southern  
22          Company's OASIS system for other entities to purchase. Because the electric  
23          transmission service would otherwise go unutilized, the revenue received from

1           this type of transaction directly reduces the cost of unutilized electric  
2           transmission service for FPL's customers.

- 3           • AMA – FPL could outsource all or a portion of the optimization of its natural  
4           gas storage or natural gas transportation capacity to a third party in exchange  
5           for a premium. The third party would be independent of FPL or NextEra  
6           Energy, Inc. and would typically have an existing portfolio of assets that,  
7           when combined with FPL's asset(s), could be optimized to provide value to  
8           both entities. FPL has had discussions with third party entities regarding  
9           AMA's within the past two years. Given the decrease in the volatility of  
10          natural gas prices, the overall lower level of natural gas prices, and the  
11          narrowing of basis differentials between geographic locations, FPL has not  
12          been able to reach commercially acceptable terms with a third party that are  
13          advantageous to FPL's customers. Any premiums received from an AMA  
14          would benefit FPL's customers by reducing overall natural gas expenses.

15   **Q.   Why isn't FPL currently engaging in these additional forms of asset**  
16   **optimization?**

17   A.   FPL's opportunity to engage productively in these forms of asset optimization is  
18   still evolving, so the potential to utilize them remains untested for the most part.  
19   FPL's gas utilization has increased in recent years and its portfolio of gas  
20   transportation and storage has grown to match, offering new opportunities when  
21   these assets are not needed to serve native load to deploy them in ways that  
22   reduce fuel expenses for FPL's customers.

1   **Q.   Does FPL anticipate that it will enter into new natural gas transportation**  
2       **agreements or natural gas storage agreements in order to implement the**  
3       **forms of asset optimization described in paragraph 12(a)(ii)?**

4       FPL does not presently have any plans to enter into new agreements for the  
5       purpose of asset optimization. FPL will continue to evaluate and enter into  
6       agreements that either benefit the reliability of fuel supply or help lower overall  
7       fuel costs for FPL's customers or both, and some of these agreements may  
8       facilitate additional asset optimization. Regarding natural gas storage  
9       specifically, FPL's firm gas storage agreement with Bay Gas expires at the end of  
10      March 2013. FPL has been in negotiations with several gas storage companies  
11      over the past several months, including Bay Gas, to address its future gas storage  
12      needs. Given its increased dependence on natural gas, FPL plans to increase its  
13      storage capability over 2 BCF (current level) moving forward.

14   **Q.   Would the reliability of FPL's fuel supply or generation system be adversely**  
15      **affected by these new asset optimization activities?**

16   **A.   No. FPL's primary focus is system reliability, and FPL will not engage in any**  
17      **activities that negatively impact reliability.**

18

19

20

21

1           **VI. CALCULATION OF GAINS FROM ASSET OPTIMIZATION**

2

3   **Q.    Please describe how gains associated with asset optimization measures would**  
4           **be calculated under the Incentive Mechanism.**

5    A.    The gains and savings associated with short-term wholesale sales and purchases  
6           will be calculated through the same methodology that FPL currently utilizes for  
7           those transactions. FPL utilizes two applications to determine marginal  
8           (incremental) pricing for sales and purchases. Marginal pricing for transactions  
9           greater than one hour in duration is developed utilizing GenTrader software.  
10          Marginal pricing for next-hour transactions is developed utilizing a program  
11          called "Economy A" which is part of FPL's Energy Management System.  
12          GenTrader and "Economy A" are unit commitment programs that provide optimal  
13          system dispatch output data based on numerous inputs including fuel prices,  
14          generation parameters and load data. These programs are used to determine the  
15          projected marginal costs for each transaction under consideration. The marginal  
16          cost data for each transaction is compared to the purchase or sale price of power  
17          to determine savings or gains. The marginal cost data for all transactions is shown  
18          in aggregate for each counterparty on Schedule A6 as the "Total \$ for Fuel  
19          Adjustment" and on Schedule A9 as the "Cost if Generated" in Docket No.  
20          120001-EI. An example of the savings calculation for a short-term purchase is  
21          shown below:

22

- 1           • Transaction Evaluated: FPL is offered a next-day economy purchase of 100  
2           MW from hour ending 0800 through hour ending 2300 at \$35 per MWh.
- 3           • Projected Marginal Cost: FPL runs its GenTrader program to determine that  
4           its average marginal cost of generation during these hours is \$55 per MWh.
- 5           • Savings Calculation:
- 6           ○ Total cost of power = 16 hours \* 100 MW \* \$35 per MWh = \$56,000.
- 7           ○ The “Cost if Generated” = 16 hours \* 100 MW \* \$55 per MWh =  
8           \$88,000.
- 9           ○ FPL saves \$88,000 - \$56,000 = \$32,000 on this transaction versus its cost  
10          of generation.

11

12          The savings associated with capacity purchases that are reported on Schedule A7  
13          will be calculated utilizing the same methodology described above.

14

15          The gains from the additional asset optimization measures listed in paragraph  
16          12(a)(ii) would be calculated as follows:

17

- 18          • Natural gas storage sublease – Gains will equal the revenue received for the  
19          sublease.
- 20          • Natural gas sales (from storage, delivered city-gate, production area) – Gains  
21          will equal the sales price minus the commodity cost plus variable costs (if  
22          applicable).

- 1           • Capacity Release of gas transportation -- Gains will equal the revenue received  
2           for the transportation sale.
- 3           • Electric transmission sale - Gains equal the revenue received for the  
4           transmission sale.
- 5           • AMA – Gains equal the premium received by FPL from the asset manager.

6   **Q.   Please explain how gains would be credited to customers for the optimization**  
7   **measures described in paragraph 12 of the Proposed Settlement Agreement.**

8   A.   Gains associated with any natural gas related transactions would be credited to the  
9   total cost of gas in the month that the gains occur. These credits would serve as a  
10   reduction to total gas expenses that are recovered from customers through the fuel  
11   clause. Gains associated with wholesale power sales will continue to be credited  
12   as a separate line item included in the “Total Fuel Costs and Net Power  
13   Transactions”. Wholesale power purchases will continue to be charged through  
14   the fuel clause; however, FPL would separately track the savings associated with  
15   each transaction for inclusion in the Incentive Mechanism. Gains associated with  
16   the sale of idle electric transmission capacity will continue to be credited as a  
17   reduction to the total cost of unutilized transmission that is recovered through the  
18   capacity clause.

19   **Q.   How does FPL intend to recover the incremental gains associated with the**  
20   **Incentive Mechanism?**

21   A.   FPL intends to recover the portion of incremental gains shared by the Company  
22   under the Incentive Mechanism through the fuel clause in the same manner that it

1 currently recovers rewards under the Generation Performance Incentive Factor  
2 (“GPIF”).

3 **Q. What filing(s) will FPL make regarding its performance under the Incentive**  
4 **Mechanism?**

5 A. Consistent with the GPIF timetable and as described in paragraph 12(a)(i) of the  
6 Proposed Settlement Agreement, FPL will file a “Total Gains Schedule” with its  
7 annual Final True-Up Filing along with all necessary supporting documentation.  
8 This will give the Commission several months to review the data prior to FPL  
9 including any gains for collection in the annual projection filing it makes for the  
10 subsequent year. An example of the “Total Gains Schedule” is shown in Exhibit  
11 SF-3. The “Total Gains Schedule” provided as Exhibit SF-3 is for illustrative  
12 purposes and does not reflect actual data.

13

## 14 VII. INCREMENTAL OPTIMIZATION COSTS

15

16 **Q. Does the Incentive Mechanism provide for FPL to recover incremental costs**  
17 **associated with implementing asset optimization?**

18 A. Yes. FPL anticipates that it will incur additional costs in order to generate the  
19 expanded benefits to customers contemplated by the Incentive Mechanism.  
20 Those costs will be very modest, however, in comparison to the \$46 million of  
21 savings that customers will receive before FPL begins to share in the savings that  
22 it produces. Thus, it is fair for customers to reimburse FPL for those costs.  
23 Specifically, paragraph 12(b) of the Proposed Settlement Agreement provides a



1 recovery mechanism for “Incremental Optimization Costs” in two categories: (i)  
2 incremental personnel, software and hardware costs associated with managing the  
3 various asset optimization activities, and (ii) variable power plant O&M costs  
4 incurred to generate additional wholesale sales beyond the 514,000 MWh of such  
5 sales that were projected in FPL’s 2013 Test Year.

6 **Q. Has FPL estimated the total Incremental Optimization Costs it projects to**  
7 **incur during 2013?**

8 A. FPL has not definitively determined what level of incremental optimization costs  
9 would be required to support an expanded optimization program in 2013.  
10 Although subject to change, FPL estimates that two to three additional personnel  
11 could be required, in addition to the necessary computer hardware and software to  
12 support the additional personnel and activities for 2013. These personnel would  
13 be responsible for activities such as gas optimization and scheduling, as well as  
14 incremental economy power purchases and sales. The expanded optimization  
15 program would be formalized and implemented over time, so it is difficult to  
16 predict the ultimate costs that would be incurred during 2013. However, it could  
17 be anticipated that the annual incremental costs for three additional personnel,  
18 fully loaded, as well as supporting computer hardware and software would be  
19 approximately \$500K. FPL is projecting that its wholesale sales volume will not  
20 exceed 514,000 MWh in 2013 and therefore, the incremental variable plant O&M  
21 costs will be \$0.

22

23

1 **Q. How would FPL recover Incremental Optimization Costs?**

2 A. FPL's intent is to recover incremental personnel, software, hardware, etc. in the  
3 same manner that it was allowed to recover incremental operating and  
4 maintenance expenses incurred for the purpose of initiating and/or maintaining a  
5 new or expanded hedging program. Order No. PSC-02-1484-FOF-EI, issued on  
6 October 30, 2002 in Docket No. 011605-EI allowed for recovery of these  
7 expenses through the fuel clause. FPL would include estimates of the Incremental  
8 Optimization Costs with its annual projection filing each year. These costs would  
9 then be subject to the standard true-up mechanism.

10

11 Variable power plant O&M costs would be recovered (to the extent the 514,000  
12 MWh threshold for short-term power sales is exceeded) in the same manner as  
13 FPL currently recovers incremental O&M associated with the sale of energy from  
14 its Gas Turbines. These costs are charged to the "Fuel Cost of Power Sold" in the  
15 month they are incurred.

16

17

## VIII. SUMMARY

18

19 **Q. Please summarize why FPL believes that the proposed Incentive Mechanism**  
20 **is in the public interest.**

21 A. The Incentive Mechanism would substantially improve upon the existing  
22 incentive mechanism by providing an incentive for an expanded range of asset  
23 optimization measures beyond just wholesale power sales. It also establishes a

1           challenging but realistically achievable threshold that FPL must meet in order to  
2           share in the customer benefits from those measures. The Incentive Mechanism  
3           would return 100 percent of the first \$46 million of asset optimization benefits to  
4           customers through reduced fuel costs, while providing FPL a strong incentive to  
5           achieve even greater levels of savings that would be shared between FPL and its  
6           customers. This is a “win-win” value proposition that makes approval of the  
7           Proposed Settlement Agreement even more attractive for FPL’s customers.

8   **Q.   Does this conclude your testimony?**

9   **A.   Yes.**

1           **MS. CHRISTENSEN:** Commissioner, can I  
2 interject one comment before Mr. Forrest goes into his  
3 summary? I'm looking at the board behind Mr. Forrest.  
4 That appears to be an exhibit to his rebuttal testimony.  
5 I don't know if he was planning on addressing that as  
6 part of his summary, but if he is, then I would object  
7 because it's is not part of his direct testimony.

8           **CHAIRMAN BRISÉ:** Okay. Mr. Butler.

9 **BY MR. BUTLER:**

10           **Q.** Mr. Forrest, are you sponsoring Exhibits SF-1  
11 through SF-3 to your Direct Testimony?

12           **A.** Yes, I am.

13           **MR. BUTLER:** And, Mr. Chairman, I would note  
14 that those exhibits are premarked as Exhibits 672  
15 through 674 in Staff's Comprehensive Exhibit List.

16           **CHAIRMAN BRISÉ:** Okay. In reference to the  
17 chart, I mean, the demonstrative that is up there, is  
18 that related to his direct testimony here?

19           **MR. BUTLER:** It is an exhibit to his rebuttal  
20 testimony, as Ms. Christensen had noted. Mr. Forrest, I  
21 think, wanted to make reference to it to just provide  
22 context to our proposal on the incentive mechanism that  
23 he is testifying to. But if it's the Commission's  
24 preference, he can certainly wait and go through that on  
25 rebuttal.

1                   **CHAIRMAN BRISÉ:** Okay. Yes, I suppose if they  
2 are not prepared to deal with that on direct, then we  
3 will deal with it during rebuttal.

4                   **MR. BUTLER:** I would offer this, and if you  
5 would prefer just to put it off, that's fine, too. You  
6 know, Mr. Forrest could refer to it however he needs to  
7 and kind of explain in the context of the incentive  
8 mechanism, and then if Public Counsel has questions, we  
9 are certainly not expecting that they would have to ask  
10 them during this phase. He's going to be back on  
11 rebuttal, and they certainly could ask whatever  
12 questions they have about it then, or he will just not  
13 refer to it. The reason for putting it up was just to  
14 provide some context that hopefully would be useful to  
15 the Commissioners.

16                   **CHAIRMAN BRISÉ:** Okay. Thank you.

17                   **MS. CHRISTENSEN:** I think my objection would  
18 still stand, since it's part of his rebuttal exhibits.

19                   **CHAIRMAN BRISÉ:** Understood.

20                   **MR. BUTLER:** All right.

21 **BY MR. BUTLER:**

22                   **Q.** With that, Mr. Forrest, would you please  
23 summarize your Direct Testimony.

24                   **A.** Yes. Mr. Chairman, Commissioners, my direct  
25 testimony addresses the incentive mechanism described in

1 Paragraph 12 of the proposed settlement agreement. The  
2 incentive mechanism is designed to create additional  
3 value for FPL's customers while also providing an  
4 incentive to FPL if certain customer value thresholds  
5 are achieved.

6 The Commission has previously recognized the  
7 value of incentive mechanisms, as FPL currently operates  
8 under an incentive mechanism related to gains on power  
9 sales that was implemented back in 2001. While the  
10 existing incentive mechanism was well-designed for the  
11 time period in which it was implemented, it does not  
12 take into consideration changes that have occurred in  
13 the market over time or the changes in FPL's own  
14 generation mix in recent years.

15 The incentive mechanism in the proposed  
16 settlement agreement seeks to enhance the existing  
17 incentive mechanism in two ways. First, it would expand  
18 the focus of the incentives so that FPL would be  
19 encouraged to pursue a wider range of gains for the  
20 benefit of customers. Second, the incentive mechanism  
21 would update the sharing threshold to provide a more  
22 meaningful opportunity for FPL to share in the benefits  
23 that it delivers to customers. However, this sharing  
24 would only occur if FPL is successful in delivering more  
25 than an additional \$10 million in value to customers

1 than what is currently projected.

2           The proposed incentive mechanism is very  
3 straightforward. It simply encourages FPL to create  
4 additional value for customers. The threshold level of  
5 \$46 million contained in the proposal represents more  
6 than \$10 million in customer value than FPL's 2013  
7 projections for short-term power sales, gains, and  
8 short-term purchased power savings. This is a  
9 challenging but realistically achievable threshold for  
10 FPL to meet. To the extent FPL can meet the threshold,  
11 customers will have received 100 percent of the  
12 benefits, up to \$46 million, before any sharing by FPL  
13 begins.

14           Beyond short-term power sales and power  
15 purchases, FPL will attempt to create additional value  
16 through other forms of asset optimization. These  
17 additional activities will include the utilization of  
18 FPL's natural gas storage and transportation assets when  
19 they are idle and not needed to serve FPL's native load  
20 or to maintain system reliability.

21           There is also the potential to outsource a  
22 portion of the optimization function to an unaffiliated  
23 third party through an asset management agreement. In  
24 exchange for expanding its optimization strategies to  
25 try to deliver additional value, FPL would be entitled

1 to recover reasonable and prudent incremental operation  
2 and maintenance costs incurred in implementing this  
3 expanded optimization program. FPL believes that these  
4 costs will be very modest in comparison to the  
5 \$46 million of savings that customers will receive  
6 before any sharing begins, and thus it is fair for FPL  
7 to recover these costs.

8           Commissioners, this is a win/win value  
9 proposition that makes approval of the proposed  
10 settlement agreement even more attractive for FPL's  
11 customers. This completes my summary.

12           **MR. BUTLER:** Thank you, Mr. Forrest.

13           I tender the witness for cross-exam.

14           **CHAIRMAN BRISÉ:** All right. Ms. Christensen.

15           **MS. CHRISTENSEN:** Good evening, Commissioners.

16           Good evening, Mr. Forrest.

17           **THE WITNESS:** Good evening.

18           **MS. CHRISTENSEN:** I have a couple of exhibits  
19 that I will be using during my cross-examination. We  
20 can hand them out now, or as they come up, whichever is  
21 the Commission's preference.

22           **CHAIRMAN BRISÉ:** Sure. We will take them up  
23 now.

24           (Pause.)

25           **MS. CHRISTENSEN:** Mr. Forrest, did you get two



1 exhibits?

2 **THE WITNESS:** I received one, I believe.

3 **MS. CHRISTENSEN:** And the exhibit that you  
4 received?

5 **THE WITNESS:** It's from the Ten-Year Site  
6 Plan.

7 **MS. CHRISTENSEN:** Permission to approach the  
8 witness to give him this.

9 **CHAIRMAN BRISÉ:** Sure. Go right ahead.

10 **THE WITNESS:** Thank you.

11 **CHAIRMAN BRISÉ:** Everyone should have two  
12 exhibits. If you don't have two exhibits, please let us  
13 know so we can make sure that --

14 **MR. SAPORITO:** We don't have one.

15 **CHAIRMAN BRISÉ:** All right. Which one are you  
16 missing?

17 **MR. SAPORITO:** (Inaudible; microphone off.)

18 **CHAIRMAN BRISÉ:** Okay.

19 **MS. CHRISTENSEN:** Well, let me, if I can,  
20 describe the two exhibits I handed out.

21 **CHAIRMAN BRISÉ:** Sure.

22 **MS. CHRISTENSEN:** The first exhibit that I  
23 intend to use is the Florida Power and Light 2012  
24 Ten-Year Power Plant Site Plan excerpted, Pages 95 and  
25 96. And if I could ask for a number for that.

1                   **CHAIRMAN BRISÉ:** Sure. We are at 714.

2                   (Exhibit Number 714 marked for  
3 identification.)

4                   **MS. CHRISTENSEN:** And the exhibit that I would  
5 ask to use as an excerpted portion of the August 15th  
6 document, Pages 12 through 15.

7                   **CHAIRMAN BRISÉ:** Okay. So that would be 715.

8                   (Exhibit Number 715 marked for  
9 identification.)

10                  **MS. CHRISTENSEN:** Okay.

11                  **CHAIRMAN BRISÉ:** Does everyone now have two  
12 exhibits? All right. Thank you. You may proceed.

13                  **MS. CHRISTENSEN:** Thank you.

14                                   **CROSS EXAMINATION**

15                  **BY MS. CHRISTENSEN:**

16                    **Q.** Good evening, Mr. Forrest.

17                    **A.** Good evening.

18                    **Q.** In your direct testimony you provided an  
19 overview of FPL's proposed expanded incentive mechanism,  
20 correct?

21                    **A.** That's correct.

22                    **Q.** And you are the Vice-president of FPL's Energy  
23 Marketing and Trading Business Unit, which handles FPL's  
24 short-term and long-term fuel management operations,  
25 correct?

1           A.    That is correct.

2           Q.    And would it be reasonable to say that you  
3 would know about the fuel requirements needed to meet  
4 the electricity consumption patterns of FPL's customers?

5           A.    Yes.

6           Q.    And would you agree that FPL has experienced  
7 variations in the levels of consumption by its retail  
8 customers in the past?

9           A.    Variation in consumption of fuel or --

10          Q.    In electricity consumption.

11          A.    Over time, yes.

12          Q.    Okay.  And would you also agree that FPL  
13 currently experiences variations in electric consumption  
14 by its retail customers?

15          A.    I think it varies by time and by season, by  
16 time of day; there is a lot of variation, yes.

17          Q.    Okay.  Would it also be correct to say that  
18 such variations in consumer consumption can be  
19 attributed to short-term weather events like tornadoes,  
20 thunderstorms, or wind storms?

21          A.    There are a number of things that can impact  
22 customer usage.  But, yes, those would be among them,  
23 yes.

24          Q.    Okay.  And would you also agree that such  
25 variations in consumer consumption can be attributed to

1 long-term weather events, such as heat waves or cold  
2 snaps?

3 A. They certainly can have an impact, yes.

4 Q. Okay. And you would agree that FPL has an  
5 obligation to serve its customers no matter what the  
6 level of that consumption is by those customers?

7 A. We have an obligation to serve.

8 Q. Okay. And that is one of the reasons that FPL  
9 has a reserve margin, correct?

10 A. Yes. That is among them, yes.

11 Q. Well, let me refer to you what has been  
12 identified as Exhibit 714, the FPL 2012 Ten-Year Power  
13 Plant Site Plan excerpted. Are you familiar with this  
14 power site plant?

15 A. With certain provisions of it, yes.

16 Q. Looking at the excerpted pages, Page 95, I  
17 want to draw your attention to Column 14, and Column 14  
18 says reserve margin after maintenance, is that correct?

19 A. Yes, it does.

20 Q. Okay. And can you please tell us what the  
21 reserve margins after maintenance and after peak for  
22 2013, 2014, 2015, and 2016 are?

23 A. Just reading Column 14?

24 Q. Correct, up through the year 2016, which I  
25 believe is the end of the term of the agreement.

1           A.    2013 is 15.5 percent of peak; 2014 is 14.4;  
2           '15 is 15.6, and '16 is 13.2.

3           Q.    Am I correct that the after maintenance does  
4           not include unplanned outages?

5           A.    I don't know what is included in this table.  
6           I don't contribute to the table.

7           Q.    Okay. Well, let me move on to another  
8           question, then. Would you agree that FPL has  
9           experienced variations in the level of generation in the  
10          past?

11          A.    Can you be more specific as to what you are  
12          asking?

13          Q.    Has FPL experienced variations in the level of  
14          generation it needs to produce in the past?

15          A.    I'm still not sure I'm following what you're  
16          asking.

17          Q.    Has FPL experienced for transmission  
18          variations in the capacity levels in the past?

19          A.    As a marketing affiliate of the company, I  
20          can't speak on behalf of what transmission does or  
21          doesn't do.

22          Q.    Okay. So you are not familiar with what the  
23          level of capacity is for transmission?

24          A.    No, ma'am.

25          Q.    Okay. And you are here today to sponsor the

1 asset optimization with respect the natural gas  
2 transportation facilities?

3 A. That is correct.

4 Q. Are you familiar with those?

5 A. I am.

6 Q. And would the natural gas transportation  
7 facilities also experience capacity level variations  
8 currently?

9 MR. BUTLER: I'm sorry, but I at least don't  
10 have any idea what she means by capacity level  
11 variations. Is she talking about the level of capacity  
12 FPL has from one year to the next, or variations in the  
13 legal of utilization? I think it would be very helpful  
14 if she could clarify her question.

15 CHAIRMAN BRISÉ: Ms. Christensen.

16 MS. CHRISTENSEN: I will attempt to do so.

17 CHAIRMAN BRISÉ: Sure.

18 BY MS. CHRISTENSEN:

19 Q. FPL has forecast the need for capacity on its  
20 natural gas transportation facilities, correct?

21 A. We do include that in our forecast, yes.

22 Q. Okay. Does FPL experience -- I want to say  
23 variations, but does FPL -- has FPL experienced in the  
24 past higher or lower levels of capacity from the  
25 forecasted amount for natural gas transportation?

1           **A.**    If I understand your question, I think the  
2 answer is yes. We have a fair amount of variation, and  
3 that can be day-to-day, it can be seasonal, it can be  
4 year-to-year. We have a set amount of firm gas  
5 transportation in our portfolio that we can take  
6 advantage of on a daily basis depending upon load  
7 variation, depending upon generation availability. It  
8 will depend upon how much natural gas it will consume.  
9 So on lower load days we use less of our firm  
10 transportation rights, on higher load days we will use a  
11 significant amount, if not all of our firm  
12 transportation rights.

13                   We deal with a significant utilization factor  
14 through the summer periods. We are operating probably  
15 over the last six or seven years in the 97 percent plus  
16 utilization in the summertime, and then, you know,  
17 throughout the rest of the year those utilization  
18 factors are lower. So it does vary by season. It  
19 varies day-to-day. There is a lot of variation, if  
20 that's -- I'm hopefully answering your question.

21           **Q.**    Okay. I think you have, and I just want to  
22 confirm that I'm understanding that some of those  
23 capacity variations that you just spoke about, seasonal  
24 or daily, can be attributed to weather pattern changes,  
25 mechanical breakdowns, or unplanned outages. Would that

1 be correct?

2 A. Certainly all of those, yes.

3 Q. And it is possible that if these variations  
4 lead to customer demand being greater than FPL  
5 anticipated based on its forecast, that FPL would have  
6 to rely upon its higher cost units to meet that demand?

7 A. Again, if I understand your question --

8 Q. For generation.

9 A. -- there are times when we use 100 percent of  
10 our firm gas transportation rights on a daily basis.  
11 And if the load is greater than that, we will have to  
12 dispatch a higher priced fuel, such as residual fuel oil  
13 load, to serve load; absolutely. And that happens  
14 certainly more frequently in peak winter periods, or in  
15 the summer periods, or maybe during periods of high  
16 maintenance outages.

17 Q. Okay. And you would agree that generally  
18 speaking the lowest cost units get dispatched first and  
19 this is the basis of economic dispatch, correct?

20 A. I would generally agree with that, yes.

21 Q. Okay. And if variations lead to customer  
22 demand being greater than FPL's ability to supply the  
23 electricity, would FPL have to enter into the wholesale  
24 market to obtain supply to meet its customers'  
25 requirements?



1           **A.**    There are times that we -- back up from that.  
2           We run an economic dispatch model which will tell us  
3           essentially based on what our projected load is for the  
4           day how much gas generation will be running, how much of  
5           our utilization of our gas transportation that we might  
6           be utilizing.  And once we have established what our  
7           incremental cost looks like, we will canvas the market  
8           to see if there are opportunities to either purchase  
9           power or to sell power against that, depending upon what  
10          our generation availability looks like.

11                        So there are definitely times when we will be  
12          in the marketplace to try and purchase power if we can  
13          do so cheaper than what it is that we are generating it  
14          for.

15           **Q.**    I appreciate the answer, but I'm not sure it  
16          answered the question that I asked.  So let me repeat  
17          the question and see if we can maybe hopefully get to  
18          the answer I'm looking for.

19                        If the variations lead to the customer demand  
20          being greater than FPL's ability to supply the  
21          electricity, which is a little bit different than going  
22          out and purchasing power at the lowest economic cost, if  
23          they can't meet the electricity supply, would FPL have  
24          to enter into the wholesale market to obtain supply to  
25          meet its customers' requirements?

1           **A.**    So if I can just make sure I understand your  
2 question.  If you are saying if our load was such that  
3 our own generation couldn't meet the load, would we  
4 enter that marketplace?  Certainly I think that's a  
5 pretty rare occasion, if ever, but we would certainly be  
6 in the marketplace purchasing power to the best of our  
7 ability before we had to try and use any type of  
8 customer interruption before that, absolutely.

9           **Q.**    Okay.  And I think that was what I was looking  
10 for.  Thank you.  Is it correct to say that FPL's  
11 expanded mechanism has been set up to include short-term  
12 capacity releases of natural gas transportation and  
13 transmission capacity that FPL has a right to use?

14          **A.**    That is part of the proposal, yes.

15          **Q.**    Okay.  And you would define short-term as  
16 meaning a time period of one year duration or less, is  
17 that correct?

18          **A.**    With respect to the existing incentive  
19 mechanism that defines economy purchases and economy  
20 sales, that's one year or less, absolutely.  We would  
21 typically not enter into any type of transaction with  
22 respect to natural gas transportation of anywhere near  
23 that length.  We would typically hold that on a  
24 day-by-day basis.  So short-term for natural gas  
25 transportation, and those opportunities to maximize or

1 optimize those types of the activities would very much  
2 be a day-to-day type activity, because we are going to  
3 retain a certain amount of our -- what I call idle  
4 transportation in arrears for a margin or for a safety  
5 benefit, if you will.

6 Q. Am I correct in understanding that FPL's  
7 system planning process has yet to account for the use  
8 of these eligible facilities through its expanded  
9 transaction?

10 A. Again, I'm not sure I understand your  
11 question.

12 Q. Let me try and rephrase that. Has the FPL  
13 system planning process accounted for the use of  
14 eligible facilities that FPL intends to use through its  
15 expanded mechanism, if you know?

16 MR. BUTLER: I don't understand the question.  
17 Are you asking about whether the planning process takes  
18 into account the short-term capacity releases?

19 MS. CHRISTENSEN: Yes. Whether or not they  
20 have taken into account this new incentive mechanism  
21 where you are going to be selling off short-term  
22 capacity, if you know?

23 THE WITNESS: I think I can answer the  
24 question. No is the short answer.

25

1 **BY MS. CHRISTENSEN:**

2 Q. Okay. Let me turn you your attention to Page  
3 14 of your Direct Testimony. Let me scratch that  
4 question. I think you have already answered it.

5 Would you agree that FPL's native load  
6 customers are FPL ratepayers?

7 A. Would I read?

8 Q. Would you agree?

9 A. Agree. I'm sorry, yes.

10 Q. Okay. Would you agree that electric  
11 transmission facilities are largely, if not fully,  
12 dedicated to serving FPL's native load customers?

13 A. Again, I don't speak on behalf of our  
14 transmission organization, but they serve a number of  
15 customers, including FPL's native load customers.

16 Q. Would you agree that the natural gas  
17 transmission pipelines are largely, if not fully,  
18 dedicated to serving FPL's native load customers?

19 A. I would agree with that, that we use our  
20 natural gas transportation to serve the generation that  
21 ultimately serves our customers, our native load  
22 customers, also wholesale customers. And there is also  
23 periods when there is idle transmission not being  
24 utilized to serve any native load, and those are the  
25 periods that we are talking about, not during peak

1 loads.

2 Q. Let me ask you this, though. The majority of  
3 the transportation and transmission facilities are built  
4 to serve your native load customers. You would agree  
5 with that, correct?

6 A. That's why we purchase it, yes.

7 Q. Okay. And you would agree that because these  
8 facilities are built to serve your native load  
9 customers, they are paid for by the native load  
10 customers?

11 A. I would agree with that through the fuel  
12 clause, yes.

13 Q. Okay. Would you agree that if the use of  
14 those facilities are sold in an off-system transaction,  
15 then those facilities cannot be utilized to serve native  
16 load customers?

17 A. I would agree with that. But, again, I would  
18 say that we are talking about periods when it's not  
19 being utilized to serve native loads customer. So if  
20 there is a period of time when we have capacity  
21 available, that we would either release that capacity  
22 for others in the state that might need it to utilize,  
23 or we could then sell delivered gas using it. But it  
24 wouldn't be during periods when we have high demand when  
25 we are utilizing it to sell to our own customers.

1           **Q.**   And FPL could be doing that as of today, there  
2 is nothing that would prohibit you from selling that  
3 extra capacity at this moment, correct?

4           **A.**   As a matter of practice we don't do it today,  
5 no.

6           **Q.**   But there is nothing that would prohibit you  
7 from doing that today?

8           **A.**   Well, I think part of what we are asking for  
9 today is a recognition by the Commission that there are  
10 other things that we could be doing. These are in  
11 addition to what we do today.

12           **MS. CHRISTENSEN:** Commissioner, can I ask that  
13 he answer the question that I posed to him?

14           **CHAIRMAN BRISÉ:** Sure. If you could repose  
15 the question.

16           **MS. CHRISTENSEN:** Yes.

17 **BY MS. CHRISTENSEN:**

18           **Q.**   To your knowledge is there anything that would  
19 prohibit you from engaging in the activities that you  
20 are describing today?

21           **A.**   Yes.

22           **Q.**   And those -- what are you -- is there any rule  
23 that prohibits you from engaging in those activities  
24 that you are aware of?

25           **A.**   Not that I am aware of, no.

1           Q.    Is there any statute that would prohibit from  
2 you engaging in those difficulties that you are aware  
3 of?

4           A.    I'm not aware of any statute that says we  
5 should or shouldn't be doing those types of  
6 transactions.

7           Q.    Let me ask you, would you also agree that if  
8 the facilities are not available to provide gas-fueled  
9 electricity to native load customers, that it is  
10 possible that the lower efficiency units would be called  
11 upon to meet increased customer demand?

12          A.    Re-ask that question for me, please.

13          Q.    Absolutely.  Would you also agree that if the  
14 facilities are not available to provide gas-fueled  
15 electricity to native load customers, then it is  
16 possible that the lower efficiency units would be called  
17 upon to meet increased customer demand?

18          A.    Well, again, I think we are maybe drawing a  
19 conclusion that shouldn't be.  We're never going to  
20 dispatch an asset, a higher-priced asset to take  
21 advantage of a potential for selling gas out of our gas  
22 transmission or selling power at a lower cost to  
23 dispatch a higher-priced cost.  We have been  
24 participating in the wholesale power market for decades,  
25 and I don't think that there has ever been an instance

1 when we would have done what you are suggesting, which  
2 is potentially dispatching a higher-priced asset to  
3 serve customers and using a lower-priced asset to  
4 potentially make an off-system sale, or in this case  
5 selling gas transmission when it was available to  
6 dispatch a higher priced fuel.

7 Q. But I think you would agree you have not  
8 engaged in these types of transactions prior to this  
9 request, correct?

10 A. We have not engaged in the gas market, but we  
11 certainly have done so on the power side and have a lot  
12 of history behind it.

13 Q. Right. That's the sale of excess electricity  
14 that you produce, is that correct?

15 A. That is correct.

16 Q. Okay. Now, let me re-ask the question and see  
17 if I can get you to respond to the question that I  
18 asked. Would you agree that if facilities are not  
19 available, and that's an assumption you may  
20 hypothetically --

21 A. Can I ask what facilities are you referring  
22 to?

23 Q. Generation facilities are not available to  
24 provide gas-fueled electricity to native load customers,  
25 then is it possible that a lower efficient unit would be



1 called upon to meet increased customer demand?

2 **MR. BUTLER:** I am going to object. This has  
3 been asked and answered, and it is pretty close to  
4 incomprehensible. I mean, she, I think, is mixing up  
5 gas transportation facilities and electric generating  
6 capacity units into the same question in ways that at  
7 least I'm finding it impossible to follow, and ask her  
8 to rephrase her question if there is, indeed, a  
9 different question.

10 **CHAIRMAN BRISÉ:** Ms. Christensen.

11 **MS. CHRISTENSEN:** Well, I mean, I assume if  
12 the witness can answer it, that would be fine;  
13 otherwise, I would be happy to try and attempt to  
14 rephrase the question again.

15 **BY MS. CHRISTENSEN:**

16 **Q.** My question is getting at the generating units  
17 that use natural gas to produce electricity, if that  
18 clarifies it any for you.

19 **A.** So with that as the premise, ask your question  
20 again.

21 **Q.** Would you agree that if these facilities are  
22 not available to provide -- and the important part is  
23 gas-fueled electricity -- in other words, units that are  
24 fueled by gas to native load customers, then is it  
25 possible that lower efficient units fueled by something

1 else would be called upon to meet the increased customer  
2 demand? Is it possible?

3 A. It is possible. I'm not sure why they are not  
4 available, but it is possible, yes.

5 Q. Thank you. And if you used lower efficiency  
6 units, would that mean higher fuel cost to native load  
7 customers?

8 A. Yes, and if I could give an example. If we  
9 have a generating unit that is off-line that is a lower  
10 efficiency or I will call it a high-efficiency unit, a  
11 gas-fired unit that is off-line for whatever reason, and  
12 we have to dispatch a higher priced fuel, such as  
13 residual fuel oil, that is part of the economic dispatch  
14 process, yes.

15 Q. I know that you said that you don't generally  
16 speak for the transmission facilities, but you are the  
17 person that is testifying regarding the expanded  
18 incentive mechanism, correct?

19 A. I am, yes.

20 Q. Okay. Would you agree that if transmission  
21 facilities are not available to be used to meet the  
22 needs of the native load customers, then FPL would have  
23 to purchase electricity in the wholesale market?

24 A. I'm confused by the question. I'm not sure  
25 why the transmission resources are not available.

1           **Q.**    Assume hypothetically if transmission  
2 facilities were not available due to being utilized for  
3 the expanded incentive mechanism, and therefore not  
4 available to meet native load customers' needs, would  
5 FPL have to purchase electricity in the wholesale  
6 market?

7           **A.**    Well, to be clear, the only electric  
8 transmission assets that we are talking about is the  
9 electric transmission that we have reserved and paid for  
10 that's on the UPS, as part of the UPS contracts coming  
11 out of the Southern Company. We don't have any rights  
12 to resell any of the electric transmission on FPL's  
13 system. That is for FPL transmission to handle through  
14 their own Oasis Electronic Bulletin Board. The  
15 marketing affiliate that I am doesn't have any rights to  
16 go resell those transmission assets.

17           **Q.**    Okay. With that caveat, is it possible that  
18 you would have to go out into the wholesale market if  
19 that UPS transmission was not available?

20           **A.**    Again, so that we have understand the process  
21 on that, we have to dispatch the UPS contract on a  
22 day-ahead basis. And if we don't foresee that as being  
23 available or being needed to serve our load, once it  
24 goes past the scheduling deadline that transmission is  
25 freed up to do something else with it. We are no longer

1 able to bring that UPS contract into our service  
2 territory. So it's kind of a you schedule it or you  
3 don't schedule it, and if you don't schedule it, it's  
4 available to sell to somebody else through Southern  
5 Company's Oasis system.

6 Q. I'm not sure I got an answer to the question,  
7 but I will move on. Let me refer you to Page -- I'm  
8 sorry, Exhibit 715, which is an excerpt of the  
9 August 15th documents, Pages 12 through 15.

10 A. Uh-huh.

11 Q. And I want to specifically refer you to Page  
12 14, the last sentence. Are you there?

13 A. Yes.

14 Q. Would you agree that it states, "FPL agrees  
15 that it will not require any native load customer to be  
16 interrupted in order to initiate or maintain an economic  
17 sale, whether that sale is firm or nonfirm," is that  
18 correct?

19 A. That is correct.

20 Q. Would you agree that this language does not  
21 guarantee that native load customers receive the lowest  
22 cost electricity once FPL implements the expanded  
23 mechanism?

24 A. I agree there is no guarantee in this  
25 sentence. However, I can say that we have never not

1 served our native load over maintaining an economy sale  
2 that has been on our system.

3 Q. But I think you agreed with me that you have  
4 not had this expanded mechanism or expanded the  
5 transmission, is that correct?

6 A. I agree with that.

7 Q. Okay. Let me ask you the next question.  
8 Would you agree that in order to maintain service to the  
9 native load customers, this language would obligate FPL  
10 to go into the wholesale market to meet its firm load  
11 requirements?

12 A. No, not necessarily. I could certainly cut  
13 the transaction, and we do that, have done that on  
14 occasion where we have made an economy sale to a counter  
15 party. Something changes on our system, whether it a  
16 higher load or a loss of a generator, and we will  
17 curtail the transaction for the benefit of our native  
18 customers.

19 Q. You would do that on a firm load transaction,  
20 as well? That was what the question asked.

21 A. If that's how it has been communicated to the  
22 counter party, yes.

23 Q. If that is how it has been communicated to the  
24 counter party, would that be a nonfirm transaction,  
25 then?

1           **A.**   Potentially, yes.  Most of our transactions  
2 are nonfirm from that perspective.

3           **Q.**   Let me ask you this.  Is it correct that the  
4 prices FPL would have to pay to supply its customers  
5 with electricity to cover its wholesale transactions  
6 could be above and may be well above average market  
7 prices?

8           **A.**   Ask that again, please.

9           **Q.**   Is it correct that the prices FPL would have  
10 to pay to supply its customers with electricity to cover  
11 its wholesale transactions could be above and may even  
12 well be above the average market price?  If you had to  
13 go into the short-term market to cover a sale, is it  
14 possible that you would be getting higher prices than  
15 you would otherwise have cost you to generate that  
16 power?

17           **A.**   Yes, there is that potential.  However, I  
18 think that we are drawing a lot of conclusions that  
19 misrepresent what it is that we are trying to do here  
20 today.  This is a very straightforward proposal that  
21 allows us to do the things that we are doing today on  
22 the economy purchases and sales, which is --

23           **MS. CHRISTENSEN:**  Commissioner, I think he is  
24 going well beyond the question that was posed to him.

25           **CHAIRMAN BRISÉ:**  I would tend to agree.

1 **BY MS. CHRISTENSEN:**

2 Q. Mr. Forrest, can I draw your attention to Page  
3 6 of your testimony. In that you discuss -- oh, am I  
4 looking at the wrong one? I apologize, I think I wrote  
5 down the wrong page for this. But in your direct  
6 testimony you discuss some of the transactions that FPL  
7 is requesting be part of the expanded mechanism, is that  
8 correct?

9 A. That is correct.

10 Q. Okay. And I think that you have agreed with  
11 me before, but FPL -- has FPL ever contracted to sell  
12 its gas transportation capacity?

13 A. Not that I'm aware.

14 Q. Okay. And I believe on Page 15 of your Direct  
15 Testimony you state that FPL's gas utilization has  
16 increased in recent years, is that correct?

17 A. That is correct.

18 Q. And you also contend, I think on Page 16, that  
19 FPL has increased its dependence on gas, correct?

20 A. That is correct.

21 Q. Hypothetically, assuming that the forecast is  
22 not 100 percent accurate, if dependence on gas  
23 increases, but FPL is selling its natural gas capacity  
24 because of the expanded incentive mechanism, wouldn't  
25 you agree that this increases the likelihood that FPL

1 would have to go to the spot market to buy power or to  
2 buy more capacity?

3       **A.** No, I don't agree with that. We would  
4 maintain a certain threshold or a certain margin  
5 available that we would not sell into the marketplace to  
6 retain for reliability reasons. And on days of high  
7 utilization, we would not make any sales of capacity or  
8 sales into the marketplace. We are talking primarily  
9 about periods such as the spring and fall when we have  
10 lower utilization. We have capacity available for sale.  
11 We would still maintain a certain reliability threshold,  
12 if you will, that we wouldn't sell into that would allow  
13 us to serve load in the event that we either lost a  
14 generator or had a nonperformance from a counter party.

15       **Q.** Let me direct you to Page 4 of your testimony.  
16 You say that the threshold level was set at 46 million,  
17 which FPL claims is approximately 11 million more than  
18 the 2013 projections for short-term power sale gains and  
19 short-term purchased power savings, is that correct?

20       **A.** That is correct, yes.

21       **Q.** And would you agree that the 46 million could  
22 have been 36 million, that there is no independent basis  
23 for the 46 million?

24       **A.** Well, the \$46 million was established by  
25 looking at our 2013 projections of economy purchases and



1 economy sales, and those two numbers combined -- this  
2 was done as part of our fuel filing in August -- was  
3 \$35.1 million. We rounded that up to \$36 million, and  
4 then we, as part of this effort, offered our customers  
5 the first \$10 million of value above that. So it's  
6 approaching \$11 million above what we expect to gain out  
7 of the economy purchases and sales market, the  
8 short-term power purchases and sales. So this is  
9 significantly higher than just the threshold of saying  
10 what we have projected to do in 2013.

11 Q. But you would agree FPL could have decided it  
12 wanted to set that threshold at 36 million, correct?

13 A. Well, this was part of a negotiation. This  
14 wasn't decided individually.

15 Q. It could have been decided that it should have  
16 been 36 million, correct?

17 A. I suppose, theoretically, yes.

18 Q. Or theoretically it could have chosen a  
19 threshold of 56 million, correct?

20 A. Theoretically, yes.

21 Q. Okay. Would you agree that the threshold  
22 level remains the same throughout the term of the  
23 signatories agreement, even if gains increase  
24 significantly due to the expansion of the types of  
25 transactions subject to the proposed incentive

1 mechanism?

2           **A.**    Yes, the threshold does remain the same.  I  
3 think that is what makes it straightforward and fairly  
4 simple from the perspective of there will be years that  
5 we may achieve the \$46 million.  There may be years when  
6 we don't achieve the \$46 million.  Irrespective of  
7 whether we do or we don't, our customers always see the  
8 large majority of the benefits from the program.

9           **Q.**    And under the current incentive mechanism, the  
10 threshold level that must be met first before FPL or its  
11 shareholders are allowed to share in any gains is set  
12 based on a three-year rolling average, is that correct?

13           **A.**    That is correct, yes.

14           **Q.**    Let me turn your attention to your Exhibit SF  
15 -- I believe it is SF-2 attached to your Direct  
16 Testimony.

17           **A.**    Yes.

18           **Q.**    Looking at SF-2, would you -- looking at the  
19 third column, would you agree that FPL had purchased  
20 power savings in 2011?

21           **A.**    Did we have purchased power savings in 2011?

22           **Q.**    Correct.

23           **A.**    Yes, we did.

24           **Q.**    And if you look at that column, would you  
25 agree that those savings were approximately \$64.6

1 million in 2011?

2 **A.** Yes, I would.

3 **Q.** And would you also agree that FPL is required  
4 to provide reliable service at just and reasonable  
5 rates?

6 **A.** Yes, I believe I would.

7 **Q.** Okay. And let me ask you this. Just  
8 referring back to the 2011 purchased power savings, is  
9 it correct that under the proposed incentive mechanism,  
10 FPL now wants to include these purchased power savings  
11 in determining whether or not it has met the threshold  
12 under its new incentive mechanism?

13 **A.** That is correct. The new threshold would  
14 recognize that there are dollar-for-dollar savings both  
15 from purchased power and dollar-for-dollar gains that  
16 come from the sale side of things. There are the same  
17 activities, the same personnel doing the same  
18 activities. This is just a reflection of maybe today's  
19 market realities that both savings and gains from  
20 purchases and sales do provide significant benefits.

21 **MS. CHRISTENSEN:** I have no further questions.

22 **CHAIRMAN BRISÉ:** Thank you.

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STATE OF FLORIDA        )  
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                                  :        CERTIFICATE OF REPORTER  
COUNTY OF LEON        )

I, JANE FAUROT, RPR, Chief, Hearing Reporter Services Section, FPSC Division of Commission Clerk, do hereby certify that the foregoing proceeding was heard at the time and place herein stated.

IT IS FURTHER CERTIFIED that I stenographically reported the said proceedings; that the same has been transcribed under my direct supervision; and that this transcript constitutes a true transcription of my notes of said proceedings.

I FURTHER CERTIFY that I am not a relative, employee, attorney or counsel of any of the parties, nor am I a relative or employee of any of the parties' attorney or counsel connected with the action, nor am I financially interested in the action.

DATED THIS 20th day of November, 2012.

  
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