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October 13, 2014

-VIA ELECTRONIC FILING -

Ms. Carlotta Stauffer
Commission Clerk
Florida Public Service Commission
2540 Shumard Oak Blvd.
Tallahassee, FL 32399-0850

Re: Docket No. 140001-EI
FPL's Petition for Prudence Determination Regarding Acquisition of Gas Reserves

Dear Ms. Stauffer:

Enclosed for electronic filing in the above docket the prepared rebuttal testimony of Florida Power & Light Company witnesses Sam Forrest, Dr. Tim Taylor, Kim Ousdahl, and J. Terry Deason.

If there are any questions regarding this transmittal, please contact me at 561-304-5633.

Sincerely,

s/ Scott A. Goorland _____
Scott A. Goorland
Fla. Bar No. 0066834

Enclosures

1525056

CERTIFICATE OF SERVICE
Docket No. 140001-EI

I **HEREBY CERTIFY** that a true and correct copy of the foregoing has been furnished by electronic service this 13th day of October, 2014 to the following:

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BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION
FLORIDA POWER & LIGHT COMPANY'S
PETITION FOR PRUDENCE DETERMINATION
REGARDING ACQUISITION OF GAS RESERVES
REBUTTAL TESTIMONY OF SAM FORREST
DOCKET NO. 140001-EI
OCTOBER 13, 2014

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I. INTRODUCTION

Q. Please state your name and business address.

A. My name is Sam Forrest. My business address is Florida Power & Light Company, 700 Universe Boulevard, Juno Beach, Florida 33408.

Q. Have you previously submitted direct testimony in this proceeding?

A. Yes. My direct testimony was submitted on June 25, 2014.

Q. Have your position, duties, or responsibilities changed since you last filed testimony in this docket?

A. No.

Q. Are you sponsoring any rebuttal exhibits?

A. Yes. I am sponsoring Exhibits SF-10 and SF-11, which are the Customer Savings under FPL and Intervenor Gas Price Forecasts and Total Volume Traded on NYMEX in 2014, respectively.

Q. What is the purpose of your rebuttal testimony?

A. The purpose of my rebuttal testimony is to address three major themes in the testimony of OPC witnesses Ramas and Lawton and FIPUG witness Pollock. Specifically, I will show that: 1) the projected savings for FPL’s customers resulting from the Woodford Project are substantial; 2) rather than constituting a “handsome profit” on the Woodford Project as the intervenor witnesses assert, the return on investment for FPL’s shareholders is appropriate, by definition, because it is established at the midpoint of what the Florida Public Service Commission (“FPSC” or “Commission”) has determined to be a fair

1 range; and 3) the Woodford Project actually reduces risk for FPL's customers,
2 rather than increasing it as claimed by the intervenors. FPL's other rebuttal
3 witnesses will address additional issues, errors, and misstatements in the
4 testimony of the intervenor witnesses.

5
6 My rebuttal testimony commences with a discussion of why FPL is seeking
7 approval of the Woodford Project. This project benefits FPL customers
8 through the significant customer savings that are projected under a number of
9 scenarios, as well as through the project's value as a hedge for FPL's natural
10 gas procurement portfolio. The overriding theme running through the
11 testimony of all the intervenor witnesses that the Woodford Project is being
12 pursued just for the benefit of shareholders and offers only risk to FPL's
13 customers is highly inaccurate. To the contrary, the Woodford Project will be
14 extremely beneficial to customers, providing them with a high probability of
15 achieving lower gas costs starting in Year 1 (2015) and continuing thereafter,
16 as well as mitigating price volatility.

17
18 My rebuttal testimony will then address another overriding, but completely
19 inaccurate, theme of the intervenor witnesses (primarily OPC witness Lawton
20 and FIPUG witness Pollock): that there will only be customer savings for the
21 Woodford Project under FPL projections of future gas prices, which may turn
22 out to be too high. I will show that the intervenor witnesses are again
23 completely off base and that, in fact, customer savings can be expected under

1 a wide range of forecasted gas prices, including the forecasts suggested by the
2 intervenor witnesses.

3

4 I conclude my rebuttal testimony by addressing what both OPC witness
5 Lawton and FIPUG witness Pollock assert are “significant risks” with the
6 Woodford Project and show that, in fact, the Woodford Project reduces risk
7 for our customers. The market price risk for natural gas to customers is lower
8 with this transaction than it is without it. I then address the issues raised by
9 the intervenors around the proposed gas reserves guidelines and show that
10 their opposition appears to be fixated on the “benefits” to FPL’s shareholders,
11 rather than the benefits for customers that arise from gas reserves transactions.
12 This transaction, and subsequent gas reserves transactions pursued under the
13 proposed guidelines, reduce gas price risk for customers and provide an
14 opportunity for lower overall gas costs.

15

16 **II. CUSTOMER BENEFITS FROM THE WOODFORD PROJECT**

17

18 **Q. Why did FPL propose the Woodford Project?**

19 A. Despite the misguided claims of the intervenor witnesses, FPL proposed the
20 Woodford Project to benefit FPL’s customers. The Woodford Project is the
21 result of FPL creatively looking for ways to capitalize on the low price
22 environment for natural gas that has arisen out of the prolific production from
23 unconventional gas discoveries like the Woodford shale formation. FPL’s

1 customers will benefit from the Woodford Project in two significant ways.
2 First, there is a very strong probability that the Woodford Project will lower
3 the fuel costs that FPL customers pay through the Fuel Clause. In eight out of
4 nine sensitivity scenarios that FPL analyzed, the Woodford Project is
5 projected to achieve natural gas price savings for FPL's customers, with the
6 most likely scenario resulting in net present value savings of \$107 million. As
7 shown in FPL's response to Staff discovery on this topic, there is an 85%
8 chance that customers will see savings from the Woodford Project. And even
9 in the one sensitivity scenario under which customers would not see savings
10 from the project, the additional cost would be small (about \$14 million) while
11 FPL customers' overall fuel costs would be dramatically lower because that
12 scenario envisions market gas prices far below FPL's current projections.

13

14 Second, and regardless of where gas prices actually end up, customers will
15 benefit from the Woodford Project because it is a long-term physical hedge
16 against highly volatile gas prices. It is curious, if not completely inconsistent,
17 that the intervenor witnesses seek to downplay this valuable role of the
18 Woodford Project as a long-term hedge, because if they are right that there is
19 a high degree of uncertainty about future gas prices, then that environment is
20 exactly where a long-term hedge would be most valuable.

1 **Q. FIPUG witness Pollock asserts on page 8, lines 10-12 of his testimony,**
2 **that potential savings of \$107 million for the Woodford Project are not**
3 **significant. What is your reaction to this assertion?**

4 A. Mr. Pollock's dismissive statement is astoundingly wrong. FPL proposes to
5 invest up to \$191 million in 2015 to achieve enormous customer fuel savings.
6 For this investment of \$191 million, customers are projected to receive fuel
7 cost savings of \$395 million on a nominal basis over the life of the Woodford
8 Project -- more than doubling the investment in the project. These fuel
9 savings equate to the net reduction in cost to customers of \$107 million (net
10 present value) that I refer to in my direct testimony. This is an exceptional
11 value creation for customers. While the Woodford Project is relatively modest
12 in size compared to FPL's overall natural gas requirements, it clearly
13 represents the sort of first step that FPL's customers should be very happy to
14 see FPL take.

15
16 Mr. Pollock also attempts to detract from the significance of customer savings
17 with his misleading calculation of the benefit to shareholders (what he
18 characterizes as "FPL's Benefits"). His FPL Benefit figure of \$155 million
19 incorrectly contains a return *of* capital component, which can hardly be
20 construed as a benefit to shareholders, because it simply represents getting
21 their initial investment back over time. No rational investor who puts money
22 into a multi-decade project would consider getting only that original
23 investment back, at a later date, a benefit. Likewise, no rational investment

1 analyst would consider a return *of* investment as a benefit. FPL’s proposal for
2 the Woodford Project is that, like all FPL investments, it will earn FPL’s
3 authorized weighted average cost of capital, as calculated under the
4 Commission-approved formula for Fuel Clause recovery (to which OPC had
5 stipulated), as a return *on* capital. This return includes both debt and equity
6 capital. It is only that return allocated to equity capital that can properly be
7 seen as a benefit to shareholders. That “benefit”, however, is merely the
8 ability to earn what the Commission has determined to be the actual *cost* of
9 equity capital. By definition, a return that is equal to the cost of capital
10 produces \$0 NPV to shareholders. It should be noted that all \$107 million
11 savings to customers from this project otherwise would have been profit to
12 third party, out of state, gas companies.

13
14 Finally, Mr. Pollock attempts to mislead the Commission by calculating the
15 savings resulting from the Woodford Project on a typical residential customer
16 bill. His convoluted math erroneously depicts the total savings to FPL’s
17 customers of \$0.013 per month over the life of the Woodford Project. In fact,
18 this is fairly substantial given the relatively small investment in the Woodford
19 Project and the amount of gas to be recovered. However, the actual savings
20 presented in the Base Case are immediate and reflect approximately \$0.07 in
21 savings per month on a typical residential customer bill in 2015 and \$0.09 in
22 2016. Again, given the relatively small volume of gas to be received from the

1 Woodford Project, these savings underscore the real benefit of the proposed
2 gas reserves transaction for our customers.

3 **Q. Are there any previous decisions by the Commission that would indicate**
4 **a net present value of \$107 million of customer savings is significant?**

5 A. Yes. For instance, in 1995, the Commission approved FPL's recovery of the
6 cost of rail cars to deliver coal to Plant Scherer, where FPL showed that an
7 investment in the rail cars would save customers more than \$24 million.
8 Order No. PSC-95-1089-FOF-EI. In 1996, the Commission approved FPL's
9 recovery of the cost of thermal uprates at the Turkey Point nuclear units that
10 were projected to result in fuel savings of \$97 million on a net present value
11 basis. Order No. PSC-96-1172-FOF-EI. And, in a series of decisions, the
12 Commission approved recovery by Duke Energy Florida's predecessor of the
13 costs of fuel-conversion projects at oil-fired plants that were projected to
14 produce fuel savings varying between \$2.1 million and \$22 million over a
15 five-year period, on a nominal basis. Order Nos. PSC-96-0353-FOF-EI, PSC-
16 97-1045-FOF-EU, and 97-0359-FOF-EI.

17 **Q. Looking now to the second customer benefit that you attribute to the**
18 **Woodford Project – that it serves as a long-term physical hedge**
19 **mitigating natural gas price volatility to customers – please address the**
20 **intervenor witnesses' treatment of this benefit.**

21 A. Remarkably, despite their ready acknowledgement of natural gas price
22 volatility, the intervenor witnesses either ignore or disagree that there is a
23 hedging benefit associated with the Woodford project. Witnesses Ramas and

1 Pollock completely ignore the hedging value of the Woodford project. The
2 only customer benefit that they address is potential natural gas price savings.
3 OPC witness Lawton at least acknowledges that FPL takes the position that
4 the Woodford project will serve as a hedge, but he tries to deflect attention
5 from that benefit by asserting a narrow conception of what constitutes
6 hedging:

7
8 Hedging, like FPL's financial hedging program, involves
9 locking in a future price to avoid the adverse effects of price
10 fluctuations. Hedging does not lower costs or create savings
11 but rather stabilizes prices over time. FPL's portrayal of the
12 Petition as a hedging mechanism is at odds with its
13 representation that customers will likely see a lower cost of gas
14 if its Petition is granted.

15
16 While I agree with his assessment of hedging as a tool to reduce price
17 fluctuations, I totally disagree that a project cannot be intended to provide fuel
18 at a cost that is both lower *and* more stable. To assert that hedging stabilizes
19 prices but cannot also be beneficial in lowering prices is completely illogical.
20 Indeed, that is one of the real advantages of the Woodford Project. Because
21 the inputs to the cost of gas from the Woodford Project are largely fixed and
22 well understood, the cost to FPL for that gas should remain within a narrow
23 range. This stable relationship is hedging, pure and simple. At the same time,

1 there is a very high probability - approximately 85% - that this stable cost of
2 gas produced from the Woodford Project will be below the volatile market
3 price of gas over the life of the Woodford Project.

4
5 As described in the rebuttal testimony of FPL witness Taylor, the drilling of
6 shale formations is well understood and fairly predictable in the aggregate.
7 Because of this fact, the effective cost of gas in the Woodford Project will be
8 stable over the long run, which makes it an excellent hedge to the larger
9 procurement portfolio managed by FPL and a nice complement to FPL's
10 current Commission-approved hedging program.

11
12 The intervenor witnesses' failure to even acknowledge the Woodford
13 Project's hedging value to FPL's customers is, at best, disappointing.
14 Fortunately, as I will explain, the Commission understands the value of
15 hedging natural gas and has allowed the recovery of hedging activities, both
16 financial and physical, through the Fuel Clause, even when they do not have a
17 high assurance of it resulting in customer savings.

18 **Q. What is your reaction to OPC witness Lawton's assertion that "FPL ...**
19 **cannot predict future market prices for natural gas"?**

20 A. FPL has never suggested it can "predict" future gas prices. He is absolutely
21 correct in that assertion. Although I explain in the next section of my
22 testimony that FPL's *forecast* is reasonable and the Commission has much
23 experience reviewing proceedings that utilize FPL's longstanding

1 methodology to forecast prices, there is no question regarding the uncertainty
2 of gas prices going forward.

3

4 On page 28, lines 12 – 14, OPC witness Lawton states: “The unknowable
5 nature of future prices of natural gas and oil is one of the reasons natural gas
6 and oil exploration and drilling is a risky business.” The uncertainty of future
7 natural gas prices is one of the very reasons that FPL has proposed the
8 Woodford Project. No one can precisely say what the future price of gas will
9 be, and that is why this hedging transaction is so valuable for customers.

10

11 As discussed previously, the underlying costs of this project are fairly
12 predictable, as is the expected production, making the effective cost of gas
13 received from the Woodford Project largely known. While it does not
14 eliminate all the risks inherent in the market, the project clearly will reduce
15 the volatility of future fuel costs for FPL’s customers.

16

17 Reducing or mitigating the volatility of future fuel costs is one of the key
18 tenets of FPL’s current hedging program, a tenet recognized by the
19 Commission in their original 2002 order on hedging, as is further described in
20 the rebuttal testimony of FPL witness Deason. The Commission reiterated its
21 views on hedging and its purpose regarding the reduction of the impacts of
22 volatility on the fuel charges paid by customers in their order (PSC-08-0667-
23 PAA-EI) that established the Hedging Guidelines that currently control FPL’s

1 hedging activities. Each of the statements made by the Commission
2 reinforces one of the primary benefits of the Woodford Project, and that is to
3 reduce volatility in the customer's fuel bill, something the Woodford Project
4 clearly will do.

5

6

III. FPL'S NATURAL GAS PRICE FORECAST

7

8 **Q. The intervenors question FPL's projection of natural gas prices. Would**
9 **this be a valid reason to reject the Woodford Project?**

10 A. No it would not. There are certainly many views of the forward price for any
11 commodity, and natural gas is no exception. In fact, as mentioned previously
12 in my testimony, the high degree of uncertainty and volatility in the natural
13 gas market is the driving force behind hedging, whether those hedges are
14 financial or physical. As discussed above, the role of the Woodford Project as
15 a long-term physical hedge is one of the principal benefits of the project.

16

17 OPC witness Lawton dedicates several pages of his testimony to questioning
18 FPL's ability to forecast natural gas prices. As I acknowledged in my direct
19 testimony, FPL is not in the natural gas forecasting business. However, that
20 does not mean that FPL does not and will not routinely assess the forecasted
21 market price of natural gas over a wide range of time horizons, using inputs
22 from a variety of third party experts.

1 A reliable fuel forecast, including a reliable natural gas forecast, is essential to
2 the conduct of FPL's business. There are very few major decisions that FPL
3 makes that are not affected by FPL's fuel forecast. For instance, fuel forecasts
4 play an important role in the selection of resources employed by FPL to meet
5 customer needs. The fuel forecast affects the choice of whether to employ
6 supply side or demand side resources to meet customer needs and what type
7 of supply side resource should be selected. Mr. Lawton's suggestion that
8 FPL cannot be counted on to reasonably forecast future market prices for
9 natural gas ignores the fact that FPL has been providing such forecasts for
10 decades as an essential part of its business and of the Commission's review
11 process.

12 **Q. Is FPL's natural gas forecast in this proceeding reliable?**

13 A. Yes. FPL's natural gas forecast relies on reputable and recognized
14 independent third party experts. As the Commission well knows from review
15 of FPL's natural gas forecasts in the Fuel Clause, Ten Year Site Plan and
16 resource planning proceedings, FPL utilizes NYMEX market prices for the
17 first two years of its forecast, to reflect the more liquid part of the curve and to
18 be consistent with the prices used for FPL's Commission-approved hedging
19 program. FPL then transitions to a more fundamental market forecast
20 provided by PIRA Energy Group ("PIRA"), which takes into consideration
21 such things as future LNG exports, increasing industrial demand, and carbon
22 regulation.

1 The fuel forecasting methodology employed to estimate the pure economic
2 customer benefit of the Woodford Project is the exact same methodology FPL
3 has utilized for years to evaluate every project presented to this Commission.
4 It has been reviewed with great regularity. It is relied upon every day by FPL
5 in running its business. It has been relied upon by the Commission in making
6 important resource decisions and should be relied upon once again in this
7 proceeding.

8 **Q. Has FPL considered price sensitivities other than the Base Case in**
9 **evaluating the Woodford Project?**

10 A. Yes. As discussed in my direct testimony, FPL ran “Low Fuel” price and
11 “High Fuel” price sensitivities which were part of the 9-box customer savings
12 estimates. These sensitivity cases represented a full standard deviation above
13 and below the Base Case fuel forecast. FPL’s sensitivity analysis also
14 considered changes in the volume of gas produced from the Woodford
15 Project, above and below the Base Case. In only one unlikely scenario where
16 fuel prices were low and production was low at the same time, was there a net
17 cost increase to customers of only about \$14 million (net present value). As
18 shown in FPL’s response to Staff discovery, there is an 88% chance that the
19 actual results will be better for customers than that small additional cost in this
20 one scenario (and an 85% chance the results will be positive for customers).
21 For perspective, the Commission should keep in mind that at the other end of
22 the spectrum, there is a 9% chance that savings to customers will exceed \$246
23 million on a net present value basis.

1 Furthermore, if the market price for natural gas turns out to be very low, this
2 would be a wonderful outcome for all of FPL's customers. The impact of
3 lower market prices on the rest of FPL's procurement portfolio would be
4 enormous and highly beneficial to FPL's customers. For instance, in 2017,
5 the Low Fuel price sensitivity projects an absolute cost for natural gas of
6 \$3.67/MMBtu (versus the Base Fuel price in 2017 of \$4.70/MMBtu). Based
7 on this lower price, the fuel bill for FPL customers would drop by nearly \$600
8 million, dwarfing the \$3 million in higher costs for gas from the Woodford
9 Project that would result from that scenario. To put this in context, in 2017 a
10 typical 1000 kWh monthly residential customer bill would be lowered by
11 more than \$5.00 due to the lower market price for gas, while the cost of
12 production from the Woodford Project would increase the bill by only \$0.03.

13 **Q. Do you agree with OPC witness Lawton's statement on page 36, lines 17-**
14 **18, that the Energy Information Agency ("EIA") is an objective source**
15 **for data on projected fuel prices?**

16 A. Yes. In fact, FPL utilizes EIA data in its own forecasts for the period after the
17 PIRA forecast ends.

18 **Q. Do you agree with how Mr. Lawton has used EIA data in critiquing**
19 **FPL's fuel forecast and re-calculating the fuel savings from the Woodford**
20 **Project?**

21 A. No. He has completely misapplied the EIA data. He uses the EIA's data on
22 the escalation of "real price" forecasts, which is a complete mismatch for
23 FPL's forecast in nominal dollars. FPL's use of a nominal-dollar price

1 forecast is consistent with the approach FPL uses in all economic analyses
2 presented to this Commission. In this instance, the use of a nominal-dollar
3 gas price forecast is dictated by the fact that the projections of revenue
4 requirements for the Woodford Project are in nominal dollars, and that both
5 the revenue requirements and the projected fuel costs for the Woodford
6 Project are discounted back to a present value using FPL's weighted average
7 cost of capital ("WACC"), which is an appropriate nominal discount rate. Mr.
8 Lawton should know that using a real price forecast in that setting would
9 result in "deflating" the fuel prices twice and would create a complete
10 mismatch with the corresponding projection of revenue requirements.

11 **Q. If Mr. Lawton would like to rely upon EIA, is there a more appropriate**
12 **data set that EIA provides that he could have used in his calculation?**

13 A. Yes. Mr. Lawton should have used EIA's forecast of nominal prices provided
14 in its 2014 Annual Energy Outlook, instead of just applying the EIA real-price
15 rates of escalation to current gas prices. If EIA's forecast of actual nominal
16 prices was utilized, rather than a general rate of escalation, then the projected
17 fuel savings from the Woodford Project would be approximately \$91 million,
18 which is more than double the figure that Mr. Lawton miscalculated and very
19 similar in magnitude to FPL's forecast of \$107 million in customer savings.
20 My Exhibit SF-10 shows each of these forecasts, the associated
21 methodologies, and the resulting customer savings by year.

1 There is one more important point to be made about Mr. Lawton's re-
2 calculation of the Woodford Project fuel savings. Regardless of whether one
3 uses the relevant EIA data or makes an erroneous comparison as Mr. Lawton
4 has done, the result would still be substantial projected fuel savings. Whether
5 the figure is \$107 million, \$91 million or even \$43.8 million, these are all
6 substantial, net present value benefits to customers, above and beyond paying
7 the Woodford Project's revenue requirements. None of the intervenor
8 witnesses provides any compelling reason why the Commission should reject
9 such a beneficial proposal.

10 **Q. Mr. Lawton devotes a part of his testimony to the projected increase in**
11 **FPL's natural gas price forecast between 2017 and 2018. Is that increase**
12 **significant to evaluating the Woodford Project?**

13 A. No. The projected increase is the consequence of the shift in that time period
14 from FPL relying entirely on the NYMEX forward curve to beginning to
15 incorporate the better-developed view on medium-term prices reflected in
16 PIRA's gas price forecast. It is true, as Mr. Lawton points out, that this shift
17 in forecasting method creates a 22% projected increase for the period 2017 to
18 2018. FPL believes that this increase more likely indicates that the NYMEX
19 forward curve does not reflect fundamental factors that the PIRA forecast
20 does, such as LNG export and industrial demand. Support for this view is
21 provided by the EIA forecast that Mr. Lawton utilizes. It shows a 10.7%
22 increase from 2017 to 2018, the same period he calls into question.
23 Additionally, the EIA forecast shows a 12% increase between 2016 and 2017,

1 whereas FPL’s forecast for the same period only grows at a 6.9% rate. In any
2 event, to attack individual years of a 50 year forecast is certainly missing the
3 forest for the trees. As pointed out in the response to the previous question,
4 the FPL and EIA forecasts are very similar on an overall basis, and as noted
5 above, FPL’s forecasting methodology has been presented time and again to
6 and utilized by this Commission.

7 **Q. Do you agree with FIPUG witness Pollock’s assessment of natural gas**
8 **prices?**

9 A. In the short term, yes; but in the long run, absolutely not. In fact, FPL utilizes
10 the same market prices in the early years of its forecast to reflect the liquidity
11 of the market, as well as the supply and demand fundamentals that trade in the
12 short-term. From Mr. Pollock’s Exhibit JP-3, you can see the majority of the
13 value of the Woodford Project, even using his updated projections, is in the
14 first 3 years where customers will enjoy the benefits of purchasing gas below
15 market prices. However, using the Henry Hub Natural Gas Futures contract
16 (based on delivery at the Henry Hub located in Southwest Louisiana) (“Henry
17 Hub”) to develop a long-term forward curve misses the mark. For the reasons
18 I explain below, these futures contracts are not well suited to capturing market
19 fundamentals for more than a few years into the future.

20
21 The NYMEX forward curve used by Mr. Pollock is based upon actual market
22 transactions, or offers to transact. The exchanges where Henry Hub is traded,
23 such as the Chicago Mercantile Exchange and New York Mercantile

1 Exchange, are very liquid in the short-term. In fact, Henry Hub is one of the
2 largest physical commodity futures in the world by volume and is widely used
3 as a benchmark for natural gas prices. However, beyond just the first few
4 years, the exchanges lack any kind of liquidity as demonstrated by exhibit SF-
5 11, which shows a sharp decline during the period from 2015 to 2019 in the
6 volume of gas contracts traded. With such light liquidity at the later years of
7 the curve, there are not enough transactions to truly reflect what buyers and
8 sellers collectively believe. This is evidenced by sudden jumps in prices in
9 the back from single trades and no movement when significant events occur
10 that should shift prices.

11
12 As an example, in June 2014 the Environmental Protection Agency (“EPA”),
13 pursuant to Section 111(d) of the Clean Air Act, proposed a plan to cut carbon
14 pollution from power plants. As a result of this proposal, it is forecasted that
15 tens of thousands of MWs of coal plants will need to be retired. Despite this
16 forecasted impact, there was no flurry of trading on the exchanges and no run
17 up in prices to reflect what will no doubt be a significant increase in the
18 demand for gas. In fact, in the weeks leading up to EPA’s announcement and
19 the weeks following the announcement, gas prices fell an average of more
20 than \$0.50 per MMBtu over the last 5 years of the curve. This demonstrates
21 that futures are not a forecast. Instead, they are an expression of where
22 transactions moved prices on any given day. This type of market “forecast” as

1 implied by Mr. Pollock simply isn't in the best interest of FPL and its
2 customers for determining potential forward prices for natural gas.

3
4 This is why PIRA and EIA are utilized for forecasting beyond the early years
5 of liquidity of the Henry Hub futures contracts to capture the underlying
6 fundamental impacts to market prices. Organizations like PIRA, IHS
7 Cambridge Energy Research Associates ("IHS CERA"), and EIA utilize
8 bottoms-up approaches to develop curves that are based on many different
9 factors such as growth in the economy, natural gas production levels, LNG
10 exports, use of natural gas as a transportation fuel, etc. For example, the EIA,
11 in its 2014 Annual Energy Outlook, forecasts "the United States becomes a
12 net exporter of natural gas in 2018, with net exports growing to 5.8 Tcf in
13 2040. Most of the projected growth in exports consists of LNG exported to
14 overseas markets." This type of information is utilized by professional
15 forecasters to build a curve that takes into consideration all factors from a
16 supply and demand perspective.

17 **Q. On page 35, line 10 through page 36, line 11, OPC witness Lawton points**
18 **to data in an interrogatory you sponsored indicating that the cost of**
19 **production in the Woodford has previously exceeded market prices and**
20 **argues that this is a reason to deny FPL's petition. Do you agree?**

21 A. No. Witness Lawton is referring to a table in my response to Staff
22 Interrogatory No. 75, which shows a semi-annual comparison of Henry Hub
23 prices over the past four years to a Wood Mackenzie (global energy research

1 and consulting firm) analysis of break-even prices experienced by producers
2 in the Woodford during the same periods. While it is correct that the
3 breakeven cost of production was above the average market price for the
4 2010-2013 time period shown on that table, there are three important points to
5 consider about the table that all help illustrate the value of the Woodford
6 Project.

7
8 First, the period chosen for the comparison is not very representative because
9 it coincides with a gas price environment that was exceptionally low. There
10 are very few gas production plays that could have been considered
11 “economic” when compared to the historically low pricing that occurred on
12 the NYMEX for natural gas over the 2011 – 2013 period. However, by any
13 measure of forecasts, including those provided by the intervenors, this level of
14 pricing is not expected to continue into the future.

15
16 Second, the table illustrates a consistent downward trend in the Woodford
17 breakeven pricing, going from \$4.75 in 2010 to \$3.89 in 2013. This trend is
18 expected to continue, as reflected in FPL’s estimates that the Woodford
19 Project will produce gas at an effective cost of approximately \$3.50 in 2015.
20 Pairing this trend of decreasing effective costs for Woodford production with
21 the general consensus that future natural gas prices will be above the historical
22 lows in the 2011-2013 period provides a high degree of confidence that there

1 will be strong opportunities to save customers money on their fuel bills with
2 the Woodford Project.

3

4 Finally, it is instructive to compare the relative volatilities of the two price
5 strips. Over the 2010-2013 period, the 6-month average Henry Hub price
6 varied over a bandwidth of \$1.91, while the effective cost of Woodford gas
7 stayed within a band of \$0.89, less than half as wide. This illustrates quite
8 effectively the hedging value that gas priced at the cost of Woodford
9 production would have provided and clearly demonstrates one of the key
10 benefits that customers will experience: a reduction in price volatility.

11 **Q. What if gas prices go higher than forecasted?**

12 A. If gas prices go higher than currently forecasted, the Woodford Project will
13 provide an even greater level of customer savings and will provide a small
14 hedge against higher prices. As was shown in my direct testimony, the High
15 Fuel price sensitivity coupled with the Base Case level of gas production
16 results in an estimated \$203.5 million in customer savings over the life of the
17 project, and they would save almost \$16 million in 2017 alone as a result of
18 the Woodford Project.

19 **Q. What is your conclusion about the different forecasts of natural gas
20 prices and their impact on the Woodford Project?**

21 A. In every natural gas price forecast presented in this case, the Woodford
22 Project is estimated to yield significant customer savings. The robust
23 sensitivity analysis that is discussed in my direct testimony provides

1 confidence that the Woodford Project will be good for customers. That
2 assessment of savings is actually reinforced by the alternative gas forecasts
3 suggested by intervenor witnesses Pollock and Lawton. Even using their
4 lower gas forecasts, the Woodford Project generates tens of millions of
5 savings to FPL's customers. And in every forecast looked at, including those
6 provided by the intervenors, the customer savings benefits began to accrue
7 immediately in 2015.

8

9 **IV. RISK ASSOCIATED WITH GAS RESERVES PROJECTS**

10

11 **Q. Are FPL's customers exposed to additional market price risk as a result**
12 **of the potential investment in the Woodford Project?**

13 A. No. The opposite is true – as a form of hedging the Woodford Project will
14 insulate a portion of the gas purchases that FPL must make each year to run its
15 power plants from market price risk.

16

17 OPC witness Lawton devotes a considerable portion of his testimony (pages
18 47 - 56) to a series of quotations from disclosure statements that PetroQuest
19 makes as a publically traded company in order to create the misimpression
20 that participating with PetroQuest in the Woodford Project will entail a high
21 degree of risk. He cites an excerpt from PetroQuest's 2013 10-K cautioning
22 investors about variances in business results due to the impact of the market
23 price for natural gas, and potential volatility in that price as a result of an

1 extensive list of contributing factors. This sort of risk disclosure should be
2 quite familiar to anyone who reads the disclosure statements of publically
3 traded companies, regardless of the industry. For example, FPL
4 acknowledges the same general market price risk in its own 2013 10-K and
5 agrees there is potential volatility and uncertainty inherent in projecting how
6 the expected market price of natural gas will impact the utility and its
7 customers. In fact, it is common for many public companies that produce,
8 transport, or consume natural gas as part of their business to include an
9 exhaustive list of these very same risks in their filings with the Securities and
10 Exchange Commission. This practice is meant to warn potential investors of
11 all known risks, regardless of how large or remote, that may impact normal
12 business operations as part of the requirement to comply with SEC risk
13 disclosure regulations. This depiction of risk is in no way unique to
14 PetroQuest or the gas production industry.

15
16 FPL has proposed the Woodford Project to insulate customers from what both
17 FPL and the intervenors agree is potential volatility in natural gas pricing.
18 Only with the addition of a long-term physical hedge, as provided by the
19 Woodford Project, will FPL be able to provide its customers a decoupling of
20 fuel costs from volatile market prices for natural gas – volatility which is often
21 caused by the very factors Mr. Lawton points out in his testimony. And
22 unlike many forms of hedging, the Woodford Project will provide this
23 stability while also having a high probability of yielding fuel savings for

1 customers (85% chance that there will be savings at some level, and nearly a
2 50% chance that those savings will exceed \$107 MM over the life of the
3 project).

4 **Q. Is FPL attempting to shift risk onto its customers that its shareholders
5 and PetroQuest would not otherwise take?**

6 A. No. The notion that FPL's parent company NextEra Energy Inc. ("NextEra")
7 and its shareholders would not be willing to participate in the Woodford
8 Project is completely belied by the actual structure of the transaction. FPL's
9 affiliate, USG Properties Woodford I, LLC ("USG"), is currently named as
10 the counterparty in the Woodford Project and, given the large benefits
11 expected from the investment, intends to fully participate in the development
12 of these natural gas wells should FPL not be granted approval from the
13 Commission. This project was independently vetted and approved by USG as
14 a strong addition to its existing upstream portfolio. USG is providing a free
15 option to FPL's customers, so that upon FPSC approval customers may
16 receive the benefits that USG has already concluded make the Woodford
17 Project an attractive investment. It is disappointing that the intervenor
18 witnesses assiduously avoid mentioning the fact that this valuable option is
19 being provided solely to benefit FPL's customers.

1 **Q. Does the fact that USG (and FPL) will be paying a “carry” for the**
2 **Woodford Project suggest that PetroQuest considers the project to be**
3 **especially risky?**

4 A. No. It is correct that FPL will pay a larger percentage of the capital invested
5 in the Woodford Project than the percentage it will receive of gas produced by
6 the project. This differential is referred to as a “carry” and is common
7 practice in the industry. It compensates PetroQuest as initial developer for the
8 ownership interest in the leasehold and associated mineral rights that are
9 currently owned by PetroQuest and will be transferred to USG or FPL.
10 Without acquiring the leasehold interest, FPL would not be entitled to drill
11 any wells or the associated production of gas on this acreage. It is unrealistic
12 to believe that PetroQuest would transfer that valuable interest without
13 compensation. Additionally, the carry serves to compensate PetroQuest for
14 acting as the operator and to reimburse it for previous expenses incurred and
15 risks taken in purchasing the mineral rights, developing the acreage and
16 enhancing the drilling and completion techniques that increase the
17 productivity of future wells in that acreage.

18
19 In actuality - and contrary to Mr. Lawton’s suggestion - as discussed in the
20 rebuttal testimony of FPL witness Taylor, the acreage in the Area of Mutual
21 Interest (“AMI”) for the Woodford Project has already been significantly “de-
22 risked” by PetroQuest because there are 19 currently producing wells. These
23 producing wells not only show the productive nature of the acreage, but also

1 “prove up” surrounding well locations in the AMI. PetroQuest has offered
2 USG and FPL an attractive joint venture relationship because the relationship
3 will allow PetroQuest to continue its focus (as stated in its 2013 Annual
4 Report) on “finding and developing oil or natural gas liquids-rich projects.”

5
6 The fact that USG and FPL are being offered a high percentage of the
7 Woodford Project does not show that it is especially risky, but rather that it is
8 a near-perfect fit for FPL’s particular needs. The Woodford Project is
9 expected to produce 100% dry-gas, which is precisely the fuel FPL needs to
10 help meet the gas requirements of its generation fleet. While the production
11 of natural gas liquids (“NGLs”) and/or oil can be economically beneficial, the
12 purpose of these gas reserves transactions is to procure natural gas at cost. At
13 the same time, PetroQuest is more interested in targeting its limited capital on
14 the development of areas that are rich in NGLs and oil and hence is offering
15 FPL a large stake in the Woodford Project. This preference for NGLs and oil
16 extends to a majority of producers beyond PetroQuest. This current
17 preference of most market participants for NGLs and oil has created an
18 exceptional “win-win” opportunity for FPL at the Woodford Project.

1 **Q. FIPUG witness Pollock asserts on page 11, lines 12-13 of his testimony**
2 **that it is unreasonable to assume that the gas pipeline transportation rate**
3 **included in FPL’s estimated costs for the Woodford Project will remain**
4 **unchanged during the life of the project. He goes on to suggest, on page**
5 **11, lines 21-24, that an increase of 2% per year should be assumed. Do**
6 **you agree with that assessment?**

7 A. No. As noted by Mr. Pollock, FPL has assumed that all gas from the
8 Woodford Project would be transported on the Enable Pipeline to Perryville,
9 where it would then be transported to FPL’s power plants in Florida using the
10 same transportation network that FPL uses for gas that it buys on the market.
11 This is only one of several alternatives that FPL is currently exploring for
12 transporting the natural gas from the Woodford Project to Florida. It is the
13 most direct and obvious alternative, but it is not the cheapest. FPL chose to
14 reflect the transportation costs for the Enable Pipeline in its economic
15 evaluation of the Woodford Project in order to be conservative, recognizing
16 the likelihood that actual transportation costs will be lower.

17
18 Furthermore, even if FPL were to use the Enable Pipeline exclusively to
19 transport the Woodford Project gas to Florida as assumed in the economic
20 evaluation, there is no reason to expect significant increases in Enable’s
21 transportation charges over time. The capacity would be purchased at the
22 pipeline’s current recourse rate as posted in the pipeline’s Federal Energy
23 Regulatory Commission (“FERC”) tariff. This rate includes a fixed demand

1 charge that cannot change absent a rate case filed under Section 4 or a
2 complaint under Section 5 of the Natural Gas Act. Due to the time-consuming
3 nature of a rate case filing, pipelines will avoid filing a rate case unless
4 required under a settlement agreement in a previous rate case, a significant
5 decrease in throughput, or a serious degradation in the return on equity. In
6 FPL's experience, rate cases usually settle through negotiations between the
7 shippers and the pipeline and usually result in only minor rate increases or in
8 some cases, rate decreases. For example, over the past 20+ years, one of the
9 two FGT transportation demand charges that FPL pays has increased modestly
10 (a little more than 1% per year) while the other has actually gone down over
11 that period. Please keep in mind that, after 20 years, FPL expects to have
12 received more than 80% of the total gas production from the Woodford
13 Project, so any escalation in transportation charges applicable to the small
14 remaining volume of gas to be delivered thereafter would have a minimal
15 impact on the nominal cost of the project and, of course, even less on the
16 NPV.

17

18 Because of the minimal impact that one could reasonably expect from
19 escalation of the Enable Pipeline demand charge and the potential for FPL to
20 find less expensive transportation alternatives in any event, FPL does not
21 believe it would be necessary or appropriate to escalate the tariff demand
22 charge in the evaluation of the Woodford Project.

1 **V. BENEFITS OF GAS RESERVES GUIDELINES**

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Q. The intervenor witnesses assert that FPL’s proposed guidelines are unnecessary. Do you agree?

A. No. To the contrary, if the Commission agrees that gas reserves projects that offer fuel stability and savings are good for customers, then approval of guidelines is essential to FPL’s ability to deliver those projects. The proposed guidelines will enable FPL to act in real time to secure gas reserves projects that will benefit customers, which, based on our experience, likely will be impossible if FPL must defer closing on such projects until after a lengthy regulatory-approval process is completed. As I explained in my direct testimony, the gas exploration and development industry is not accustomed to waiting months for a potential counterparty to decide whether to close on a transaction, and FPL has been given no indication that is about to change. Both witnesses Pollock and Lawton assert that FPL could continue to bring such projects to fruition without guidelines, but neither proposes any meaningful solution to the timing problem that seeking regulatory review would pose. And certainly their clients’ vociferous opposition to the Woodford Project does not give FPL any comfort that it could or should move forward on a new project without the type of guidelines proposed by FPL, which would provide the needed level of certainty for FPL to expand into these transactions and their accompanying customer benefits.

1 **Q. OPC witness Lawton asserts that FPL’s proposed guidelines would create**
2 **the opportunity for excessive shareholder “profits.” Do you agree?**

3 A. No. Mr. Lawton’s claim illustrates a puzzling, misguided perspective that
4 pervades OPC’s opposition to FPL’s gas reserves petition and appears to be
5 contrary to the best interests of the customers OPC represents. FPL proposes
6 only to earn its allowed return on equity for the Woodford Project and any
7 other gas reserves project that might be pursued under the guidelines. By
8 definition, earning a return on equity within the authorized range of return on
9 equity is appropriate. These projects, recovered through the Fuel Clause, will
10 earn at the midpoint of the authorized range which cannot be considered
11 “excessive.” FPL will pursue projects only where fuel savings are expected to
12 exceed the projects’ revenue requirements. Simple math dictates that any
13 such projects therefore would be expected to reduce electric rates, and the
14 more projects FPL is able to find that meet the criteria, then the greater the
15 rate reduction will be. OPC appears to be determined to focus on reducing
16 earnings (which do not directly affect customers) rather than on reducing rates
17 (which provide a direct benefit to customers).

1 **Q. On page 68, line 19 through page 69, line 8 of his testimony, OPC Witness**
2 **Lawton portrays an extreme example whereby FPL would invest in a gas**
3 **reserves project that was only estimated to save customers one dollar on**
4 **an NPV basis and asserts that such an investment would not be beneficial**
5 **for customers. Do you agree with his assertion?**

6 A. No. First, I will observe that his example is unrepresentative of the sort of gas
7 reserves investments that FPL would expect to identify and pursue. However,
8 assuming for the sake of discussion that FPL identified such a transaction, it
9 would absolutely be in the best interests of customers for FPL to pursue it.
10 Mr. Lawton fails to recognize in his extreme example the value of having a
11 long-term supply of gas that is not subject to market volatility, even in a
12 circumstance where customers would effectively break even on the
13 investment. FPL agrees that it is important to show customer benefit in terms
14 of fuel cost savings and has proposed that as part of the guidelines, but the
15 benefit of stable pricing, while difficult to quantify, is also very advantageous
16 to customers and one of the defining characteristics of an effective physical
17 hedge.

18
19 Currently, the natural gas forecast that FPL utilizes shows prices increasing
20 from approximately \$4.00 to \$11.00 over the next 20 years, compared to the
21 effective cost of production from the Woodford Project increasing from \$3.50
22 to \$6.00 over the same period. The magnitude of this differential creates a
23 great opportunity for FPL to lock in the lower cost of production associated

1 with a gas reserves deal, as well as provide customer savings. However, let's
2 look at a scenario in which projected future gas prices are much lower, such
3 that the Woodford Project only projects a limited amount of fuel savings.
4 Consider a hypothetical scenario where the market curve is much flatter,
5 perhaps increasing from \$4.00 to only \$7.00 over the same period of time,
6 while using the same effective cost of gas from the Woodford Project.
7 Clearly, the absolute dollar value of potential customer savings in the
8 hypothetical case would be considerably less when stacked against the current
9 case, but this does not make this incredible opportunity to secure a long-term
10 physical hedge any less valuable to customers. In the hypothetical case,
11 customers are still receiving that same benefit of stable and predictable gas
12 pricing in addition to fuel savings. Following witness Lawton's logic that
13 FPL should only invest in gas reserves projects that have large projected fuel
14 savings, FPL would not pursue the Woodford Project under this scenario and
15 would therefore forego an incredible opportunity for customers to reduce
16 volatility for a portion of FPL's fuel-supply requirements over an extended
17 period of time. This result would fly in the face of Commission's consistent
18 recognition and support for the value of a properly run hedging program and
19 its acknowledgement that these hedges are not expected to save customers
20 money. Rather the Commission has consistently valued hedges for the
21 reduction in market volatility they provide. The gas reserves projects that
22 FPL is evaluating are indeed intended to provide customer savings, but their
23 long-term hedge value cannot, and should not, be ignored.

1 **Q. Mr. Lawton also criticizes the opportunity under the guidelines for FPL**
2 **to pursue gas reserves transactions that contain NGLs and oil. Is this a**
3 **realistic criticism?**

4 A. No. While FPL is pleased to have identified a dry gas opportunity with the
5 Woodford Project, there may not be many other such projects available given
6 the industry's focus on NGLs and oil. Rather than forego the opportunity to
7 continue benefiting customers with future gas reserves projects in the absence
8 of attractive dry gas projects, FPL believes that it would be in the best interest
9 of customers to allow FPL to pursue projects that have a limited amount of
10 NGLs and oil so long as dry gas is at least 50% of the projected volume of
11 production.

12 **Q. Do FPL's guidelines contain a loophole, as asserted by FIPUG witness**
13 **Pollock, which would allow FPL to deviate from the proposed guidelines**
14 **without Commission oversight?**

15 A. Absolutely not. Witness Pollock apparently misunderstands the purpose of
16 the following provision from the guidelines:

17 Flexibility to respond to market opportunities is in the best
18 interest of FPL and its customers. Therefore, it is understood
19 that FPL may ... seek Fuel Clause recovery for a project that
20 deviates from one or more of the guidelines upon a showing
21 that the project nonetheless is executed to benefit FPL
22 customers.

1 This provision would not allow FPL to circumvent the guidelines, which are
2 intended to establish criteria within which FPL may act without seeking
3 advance Commission approval. Rather, it is intended to recognize that FPL
4 may seek advance approval for a project that does not meet the guidelines but
5 FPL nonetheless feels would be beneficial to customers. Any such project
6 would be brought to the Commission by petition and would be subject to the
7 same sort of scrutiny as the Woodford Project is receiving here.

8 **Q. Does this conclude your rebuttal testimony?**

9 **A. Yes.**

Customer Savings under FPL and Intervenor Gas Price Forecasts

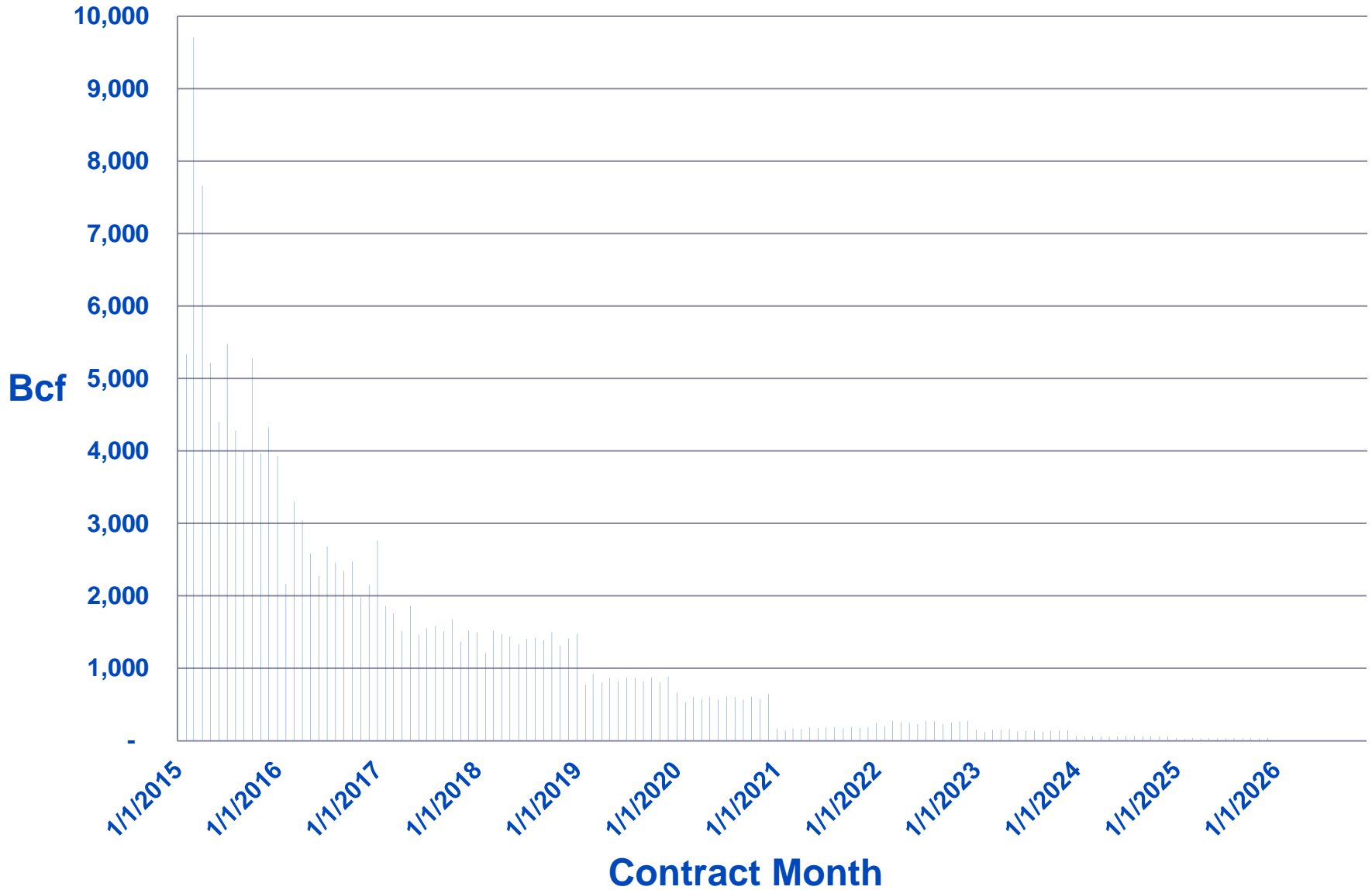
Year	NYMEX Price Curve ⁽¹⁾ \$/MMBtu	Customer Savings \$MM	EIA 3.7% Escalation ⁽²⁾ \$/MMBtu	Customer Savings \$MM	EIA Forecast ⁽³⁾ \$/MMBtu	Customer Savings \$MM	FPL Base Forecast \$/MMBtu	Customer Savings \$MM
2015	\$3.86	\$5.9	\$4.02	\$8.4	\$3.93	\$7.0	\$4.02	\$8.4
2016	\$4.01	\$7.5	\$4.17	\$10.2	\$4.41	\$14.3	\$4.30	\$12.4
2017	\$4.15	\$1.7	\$4.32	\$3.7	\$4.76	\$8.6	\$4.70	\$8.0
2018	\$4.25	-\$1.3	\$4.48	\$0.8	\$5.27	\$7.6	\$5.74	\$11.6
2019	\$4.35	-\$4.3	\$4.65	-\$2.2	\$5.19	\$1.7	\$5.89	\$6.6
2020	\$4.49	-\$1.8	\$4.82	\$0.2	\$4.96	\$1.0	\$6.03	\$7.6
2021	\$4.62	-\$1.7	\$5.00	\$0.3	\$5.37	\$2.3	\$6.13	\$6.3
2022	\$4.74	-\$1.6	\$5.18	\$0.5	\$5.64	\$2.7	\$6.33	\$5.9
2023	\$4.82	-\$1.7	\$5.38	\$0.7	\$5.90	\$3.0	\$6.63	\$6.1
2024	\$4.90	-\$1.7	\$5.57	\$0.9	\$6.20	\$3.4	\$7.03	\$6.6
2025	\$4.97	-\$1.0	\$5.78	\$1.9	\$6.45	\$4.3	\$7.33	\$7.5
2026	\$5.08	-\$0.8	\$6.00	\$2.2	\$6.72	\$4.7	\$7.63	\$7.7
2027	\$5.51	\$0.4	\$6.22	\$2.6	\$7.00	\$5.0	\$7.93	\$7.9
2028	\$5.73	\$0.8	\$6.45	\$2.9	\$7.26	\$5.3	\$8.33	\$8.4
2029	\$6.00	\$1.3	\$6.69	\$3.2	\$7.63	\$5.8	\$8.63	\$8.6
2030	\$6.35	\$2.0	\$6.93	\$3.5	\$8.12	\$6.6	\$8.83	\$8.4
2031	\$6.69	\$2.5	\$7.19	\$3.8	\$8.47	\$6.9	\$9.17	\$8.6
2032	\$7.01	\$3.0	\$7.46	\$4.0	\$8.91	\$7.3	\$9.52	\$8.7
2033	\$7.39	\$3.4	\$7.73	\$4.2	\$9.41	\$7.8	\$9.88	\$8.8
2034	\$7.77	\$3.8	\$8.02	\$4.3	\$9.83	\$8.0	\$10.26	\$8.8
2035	\$8.13	\$4.1	\$8.31	\$4.5	\$10.31	\$8.3	\$10.65	\$8.9
2036	\$8.59	\$4.5	\$8.62	\$4.6	\$10.93	\$8.7	\$11.06	\$9.0
2037-65	\$15.82	\$183.0	\$13.49	\$129.2	\$21.62	\$316.8	\$17.16	\$213.8
Totals Savings (Undiscounted)		\$208.2		\$194.4		\$446.9		\$394.7
Totals Savings (Discounted)		\$26.8		\$43.8		\$90.8		\$106.9

1) Utilizes NYMEX forecast as suggested by FIPUG witness Pollock

2) Applies EIA 2012-2040 real price annual escalation rate of 3.7% to FPL 2015 nominal forecast price as suggested by OPC witness Lawton

3) Utilizes EIA nominal price forecast from their 2014 Annual Energy Outlook

Total Volume⁽¹⁾ Traded on NYMEX⁽²⁾ in 2014



(1) Henry Hub Natural Gas Futures (NG) contract symbol NN (trades in 2500 mmBtu per day)

(2) The New York Mercantile Exchange (NYMEX) is a commodity futures exchange owned and operated by CME Group

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BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION
FLORIDA POWER & LIGHT COMPANY'S
PETITION FOR PRUDENCE DETERMINATION
REGARDING ACQUISITION OF GAS RESERVES
REBUTTAL TESTIMONY OF DR. TIM TAYLOR
DOCKET NO. 140001-EI
OCTOBER 13, 2014

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I. WOODFORD PROJECT PRODUCTION RISKS ARE LOW4

II. ARKOMA-WOODFORD AREA MEETS FPL’S NEEDS8

III. PETROQUEST IS AN APPROPRIATE PARTNER FOR FPL10

1 **Q. Please state your name and business address.**

2 A. My name is Dr. Tim Taylor. My business address is 601 Travis, Suite 1900,
3 Houston, Texas, 77002.

4 **Q. Did you previously submit direct testimony in this proceeding?**

5 A. Yes. My direct testimony was submitted on June 25, 2014.

6 **Q. Have your position, duties, or responsibilities changed since you last filed
7 testimony in this docket?**

8 A. No.

9 **Q. Are you sponsoring any rebuttal exhibits?**

10 A. Yes. I am sponsoring Exhibits TT-11 and TT-12, which are Type Curve 1
11 (Western): 5.3 Bcf Estimated Ultimate Recovery (“EUR”) and Type Curve 2
12 (Eastern): 7.4 Bcf EUR, respectively.

13 **Q. What is the purpose of your rebuttal testimony?**

14 A. The purpose of my rebuttal testimony is to address claims made in the direct
15 testimony of the Office of Public Counsel witness Lawton and the Florida
16 Industrial Power Users Group witness Pollock. Specifically, my rebuttal
17 testimony addresses and refutes witness Pollock’s and witness Lawton’s
18 erroneous assertions regarding production risks of the Woodford Project. I
19 will discuss the production risk for the Woodford Project’s Area of Mutual
20 Interest (“AMI”), which I conclude is very low. I also explain why it is
21 possible to forecast production and operation expenses for the Woodford
22 Project with a high degree of accuracy. Finally, I review investment in gas

1 reserves throughout the Arkoma-Woodford region generally, and refute
2 assertions about the quality of PetroQuest.

3

4 **I. WOODFORD PROJECT PRODUCTION RISKS ARE LOW**

5

6 **Q. Mr. Lawton asserts that FPL's customers will be incurring risks of future
7 output and reserve levels being different than forecasted by FPL. How
8 would you characterize the level of that risk?**

9 A. While it is certainly possible that the output and reserve levels will vary to
10 some degree from the forecasted levels, I do not expect any such variances to
11 be significant. In order to assist us in forecasting production for the wells in
12 the Woodford Project, we analyzed the production performance of the 19
13 existing wells in the AMI and built type curves that represent the average
14 performance of wells to be drilled in close proximity to the existing wells.
15 These type curves, based on the 19 wells drilled in the AMI by PetroQuest,
16 are shown in Exhibits TT-11 and TT-12. The red line on each graph is the
17 type curve. It represents the average performance of all the wells in the
18 western (Exhibit TT-11) and eastern (Exhibit TT-12) portions of the AMI.
19 The grey lines represent the individual existing PetroQuest wells in the AMI
20 that were averaged in order to create the type curves. The grey lines include
21 all actual data to date together with updated forecasts of future production
22 based on the actual data. As explained in my direct testimony, two type
23 curves were necessary because of the difference in well performance in the

1 eastern and western areas of the AMI. Since the actual start date of
2 production for the wells in the AMI varies by well, I normalized the curves by
3 showing all wells as starting at Year 0. There is little deviation in the pattern
4 of production among individual wells and the type curves (the red lines)
5 closely follow the pattern for the individual wells

6
7 The production risk of the Woodford Project with PetroQuest is very low.
8 Exhibits TT-11 and TT-12 show that production from all 19 wells in the AMI
9 has been robust and consistent, as well as highly predictable. There is little
10 deviation in the pattern of production among individual wells, and the average
11 for the wells (the red line) closely follows the pattern for the individual wells.
12 This provides a high degree of confidence that the type curves we have used
13 to forecast production from the Woodford Project accurately model the
14 performance of wells in the AMI and provide a realistic and reasonable
15 prediction of actual production from the Woodford Project wells.

16
17 The use of type curves is an industry standard method of forecasting
18 production with a proven high level of confidence. In my career, I have built
19 a large number of type curves in this manner. After new wells were drilled,
20 their actual production performance was routinely compared to the forecasted
21 production from the type curves. In my experience, when sufficient,
22 consistent data was available to build type curves, as is the case in the
23 Woodford Project, this method has proved to be very accurate. Furthermore,

1 my production estimates were confirmed by an independent third party
2 consulting firm, Forrest A. Garb & Associates, Inc., a trusted engineering firm
3 with experience in the Woodford Shale.

4
5 This is not an exploration project where FPL will be “wildcatting” (i.e.
6 drilling exploration wells). It is a development project in an area that has been
7 thoroughly defined by the existing wells. Thus, it has been “de-risked” to a
8 substantial degree by the time the Woodford Project begins.

9 **Q. Mr. Pollock states that the benefits to customers are uncertain in part**
10 **because of uncertainty about the operating costs incurred to produce the**
11 **gas. Do you agree with this assertion?**

12 A. No. Mr. Pollock’s assertions evidence his lack of experience and expertise in
13 the area of natural gas production. Natural gas production is a well
14 understood technology, and the operating costs associated with gas production
15 are highly predictable. Furthermore, PetroQuest has a long history of
16 production in the Arkoma-Woodford region, and it is very familiar with
17 operations in the region. That is one of the great benefits of selecting
18 PetroQuest as a partner in this Joint Venture.

19 **Q. Mr. Pollock expresses concern that FPL assumed no escalation of**
20 **production costs in calculating projected total costs, arguing that it is not**
21 **reasonable to assume that production costs will not change during the**
22 **projected life of the Woodford Project. Similarly, Mr. Lawton asserts**
23 **that FPL customers will be incurring risks of future operating and**

1 **maintenance costs being different than estimated by FPL. Do you agree**
2 **with these assertions?**

3 A. No. As discussed above, natural gas production costs are well understood.
4 For the Woodford Project we examined the actual operating cost for each of
5 12 prior months from PetroQuest's records. We used the average of that
6 operating cost in our PHDWin database to represent the future operating cost
7 for all Proved Developed Producing (PDP), Proved Undeveloped (PUD) and
8 Probable (PRB) wells. We did not escalate this operating cost because the
9 continuing evolution of the production technologies is likely to cause those
10 costs to decline, not increase, over time.

11
12 As discussed in the rebuttal testimony of FPL witness Forrest, the effective
13 costs for production in the Woodford Shale region have been declining over
14 the past few years as a result of technological advances. The following are
15 just a few examples of such advances since 2008:

- 16 • Efficiencies in horizontal drilling from pads has made it possible to
17 better operate multiple wells from a common surface location meaning
18 several wells can share production equipment, which lowers the per-
19 well operating costs.
- 20 • Operating multiple wells from a common surface location has also
21 allowed those wells to share the same water disposal facilities and thus
22 decrease salt water disposal costs.

1 • Additional experience in the dry gas portion of the Arkoma Woodford
2 has allowed operators to refine the types of surface equipment, well
3 treatments and choke sizes that regulate the surface pressure of the
4 wells, all of which reduce down-time and the amount of man-time
5 necessary for operating the wells.

6 These and future technological advances will impact the productions costs for
7 the Woodford Project. For example, though not forecast in FPL’s models,
8 drilling in well-established areas such as the AMI is entering into a
9 “manufacturing” mode where multiple wells can be drilled from one surface
10 location. In view of this well-established and continuing pattern of
11 technological progress, FPL’s assumption that the production costs will
12 remain the same over the life of the Woodford Project is, if anything,
13 conservative.

14

15 **II. ARKOMA-WOODFORD AREA MEETS FPL’S NEEDS**

16

17 **Q. Do you agree with Mr. Lawton’s assertion that the market suggests that**
18 **drilling in the Arkoma-Woodford area is decreasing to a “basic drilling**
19 **standstill” at this time?**

20 **A.** No. His assertion is simply not true. While it is true that drilling activity is
21 less than it was four years ago, that activity is far from coming to a “basic
22 drilling standstill” and, in fact, is increasing between 2013 and 2014. In 2013,
23 there were 25 drilling rigs active in the Woodford in the Arkoma Basin. In

1 2014 that number grew to 37 rigs. Further, in 2013 there were 66 Woodford
2 drilling permits issued by the State of Oklahoma. So far in 2014, 97 such
3 drilling permits have been issued.

4
5 Moreover, Mr. Lawton's inaccurate assertion is not relevant to determining
6 the value of the investment for FPL in the region. Rather, the specific
7 economics of the project for FPL are what dictate whether the project is a
8 good investment. As I indicated in my direct testimony, the Woodford Project
9 is an economically viable and commercially attractive natural gas recovery
10 project, operated by an industry leader in this region.

11 **Q. Mr. Lawton suggests that FPL is ignoring competitive market price**
12 **signals by investing in the Arkoma-Woodford region. Do you agree with**
13 **his suggestion?**

14 A. No. First of all, as I discuss above, it is simply not the case that drilling
15 activity has dried up in the Arkoma-Woodford region. Second of all, to the
16 extent that other investors are currently putting more emphasis on drilling in
17 areas with substantial NGLs and oil rather than dry gas, then this creates an
18 excellent opportunity for FPL to obtain dry gas on favorable terms from the
19 Arkoma-Woodford and similar regions. Now is an excellent time for FPL to
20 invest in dry-gas regions, while the competition for dry gas is lower than it
21 will be in periods of higher gas prices. So there is no reason for FPL to delay
22 its investment in the Arkoma-Woodford region; delay could end up costing

1 FPL's customers a substantial premium when general market interest returns
2 to dry-gas drilling.

3

4 **III. PETROQUEST IS AN APPROPRIATE PARTNER FOR FPL**

5

6 **Q. What is your opinion of Mr. Lawton's suggestion that PetroQuest's**
7 **relatively small size and scale make it riskier than its peers in the gas and**
8 **oil exploration and drilling industry?**

9 A. Mr. Lawton does not understand the oil and gas industry. PetroQuest's size
10 has nothing to do with its ability to drill and produce wells in an efficient and
11 profitable manner. There are many more small independent companies in this
12 industry than there are major companies. Because the smaller companies have
13 fewer employees does not mean they are lacking in technical expertise.
14 Rather, smaller companies are often substantially better at managing expenses
15 such as overhead, and can focus their expertise. Because PetroQuest
16 concentrates in only a few areas, it has become expert in drilling, completing
17 and operating wells in those areas. PetroQuest has a long history of very
18 successful operations in the oil and gas industry generally and the Arkoma-
19 Woodford region in particular, which has made it highly respected within the
20 industry.

21 **Q. Does this conclude your rebuttal testimony?**

22 A. Yes.

Exhibit TT-11: Type Curve 1 (Western): 5.3 Bcf Estimated Ultimate Recovery (EUR)

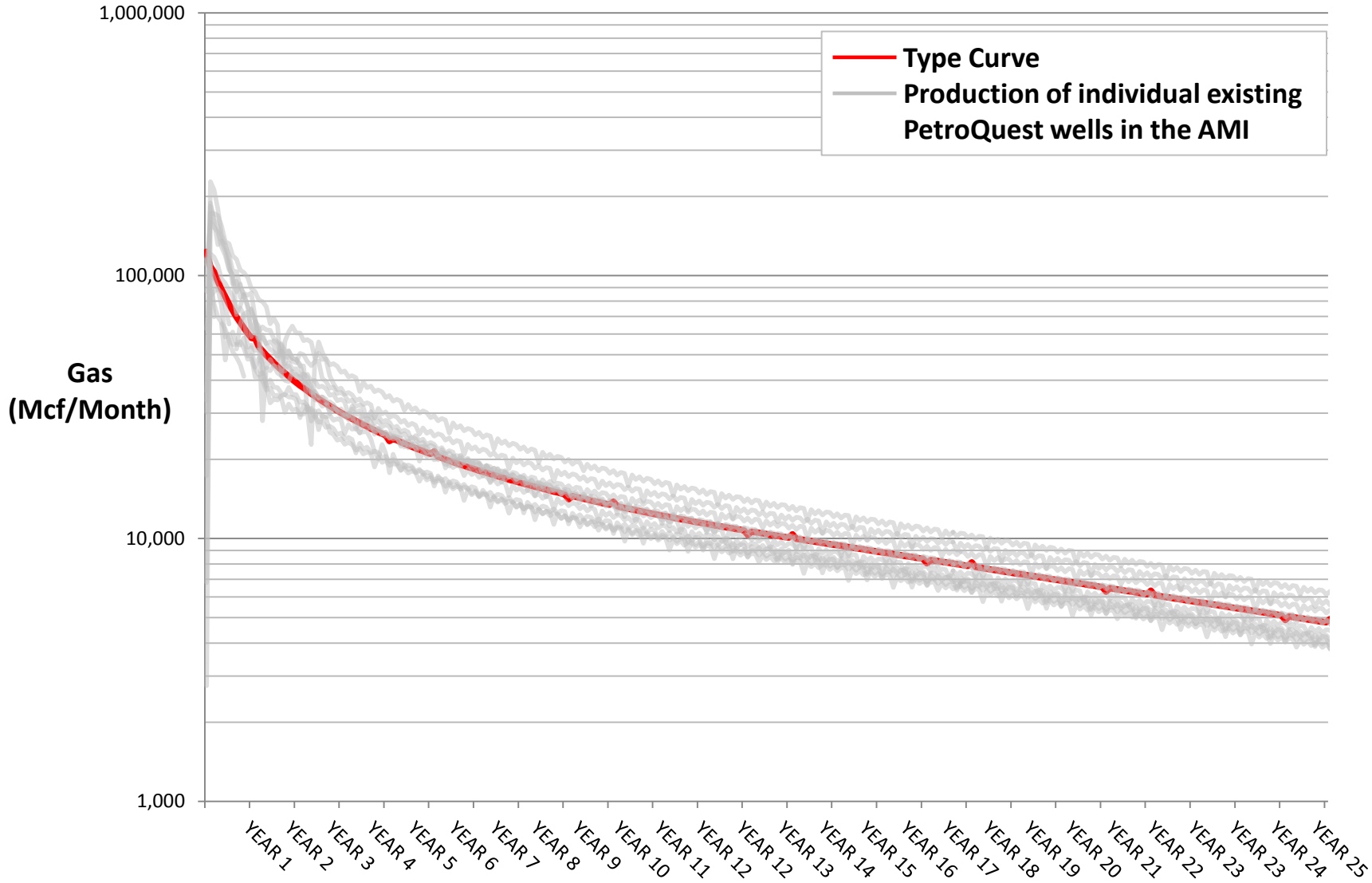
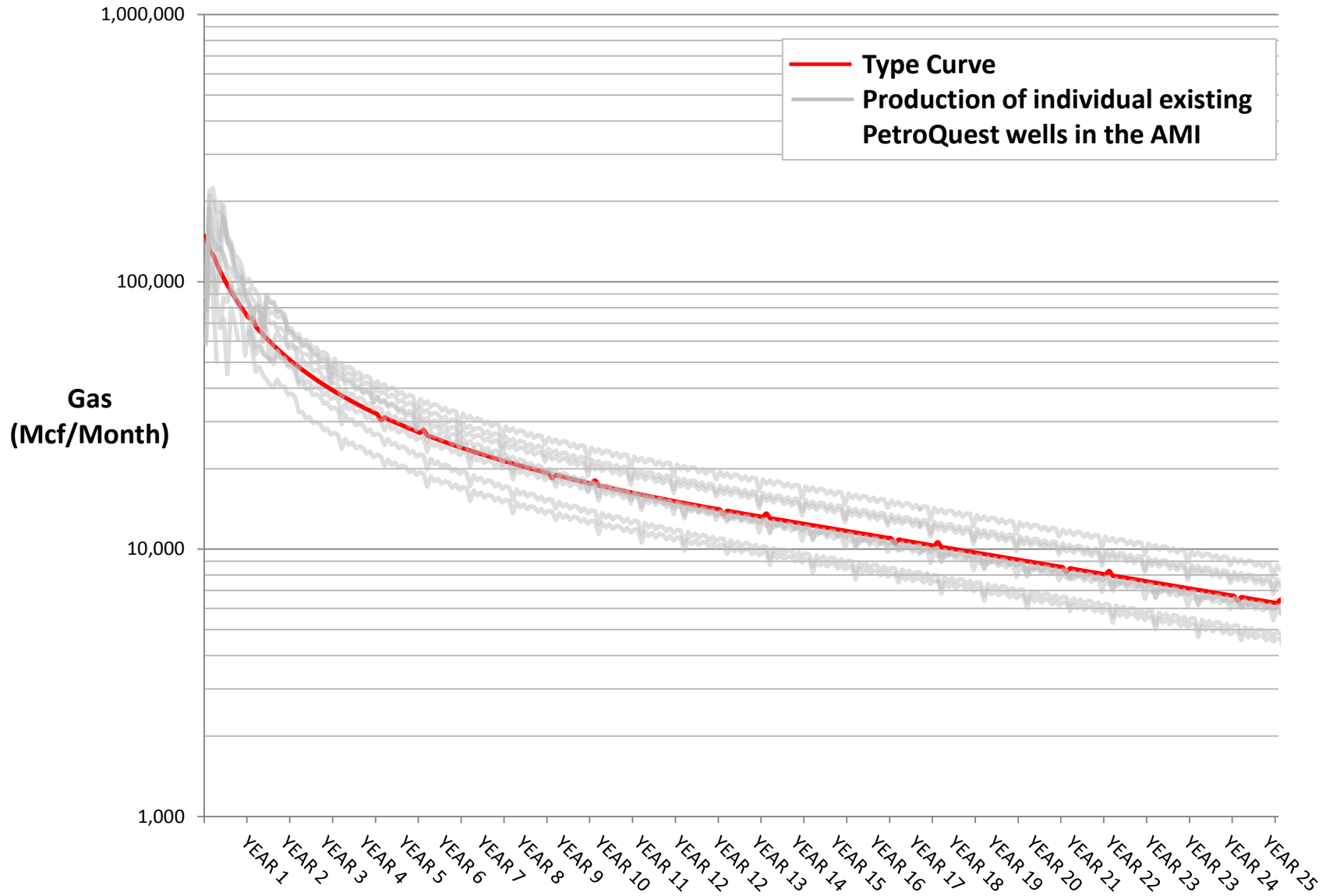


Exhibit TT-12: Type Curve 2 (Eastern): 7.4 Bcf Estimated Ultimate Recovery (EUR)



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BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION
FLORIDA POWER & LIGHT COMPANY'S
PETITION FOR PRUDENCE DETERMINATION
REGARDING ACQUISITION OF GAS RESERVES
REBUTTAL TESTIMONY OF KIM OUSDAHL
DOCKET NO. 140001-EI
OCTOBER 13, 2014

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1 I. INTRODUCTION

2

3 Q. Please state your name and business address.

4 A. My name is Kim Ousdahl and my business address is Florida Power & Light
5 Company (“FPL” or the “Company”), 700 Universe Boulevard, Juno Beach,
6 Florida 33408.

7 Q. Did you previously submit direct testimony in this proceeding?

8 A. Yes. My direct testimony was submitted on June 25, 2014.

9 Q. Have your position, duties, or responsibilities changed since you last filed
10 testimony in this docket?

11 A. No.

12 Q. Are you sponsoring any exhibits to your rebuttal testimony?

13 A. Yes. I am sponsoring Exhibit KO-8 – Environmental Clause Sample Form
14 42-4P.

15 Q. What is the purpose of your rebuttal testimony?

16 A. The purpose of my rebuttal testimony is to address accounting and auditing
17 issues, errors and misstatements presented by Office of Public Counsel
18 (“OPC”) witness Donna Ramas. Specifically I will:

19 1. Clarify the use of the Federal Energy Regulatory Commission
20 (“FERC”) Uniform System of Accounts (“USOA”) for the accounting
21 and ratemaking associated with investment in the Woodford Project and

1 potential future gas reserves projects, including the related depletion
2 accounting;

3 2. Demonstrate the adequacy of the FPL internal controls and audit
4 capabilities relied on for FPL's current joint venture activities and the
5 reliance the Florida Public Service Commission ("Commission" or
6 "FPSC") has placed on those controls and audits along with the
7 applicability of that approach to gas reserves projects; and

8 3. Clarify the purpose and benefits of outsourcing the transactional
9 accounting for the gas reserves activity.

10 **Q. Please summarize your rebuttal testimony.**

11 A. The Company's proposed investment in gas reserves for the benefit of
12 customers can be readily and appropriately accounted for consistent with the
13 USOA, and the proper accounting for those investments is the responsibility
14 of FPL management. FPL's books and records form the basis for proper
15 ratemaking, and I will explain how the Company's internal controls and active
16 annual audits are relied on by this Commission for ratemaking as it relates to
17 FPL's current joint venture activities. The Company's decision to outsource
18 the accounting for these activities was premised upon considerations of both
19 efficiency and effectiveness. The design and operating effectiveness of the
20 outsourcer's internal controls, coupled with the complementary controls
21 provided by FPL, will provide assurance such that the financial information
22 provided by the outsourcer can be relied on for ratemaking.

1 Q. OPC witness Ramas' testimony on Page 9, Lines 18-20 states in part, that
2 "FPL and its subsidiary *are not* proposing to record the investments in
3 gas exploration, drilling and development ventures in Plant in Service
4 accounts that fall under the FERC USOA." Is she correct?

5 A. No. Exhibits KO-5 and KO-6 were prepared to illustrate the financial results
6 for the first year of the FPL's subsidiary operations and a sample schedule
7 which will be provided to the Commission as part of the Fuel Clause filing,
8 respectively. Exhibit KO-7 bridges the gap between the industry standard
9 accounts and the FERC natural gas chart of accounts.

10

11 Witness Ramas concludes on lines 1 through 4 of page 10 that because
12 Exhibit KO-6 identifies the projects as "investments" instead of "plant in
13 service," they do not qualify as utility rate base. This underscores her
14 complete misunderstanding of FPL's proposed accounting and of this
15 Commission's established practice for presentation of clause-recoverable
16 capital projects. Exhibit KO-6 is patterned after Form 42-4P that is used to
17 present the calculation of revenue requirements for capital environmental
18 projects through the Environmental Clause. The format of Form 42-4P is
19 specified by the Commission Staff. I have attached as Exhibit KO-8 a copy of
20 the Form 42-4P for FPL's Commission-approved Clean Air Interstate Rule
21 ("CAIR") Compliance Project that was filed in Docket No. 140007-EI on
22 August 22, 2014. That project relates to emission-control equipment that is

1 installed on power plants that FPL owns or co-owns. As you can see, Form
2 42-4P refers to the cost of those emission-control assets as “Investments” in
3 exactly the same way that Exhibit KO-6 refers to the gas reserves project
4 assets as “Investments.” There obviously would be no merit in the assertion
5 that the emission-control equipment is not Plant in Service simply because
6 Form 42-4P uses the term “Investments,” yet that is exactly what witness
7 Ramas is asserting with respect to the gas reserves assets that appear on
8 Exhibit KO-6. Please note that Exhibit KO-7 reflects Account 101 Gas Plant
9 in Service, which is where the “Investments” on Exhibit KO-6 will be
10 recorded in FPL’s books.

11 **Q. Do you agree with OPC witness Ramas’ assertion on Pages 17 and 18 that**
12 **the USOA and Generally Accepted Accounting Principles (“GAAP”)**
13 **accounting are mutually exclusive?**

14 A. No. GAAP contemplates the effects of regulation, as codified in Accounting
15 Standards Codification (“ASC”) 980 Regulated Operations. As explained
16 previously, FPL will utilize the USOA to reflect the costs incurred in gas
17 reserves development and production while concurrently reporting its results
18 in accordance with GAAP and the Securities and Exchange Commission
19 (“SEC”) requirements. The successful efforts method of accounting preferred
20 by the SEC will not change the economic or ratemaking results of the
21 transaction in any material way. Regulatory ratemaking is strengthened where
22 GAAP and FERC are consistent. This is evident as the few changes to the

1 USOA that FERC has made over the years are generally in recognition and
2 adoption of changes in GAAP such as accounting for leases, derivatives, and
3 asset retirement obligations.

4 **Q. Is the use of depletion accounting as contemplated by FPL appropriate**
5 **and consistent with FERC and FPSC rules?**

6 A. Yes. Subchapter F of the USOA Natural Gas, Part 201, 12A reads:

7 “12. A. *Depletion*, as applied to natural gas producing land and land
8 rights, means the loss in service value incurred in connection with the
9 exhaustion of the natural resource in the course of service.”

10

11 FERC account 404.1 - Amortization and Depletion of Producing Natural Gas
12 Land and Land Rights, reads in part:

13 “A. This account shall include charges for amortization and depletion
14 of producing natural gas land and land rights. (See account 111,
15 Accumulated Provision for Amortization and Depletion of Gas Utility
16 Plant).

17 B. The charges to this account shall be made in such manner as to
18 distribute the cost of producing natural gas land and land rights over
19 the period of their benefit to the utility, based upon the exhaustion of
20 the natural gas deposits recoverable from such land and land rights.”

21

1 that service. In addition, other procedures are performed including sampling
2 of invoices and agreeing those invoices to the general ledger. Likewise, they
3 will review contracts and purchase orders as evidence of the reasonableness of
4 the costs invoiced and recorded to the general ledger.

5 **Q. Are there any costs in an adjustment clause today that are incurred**
6 **through a joint venture agreement between FPL and a third-party**
7 **owner/operator?**

8 A. Yes. FPL contracted in 1982 with JEA for a 20% ownership interest in its St.
9 Johns River Power Park (“SJRPP”) and for a 37½% interest in JEA’s 80%
10 remaining interest through a purchased power agreement (“PPA”).
11 Additionally, in 1991 FPL purchased a 76.4% interest in the Georgia Power
12 Company’s Plant Scherer Unit 4. JEA remains the owner/operator of SJRPP
13 and the same is the case for Georgia Power Company with Scherer Unit 4.
14 FPL recovers the fuel costs for both plants through the Fuel Clause, the
15 capacity charges under the SJRPP PPA through the Capacity Clause, and
16 FPL’s share of environmental costs for both plants through the Environmental
17 Clause.

18 **Q. Does the Commission staff utilize a different procedure for the audit of**
19 **FPL’s current joint venture activities?**

20 A. Not to my knowledge. The audit procedures utilized by Staff that we are able
21 to observe in its report are no different for those costs than for any other
22 invoiced costs.

- 1 **Q. Does FPL have any additional controls related to its participation in joint**
2 **venture agreements?**
- 3 A. Yes. FPL's joint venture agreements all provide FPL access to the
4 owner/operator's books and records for periodic on site audit of its billings to
5 FPL to ensure all charges are appropriately incurred by FPL's customers. In
6 addition, all of these entities are subject to external audits which provide
7 assurance that the financial statements are free of material misstatement and
8 that the entity is maintaining effective internal controls. These are the same
9 rights that FPL will have under the Drilling and Development Agreement
10 ("DDA") for the Woodford Project.
- 11 **Q. Does the Commission Staff audit the books and records of any of FPL's**
12 **vendors or joint venture partners?**
- 13 A. Not to my knowledge. Rule 25-6.0151 F.A.C., Audit Access to Records
14 requires access to books and records of FPL (including its subsidiaries) in
15 order to perform a staff audit and does not contemplate the audit of
16 transactions of its vendors or partners or the access to records thereof.
- 17 **Q. How does FPL's external audit address costs that FPL incurs with its**
18 **vendors or joint venture partners in order to express an opinion on FPL's**
19 **financial statements?**
- 20 A. FPL's external audit would include sampling and agreeing invoices from
21 vendors and joint venture partners to amounts recorded on FPL's general
22 ledger and to the contractual agreements themselves. FPL would expect its

1 external auditors to take the same approach to the extent the Woodford Project
2 and any future gas reserves projects are subject to their audit procedures.

3 **Q. Do you agree with OPC witness Ramas' conclusion on Page 20, lines 12**
4 **through 15 of her testimony that because the Commission would have no**
5 **ability to audit PetroQuest, it does not have jurisdiction over the FPL gas**
6 **reserves activities?**

7 A. No. As explained above, an audit of FPL's books and records involves testing
8 *FPL's* books and records, not those of its vendors or partners. FPL's rates are
9 derived from its financial statements and the Commission can be confident of
10 the reasonableness of those financial results based on the Company's external
11 audit, the Company's documented internal controls and the audit of those
12 controls in compliance with Sarbanes Oxley ("SOX") Section 404 and the
13 Commission's audit of the financial statements as performed today.

14 **Q. Does FPL intend to design and implement new controls and revisions to**
15 **its existing controls in order to provide appropriate assurance of the**
16 **reliability of financial reporting for its investment in gas reserves**
17 **projects?**

18 A. Yes. Upon approval of the Woodford Project by the Commission, FPL will
19 develop and implement SOX processes designed to ensure gas reserves
20 transactions are in compliance with GAAP and any unique regulatory
21 requirements, if any. These processes will likely include controls around:

22 * Review and approval of Authorizations for Expenditure ("AFE")

1 * Verification of ownership interests

2 * Estimating and recording accruals

3 * Calculating depletion including reserve validation

4 It is also important to note that the controls of any service provider that FPL
5 ultimately chooses for performing the gas reserves accounting will be
6 examined by an independent auditor in compliance with the American
7 Institute of Certified Public Accountants' Statement on Standards for
8 Attestation Engagements 16. This provides further assurance of the adequacy
9 of the design and operation of their internal controls around the transactional
10 accounting for this activity.

11

12 **IV. PURPOSE AND BENEFITS OF OUTSOURCING THE GAS**

13 **RESERVES SUBSIDIARY LEVEL ACCOUNTING**

14

15 **Q. Why has FPL decided to contract with a third-party provider to perform**
16 **the accounting, recordkeeping and reporting for the gas reserves**
17 **transaction accounting?**

18 A. We have carefully evaluated the path forward for gas reserves accounting and
19 business management to ensure that it is prudently operated and accurately
20 reported so that customers' rates based on those costs are reasonable. In
21 making the evaluation as to how to manage this effort, we began by gathering
22 information that would help us to assess the risks and benefits of managing all

1 the processes including the transactional accounting and reporting. That due
2 diligence is nearly concluded and we have learned that not only can an
3 experienced third-party service provider ramp up faster due to its existing
4 systems and processes, but it can provide an immediate robust internal control
5 environment which helps ensure the accuracy all parties desire. Additionally,
6 as we finalize our negotiations with a short list of firms, it is clear that the cost,
7 at least at the outset, will be lower with the use of a third-party than what FPL
8 would incur initially; thereby saving customers money.

9
10 FPL's management is responsible to ensure that it maintains adequate internal
11 control over financial reporting and that its books and records fairly present its
12 financial results in accordance with GAAP, FERC and FPSC requirements.
13 In addition as Chief Accounting Officer, I am committed to ensuring that
14 FPL's regulators continue to feel confident in our ability to provide accurate
15 information derived from those financial statements for ratemaking. In this
16 instance, I have concluded that FPL's and my responsibilities will be most
17 efficiently and effectively met by engaging a third-party to perform the
18 accounting, recordkeeping and reporting for the gas reserves transaction
19 accounting, at least initially.

20
21

1 **Q. Could FPL perform this accounting without the use of the third-party**
2 **service provider?**

3 A. Yes. Contrary to Witness Ramas' assertion on page 22, lines 5 through 7,
4 FPL could have managed this effort internally; however, doing so initially
5 would not have been efficient given the alternative available. The third-party
6 firms are experienced and efficient, and have working knowledge of the
7 operators, accounting and industry regulatory requirements. In addition, they
8 are able to ramp up so quickly that contracting for this support in advance of
9 the Commission approval was preferred due to the lead times that would have
10 been required for us to develop and put into place the systems, process and
11 people necessary to handle the accounting by the end of the year. FPL will
12 continue to evaluate the relative merits of performing those functions in-house
13 versus outsourcing them as our experience and portfolio of gas reserves
14 projects evolve.

15 **Q. Does this conclude your rebuttal testimony?**

16 A. Yes.

FLORIDA POWER & LIGHT COMPANY
ENVIRONMENTAL COST RECOVERY CLAUSE
RETURN ON CAPITAL INVESTMENTS, DEPRECIATION AND TAXES

FORM: 42-4P

JANUARY 2015 THROUGH DECEMBER 2015

	Beginning of Period Amount	January Estimated	February Estimated	March Estimated	April Estimated	May Estimated	June Estimated	July Estimated	August Estimated	September Estimated	October Estimated	November Estimated	December Estimated	Twelve Month Amount
31 - Clean Air Interstate Rule (CAIR) Compliance														
1. Investments														
a. Expenditures/Additions		\$0	\$298,877	\$363,065	\$280,118	\$197,150	\$168,897	\$38,764	\$11,445	\$7,612	\$8,429	\$104,174	\$57,993	\$1,536,524
b. Clearings to Plant		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,469,769	\$2,469,769
c. Retirements		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
d. Other		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
2. Plant-In-Service/Depreciation Base ^(a)	\$523,657,056	\$523,657,056	\$523,657,056	\$523,657,056	\$523,657,056	\$523,657,056	\$523,657,056	\$523,657,056	\$523,657,056	\$523,657,056	\$523,657,056	\$523,657,056	\$526,126,825	N/A
3. Less: Accumulated Depreciation	\$43,384,566	\$44,519,623	\$45,654,680	\$46,789,737	\$47,924,793	\$49,059,850	\$50,194,907	\$51,329,964	\$52,465,021	\$53,600,078	\$54,735,135	\$55,870,191	\$57,007,924	N/A
4. CWIP - Non Interest Bearing	\$933,245	\$933,245	\$1,232,122	\$1,595,187	\$1,875,305	\$2,072,455	\$2,241,352	\$2,280,116	\$2,291,561	\$2,299,173	\$2,307,602	\$2,411,776	\$0	N/A
5. Net Investment (Lines 2 - 3 + 4)	\$481,205,734	\$480,070,678	\$479,234,498	\$478,462,506	\$477,607,567	\$476,669,660	\$475,703,500	\$474,607,207	\$473,483,596	\$472,356,151	\$471,229,523	\$470,198,640	\$469,118,901	N/A
6. Average Net Investment		\$480,638,206	\$479,652,588	\$478,848,502	\$478,035,036	\$477,138,614	\$476,186,580	\$475,155,354	\$474,045,402	\$472,919,873	\$471,792,837	\$470,714,081	\$469,658,770	N/A
7. Return on Average Net Investment														
a. Equity Component grossed up for taxes ^{(b)(g)}		\$3,191,109	\$3,184,565	\$3,179,227	\$3,173,826	\$3,167,874	\$3,161,553	\$3,154,707	\$3,147,337	\$3,139,865	\$3,132,382	\$3,125,220	\$3,118,213	\$37,875,877
b. Debt Component (Line 6 x debt rate x 1/12) ^{(c)(g)}		\$590,849	\$589,637	\$588,648	\$587,648	\$586,546	\$585,376	\$584,108	\$582,744	\$581,360	\$579,975	\$578,649	\$577,352	\$7,012,893
8. Investment Expenses														
a. Depreciation ^(d)		\$1,135,057	\$1,135,057	\$1,135,057	\$1,135,057	\$1,135,057	\$1,135,057	\$1,135,057	\$1,135,057	\$1,135,057	\$1,135,057	\$1,135,057	\$1,137,732	\$13,623,358
b. Amortization ^(e)		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
c. Dismantlement ^(f)		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
d. Property Expenses		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
e. Other		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
9. Total System Recoverable Expenses (Lines 7 & 8)		\$4,917,014	\$4,909,259	\$4,902,932	\$4,896,531	\$4,889,478	\$4,881,986	\$4,873,872	\$4,865,138	\$4,856,282	\$4,847,414	\$4,838,925	\$4,833,297	\$58,512,128

(a) Applicable beginning of period and end of period depreciable base by production plant name(s), unit(s), or plant account(s). See Form 42-4P, pages 33-36.

(b) The Gross-up factor for taxes uses 0.61425, which reflects the Federal Income Tax Rate of 35%; the monthly Equity Component of 4.8938% is based on May 2014 ROR Surveillance Report and reflects a 10.5% return on equity per FPSC Order No PSC-12-0425-PAA-EU.

(c) The Debt Component is 1.4751% based on May 2014 ROR Surveillance Report and reflects a 10.5% ROE per FPSC Order No. PSC-12-0425-PAA-EU.

(d) Applicable depreciation rate or rates. See Form 42-4P, pages 33-36.

(e) Applicable amortization period(s). See Form 42-4P, pages 33-36.

(f) Dismantlement only applies to Solar projects - DeSoto (37), NASA (38) & Martin (39)

(g) For solar projects the return on investment calculation is comprised of two parts:

Average Net Investment: See footnotes (b) and (c).

Average Unamortized ITC Balance:

Equity Component: Gross-up factor for taxes uses 0.61425, which reflects the Federal Income Tax Rate of 35%; the monthly Equity Component of 6.4207% based on the May 2014 ROR Surveillance Report and reflects a 10.5% return on equity.

Debt Component: Return of 1.8538% based on the May 2014 ROR Surveillance Report and reflects a 10.5% ROE. Per FPSC Order PSC 12-0425-PAA-EU.

Note: Totals may not add due to rounding.

1 **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2 **FLORIDA POWER & LIGHT COMPANY**

3 **PETITION FOR PRUDENCE DETERMINATION**

4 **REGARDING ACQUISITION OF GAS RESERVES**

5 **REBUTTAL TESTIMONY OF J. TERRY DEASON**

6 **DOCKET NO. 140001-EI**

7 **OCTOBER 13, 2014**

8

9 **Q. Please state your name and business address.**

10 A. My name is Terry Deason. My business address is 301 S. Bronough Street, Suite
11 200, Tallahassee, FL 32301.

12 **Q. By whom are you employed and what position do you hold?**

13 A. I am a Special Consultant for the Radey Law Firm, specializing in the fields of
14 energy, telecommunications, water and wastewater, and public utilities generally.

15 **Q. Have you previously submitted direct testimony in this proceeding?**

16 A. No.

17 **Q. Please describe your educational background and professional experience.**

18 A. I have thirty-seven years of experience in the field of public utility regulation
19 spanning a wide range of responsibilities and roles. I served as a consumer
20 advocate in the Florida Office of Public Counsel (“OPC”) on two separate
21 occasions, for a total of seven years. In that role, I testified as an expert witness in
22 numerous rate proceedings before the Florida Public Service Commission
23 (“Commission” or “PSC”). My tenure of service at OPC was interrupted by six

1 years as Chief Advisor to Florida Public Service Commissioner Gerald L. Gunter. I
2 left OPC as its Chief Regulatory Analyst when I was first appointed to the
3 Commission in 1991. I served as Commissioner on the Commission for sixteen
4 years, serving as its chairman on two separate occasions. Since retiring from the
5 Commission at the end of 2006, I have been providing consulting services and
6 expert testimony on behalf of various clients. These clients have included public
7 service commission advocacy staff and regulated utility companies, before
8 commissions in Arkansas, Florida, Montana, New York and North Dakota. My
9 testimony has addressed various regulatory policy matters, including: regulated
10 income tax policy; storm cost recovery procedures; austerity adjustments;
11 depreciation policy; subsequent year rate adjustments; appropriate capital structure
12 ratios; and prudence determinations for proposed new generating plants and
13 associated transmission facilities. I have also testified before various legislative
14 committees on regulatory policy matters. I hold a Bachelor of Science Degree in
15 Accounting, summa cum laude, and a Master of Accounting, both from Florida
16 State University.

17 **Q. For whom are you appearing as a witness?**

18 A. I am appearing as a witness for Florida Power & Light Company (“FPL” or the
19 “Company”).

20 **Q. What is the purpose of your testimony?**

21 A. The purpose of my rebuttal testimony is to respond to many of the positions and
22 recommendations contained in the testimony of witnesses Donna Ramas and Daniel
23 J. Lawton on behalf of OPC and witness Jeffrey Pollock on behalf of the Florida

1 Industrial Power Users Group (“FIPUG”). Collectively, I refer to these witnesses
2 as “the intervenor witnesses.”

3 **Q. What do the intervenor witnesses recommend?**

4 A. They all recommend that FPL’s gas reserves project costs not be recovered through
5 the Fuel Clause. In making their recommendation, they rely on misguided opinions
6 on the risks of the project and incorrect interpretations of regulatory principles on
7 how to manage risk for the benefit of customers. In some situations, they contort
8 regulatory principles to fit their conclusion which, in the end, would be
9 counterproductive to the Commission’s goal and responsibility to regulate in the
10 public interest.

11 **Q. Are you sponsoring any rebuttal exhibits?**

12 A. Yes. I am sponsoring Exhibit JTD-1, which is my curriculum vitae.

13 **Q. How is your rebuttal testimony organized?**

14 A. I first discuss the appropriate use of the Fuel Clause mechanism to recover eligible
15 costs, including costs associated with FPL’s gas reserves project, and address the
16 intervenor witnesses’ overly restrictive and myopic view of previous Commission
17 decisions. Second, I discuss the regulatory policy basis by which the Commission
18 should consider FPL’s proposal, and I identify incorrect interpretations of policy
19 that are expressed by the intervenor witnesses. Lastly, I discuss how the
20 Commission appropriately regulates in the public interest and the intervenor
21 witnesses’ ill-founded concerns over the Commission’s ability to do so here.

22

1 **I. Fuel Clause Mechanism**

2
3 **Q. What is the Commission's policy on the recovery of costs through the Fuel**
4 **Clause?**

5 A. The Commission has a long and consistent policy of allowing timely and complete
6 recovery through the Fuel Clause of fossil fuel-related expenses which are subject
7 to volatile changes. This policy has served the Commission, utilities and their
8 customers well over the years, by allowing rates to reflect the current cost of fuel
9 and thereby provide prompt and accurate price signals to customers, without the
10 need for expensive and time-consuming rate cases.

11
12 At the same time, however, the Commission recognized that allowing timely and
13 complete recovery of fuel costs could reduce incentives for utilities to keep those
14 costs low. The Commission has addressed that concern in two ways. First, when
15 the Fuel Clause was initially amended to provide for recovery of projected costs
16 and true-up to actual costs, the Commission included the Generation Performance
17 Incentive Factor to provide an incentive to utilities to operate their generating units
18 efficiently and at a high availability. Second, the Commission's policy was refined
19 in an investigation docket in 1985 (Docket No. 850001-EI-B). At the conclusion of
20 its investigation, the Commission, in its Order No. 14546, reiterated its desire to
21 have utilities pursue opportunities to achieve fuel savings. The tenth item of a list
22 of items eligible for recovery through the Fuel Clause reads:

1 Fossil fuel-related costs normally recovered through base rates but
2 which were not recognized or anticipated in the cost levels used to
3 determine current base rates and which, if expended, will result in
4 fuel savings to customers. Recovery of such costs should be made
5 on a case by cases basis after Commission approval.

6

7 Thus, Item 10 encouraged utilities to pursue innovative ways to lower fuel costs, by
8 giving them an opportunity to seek prompt, Fuel Clause recovery of costs incurred
9 to achieve fuel savings.

10 **Q. Doesn't witness Ramas reference this same language from Order No. 14546 to**
11 **support her conclusion?**

12 A. Yes, but this is a prime example of how she is contorting Florida regulatory policy
13 to support her misguided conclusion.

14 **Q. Please explain.**

15 A. Witness Ramas interprets two specific phrases from Item 10 in an incorrect and
16 overly restrictive manner.

17

18 First, she concludes that the phrase "normally recovered through base rates"
19 automatically excludes FPL's investment in the gas reserves project from
20 consideration for recovery through the Fuel Clause, apparently because Florida
21 electric utilities have not heretofore recovered that specific form of investment in
22 base rates. That is the wrong standard and is not consistent with the intent of Item
23 10. The intent was and continues to be a policy statement to encourage prudent

1 investments which benefit customers by saving fuel costs, regardless of the nature
2 of the investment. It was the intent of the Commission to emphasize that any
3 prudent investment (regardless of whether or not it otherwise might have been a
4 rate base type item) should be pursued to save customers money. In a sense, it was
5 a declaration to utilities to “think outside the box” by looking for innovative ways
6 to save fuel costs without being worried that an overly restrictive application of the
7 “rate base versus clause” distinction would place recovery in jeopardy. Ironically,
8 witness Ramas is urging exactly the sort of restrictive application of the Fuel Clause
9 that Item 10 is intended to avoid.

10 **Q. What is the second phrase from Item 10 that witness Ramas incorrectly**
11 **interprets?**

12 A. It is the phrase “will result in fuel savings to customers.” She mistakenly interprets
13 this phrase to require that fuel savings must somehow be guaranteed for recovery to
14 be allowed. This interpretation should be rejected for at least two reasons.

15
16 First, it would amount to the use of hindsight in evaluating forward-looking utility
17 decisions. That approach would be fundamentally inconsistent with the accepted
18 and appropriate standard of prudence for either rate base inclusion of an investment
19 or the recovery of costs through the Fuel Clause. A good example is the inclusion
20 in rate base of a new generating plant that has gone through a need determination
21 pursuant to the Power Plant Siting Act. In order to be built, the plant must be
22 shown to be the most cost-effective alternative available. The standard is one of
23 prudence, not that it must always show savings throughout its operating life in

1 comparison to other alternatives that were considered and rejected. Given that
2 technologies will change and prices of inputs will also change, it would be
3 inconsistent with both fundamental fairness and sound regulatory policy to require a
4 utility to show consistent and always net positive savings over an investment's 40
5 or 50 year life.

6

7 Second, her interpretation again flies in the face of the purpose of Item 10, which is
8 to encourage innovative ways to save fuel costs. In fact, following her
9 interpretation would have just the opposite effect, i.e., it would be a tremendous
10 disincentive for a utility to pursue innovative approaches to fuel savings. In effect,
11 it would be a "heads I win, tails you lose" proposition that no rational investor
12 would be willing to pursue.

13 **Q. So Item 10 does not prevent the Commission from considering the recovery of**
14 **FPL's gas reserves project through the Fuel Clause?**

15 A. That is correct. Not only does it not prevent it, FPL's gas reserves project is exactly
16 the type of innovative investment that Item 10 is designed to encourage.

17 **Q. Is there a subsequent Commission decision that provides insight as to the**
18 **proper interpretation of the language you and witness Ramas quote from**
19 **Order No. 14546?**

20 A. Yes. In Order No. PSC-11-0080-PAA-EI, the Commission explicitly addressed the
21 proper interpretation of the language both I and witness Ramas quote from Order
22 No. 14546. Four passages are of particular importance.

23 • First, immediately after quoting the passage from Order No. 14546, the

1 Commission made the following statement: “We find that the appropriate
2 interpretation of this section of Order 14546 is that capital projects eligible
3 for cost recovery through the Fuel Clause should produce fuel savings based
4 on lowering the delivered price of fossil fuel, or otherwise result in burning
5 lower price fuel at the plant.” The Commission went on to note in that same
6 paragraph that the fuel savings in that comparison would be “estimated.”

7 • In the very next paragraph the Commission also noted, “As Order 14546
8 states, projects that request recovery of costs through the Fuel Clause should
9 be ‘fossil fuel related.’”

10 • In Attachment A to Order PSC-11-0080-PAA-EI, which the Commission
11 characterized as “a complete review of the capital costs that have been
12 recovered through the fuel clause pursuant to Order No. 14546,” the
13 Commission made the following summary statement regarding a number of
14 the Commission orders allowing capital recovery pursuant to Order No.
15 14546: “Order 14546 allows a utility to recover fossil-fuel related costs
16 which results in fuel savings when those costs were not previously
17 addressed in determining base rates.”

18 • Finally, the Commission summarized its going forward interpretation of this
19 provision in Order No. 14546: “...we believe that the appropriate policy
20 going forward is to restrict capital project cost recovery through the Fuel
21 Clause to projects that are ‘fossil fuel-related’ and that lower the delivered
22 price, or input price, of fossil fuel. At the same time, we reaffirm our

1 practice of reviewing the eligibility of projects for recovery on a case-by-
2 case basis.”

3 **Q. So this order shows that witness Ramas’ interpretation of the Commission’s**
4 **policy is incorrect?**

5 A. Yes. Order No. PSC-11-0080-PAA-EI gives further clarification of Order No.
6 14546 and clearly shows that both of witness Ramas’ interpretations of Order No.
7 14546 are erroneous. First, her interpretation of the “normally recovered through
8 base rates” language in Order No. 14546 as requiring gas production costs to have
9 previously been in rate base completely misses the point – which is whether the
10 costs of a Fuel Clause capital project are already reflected in base rates. This is
11 seen best in Order PSC-11-0080-PAA-EI where the Commission repeatedly states
12 in Attachment A of the Order: “Order 14546 allows a utility to recover fossil-fuel
13 related costs which results in fuel savings *when those costs were not previously*
14 *addressed in determining base rates.*” (Emphasis added) This clearly does not
15 mean that a project must have previously been in base rates at some point in time
16 before it is eligible for recovery through the Fuel Clause. Second, witness Ramas’
17 interpretation of the following language from Order No. 14546, “will result in fuel
18 savings to customers” as requiring certainty of fuel savings is entirely at odds with
19 the Commission’s explicit acknowledgement that the savings to customers were
20 “estimated.” There is nothing certain about an estimate or projection, yet the
21 Commission acknowledged in Order No. PSC-11-0080-PAA-EI that it relies upon
22 fuel savings estimates in determining eligibility for Item 10 recovery.

1 **Q. In two decisions since Order No. PSC-11-0080-PAA-EI, Fuel Clause recovery**
2 **under Item 10 has been limited in each year to the actual fuel savings resulting**
3 **from the projects in question, with any portion of that year’s revenue**
4 **requirement that is not recovered being deferred for recovery in future years**
5 **when the level of fuel savings permit. Would that approach be appropriate for**
6 **FPL’s gas reserves project?**

7 A. No. The orders in question approved Fuel Clause recovery for fuel conversion
8 projects at two Tampa Electric Company (“TECO”) power plants (Polk Unit 1 --
9 Order No. PSC-12-0498-PAA-EI and Big Bend Units 1-4 – Order No. PSC-14-
10 0309-PAA-EI). The approach taken in those orders would not be appropriate here
11 for several reasons:

- 12 • In its petitions for both of the fuel conversion projects, TECO proposed to
13 limit its annual recovery of project costs to that year’s fuel savings, and the
14 orders accepted the proposed limitation. Thus, it would not be accurate to
15 characterize that limitation as arising out of an interpretation of Order No.
16 14546; rather, it appears that the Commission merely approved TECO’s
17 proposal to impose the condition. Two of the Commissioners commented
18 on this feature of TECO’s petition at the agenda conference where the Big
19 Bend fuel conversion project was approved, characterizing it as specific to
20 the unique factors of TECO’s particular project, without an expectation that
21 other utilities would follow suit.
- 22 • The relationship over time between fuel savings and costs to be recovered
23 for the TECO fuel conversion projects appears to be quite different from

1 times, just as it is expected to fall below market price at other times.
2 Because of this reasonable expectation that prices under a well-designed
3 hedge will occasionally exceed volatile market prices, a fuel-savings cap on
4 recovery for hedging costs could result in an under-recovery. This would be
5 an illogical and punitive outcome. It also would be inconsistent with the
6 Commission's established practice concerning the recovery of hedging costs
7 through the Fuel Clause, whereby costs incurred consistent with a utility's
8 approved hedging plan are recoverable without regard to whether they lead
9 to savings or costs in a particular period. I discuss the Commission's policy
10 on hedging later in my testimony.

11 **Q. Does witness Ramas misuse another Commission order in arguing against**
12 **FPL's gas reserves petition?**

13 A. Yes, she refers to Order No. 20604 and argues that gas reserves project costs should
14 not be recovered through the Fuel Clause because those costs would not reflect
15 market prices for natural gas. In doing so, she completely misses the point of FPL's
16 proposal and the benefits it offers customers.

17
18 Witness Ramas is correct that in 1989 the Commission decided to change to a
19 market-based pricing for coal that was purchased from an affiliated company. The
20 first ordering paragraph of Order No. 20604 reads: "ORDERED by the Florida
21 Public Service Commission that as a matter of general policy, market-based pricing
22 for affiliate fuel and fuel transportation services shall be used for the purposes of
23 fuel cost recovery where a market for the product or service is reasonably

1 available.” In reaching its decision, the Commission concluded that the then-
2 current system had been “generally successful in allowing only reasonable and
3 prudent costs to be passed through” but cited concerns over administrative costs and
4 lingering suspicion over contract negotiations. However, witness Ramas’
5 interpretation of that order with relation to FPL’s gas reserves project is misguided
6 and myopic.

7 **Q. Please explain.**

8 A. Ms. Ramas’ reference to Order No. 20604 suggests that the situations there and
9 here are analogous. They are not, for several reasons:

- 10 • First, FPL is not proposing to buy any gas from an unregulated affiliate.
11 FPL is proposing to make an investment through a wholly-owned
12 subsidiary, which merely preserves certain accounting benefits for
13 customers that FPL witness Ousdahl has explained. For purposes of
14 ratemaking and cost-recovery policy, however, it is a distinction without
15 meaning. Nor will FPL be negotiating the terms of the gas reserves
16 investment with an affiliate. Instead, FPL affiliate USG Properties
17 Woodford I, LLC (“USG”) will be making an upfront investment in a gas
18 reserves, which will entitle USG to a stated percentage of the natural gas
19 output from that reserve, regardless of what the market price of natural gas
20 may be at any given time. USG will then transfer its investment and
21 concomitant gas entitlement to FPL’s wholly-owned subsidiary at USG’s
22 cost, upon Commission approval of FPL’s proposal to recover its
23 investment through the Fuel Clause. Review of USG’s investment (and

1 FPL's assumption of it) is more akin to an upfront prudence determination,
2 much like a need determination for new generating plants subject to the
3 Power Plant Siting Act. Furthermore, the gas output will be for the purpose
4 of lowering the cost of generating electricity for FPL customers and will not
5 be sold as a profit making enterprise as was the case for much of the coal
6 output from the affiliated coal companies addressed in Order No. 20604.

- 7 • Second, contrary to intimations from witness Ramas, the Commission did
8 not find that the cost-plus standard previously used for coal (even as an
9 affiliate purchase of fuel) resulted in any unreasonable or imprudent costs.
10 Rather, the Commission cited concerns over administrative costs and
11 lingering suspicions arising from the nature of affiliated contract
12 negotiations. Addressing these affiliate-contract negotiations, the
13 Commission stated:

14 In contrast to this, the typical affiliate contract is let without the
15 benefit of competitive bidding. Instead, confident that the contract
16 will be given to the affiliate, representatives of the two companies
17 negotiate the rate at which the product or service will be purchased.
18 They must do so recognizing that a favorable contract concession to
19 the utility (and its ratepayers) comes at the expense of the affiliate
20 and, ultimately, the parent holding company. Conversely, terms
21 favorable to the affiliate come at the expense of the utility and,
22 because of the pass-through nature of the fuel adjustment clauses, its
23 customers.

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Witness Ramas' heavy reliance upon Order No. 20604 shows that she has a blind faith in the natural gas market and the prices that it charges. But the FPL gas reserves project challenges that blind faith with a fundamental and important question: "Is there a better way to protect customers than simply assuming that 100% reliance on natural gas market prices is best?" As shown in the direct and rebuttal testimony of FPL's witnesses, the answer is a clear "yes." Neither Order No. 14546 nor Order No. 20604 should be interpreted in a way that interferes with the Commission's and FPL's ability to use this better way for the benefit of customers.

II. Regulatory Policy Considerations

Q. What are the regulatory policy considerations relevant to the Commission's consideration of FPL's gas reserves project?

A. Unsurprisingly, they are the same considerations as those that are applied to any investment made by a regulated utility to provide service to its customers. Among these are:

- A regulated utility has the obligation to provide reliable and cost-effective service to its customers and to deploy capital to meet this obligation. Inherent in this obligation is a responsibility to manage costs and mitigate risks where reasonably possible.
- All investments are subject to a determination of prudence, based on the

1 reasonably anticipated costs, risks, and benefits of said investment that are
2 known or reasonably known at the time that the investment is made.
3 Concomitant with this principle is that future changed circumstances that
4 can be known and applied only in hindsight are not a valid basis to reverse a
5 previous determination of prudence.

- 6 • All prudently incurred investments that are used and useful in providing
7 service are to be afforded rate recovery treatment, both in the form of a
8 reasonable return on the investment and a reasonable return of the
9 investment, generally over the useful life of said investment.
- 10 • The reasonable rate of return is a necessary cost to provide service and
11 should be set at a level to adequately compensate investors for the risk of
12 their investment and to be fair to customers on whose behalf the capital is
13 deployed. Inherent in this principle is the expectation that customer and
14 investor interests are balanced in a fair and symmetrical manner.
- 15 • While the reasonable return on investment is not guaranteed, there is an
16 expectation that rates will be set to afford a utility a reasonable opportunity
17 to actually earn its authorized rate of return. Without that reasonable
18 opportunity, the allowed return would have to be substantially higher, and
19 over time this would result in higher electric rates for customers.
- 20 • The reasonable rate of return is set and monitored to fall within an
21 established band, so that the return is neither excessive nor deficient.

1 **Q. Do the intervenor witnesses adhere to these principles?**

2 A. No, not consistently. There are at least three significant instances in which the
3 intervenor witnesses stray from these principles or at least do not appreciate the
4 need to evaluate FPL's gas reserves project consistent with them.

5 **Q. What is the first such instance?**

6 A. The first instance concerns the concept of risk mitigation and witness Ramas'
7 apparent misunderstanding of the purpose of the gas reserves project. This is aptly
8 illustrated by the following quote from page 27 of her testimony: "Under FPL's
9 approach, 100% of the risk associated with FPL entering into gas exploration,
10 drilling and production projects – whether from unconventional or conventional
11 sources – would be pushed onto ratepayers." Obviously, witness Ramas does not
12 understand or simply chooses to ignore the fact that one of the central purposes of
13 the gas reserves project is to mitigate risks through hedging for the benefit of
14 customers. There is no risk shifting from investors to customers, merely a proposal
15 to better manage and mitigate a risk that is currently being borne by customers.

16 **Q. Please explain what risk the customers are currently bearing.**

17 A. Customers are already bearing the price risk associated with the high volatility of
18 the natural gas market. This volatility is felt directly by customers through the
19 functioning of the Fuel Clause, in which fuel costs are passed directly through to
20 customers. The drillers and producers of natural gas are not concerned about the
21 prices paid by customers. In fact, it is in their best economic interest to have prices
22 as high as possible. It is only natural and expected that drillers and producers will
23 seek to maximize their returns when they are not constrained by regulation. In

1 contrast, FPL is proposing to make an investment to mitigate this risk by making
2 the output of the gas reserves available exclusively to benefit its customers and to
3 have its return on investment limited to a reasonable level (its authorized level)
4 consistent with its role as a regulated utility. In short, FPL's gas reserves project
5 mitigates and manages risks that customers already bear. The project represents a
6 natural extension of FPL's obligation as a regulated utility to provide service
7 reliably and cost-effectively and to mitigate risks where reasonably possible.

8 **Q. What is the second instance in which the intervenor witnesses stray from**
9 **regulatory principles?**

10 A. Witness Ramas appears to suggest that it would be inappropriate for FPL to be
11 allowed a return on its prudently incurred investment. This is illustrated by the
12 following passage from pages 27 and 28 of her testimony:

13 If the Commission approves FPL's request without modification,
14 the result would be that FPL's investors, who are ultimately the
15 shareholders of NextEra Energy, Inc., would earn additional
16 returns through the operation of FPL's fuel cost recovery clause
17 and such returns would be guaranteed. This would result as FPL
18 would be applying a rate of return to the associated capital costs in
19 the fuel clause calculations. That return includes a return on equity
20 component at the Commission's authorized rate of return on equity
21 for FPL, which is essentially the earnings or profit that is applied
22 on behalf of investors.

1 **Q. What is incorrect in her statement?**

2 A. First and foremost is her inference that it would be inappropriate for FPL to earn a
3 return on an investment, even though it is being made as a regulated utility
4 exclusively for the benefit of its customers. Consistent with the regulatory
5 principles I previously identified, all such investments that have been determined to
6 be prudent and incurred to produce benefits for customers are an appropriate cost
7 and should be allowed for recovery, including a reasonable return. Second is her
8 misleading characterization that FPL would “earn additional returns” on future gas
9 reserves projects. It is true that, if additional investments are made, those
10 investments should be allowed to earn a rate of return. However, this would be the
11 same allowed return that is earned on all other regulated investments and simply
12 illustrates the unremarkable mathematical outcome that if the level of investment
13 goes up then the dollars (but not the rate) of return will increase proportionately.

14
15 While witness Ramas’ apparent concern is that customers would be paying for an
16 additional return in their rates, the more meaningful question is how much
17 customers are already paying in their rates to provide unregulated returns to the
18 drillers and producers of natural gas. While this would be an interesting exercise to
19 try and ascertain, it is really not germane to the issue at hand. The real issue is
20 whether the gas reserves project is prudent and produces benefits for customers.
21 The regulated return earned by FPL is but one cost component in making that
22 overall determination. Contrary to witness Ramas’ apparent concern, there is
23 nothing inappropriate or untoward for a regulated utility to earn a reasonable return

1 on additional investments prudently made to serve customers. In fact, it is essential
2 and is a healthy thing, both for customers and investors.

3 **Q. Does OPC witness Lawton address the return component of FPL's gas**
4 **reserves project?**

5 A. Yes. He refers to a 2011 Commission order that, in turn, refers back to Order No.
6 6357 that was issued in a 1974 investigation docket (Docket No. 74680-CI). In
7 Order No. 6357 the Commission stated that "a utility does not make a profit on its
8 fuel costs." Mr. Lawton opines that the return component of FPL's gas reserves
9 project would result in FPL earning a profit in excess of the cost of fuel and that
10 doing so would be inconsistent with the order. However, witness Lawton is
11 completely wrong in his assertion.

12 **Q. Please explain.**

13 A. Witness Lawton apparently does not understand or simply fails to appreciate the
14 fact that the Commission's policy and practice is to allow the recovery of all
15 prudent fuel costs incurred by a utility in generating electricity for its customers.
16 And this recovery is generally restricted to the actual cost, except perhaps for
17 rewards or penalties pursuant to the Commission's Generation Performance
18 Incentive Factor. The phrase cited by witness Lawton simply means that no
19 recovery is allowed beyond those prudent costs, like a mark-up on the commodity
20 price of fuel purchased. The Commission's policy appropriately recognizes that the
21 determination of "fuel cost" properly includes a cost of capital component for any
22 investments prudently incurred to obtain fuel reliably and cost-effectively. Order
23 No. 6357 recognizes this: "The charge reflected on a customer's bill each month is

1 designed only to provide for a recovery of fuel costs experienced by the utility in
2 generating the customer's power....” Order No. 6357 also states: “Certainly, all
3 reasonable costs incurred up to the time the fuel is burned represent a part of a
4 utility's fossil fuel expense” and in addressing the trade-off between capital and
5 fuel, the Order states: “In our judgment, the proper design criterion is to minimize
6 both capital and fuel costs combined.”

7
8 It should also be emphasized that since 1974, the Commission has supplemented its
9 policy by encouraging utilities to look for innovative ways to reduce fuel costs and
10 to engage in hedging activities to mitigate the impacts on customers of fuel price
11 volatility. As previously noted, one of those changes in policy was made in 1984 in
12 Order No. 14546, Item 10. Order PSC-11-0080-PAA-EI explains this change in
13 policy in great detail and explicitly notes that the new policy is an extension of the
14 policy established in Order No. 6357.

15 In Order No. 14546 we approved the stipulation of the parties and
16 adopted them as our own. We found that the stipulated provisions
17 (including the fuel clause exception to base rate recovery) [Item
18 10], were an appropriate extension of the policy established by
19 Order No. 6357.

20 Order PSC-11-0080-PAA-EI goes on to give an extensive discussion of “capital
21 projects eligible for cost recovery through the Fuel Clause.” Such recovery
22 necessarily includes a return on the capital investment in the project.

23

1 Contrary to witness Lawton’s assertion, there is nothing in Order 6357 that would
2 suggest that the return component of FPL’s investment in gas reserves would result
3 in a recovery that exceeds the amount of fuel costs “experienced by the utility in
4 generating the customer’s power.” Moreover, subsequent Commission decisions
5 extending Order No. 6357 make it explicitly clear that certain capital projects can
6 be recovered through the Fuel Clause, and that a necessary cost for such projects is
7 a return on investment. See, Order No. 14546, Order No. PSC-11-0080-PAA-EI
8 and the orders cited in Attachment A to Order No. PSC-11-0080-PAA-EI.

9 **Q. Has the Commission addressed how the return on investment is to be**
10 **calculated for capital investments eligible for recovery through the Fuel**
11 **Clause?**

12 A. Yes. The practice of allowing utilities to earn a return on investments through the
13 Fuel Clause and other clauses has become so well established that the Commission
14 approved in 2012 a stipulation setting out the details of how the weighted average
15 cost of capital for such investments is to be calculated. Order No. PSC-12-0425-
16 PAA-EI. OPC and FIPUG were parties to that stipulation.

17 **Q. What is the third instance in which the intervenor witnesses stray from**
18 **regulatory principles?**

19 A. The third instance can be succinctly stated as witness Ramas’ “heads I win, tails
20 you lose” philosophy. She recommends that the Commission tell FPL that if it goes
21 forward with its gas reserves project then the benefits must be guaranteed or there
22 will be no cost recovery. In essence, she wants FPL to take all the risks of the
23 project and recover costs only to the extent that actual benefits result – and to do so

1 for only a reasonable regulatory rate of return. She takes the foundational concepts
2 of fairness and symmetry embedded in the regulatory principles I earlier identified
3 and turns them on their heads.

4 **Q. Please explain.**

5 A. Witness Ramas' unfair and asymmetrical position is stated on page 30 of her
6 testimony: "the recovery of the cost of natural gas obtained by FPL from such joint
7 ventures will be limited to the market price of gas." She continues by directing the
8 Commission to: "ensure that any recoveries by FPL of its proposed investments
9 each year are limited to the actual resulting fuel savings." What she does not
10 address in a symmetrical fashion is the situation where market gas prices exceed the
11 cost of the gas produced from the reserve project (which is the expected outcome
12 from most of the scenarios analyzed). In that situation, she wants to deviate from
13 her basic position that the market price of gas is the best and most fair price for
14 customers to pay, such that customers would continue to pay FPL only the actual
15 cost of production for the gas. In essence, she wants to have her cake and eat it too.

16 **Q. Is there a way to make her position symmetrical?**

17 A. Yes, but doing so would strip FPL's gas reserves project of all benefits for
18 customers.

19 **Q. Please explain.**

20 A. For witness Ramas' proposal to be fair and symmetrical, FPL would have to be
21 compensated for gas from the gas reserves project at the market price of natural gas
22 regardless of whether the market price were above or below the cost of production.
23 Should the market price of natural gas fall below the cost of gas from the reserves

1 project, the market price would be used in the Fuel Clause and FPL would incur a
2 loss. Should the market price of natural gas exceed the cost of gas from the
3 reserves project, the market price would still be used in the Fuel Clause and FPL
4 would achieve a gain. While this would be symmetrical, it would not be consistent
5 with other basic tenets of regulation and would not produce any customer benefits
6 compared to the current status quo of buying all gas on the open market.

7

8 In contrast, FPL's proposal is entirely consistent with the concept of a regulatory
9 rate of return and other fundamental tenets of rate regulation. FPL's proposal is
10 designed to provide significant benefits for customers within the established
11 principles of rate regulation that I earlier identified.

12 **Q. Are these benefits limited to the potential for cost savings?**

13 A. No. While the potential for significant cost savings are an integral part of FPL's
14 proposal, there are also hedging benefits that must be considered.

15 **Q. What is the Commission's policy on fuel hedging?**

16 A. In Docket No. 011605-EI, opened to address public utility risk management
17 policies and procedures, the Commission approved a settlement among the parties,
18 which included OPC and FIPUG. The settlement endorsed the use of hedging, both
19 financial and physical hedges, as a risk management tool to mitigate price volatility
20 for the benefit of customers. In Order No. PSC-02-1484-FOF-EI, the Commission
21 stated:

22 We find that the Proposed Resolution of Issues, modified as set
23 forth above, provides a reasonable resolution of all issues in the

1 docket. The Proposed Resolution of Issues establishes a
2 framework and direction for the Commission and the parties to
3 follow with respect to risk management for fuel procurement. It
4 provides for the filing of information in the form of risk
5 management plans and as part of each IOU's final true-up filing in
6 the fuel and purchased power cost recovery docket, which will
7 allow the Commission and the parties to monitor each IOU's
8 practices and transactions in this area. In addition, it maintains
9 flexibility for each IOU to create the type of risk management
10 program for fuel procurement that it finds most appropriate while
11 allowing the Commission to retain the discretion to evaluate, and
12 the parties the opportunity to address, the prudence of such
13 programs at the appropriate time. Further, the Proposed
14 Resolution of Issues appears to remove disincentives that may
15 currently exist for IOUs to engage in hedging transactions that may
16 create customer benefits by providing a cost recovery mechanism
17 for prudently incurred hedging transaction costs, gains and losses,
18 and incremental operating and maintenance expenses associated
19 with new and expanded hedging programs. For these reasons, we
20 approve the attached Proposed Resolution of Issues, as modified
21 above.

22 **Q. Is FPL's proposed gas reserves project consistent with this policy?**

23 A. Yes, it is. In particular, the policy recognizes that the Fuel Clause is an appropriate

1 mechanism to effectuate cost recovery for hedging initiatives, that there should be
2 flexibility in structuring hedging proposals, that there should be a determination of
3 prudence, that customer benefits should be the emphasis of a hedging initiative, that
4 potential disincentives to hedging should be removed that otherwise could prevent
5 achieving customer benefits, and that both gains and losses can result from prudent
6 hedging initiatives. Consistent with this policy, FPL is seeking a determination of
7 prudence for its gas reserves project that is anticipated to provide costs benefits
8 along with its hedging benefits.

9 **Q. Would the approach recommended by the intervenor witnesses be a**
10 **disincentive to achieving the benefits of a gas reserves project as a prudent**
11 **hedging initiative?**

12 A. Yes. I cannot imagine any utility being willing to pursue a gas reserves project
13 under the conditions that they recommend.

14
15 **III. Public Interest Regulation**

16
17 **Q. Where does the Commission derive its authority and obligation to regulate**
18 **utilities in the public interest?**

19 A. The Commission's authority and obligation to regulate in the public interest is
20 derived from Section 366.01, Florida Statutes, which says: "The regulation of
21 public utilities as defined herein is declared to be in the public interest and this
22 chapter shall be deemed to be an exercise of the police power of the state for the
23 protection of the public welfare *and all the provisions hereof shall be liberally*

1 *construed for the accomplishment of that purpose.*” (Emphasis added)

2 **Q. How is this relevant to FPL’s gas reserves project?**

3 A. FPL’s gas reserves project is a new innovative approach that provides benefits to
4 customers by investing in gas reserves. Such an initiative has not been attempted
5 before by an investor-owned utility in Florida. It has been attacked by the
6 intervenor witnesses because it is new and different from traditional approaches.
7 Witness Ramas even declares that the costs of the reserve project are ineligible for
8 recovery because “capital investments in gas exploration, drilling, and production
9 are so foreign to an electric utility’s regulated monopoly business that such items
10 are incompatible with the system of accounts that the Commission prescribes for
11 electric utilities.” She continues: “As such, these costs do not qualify for recovery
12 through the fuel cost recovery clause under the order upon which FPL relies.”
13 Witness Ramas’ positions are shortsighted and inconsistent with Chapter 366,
14 Florida Statutes.

15 **Q. Please explain.**

16 A. Witness Ramas attempts to limit the Commission’s discretion to determine what
17 activities and investments are eligible for cost recovery to those that have
18 traditionally been undertaken by “regulated monopolies.” However, her standard is
19 not the correct one. Section 366.01, Florida Statutes, makes it clear that the public
20 interest is the ultimate test and not whether an investment incurred to provide
21 electric service to customers at a lower and more stable fuel cost has been
22 traditionally done or whether it fits neatly in a Uniform System of Accounts
23 designation. If a project can be shown to be in the public interest, it should be

1 considered on the same basis that other investments are considered. The
2 Commission certainly has the discretion to do so, and perhaps the obligation to do
3 so as well.

4 **Q. What does the statute say about the recovery of utility investments?**

5 A. Section 366.06 requires the Commission to “investigate and determine the actual
6 legitimate costs of the property of each utility company, actually used and useful in
7 the public service” and that the net investment “shall be used for ratemaking
8 purposes and shall be the money honestly and prudently invested by the public
9 utility company in such property....” So, succinctly stated, the standard is one of
10 prudently incurred costs in property which serves the public.

11 **Q. Does FPL’s proposed gas reserves project fall within this statutory provision?**

12 A. Yes. FPL is seeking the Commission’s determination that its investment in the gas
13 reserves project is prudent and is used and useful in serving the public, such that it
14 is in the public interest and eligible for cost recovery. What is being sought is
15 squarely within the statutory framework and is eligible for cost recovery through
16 the Fuel Clause.

17 **Q. Does witness Ramas present other arguments in support of her position that
18 FPL’s gas reserves project should be ineligible for cost recovery?**

19 A. Yes, she presents a variant of her primary argument that the gas reserves project is
20 new and different. She opines that the Commission would be unable to audit the
21 project and that the Commission is ill equipped to regulate the project stating:
22 “While the Commission has some very qualified and experienced auditors and
23 analysts on its staff, I suspect that the PSC audit and technical staff also lack the

1 specialized expertise in the unique and ‘very specialized’ accounting requirements
2 associated with the competitive gas exploration, drilling and production industry.”

3 **Q. Are witness Ramas’ concerns well-founded?**

4 A. No. She is correct that the Commission does indeed have very qualified and
5 experienced auditors and analysts. I can personally vouch for that based on my
6 first-hand knowledge and experience with the Commission as a consumer advocate,
7 PSC staffer, commissioner, and expert witness over the past 37 years. However, in
8 those 37 years, this is the first time that I recall a witness concluding that a public
9 interest determination be constrained by what they believe to be deficiencies in the
10 ability of PSC staff to understand and effectively oversee a new proposal. Witness
11 Ramas’ concern is ill-founded and, frankly, fails to appreciate the talents of the PSC
12 staff.

13 **Q. Please explain.**

14 A. The Commission’s role is to regulate in the public interest and in so doing should
15 not be constrained by witness Ramas’ “business as usual” considerations. Stated
16 differently, the scope of regulation should be determined by what is needed to serve
17 the public interest and not have the determination of what is in the public interest
18 constrained by the existing scope of regulation. This would be the proverbial “tail
19 wagging the dog” situation. If a new proposal can be shown to be in the public
20 interest, it is the responsibility of the regulator to adapt to the requirements to
21 effectively regulate it in the public interest. This is something that I have seen the
22 Commission do very well as technology, governmental policies, risk factors, and
23 economic considerations have changed over the years. By necessity, regulating in

1 the public interest is a dynamic undertaking. It is my opinion that the Commission
2 and its staff have the ability to effectively regulate FPL's gas reserves project.
3 Even if this means that existing staff expertise needs to be refined and expanded, I
4 have every confidence that staff will be able to do so.

5 **Q. Is witness Ramas correct in her assessment that the Commission would be**
6 **unable to audit the gas reserves project?**

7 A. No. The Commission staff would be able to audit the gas reserves project in the
8 same manner and to the same extent that it audits the whole range of utility
9 transactions with third parties. FPL's investment in the project would be auditable.
10 In addition, FPL would be able to audit transactions with its joint venture partner
11 and the Commission auditors would have access to the results of those audits.

12

13 Witness Ramas asserts that this conventional approach to auditing utility
14 transactions would be insufficient here and declares that this asserted deficiency is
15 "germane to OPC's position that the transactions fall outside the limits of the
16 Commission's regulatory domain." She apparently believes that the Commission
17 must have the ability to directly audit the third party operators and suppliers as a
18 prerequisite for the gas reserves project to be eligible for cost recovery. However,
19 hers is the wrong standard and could result in unnecessary and ill-advised rejections
20 of third party arrangements that would be beneficial for customers.

21 **Q. Please explain.**

22 A. The Commission has full audit capability over Florida regulated utilities and their
23 affiliates which do business with the regulated utility. This enables the

1 Commission to ascertain the correctness and the reasonableness of costs which are
2 sought for recovery through rates. The Commission does not have the authority to
3 audit third party operators or suppliers. However, the Commission still retains its
4 authority and ability to judge the reasonableness of costs incurred from third
5 parties.

6
7 A good example is a regulated utility's purchase of power from a third party
8 cogenerator. The Commission does not have the authority to directly audit the third
9 party cogenerator, but still determines the reasonableness of the costs incurred by
10 the regulated utility to obtain the power. The Commission can and does rely on the
11 regulated utility's audits and other verifications that the power is being delivered
12 consistent with the contracts that have been approved by the Commission. This is
13 analogous to what is being proposed for the gas reserves project.

14
15 Witness Ramas' incorrect standard would call into question a whole array of third
16 party arrangements that have produced benefits for customers, such as cogenerated
17 power and joint venture arrangements like FPL's co-ownership of Plant Scherer in
18 Georgia. Obviously, the Commission does not have the ability to audit Georgia
19 Power Company ("Georgia Power"). However, the Commission did thoroughly
20 review and ultimately approved FPL's co-ownership arrangement with Georgia
21 Power and routinely relies on FPL audits and transactional verifications in judging
22 contract compliance and the reasonableness of costs flowing from those
23 transactions with Georgia Power. This too is analogous to what is being proposed

1 by FPL for the gas reserves project. Another analogous third party arrangement
2 that has produced benefits for customers is FPL's ownership interest in JEA's St.
3 Johns River Power Park, as discussed in the rebuttal testimony of FPL witness
4 Ousdahl.

5 **Q. Please summarize your testimony.**

6 A. FPL's gas reserves project is an innovative approach to provide fuel savings and
7 hedging benefits for customers. Like any other capital expenditure made by a
8 regulated utility for the benefit of its customers, eligibility for cost recovery should
9 be governed by a prudence determination that is based on an informed assessment
10 of its costs, benefits, and risks. Cost recovery should also be treated consistent with
11 the sound principles of ratemaking that I identified and not by the inconsistent and
12 asymmetrical application of those principles as suggested by the intervenor
13 witnesses.

14
15 FPL's gas reserves project is an innovative approach to reducing fuel costs of the
16 type that is contemplated and encouraged by the Commission's policy on Fuel
17 Clause eligibility as contained in Order No. 14546. Such a project is especially
18 needed in today's environment of increasing reliance on natural gas to generate
19 electricity and the volatile nature of the market price for natural gas. Indeed, the
20 project is also consistent with the Commission's hedging policies.

21
22 The intervenor witnesses contort previous decisions of the Commission to support
23 their incorrect conclusion that the gas reserves project should be ineligible for cost

1 recovery. They do not understand or simply choose to ignore the benefit of the
2 project in mitigating risks that are currently borne by customers. Consistent with
3 the Commission's responsibility to regulate in the public interest, the Commission
4 should ask this question: "Does the gas reserves project offer a better way to protect
5 customers from the vagaries of the natural gas market than simply continuing with a
6 100% reliance on natural gas market prices?" If the Commission answers this
7 question in the affirmative, then the costs for the project should be recoverable
8 through the Fuel Clause. Not only would this be the appropriate treatment for the
9 project, but also it would reconfirm the Commission's commitment to encourage
10 the development of innovative ways to reduce fuel costs and mitigate fuel risks for
11 the benefit of customers.

12 **Q. Does this conclude your rebuttal testimony?**

13 A. Yes, it does.

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