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-VIA ELECTRONIC FILING-

Carlotta Stauffer, Director
Division of Commission Clerk
Florida Public Service Commission
2540 Shumard Oak Blvd.
Tallahassee, FL 32399-0850

Re: Docket No. 150009-EI; Nuclear Cost Recovery Clause

Dear Ms. Stauffer:

Please find enclosed for filing in the above referenced docket Florida Power & Light Company's ("FPL's") rebuttal testimony of S. Scroggs, S. Sim, and J. Reed. This letter, the three pieces of rebuttal testimony, and a certificate of service together are being submitted via the Florida Public Service Commission's Electronic Filing Web Form as a single PDF file.

If there are any questions regarding this filing, please contact me at 561-304-5226.

Sincerely,

s/ Jessica A. Cano

Jessica A. Cano
Fla. Bar No. 0037372

Enclosures
cc: Counsel for Parties of Record (w/encl.)

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

**DOCKET NO. 150009-EI
FLORIDA POWER & LIGHT COMPANY**

**IN RE: NUCLEAR POWER PLANT COST RECOVERY AMOUNT
FOR THE YEAR 2016**

REBUTTAL TESTIMONY OF:

STEVEN D. SCROGGS

1 **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2 **FLORIDA POWER & LIGHT COMPANY**

3 **REBUTTAL TESTIMONY OF STEVEN D. SCROGGS**

4 **DOCKET NO. 150009-EI**

5 **JULY 7, 2015**

6

7 **Q. Please state your name and business address.**

8 A. My name is Steven D. Scroggs. My business address is 700 Universe
9 Boulevard, Juno Beach, Florida 33408.

10 **Q. By whom are you employed and what is your position?**

11 A. I am employed by Florida Power & Light Company (FPL or the Company) as
12 Senior Director, Project Development. In this position I have responsibility
13 for the development of power generation projects to meet the needs of FPL's
14 customers.

15 **Q. Have you previously provided testimony in this docket?**

16 A. Yes.

17 **Q. Are you sponsoring or co-sponsoring any rebuttal exhibits in this case?**

18 A. No.

19 **Q. What is the purpose of your rebuttal testimony?**

20 A. The purpose of my rebuttal testimony is to discuss and respond to statements
21 made by the Office of Public Counsel (OPC) Witness Jacobs and the City of
22 Miami (COM) Witness Meehan, who have filed testimony in this docket.

23 **Q. Please summarize your rebuttal testimony.**

1 A. My testimony corrects mischaracterizations by Witness Jacobs with respect to
2 the basis of FPL's non-binding cost estimate range and the validity of FPL's
3 feasibility analysis. My testimony also addresses, and places into the proper
4 context within the Turkey Point Unit 6 & 7 project, the experience of the first
5 wave of U.S. AP1000 projects and how the lessons learned in these projects
6 have informed and will continue to inform FPL's planning and
7 implementation of the project. I also discuss the misleading nature of calls by
8 Witnesses Jacobs for obtaining construction bids at this stage of the Turkey
9 Point Units 6 & 7 project and describe the process FPL plans to employ within
10 the amended Nuclear Cost Recovery (NCR) statute to achieve the desired
11 level of certainty to inform the necessary decisions the Florida Public Service
12 Commission (FPSC or the Commission) must make as the project develops.
13 Finally, I address the nature of the Initial Assessments and the role they play
14 in reducing the uncertainty at this stage of the project while remaining
15 consistent with the amended NCR statute.

16

17 **PROJECT COST ESTIMATE AND FEASIBILITY**

18 **Q. Please respond to Witness Jacobs's assertion that FPL's feasibility**
19 **analysis is flawed because the analysis uses unreasonably low cost**
20 **estimates for Turkey Point 6 & 7.**

21 A. I disagree. FPL's cost estimate range for the Turkey Point Units 6 & 7 project
22 is well supported and reasonable. It is based on the original cost estimate
23 range provided in the 2008 Need Determination, was substantiated by a cost

1 estimate “check” using Westinghouse pricing information in 2010, and now
2 reflects FPL’s revised project schedule and estimated spend curve over the
3 duration of the project. FPL’s nonbinding cost estimate range has been
4 updated and reviewed in annual NCR filings each year from 2009 through
5 2014.

6
7 Further, the feasibility analysis provides multiple conservative assumptions
8 ensuring the results are appropriate for an informed decision by the
9 Commission. For example, the feasibility analysis conservatively compares
10 the breakeven cost of the next best alternative to the high end of the cost
11 estimate range for Turkey Point Units 6 & 7. Additionally, the analysis is
12 annually updated to reflect the characteristics of the improving competitive
13 technology and the evolving economic and regulatory market (for example,
14 updating fuel and emission compliance cost forecasts) in which the project
15 will operate.

16 **Q. Is FPL’s non-binding cost estimate range based on the publicly reported**
17 **costs for Vogtle Units 3 and 4 and Summer Units 2 and 3, as Witness**
18 **Jacobs claims?**

19 A. No. FPL’s cost estimate was developed using an independent government and
20 industry study of costs for a two unit project at TVA’s Bellefonte site
21 combined with cost estimates specific to the Turkey Point site for civil work
22 and supporting infrastructure. This cost estimate has been maintained through
23 the history of the project by escalating the overnight capital cost to the current

1 year, and calculating time related costs (e.g., interest during construction,
2 escalation) based on the then current project schedule. In 2010, a check of
3 this cost estimate range was conducted using a price estimate provided by
4 Westinghouse. The check confirmed that the non-binding cost estimate range
5 was inclusive of the Westinghouse price estimate. Further, the cost check
6 indicated that the likely cost of the Turkey Point 6 & 7 project was toward the
7 high end of the cost estimate range.

8 **Q. Both Witness Meehan for COM and Witness Jacobs for OPC observe**
9 **that other new nuclear projects have experienced schedule delays and**
10 **cost increases. Please respond.**

11 A. The issues experienced by first wave new nuclear construction projects are not
12 unexpected. In fact, as I have communicated throughout this project's life,
13 FPL's stepwise approach has been designed to monitor and benefit from the
14 lessons learned and experience gained by the industry as these first wave
15 projects move through licensing and construction into operation. FPL
16 continues to monitor the first wave projects through involvement in industry
17 groups, monitoring visits to the active construction sites, and involvement in
18 continuous efforts to improve quality controls and the safety oriented culture
19 of the industry supply chain that supports new nuclear deployment.

20 **Q. Witness Meehan states that FPL's feasibility analysis does not**
21 **"sufficiently consider or explain" the uncertainty of the construction**
22 **schedule and cost assumptions (p. 10-11). He later opines that a more**

1 **complete review of construction costs and schedule is needed (p. 21).**

2 **Please respond.**

3 A. FPL’s consideration of the uncertainties associated with new nuclear
4 construction schedules and costs is the driving force behind its stepwise
5 decision-making approach to new nuclear development; an approach OPC
6 Witness Jacobs now characterizes as a “minimalist approach” that is “a
7 preferable course of action” (p. 5).

8
9 As with many decisions in the face of uncertainty, a bounding analysis (i.e.,
10 the examination of a range of potential outcomes as compared to a singular set
11 of assumptions with a singular result) is relied upon to provide decision
12 makers the necessary foundation to make incremental decisions. FPL’s
13 feasibility analysis is uniquely designed to address this uncertainty by
14 bounding key economic factors: nuclear capital cost, and competitive
15 alternative generation lifecycle costs, including a range of fuel and emission
16 compliance costs. Further, as indicated in my May 1, 2015 testimony in this
17 docket, consistent with its measured approach to this project, FPL is currently
18 engaged in work that will provide a higher predictability in cost and schedule
19 for key activities. This work, referred to as Initial Assessments, will provide
20 additional schedule and cost granularity to better inform the feasibility
21 analysis that will support the decision to move into “preconstruction work” (as
22 that term is used in F.S. 366.93(3)(c)) following receipt of the Combined
23 License (“COL”) in early 2017, and help ensure that the future work will

1 comply with the requirements of the COL. The feasibility analysis that the
2 Initial Assessments support is scheduled to be provided for Commission
3 consideration in the 2016 NCR docket.

4 **Q. Witness Jacobs recommends that FPL incorporate “actual, binding bids”**
5 **from qualified Engineering Procurement and Construction (EPC) firms,**
6 **plus contingency, in FPL’s non-binding cost estimate range and**
7 **feasibility analysis now and prior to beginning preconstruction work (p.**
8 **15-16). What is your reaction?**

9 A. In my opinion, it is not possible to obtain “actual, binding bids” from a
10 contractor that could be relied upon at this stage of the project.

11 **Q. Please explain.**

12 A. Witness Jacobs’s call for a more definitive cost basis through “actual, binding
13 bids” is misleading as it includes an assumption that such bids can be
14 developed at this stage of the project. An actionable bid requires a detailed
15 scope of work, firm schedule milestones, and contractual terms and
16 conditions. In the absence of any of these essential components, there is an
17 incomplete basis upon which bids can be developed.

18
19 Given the impacts of recent NCR statutory amendments, FPL is unable to
20 provide the requisite level of schedule and funding commitment that would be
21 necessary to solicit meaningful and realistic bids from potential participants at
22 this stage of the project. An “actual, binding bid” from a contractor would
23 necessarily include commitments of contractor resources, material and labor

1 pricing based on current market conditions, and the financial capacity to
2 execute on a specific timeline. Until a clear path to implementation is
3 identified and approved by the Commission, FPL will not be able to obtain
4 meaningful and realistic competitive bids reflecting the combined influences
5 of current costs, a defined schedule, and associated terms and conditions
6 needed to support a more certain and executable cost and schedule estimate.
7 Bids solicited and received without a solid timeline and a well-defined set of
8 terms and conditions would be expected to reflect those uncertainties in the
9 form of additional costs.

10
11 It is simply not commercially reasonable for Mr. Jacobs to suggest that
12 vendors would be willing to provide a competitive, binding bid without this
13 kind of project and schedule definition.

14 **Q. Is a clear path to implementation achievable within the revised statutory**
15 **framework?**

16 A. Yes. In order to obtain Commission authorization to undertake
17 preconstruction work, FPL is working to better develop available information
18 on cost and schedule. This requires the work scope identified in the
19 company's Initial Assessments; work specifically identified to provide needed
20 fidelity on that which can be developed *without* preconstruction work, which
21 is more in-depth. Specifically, the Initial Assessments sharpen the focus on
22 the forward schedule sequence and critical activities to implement the project.
23 This information is needed to support the pivotal feasibility analysis that will

1 support moving from licensing activities to preconstruction work, anticipated
2 for this proceeding in 2016. If, based on the more focused work that will be
3 reflected in that feasibility study, the Commission authorizes preconstruction
4 work, then the Company would be in a position to proceed with work that will
5 include obtaining realistic and actionable bids to support the ultimate decision
6 to proceed from post-COL preconstruction work to actual plant construction.

7
8 If it were not for the very practical problems I discuss above, OPC Witness
9 Jacobs's suggestion would provide a higher predictability in cost and schedule
10 for key construction activities. But one can see the circularity in this
11 challenge. So, while agreeing conceptually with Witness Jacob's as to the
12 need to move toward that objective, FPL is taking a more pragmatic approach.

13
14 Again, this stepwise approach has served FPL and its customers very well and
15 we are endeavoring to take the right steps in time to ensure appropriate
16 decisions are able to be made at the appropriate points in time by the
17 Commission.

18 **Q. In the alternative, Witness Jacobs claims FPL should include in its non-**
19 **binding cost estimate range the owners' costs and estimates for**
20 **contractors' costs related to the Vogtle and Summer projects. Please**
21 **respond.**

22 A. With respect, this makes no sense. It further demonstrates a lack of
23 understanding of how FPL developed its estimate and is fundamentally

1 misleading. Such an approach fails to acknowledge the very real impact
2 incorporation of lessons learned from the first wave of new nuclear projects
3 are expected to have on the execution of the Turkey Point 6 & 7 project. A
4 blanket adoption of the first wave experience would not reflect anticipated
5 improvements, differences in construction of supporting infrastructure, or
6 changes in contracting or execution support. Witness Reed discusses impacts
7 of lessons learned in project execution and cost.

8 **Q. Is FPL incorporating these lessons learned at this stage of the project?**

9 A. Yes. Through our project schedule review conducted in 2014, with the
10 assistance of Chicago Bridge and Iron, many of these lessons learned have
11 been identified and guided assumptions used in the development of the
12 revised project schedule. For example, other new nuclear projects have faced
13 issues associated with the time necessary to construct, test, and validate the
14 quality of the “batch plant” concrete, which must comply with nuclear safety
15 requirements. As a result, FPL has incorporated an earlier start date for that
16 work in its revised project schedule. FPL also identified the need to perform
17 the Initial Assessments discussed in my May 1, 2015 testimony to better
18 refine the schedule prior to initiating preconstruction work as part of that
19 review. Further incorporation of lessons from the first wave of new nuclear
20 projects will be important to the development of information that will form the
21 basis of the ultimate decision to proceed to construction.

1 **Q. Please respond to Witness Jacobs’s prediction that “it is highly unlikely**
2 **that in the next round of AP 1000 construction projects, contractors will**
3 **offer fixed/firm price EPC contracts” (p. 11).**

4 A. It is debatable that the first wave contracts can accurately be characterized as
5 fixed/firm price EPC contracts, as that term has been commonly used in
6 power plant construction. FPL is very familiar with execution of true EPC
7 contracts, and we have long expressed our concern that such a contract, with
8 truly firm price components and contractually fixed price components, could
9 not be developed and implemented for a project of this scale and complexity.
10 That is why FPL has maintained the potential that the final contract may be
11 more of a set of contracts, or an EP and a C contract. In summary, FPL has
12 never relied on the expectation of a “fixed/firm price EPC contract” in order
13 to implement the Turkey Point Units 6 & 7 project or estimate project costs.

14
15 Thus, regardless of how one characterizes the nature of first round of AP 1000
16 contracts, Witness Jacobs’s point is essentially moot as far as FPL’s planning
17 is concerned.

18 **Q. With respect to the 6 scenarios in which the breakeven costs are within**
19 **the non-binding cost-estimate range, Witness Meehan claims FPL has**
20 **offered a weak endorsement of the project by categorizing these as**
21 **scenarios that “may” be economic. Please respond.**

22 A. The break-even analysis is a tool that has been developed for this project due
23 to the lengthy process of obtaining licensing approvals ahead of the timeframe

1 in which actionable bids can be obtained. The bounding approach
2 conservatively measures the project's quantitative benefits by comparing the
3 high end of the cost estimate range against an ever increasingly efficient
4 combined cycle gas fired alternative plant on an increasingly efficient FPL
5 system. Given the significant changes that have occurred in technology, fuels
6 and other markets during the duration of the Turkey Point 6 & 7 project, the
7 continued staying power of the project is a rather strong endorsement of its
8 robustness. Additionally, the qualitative benefits of zero emissions and fuel
9 diversity remain in favor of the new nuclear technology.

10 **Q. Witness Meehan also implies that FPL should consider a significant**
11 **deferral of the Turkey Point 6 & 7 project (i.e., to 2047) and meeting**
12 **interim needs with gas plants. Please respond.**

13 A. FPL believes that the history of nuclear power in the U.S. and in the FPL
14 system, along with the many qualitative benefits Turkey Point 6 & 7 is
15 expected to provide, support deployment of the technology on its earliest
16 practicable timeframe. However, FPL's stepwise approach on this project is
17 not inconsistent with Witness Meehan's suggestion. As I have discussed in
18 prior testimony, FPL employs a continuous check and adjust process, with the
19 potential use of "off-ramps" to control project expenditures as new
20 information is developed.

21

22

23

1 we will obtain a more refined schedule and cost data through the Initial
2 Assessment work in progress. This will facilitate the review process at the
3 next major step in this project, i.e., a Commission determination of whether
4 FPL should proceed to pre-construction work. Further, as discussed above,
5 this cost recovery process is fundamental to FPL's pursuit and maintenance of
6 the COL.

7 **Q. Witness Jacobs ultimately recommends that only costs related to, or**
8 **necessary for, obtaining the COL be approved for recovery at this time.**
9 **Please respond.**

10 A. FPL is only seeking to recover costs related to, or necessary for, obtaining the
11 COL at this time. It is FPL's view that this recovery request could have
12 included the costs associated with the Initial Assessments, had FPL chosen to
13 seek recovery of those costs at this time. Instead, FPL has proposed to defer
14 recovery until the decision to proceed to preconstruction work and the
15 supporting feasibility analysis, which those Initial Assessment activities
16 support, is presented to the Commission.

17 **Q. Does this conclude your testimony?**

18 A. Yes.

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

**DOCKET NO. 150009-EI
FLORIDA POWER & LIGHT COMPANY**

**IN RE: NUCLEAR POWER PLANT COST RECOVERY AMOUNT
FOR THE YEAR 2016**

REBUTTAL TESTIMONY OF:

STEVEN R. SIM

1 **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2 **FLORIDA POWER & LIGHT COMPANY**

3 **REBUTTAL TESTIMONY OF STEVEN R. SIM**

4 **DOCKET NO. 150009-EI**

5 **July 7, 2015**

6
7 **Q. Please state your name and business addresses.**

8 A. My name is Steven R. Sim, and my business address is 9250 West Flagler
9 Street, Miami, Florida 33174.

10 **Q. By whom are you employed and what is your position?**

11 A. I am employed by Florida Power & Light Company (FPL) as Senior Manager
12 of Integrated Resource Planning in the Resource Assessment & Planning
13 Department.

14 **Q. Please describe your duties and responsibilities in that position.**

15 A. I supervise and coordinate analyses that are designed to determine the
16 magnitude and timing of FPL's resource needs and then develop the
17 integrated resource plan with which FPL will meet those resource needs.

18 **Q. Please describe your education and professional experience.**

19 A. I graduated from the University of Miami (Florida) with a Bachelor's degree
20 in Mathematics in 1973. I subsequently earned a Master's degree in
21 Mathematics from the University of Miami (Florida) in 1975 and a Doctorate
22 in Environmental Science and Engineering from the University of California
23 at Los Angeles (UCLA) in 1979.

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While completing my degree program at UCLA, I was also employed full-time as a Research Associate at the Florida Solar Energy Center during 1977 - 1979. My responsibilities at the Florida Solar Energy Center included an evaluation of Florida consumers' experiences with solar water heaters and an analysis of potential renewable energy resources including photovoltaics, biomass, wind power, etc., applicable in the Southeastern United States.

In 1979 I joined FPL. From 1979 until 1991 I worked in various departments including Marketing, Energy Management Research, and Load Management, where my responsibilities included the development, monitoring, and cost-effectiveness analyses of demand side management (DSM) programs. In 1991 I joined my current department, then named the System Planning Department, where I held different supervisory positions dealing with integrated resource planning. In late 2007 I assumed my present position.

Q. What is the purpose of your rebuttal testimony?

A. The purpose of my rebuttal testimony is primarily to rebut statements made about forecasts and assumptions used in FPL's 2015 feasibility analyses made by City of Miami (COM) witness Meehan and Office of Public Counsel (OPC) witness Jacobs in their testimonies. I explain why these statements are incorrect and/or misleading. I conclude that neither Mr. Meehan's nor Dr. Jacobs' testimonies provide meaningful or reliable information for use by the Florida Public Service Commission (FPSC).

1 **Q. Please summarize your rebuttal testimony.**

2 A. The testimonies of Mr. Meehan and Dr. Jacobs contain a number of problems.
3 Mr. Meehan calls for the FPSC to conduct a thorough review of the feasibility
4 analyses, apparently unaware that is what the FPSC do each year in
5 accordance with the Nuclear Cost Recovery (NCR) Rule. Although he calls
6 particular attention to the fact that the CO₂ and transmission-related projected
7 benefits are significant, he offers no alternate forecasts or analysis
8 methodologies that he believes are superior to FPL's forecasts and
9 methodologies. Instead, Mr. Meehan simply makes unsupported assumptions
10 that these benefits should be reduced by 100% or 50%. He presents exhibits
11 that are designed to show that the Turkey Point 6 & 7 project is not
12 economical but only after he makes these arbitrary adjustments to FPL's
13 projected CO₂-related and transmission-related benefits. However, even
14 ignoring his lack of methodology and his application of arbitrary assumptions,
15 if we factor in his own statements that new nuclear units likely would operate
16 for 60 years and there would likely be carbon costs, the opposite result
17 emerges: the overwhelming majority of his cases project that Turkey Point 6
18 & 7 are projected to be either economically feasible or potentially feasible.

19
20 In regard to Dr. Jacobs, most of his testimony is addressed by FPL witnesses
21 Scroggs and Reed. I did review one calculation he presents in an attempt to
22 show that, with increases in the capital costs of Turkey Point 6 & 7, the new
23 nuclear units cannot be economic. As I explain later in my testimony, Dr.

1 Jacobs' approach is fundamentally flawed, as it arbitrarily adjusts only one
2 lever in a multi-levered, annually changing evaluation of the project's
3 economics.

4
5 **REBUTTAL TO MR. MEEHAN**

6 **Q. Please summarize what you understood to be the main message of Mr.**
7 **Meehan's testimony.**

8 A. Mr. Meehan's testimony seemed to have a simple message that can be
9 summarized as follows: the FPSC should conduct a thorough review of the
10 2015 feasibility analysis, including the transmission-related and CO₂-related
11 benefits included in the feasibility analysis.

12 **Q. Please summarize your response to his main message.**

13 A. FPL's approach in its 2015 feasibility analyses, including transmission
14 benefits and CO₂ benefits, is essentially unchanged from the prior feasibility
15 analyses that have been filed by FPL. These analyses, including the analysis
16 methodologies and assumptions, are reasonable and have been consistently
17 reviewed and accepted by the FPSC.

18 **Q. What is your response to Mr. Meehan's contention that there is a "...need**
19 **for a thorough, in-depth evaluation of the Turkey Point units 6 and 7**
20 **investment at this time, when it is clear that the circumstances under which**
21 **the investment was approved have changed radically"? (Page 9, lines 13-15)**

22 A. From his testimony, it appears that Mr. Meehan is unaware that Florida has
23 conducted a Nuclear Cost Recovery (NCR) hearing every year since a need

1 determination was granted for Turkey Point 6 & 7 in 2008. In each of these
2 prior dockets, and again in this docket, FPL presents a detailed feasibility
3 analysis that is required by the NCR Rule. FPL's annual feasibility analysis
4 utilizes the most current values for a variety of assumptions including:
5 forecasted fuel costs, forecasted environmental compliance costs, capital
6 costs, sunk costs, etc. In other words, FPL's 2015 feasibility analysis is
7 updated to account for many changes in assumptions – some of which are
8 significant – since the Determination of Need in 2008. Furthermore, all of the
9 assumptions will be reviewed and updated annually in future NCR dockets.

10
11 Thus Mr. Meehan's statement to the effect that assumptions have changed is
12 well known to both the FPSC and FPL. Both parties recognize that major
13 assumptions and forecasts change from year-to-year. Because of this fact, the
14 assumptions such as those listed above are reviewed and, as appropriate,
15 updated in each annual feasibility analysis. Thus Mr. Meehan's call for "*...a*
16 *thorough, in-depth evaluation of ...Turkey Point 6 & 7...*" is exactly what
17 FPL's 2015 feasibility analysis represents, and is what FPL's feasibility
18 analyses have reflected in each prior year of the NCR filings.

19 **Q. What is your response to Mr. Meehan's contention that feasibility of the**
20 **new nuclear units "...is increasingly dependent upon a 60 year life**
21 **assumption..."? (Page 9, lines 7-9)**

22 A. I find this odd considering that on page 19, lines 11 and 12 of his testimony,
23 Mr. Meehan makes the following statement: "*I do not question the likelihood*

1 *that Turkey Point, if built would operate for 60 years.*” It appears that Mr.
2 Meehan states on the one hand that 60 years is the correct assumption for the
3 operating life of the new nuclear units, but on the other hand is somehow
4 troubled that the new nuclear units are projected to be cost-effective when
5 using what he agrees is the correct operating life assumption.

6
7 FPL agrees with Mr. Meehan that a 60-year life assumption is the more
8 meaningful assumption for reasons discussed in FPL witness Brown’s direct
9 testimony beginning on page 17, line 19. As each year takes FPL’s and
10 NextEra Energy’s existing nuclear units further beyond the point in time when
11 they have operated for 40 years, and towards their licensed 60-year operating
12 terms, the 60-year life assumption becomes more meaningful.

13 **Q. Please respond to Mr. Meehan’s contention that feasibility of the new**
14 **nuclear units “...only appear economic because of these two assumptions**
15 **(transmission benefits and CO₂ costs).” (Page 11, line 13)**

16 A. This year, the transmission and CO₂-related benefits play a relatively more
17 significant role in the economic feasibility of the project than in past years, in
18 part because other cost forecasts are lower. However, these assumptions have
19 not always provided the predominant benefits. For example, in the years
20 2008-2014, the natural gas cost savings of the project have outweighed the
21 CO₂ cost savings on both a nominal and Cumulative Present Value of
22 Revenue Requirements basis. It should be obvious that as natural gas prices
23 have declined, other forecasts and assumptions play an increasing role in the

1 analysis. I also believe that because natural gas prices are so low, any
2 significant changes in natural gas prices that occur in the future are likely to
3 be in the direction of higher costs. One cannot assume that in future analyses
4 the transmission- and CO₂-related benefits will play as meaningful a role
5 relative to other factors. Assumptions changes are made on a regular basis by
6 FPL in order to utilize the best and most current information available in its
7 resource planning analyses.

8 **Q. Are the projected CO₂-related benefits in FPL's 2015 feasibility analyses**
9 **significant?**

10 A. Yes. However, that does not mean that the assumptions themselves are
11 unreasonable.

12 **Q. Are the projected CO₂-related benefits in FPL's 2015 feasibility analyses**
13 **commensurate with CO₂-related benefits projected in prior feasibility**
14 **analysis filings?**

15 A. Yes. However, the current projection of CO₂-related benefits is smaller than
16 projections from several years ago. Such a change in projections can always
17 occur, in either direction, when updating assumptions and forecasts each year.
18 Again, that is not the measure of the reasonableness of the assumption.
19 Indeed, the point should be taken that assumptions do vary over time. The
20 purpose of this year's feasibility analysis, as in prior years, is to reset from the
21 subsequent year's work toward procuring the Combined License.

22 **Q. Are the projected CO₂-related benefits in FPL's 2015 feasibility analyses**
23 **based on a methodology similar to that used in FPL's prior annual**

1 **feasibility analyses that have been reviewed each year and accepted by**
2 **the FPSC?**

3 A. Yes. The methodology behind the cost values is essentially unchanged. The
4 only exception is that, for the 2015 feasibility analysis, FPL advanced the start
5 date of the previously (in 2014) forecasted CO₂ \$/ton cost values by three
6 years so that the start date for the CO₂ cost values is 2020 instead of 2023.
7 This was done because the EPA's draft Clean Power Plan (CPP) rules that
8 were released in mid-2014 called for CO₂ emission rate targets that begin in
9 2020.

10 **Q. Please describe FPL's use of forecasted CO₂ costs and the source of this**
11 **forecast.**

12 A. FPL began using projected CO₂ compliance costs in 2006/2007 in its need
13 determination for new coal-fired capacity. It has used a CO₂ cost forecast
14 ever since in its resource planning work regarding all types of resource
15 options. Thus forecasted CO₂ costs have been used in analyses of a variety of
16 resource options, including: combined cycle (CC) units, combustion turbine
17 units, demand side management (DSM), solar, and nuclear. CO₂ cost
18 forecasts were also used in the determination of need filing for Turkey Point 6
19 & 7 in 2007 and have been updated and used ever since in the feasibility
20 analyses that have accompanied FPL's annual NCR filings.

21
22 All of FPL's CO₂ cost forecasts have been based on projections made by the
23 respected consulting firm, ICF International (ICF). ICF serves both private

1 and governmental clients, including the U.S. EPA. In its work for the EPA,
2 ICF is providing analyses of various potential CO₂-related regulatory
3 initiatives including the CPP.

4
5 ICF's CO₂ cost forecasts have been based on a probability-weighted
6 projection of likely CO₂ compliance costs. Through 2012 ICF assigned
7 probabilities for each year in the projection to a wide range of potential CO₂
8 costs. The range included no CO₂ costs (which was based on a scenario in
9 which it was assumed no CO₂ legislation was passed by the U.S. House and
10 Senate, then signed into law by the President) to various projections of CO₂
11 legislation (with associated costs) then being discussed by the House and/or
12 Senate. Each of the probability-weighted outcomes for a given year were
13 summed to derive a CO₂ cost value for that year. The resulting probability-
14 weighted projection of CO₂ costs resulted in a value of \$0/ton for some
15 number of early years, then a range of non-zero \$/ton values after that. As
16 legislative initiatives ended or changed over time, ICF's projections also
17 changed. Based on ICF's changes in projected CO₂ costs, FPL's forecasts of
18 CO₂ costs that have been used in its resource planning work have also
19 periodically changed.

20
21 ICF's cost projections were typically released in terms of real dollars through
22 the year 2030. Based on guidance from ICF, FPL converted these values to
23 nominal dollars for use in FPL's resource planning work. And with the

1 knowledge that if CO₂ legislation/regulation was passed/issued in the near-
2 term, it was likely that additional legislation/regulation would further restrict
3 CO₂ emissions in future years, FPL also received guidance from ICF
4 regarding escalation of the \$/ton cost projections into the future.

5
6 Around 2013, discussion of CO₂-related legislation at the federal level
7 basically stalled. As a consequence, ICF advised FPL that ICF's most recent
8 (2012) CO₂ cost forecast was the best projection it had regarding future CO₂
9 costs. Consequently, FPL used that projection in its 2013 and 2014 resource
10 planning work including the nuclear feasibility analyses in those years. In
11 2015, after further discussions with ICF that highlighted the uncertainty
12 surrounding the mid-2014 CPP draft rules, FPL utilized these values again,
13 but adjusted the start year for these costs so that CO₂ costs were projected to
14 begin in 2020.

15
16 FPL agrees with Mr. Meehan that there is considerable uncertainty regarding
17 CO₂ compliance costs. Much of that uncertainty will not be cleared up until:
18 (i) the CPP final rules are issued this Summer or soon thereafter; (ii) litigation
19 addressing the final rules and the EPA's authority to issue such rules is
20 resolved; and (iii) each state, including Florida, develops its state
21 implementation plan for meeting the final rules.

22

1 In sum, FPL's CO₂ cost forecast is based on the best information and guidance
2 available at this point in time. FPL's CO₂ cost forecast utilized in the 2015
3 feasibility analysis is a reasonable forecast.

4 **Q. Did Mr. Meehan provide an alternate CO₂ cost forecast from an
5 independent outside source to compare to FPL's?**

6 A. No.

7 **Q. Did Mr. Meehan provide an alternate CO₂ cost forecast that he developed
8 to compare to FPL's?**

9 A. No.

10 **Q. Did Mr. Meehan offer any meaningful CO₂ cost forecast comparisons in
11 an attempt to argue against the CO₂ forecast that FPL utilized?**

12 A. No. Instead, Mr. Meehan's testimony simply points out that the projected
13 CO₂ benefits from Turkey Point 6 & 7 are significant, and concludes that if
14 one assumes these benefits completely vanish, or assumed they were cut in
15 half, then the Turkey Point 6 & 7 project might not be cost-effective. Then, in
16 his exhibits, he uses these completely arbitrary assumptions and removes
17 either 100% of CO₂ benefits or 50% of these benefits (along with similarly
18 arbitrary assumptions regarding a reduction in transmission-related benefits).
19 It is no surprise that if one arbitrarily removes large blocks of projected
20 benefits, the projected economics of projects such as Turkey Point 6 & 7 will
21 decrease.

22 **Q. Did Mr. Meehan recognize that, when forecasting a cost far into the
23 future, there is a chance the forecast could be overstated *or* understated?**

1 A. No. It is possible that FPL's actual CO₂ compliance costs, 40 or 60 years into
2 the future, will actually be higher than FPL has forecasted. Virtually any
3 forecast has that type of symmetrical risk, but does not detract from the
4 reasonableness of FPL's forecast.

5 **Q. What is your take on Mr. Meehan's approach to CO₂ costs?**

6 A. As previously stated, Mr. Meehan simply grabs two arbitrarily chosen
7 percentages (0% and 50%) out of the air and applies them to the projected
8 CO₂-related benefits. Regarding the complete elimination of all CO₂-related
9 benefits, it appears from Mr. Meehan's testimony that even he doesn't believe
10 in that assumption: *"I do not think it is unreasonable to attach a monetary*
11 *value to carbon as over the 2027 to 2088 period during which Turkey Point*
12 *units 6 & 7 would operate, some type of carbon limit and associated costs*
13 *would appear more likely than not."* (Page 13, lines 8-11) Yet he offers
14 calculations in his exhibits that assume no CO₂-related cost benefits to Turkey
15 Point 6 & 7 over either a 40-year or the same 60-year time period. These
16 calculations should be ignored as they are inconsistent with Mr. Meehan's
17 own testimony, even putting aside the fact that the assumptions themselves are
18 no more than arithmetic applications without foundation or theory.

19
20 He also offers no explanation or support for his assumption that FPL's
21 projected CO₂-related benefits should be reduced by 50%. Mr. Meehan's
22 assumptions and calculations are neither rigorous nor reasonable.

1 **Q. Is there anything else regarding Mr. Meehan’s discussion of CO₂-related**
2 **benefits that needs to be addressed?**

3 A. Yes. In his testimony, Mr. Meehan discussed the fact that projected nominal
4 CO₂-related benefits (and thus projected CO₂ \$/ton projected costs) had
5 reached a significant level by the year 2067. However, what Mr. Meehan
6 chose not to discuss is the minimal impact of any 2067 cost value on the
7 present value of costs reflected in FPL’s analysis. The year 2067 is 52 years
8 into the future. Using FPL’s 7.51% discount rate to determine present values
9 in terms of 2015\$, a \$100 nominal cost in 2067 equates to only slightly over
10 \$2 in 2015\$. Furthermore, when considering the 60-year life assumption, that
11 same \$100 nominal cost in 2087 equates to about 54 cents in 2015\$. Thus
12 cost projections that far into the future have relatively little impact in long-
13 term NPV cost projections. Therefore, Mr. Meehan’s testimony on this point
14 is misleading.

15 **Q. Are the projected transmission-related benefits in FPL’s 2015 feasibility**
16 **analyses also significant?**

17 A. Yes. However, that does not mean that the assumptions themselves are
18 unreasonable.

19 **Q. Are the projected transmission-related benefits in FPL’s 2015 feasibility**
20 **analyses proportionate with transmission-related benefits projected in**
21 **prior feasibility analysis filings?**

22 A. Yes. However, the current projection of transmission-related benefits is
23 smaller than the projection from last year. Such a change in projections can

1 always occur, in either direction, when updating assumptions and forecasts
2 each year.

3 **Q. With regard to FPL's projection of transmission-related benefits in**
4 **FPL's 2015 feasibility analyses, are these projected transmission-related**
5 **benefits based on a methodology similar to that used in prior FPL annual**
6 **feasibility analyses that have been reviewed and accepted by the FPSC?**

7 A. Yes. FPL has used this same methodology in the feasibility analyses
8 presented in 2013 and 2014.

9 **Q. Has FPL assumed similar types of transmission benefits in other**
10 **analyses?**

11 A. Yes. FPL has included projected transmission benefits in other resource
12 planning analyses, such as the DSM Goals analyses (Docket No. 130199-EI).

13 **Q. Please discuss what the projected transmission-related benefits for**
14 **Turkey Point 6 & 7 represent and how the benefit values are derived.**

15 A. From a transmission standpoint, FPL needs to maintain a balance between
16 electrical load and generation in Southeastern Florida, i.e., in Miami-Dade and
17 Broward Counties. The electrical load in Southeastern Florida has continued
18 to increase and is projected to increase further in the future. In order to
19 maintain a balance between this increasing load and generation in this area,
20 one of two things must occur: FPL can either build generation in the two
21 county area or FPL can build regional transmission lines from north of
22 Broward County into the area that will allow additional power to be imported
23 into Southeastern Florida.

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The methodology that FPL utilizes to project the cost of these regional transmission lines is straightforward. First, assuming no generation will be built in the two county area (new generation needed to meet FPL’s reliability criteria is assumed to be built north of Broward County) and accounting for already planned transmission upgrades and additions, a projection is made regarding when (i.e., in what years) new transmission facilities need to be built. Second, based on current cost projections for new transmission facilities, transmission capital and O&M costs are assigned to this schedule for the new transmission facilities.

Third, one returns to the starting point and a new assumption is made that Turkey Point will be built in 2027 and 2028. This addition of significant generation capacity in Miami-Dade County results in deferred need for new transmission facilities to import power into the area. This is reflected in a new projection for these facilities. Fourth, transmission costs are assigned to this changed schedule of transmission additions. Lastly, the difference in the transmission costs between these two schedules is calculated. This difference represents the avoided transmission cost benefit for Turkey Point 6 & 7 and this cost difference is assigned to the Resource Plan without Turkey Point 6 & 7.

1 **Q. Did Mr. Meehan provide any transmission analysis with which he**
2 **attempts to argue against FPL's projected transmission-related benefits**
3 **for Turkey Point 6 & 7?**

4 A. No.

5 **Q. Did Mr. Meehan offer anything of substance with which he attempts to**
6 **argue against the projected transmission-related benefits?**

7 A. No. Just as he approached CO₂-related benefits, Mr. Meehan's testimony
8 regarding transmission-related benefits simply points out that the projected
9 transmission-related benefits from Turkey Point 6 & 7 are significant, and
10 concludes that if one assumes these benefits completely vanish, or assumes
11 they were cut in half, then Turkey Point 6 & 7 might not be cost-effective.
12 Then, in his exhibits, he again uses these completely arbitrary assumptions
13 and removes either 100% of transmission-related benefits or 50% of these
14 benefits. As mentioned earlier, it is no surprise that when arbitrarily removing
15 large blocks of projected benefits, the projected economics of projects such as
16 Turkey Point 6 & 7 will decrease.

17 **Q. What is your take on Mr. Meehan's approach to transmission-related**
18 **benefits?**

19 A. Regarding transmission-related benefits, he unfortunately uses the same
20 approach he used regarding CO₂-related benefits in calculating the values he
21 uses in his exhibits. He again makes unsupported, arbitrary assumptions that
22 either remove 100% of the transmission-related benefits or cuts them in half.

1 Mr. Meehan's assumptions and calculations again fall far short of being either
2 rigorous or reasonable.

3 **Q. Please discuss Mr. Meehan's two exhibits in more detail.**

4 A. Mr. Meehan presented two exhibits that appear to be designed to show that the
5 Turkey Point 6 & 7 project is economically infeasible with a completely
6 arbitrary reduction of CO₂- and transmission-related benefits. However, if
7 one considers his testimony, then studies the exhibits, a different picture
8 emerges.

9
10 One of his exhibits, ETM-2, is based on a 40-year operating life. Because his
11 testimony is that he believes a new nuclear unit will operate for 60 years, this
12 exhibit can be completely ignored which leaves the focus solely on his Exhibit
13 ETM-3 which is based on a 60-year operating life. Taking into account
14 another statement in his testimony that he believes it likely that there will be
15 costs assigned to CO₂ during the operating lives of the new nuclear units, the
16 second of the unnumbered columns in this exhibit can be ignored because it
17 assumes 100% removal of the projected CO₂-related benefits.

18
19 One is then left with three remaining columns of his breakeven results in
20 Exhibit ETM-3 to consider. Generally speaking, if the breakeven cost is
21 above the high end of the non-binding cost estimate range, that scenario is
22 projected to be economically feasible. If the breakeven cost falls within the
23 range of non-binding cost estimates, that scenario is projected to be potentially

1 economically feasible. And if the breakeven cost falls below the low end of
2 the non-binding cost estimate range, that scenario is projected to be
3 economically infeasible.

4

5 Now let's look at what Mr. Meehan's results show for these three columns. In
6 the first unnumbered column in which 100% of the transmission-related
7 benefits are assumed to be removed, the "score" is: 3 feasible, 4 potentially
8 feasible, and no infeasible. In the third unnumbered column in which 100%
9 of the transmission-related benefits, and 50% of the CO₂-related benefits, are
10 removed, the "score" is: 0 feasible, 6 potentially feasible, and 1 infeasible.
11 Finally, in the last unnumbered column in which 50% of both the CO₂- and
12 transmission-related benefits are removed, the "score" is: 1 feasible, 5
13 potentially feasible, and 1 infeasible.

14 **Q. When these "scores" are summed, what is the outcome of Mr. Meehan's**
15 **projections?**

16 A. The total "score" is: 4 feasible, 15 potentially feasible and 2 infeasible. Stated
17 another way, of the 21 possible outcomes, 19 were feasible or potentially
18 feasible and only 2 were infeasible. Thus even with the arbitrary and
19 unsupported massive reductions in projected benefits, Mr. Meehan's
20 testimony and the outcome of his attempt at showing how infeasible Turkey
21 Point 6 & 7 combine to show the opposite.

22 **Q. Are there any other statements in Mr. Meehan testimony that contain**
23 **errors or which are misleading?**

1 A. Yes. There are at least two such statements.

2 **Q. Please discuss the first statement.**

3 A. Mr. Meehan states that *“The need for the first of those units (i.e., Turkey Point*
4 *6 & 7) has been delayed until 2027.”* (Page 4, line 19 to Page 5, line 1) (Note
5 that this same basic statement is made at several other places in his
6 testimony.)

7

8 The year 2027 is not the first year that FPL has a need for new capacity.
9 FPL’s new capacity needs begin in the year 2019 as shown in FPL witness
10 Brown’s Exhibits ROB-3 and ROB-4, by the projected addition of a combined
11 cycle unit in the year 2019. Instead, as discussed in the March 1, 2015
12 testimony of FPL witness Scroggs, 2027 represents the earliest practical
13 deployment date for Turkey Point 6 & 7.

14 **Q. Please discuss the second erroneous or misleading statement:**

15 A. Mr. Meehan states - *“FP&L’s economic analyses make it appear that the*
16 *project is robust to the final cost.”* (Page 20, lines 16 & 17)

17

18 I take this statement to mean that FPL is indicating that it has a definite view
19 of both project costs and project benefits. FPL is clearly not indicating this.
20 As FPL has stated from its Determination of Need filing through today, the
21 feasibility analyses are based on projections, not established costs and
22 benefits. This is seen by the structure of the feasibility analyses in which: (i)
23 two resource plans, one plan with Turkey Point 6 & 7 (assuming no capital

1 cost for the two nuclear units), and one plan without, are constructed and
2 compared; (ii) a set of breakeven capital costs are determined for all 14
3 scenarios, and (iii) these breakeven capital costs are then compared to FPL's
4 range of projected construction costs. FPL's feasibility analysis approach is
5 specifically designed to account for cost uncertainties at this stage of the
6 project.

7 **Q. Are there other statements or discussions in Mr. Meehan's testimony that**
8 **you find problematic?**

9 A. Yes. There are three statements that warrant responses.

10 **Q. What is the first statement that you find problematic?**

11 A. In the portion of his testimony in which he discusses his view of the
12 reasonableness of future CO₂ costs, Mr. Meehan attempts to compare the CO₂
13 cost projection used in FPL's feasibility analyses to what he presents as
14 increases in tuition costs at a particular university: *"In comparison, over a 43*
15 *year period from 1972 to the present, the cost of tuition at Harvard rose by*
16 *three times that which would result from inflation alone."* (Page 13, line 19
17 through Page 14, line 2)

18

19 This attempted comparison is problematic in several ways. First, Mr. Meehan
20 is attempting to compare historical known costs to projections of future
21 unknown costs. Second, the two items being compared, college tuition costs
22 versus air emission compliance costs represent a case of trying to compare
23 apples and bricks. There is simply no connection between the two things

1 being compared. Third, 43 years ago it is unlikely that anyone could imagine
2 the federal government imposing a cost on a gas that humans naturally exhale,
3 and to do so in a way that seeks to fundamentally change entire industries. It
4 is just as unlikely that Mr. Meehan today can state with any certainty that he
5 knows what environmental compliance costs will be for CO₂, or for any other
6 type of air emission that may be regulated in the future.

7 **Q. What is the next statement that you take issue with?**

8 A. Mr. Meehan also attempts an argument against the Turkey Point 6 & 7 project
9 in the following statement: *“In this case, we have an investment that ... will*
10 *only begin to break even on a present value basis 40 years after it enters*
11 *service, in the late 2060s, or 50 years from today.”* (Page 19, line 17 through
12 Page 20, line 1)

13
14 By Mr. Meehan choosing to only take a present value perspective, he is
15 ignoring other equally valid ways by which the benefits and costs of projects
16 can be examined.

17
18 One of these ways is to look at annual nominal net costs or benefits that FPL’s
19 customers will incur. In response to interrogatory number 22 from the FPSC
20 Staff in this docket, FPL provided a projection of the annual bill impact from
21 the Turkey Point 6 & 7 project. This request, unlike the perspective chosen by
22 Mr. Meehan, is based on how customers actually fare in their electric bills

1 each year if a project is selected. The results of this bill projection analysis
2 were:

- 3 - FPL's customers are projected to have increased bills through 2035
4 (a total of 20 years from 2015), and
- 5 - FPL's customers will then have lower bills from that point through
6 2087 (a total of 52 years).

7
8 Thus FPL's customers are projected to begin to see lower bills each year
9 beginning 9 years after the first of the two new nuclear units goes into service.
10 Assuming a 60-year life for the new nuclear units means that customers are
11 projected to receive lower electric bills for the vast majority of years the unit
12 is operating.

13
14 This pattern of a project not resulting in net annual benefits to customers until
15 a number of years have passed is common when utility resource options are
16 added to a utility system. For example, let's take one of FPL's DSM
17 programs: the Residential Air Conditioning program. In this DSM program,
18 the average life of the air conditioner is projected to be 15 years. Using Mr.
19 Meehan's perspective of looking only at cumulative present value of net
20 benefits, this DSM program is projected to begin to show NPV benefits only
21 in year 13. On the basis of his testimony, he would likely recommend against
22 this cost-effective DSM program. However, when viewed from a nominal

1 annual net benefit perspective, customers are shown to begin realizing net
2 annual benefits starting in year 5.

3
4 Another example is that of FPL's existing nuclear units. The bulk of their
5 capital costs were paid for in prior years and customers today are benefiting
6 each year from the net annual savings, primarily from lower fuel and
7 environmental costs. The point is that each "generation" of electric
8 customers, to varying degrees that are impossible to accurately predict,
9 benefits from resource options and decisions made years, even decades, earlier
10 and also pay the cost of current resource additions from which they may not
11 fully realize commensurate benefits. The issue of what some refer to as
12 "intergenerational equity" is not unique to nuclear power plant investments.

13 **Q. What is the last of Mr. Meehan's statements that is problematic?**

14 A. Mr. Meehan states: "*FPL has not looked at other non-carbon emitting*
15 *technologies that are, in the long run, potentially more economic than new*
16 *nuclear plants.*" (Page 16, lines 12-14)

17
18 Mr. Meehan's rather vague statement neither identifies which non-carbon
19 emitting technologies he is referring to, nor explains why he believes that
20 these unnamed technologies may be "...potentially more economic..." than
21 Turkey Point 6 & 7.

22

1 However, let's look at one non-carbon emitting technology that is applicable
2 in Florida: photovoltaics (PV). Mr. Meehan appears to be unaware that FPL
3 is actively pursuing PV applications. FPL announced in its 2015 Site Plan the
4 planned installation of three PV facilities by the end of 2016. Each of these
5 PV facilities is approximately 74 MW (nameplate) and they are being sited at
6 locations which offer specific advantages. Thus FPL is already pursuing the
7 most promising non-carbon zero-emission technology that is applicable in
8 Florida.

9
10 However, FPL views PV as being complementary to new nuclear, not as an
11 alternative to new nuclear. The reasons for this view include, but are not
12 necessarily limited to, the following characteristics of Turkey Point 6 & 7: (i)
13 100% of Turkey Point 6 & 7's 2,200 MW are firm capacity that is available
14 both Summer and Winter, (ii) Turkey Point 6 & 7 is projected to operate both
15 day and night for approximately 90% of the hours in a year, and (iii) Turkey
16 Point 6 & 7 will be built on a relatively small parcel of land that FPL already
17 owns. PV does not share these characteristics.

18
19 FPL views new nuclear and PV as resource options which have different roles
20 in FPL's resource plans, not as direct competitors. FPL is actively pursuing
21 both of these resource options.

22
23

1 **REBUTTAL TO DR. JACOBS**

2 **Q. Switching to Dr. Jacobs testimony, is there anything in Dr. Jacobs'**
3 **testimony that you care to comment on?**

4 A. Yes. The majority of Dr. Jacobs' testimony discusses his contention that
5 FPL's projected non-binding cost estimate range is incorrect. FPL witnesses
6 Scroggs and Reed address this in their rebuttal testimonies. However, there is
7 one calculation that Dr. Jacobs presents that I will address from a resource
8 planning perspective.

9 **Q. Please identify and discuss this calculation.**

10 A. Dr. Jacobs' calculation is found in his testimony starting on Page 12, line 7,
11 and continuing on to Page 14, line 2. Dr. Jacobs' analysis approach can be
12 summarized as follows:

- 13 - He starts with the projected breakeven cost for a particular scenario
14 of fuel cost and environmental compliance costs.
- 15 - Then, not allowing any other cost to change, he increases the high
16 end of the non-binding cost estimate range by a particular percentage
17 value until the adjusted high end of the non-binding cost estimate
18 range is now higher than the projected breakeven cost.
- 19 - He then concludes from that arithmetic that the new nuclear unit
20 cannot be feasible with this particular capital cost increase.

21
22 Dr. Jacobs offers the following description of how his approach might work in
23 practice in the following passage in his testimony: "*For example, considering*

1 *the 40-year operating life case shown in FPL witness Brown's testimony, an*
2 *increase of 7.91% in Turkey Point Units 6 and 7 capital costs results in no*
3 *cases of feasibility. For the 60-year operating life case, an increase in capital*
4 *costs of 36.7% results in no cases with feasibility.” (Page 12, lines 11-14)*

5
6 Arithmetically, such an analysis is very simple to produce. And, on first
7 glance, may seem useful. However, such an approach is fundamentally
8 flawed and cannot give meaningful results. Dr. Jacobs errs when he
9 concludes in his testimony passage above that these calculations “...*results in*
10 *no cases of feasibility.”*

11 **Q. Why is this calculation approach fundamentally flawed?**

12 A. It is fundamentally flawed because the approach assumes that nothing – fuel
13 costs, environmental compliance costs, future environmental regulation, load
14 forecasts, costs of CC units, and all other assumptions and forecasts - changes
15 from what has been currently assumed. The only assumption regarding future
16 costs that is allowed to change is Dr. Jacobs' selection of nuclear capital costs.
17 In other words, this approach assumes that every assumption and forecasted
18 value through the year 2087 is perfectly known today and cannot change over
19 the next 72 years, except for nuclear unit capital costs. For only that
20 assumption is Dr. Jacobs free to alter future costs until he gets his desired
21 result. Upon attaining this result, he puts down his pencil and declares that
22 this analysis “...*results in no cases of feasibility.”*

23

1 No one, including Dr. Jacobs, can know the future over the next 72 years with
2 such certainty that they can categorically assume or conclude that none of the
3 other assumptions and forecasts will change over that time period. For
4 example, what if the cost of the Turkey Point 6 & 7 project increases, but so
5 does the cost of natural gas due to new regulations on the commodity
6 extraction processes, affecting the cost of all natural gas purchased in the
7 market? There are many number of “what if” scenarios, and no one can
8 accurately predict them all and reflect them all in an economic analysis.
9 Therefore, Dr. Jacobs’ statements that cost increases in nuclear capital costs of
10 a certain percentage will result in Turkey Point 6 and 7 being not feasible are
11 not reliable.

12 **Q. Are there any statements made by Dr. Jacobs that you are in agreement**
13 **with?**

14 A. Yes. On page 18, lines 1 and 2, Dr. Jacobs states: “...it would be
15 unreasonable at this point for FPL not to continue the pursuit of obtaining its
16 COL.” On that point, I will agree with Dr. Jacobs.

17

18 **CONCLUSIONS**

19 **Q. In regard to the testimonies of Mr. Meehan and Dr. Jacobs, what**
20 **conclusions do you draw?**

21 A. My conclusions can be summarized as follows:
22 - Mr. Meehan’s testimony essentially states that projected CO₂-related
23 and transmission-related benefits for Turkey Point 6 & 7 are

1 significant and the FPSC should perform “*a thorough, in-depth*
2 *evaluation*”. This statement simply ignores the fact that this is what
3 the FPSC does each year in the annual NCR docket.

4 - Mr. Meehan provides no independent forecasts or analyses regarding
5 CO₂ costs or transmission analyses that he believes are superior to
6 those used in FPL’s 2015 feasibility analyses.

7 - Instead, Mr. Meehan simply performs a couple of calculations in
8 which he arbitrarily removes 50% or 100% of the CO₂-related benefits
9 and/or the transmission-related benefits which, unsurprisingly, lowers
10 the economic picture for Turkey Point 6 & 7. He offers no support or
11 back up information regarding why these arbitrarily chosen percentage
12 reductions in projected benefits are reasonable. When these
13 calculations are reviewed critically in light of this testimony, the
14 outcome actually supports the Turkey Point 6 & 7 project with the
15 overwhelming majority of cases projected to be either feasible or
16 potentially feasible.

17 - Dr. Jacobs’ testimony contains a fundamentally flawed analysis
18 approach which is based on the presumption of perfect knowledge of
19 all assumptions and forecasts for the next 72 years. Then by his
20 changing only the capital costs for Turkey Point 6 & 7 to a point where
21 he gets a desired result, Dr. Jacobs tries to state with certainty that the
22 new nuclear units cannot be feasible in the future.

23

1 For these, and other reasons discussed in my testimony, Mr. Meehan's and Dr.
2 Jacobs' testimonies should not be relied upon by the FPSC.

3 **Q. Does this conclude your testimony?**

4 **A. Yes.**

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

**DOCKET NO. 150009-EI
FLORIDA POWER & LIGHT COMPANY**

**IN RE: NUCLEAR POWER PLANT COST RECOVERY AMOUNT
FOR THE YEAR 2016**

REBUTTAL TESTIMONY OF:

JOHN J. REED

1 **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2 **FLORIDA POWER & LIGHT COMPANY**

3 **REBUTTAL TESTIMONY OF JOHN J. REED**

4 **DOCKET NO. 150009-EI**

5 **July 7, 2015**

6

7 **Q. Please state your name and business address.**

8 A. My name is John J. Reed. My business address is 293 Boston Post Road West,
9 Marlborough, Massachusetts 01752.

10 **Q. Have you previously filed direct testimony in this proceeding?**

11 A. Yes, I have.

12 **Q. Please state the purpose of your rebuttal testimony.**

13 A. I have been asked by Florida Power & Light Company (“FPL” or the
14 “Company”) to respond to two arguments made in the direct testimony of OPC
15 witness William Jacobs, Jr. and an argument made in the testimony of the City of
16 Miami’s witness, Eugene Meehan.

17 Witness Jacobs recommends that the Florida Public Service Commission
18 (the “Commission”) require FPL to incorporate higher costs into its non-binding
19 cost estimate for two new nuclear generating units at FPL’s existing Turkey Point
20 (“PTN”) site. (The project to develop two new nuclear units is referred to herein
21 as “PTN 6 & 7” or the “Project.”) Witness Jacobs also attempts to impose a
22 cost cap on the Project.

23 Witness Meehan recommends that the Commission perform a
24 “thorough, in-depth evaluation” (page 9) of PTN 6 & 7. Mr. Meehan appears to

1 believe that such a review should extend over and above the Commission's
2 systematic annual review that takes place in the Nuclear Cost Recovery Clause
3 ("NCRC") proceeding.

4 **Q. Please briefly describe the testimony that was filed by Witness Jacobs.**

5 A. In his direct testimony, Witness Jacobs asserts that FPL's feasibility analysis for
6 the PTN 6 & 7 project is flawed because it does not incorporate actual costs
7 incurred by Westinghouse and Chicago Bridge and Iron ("CB&I"), contractors
8 on the Vogtle and Summer projects, that are higher than those costs reported by
9 the owners of Vogtle and Summer. Witness Jacobs acknowledges that "the
10 precise amount of these additional costs is not publicly available," (page 9) and
11 "it is also very difficult to quantify these additional costs that are being incurred
12 by the contractor" (page 10). Despite these difficulties, Witness Jacobs
13 recommends that FPL obtain binding bids from construction contractors, which
14 he assumes will reflect the increased costs at Vogtle and Summer. Absent
15 obtaining bids, Witness Jacobs recommends that FPL incorporate an estimate of
16 those additional costs into its cost estimate. In providing these
17 recommendations, Witness Jacobs states unequivocally that, "the capital costs to
18 build Turkey Point Units 6 and 7 will be far greater than the publicly reported
19 Vogtle and Summer owners' only costs that are currently being used by FPL in
20 its feasibility analysis" (pages 11-12). His argument relies on the assumption that
21 FPL will retain the same contractors to perform PTN 6 & 7 construction as have
22 been used at the Vogtle and Summer sites, and that FPL will pursue the same
23 contracting strategy that has been used for the Vogtle and Summer projects.
24 Finally, Witness Jacobs recommends that after FPL has performed an updated

1 analysis, the capital cost estimate become a “not-to-exceed cost or cap above
2 which FPL would not seek cost recovery from ratepayers for the Turkey Point
3 Units 6 and 7 project” (page 19).

4 **Q. Please summarize your conclusions regarding the direct testimony of**
5 **OPC Witness Jacobs.**

6 A. The Commission should reject Witness Jacobs’s recommendation that the
7 Commission require FPL to update the capital cost estimate used in FPL’s
8 feasibility analysis to account for increased costs incurred by contractors at the
9 first-of-a-kind (“FOAK”) U.S. AP1000 construction projects in development at
10 the Vogtle and Summer sites. Witness Jacobs ignores cost and schedule
11 improvements that are generally considered in the construction industry to occur
12 between FOAK and subsequent projects using similar technology (also known as
13 “nth-of-a-kind” or “NOAK” projects). Witness Jacobs also assumes that FPL
14 will use CB&I as its module construction contractor for PTN 6 & 7, an assertion
15 for which he provides no support. Finally, Witness Jacobs appears to assume
16 that FPL will use an Engineering, Procurement, and Construction (“EPC”)
17 contracting approach for the PTN 6 & 7 Project that is identical to what has
18 been used for the Vogtle and Summer projects. In fact, FPL has not decided
19 whether it will pursue this approach and may select an alternative contracting
20 strategy.

21 I also believe the Commission should reject Witness Jacobs’s
22 recommendation that the Commission impose a cap on the costs of PTN 6 & 7
23 that FPL can recover from ratepayers. Acceptance of that proposal could put

1 the Commission in a position in which it would disallow prudently-incurred costs
2 from recovery, which is an outcome that the NCRC is intended to prevent.

3 **Q. Has Witness Jacobs presented similar proposals in Nuclear Cost Recovery**
4 **proceedings in the past?**

5 A. Yes, and each time they were rejected by the Commission. In fact, OPC
6 representatives have recommended some version of cost-capping, cost-sharing,
7 or a hindsight-based opinion on prudence for FPL's Extended Power Uprate
8 Project in 2010, 2011, 2012, and 2013. The Commission determined each time
9 that the proposals were improper applications of the prudence standard and/or
10 inconsistent with the Nuclear Cost Recovery statute's direction that all prudently
11 incurred costs shall be allowed for recovery.

12 **Q. Should the Commission require FPL to obtain binding bids from**
13 **construction contractors, as Witness Jacobs recommends?**

14 A. No. As described in the testimony of FPL Witness Scroggs, the Company has
15 not made any determinations with regard to the contracting approach it will take
16 for PTN 6 & 7. It would not be appropriate to seek contracting terms from
17 vendors for a contracting approach that FPL may not pursue. In addition, it is
18 highly unlikely that contractors would be willing to make any commitments in a
19 formal bidding process at this stage of the PTN 6 & 7 Project's development.
20 For a project of this scale, vendors would require a defined contract structure, a
21 project development schedule, and approval from the Commission for the
22 Project to move forward before they would be willing to submit any form of
23 competitive, binding bids for engineering, procurement, or construction services.

1 Even if FPL were to seek binding bids for a form of a contract, it is
2 unclear whether Witness Jacobs would consider the significant expense FPL
3 would incur to obtain these bids to be related to FPL's costs to obtain a
4 Combined Operating License ("COL") for the Project and, thus, available for
5 current recovery from ratepayers.

6 **Q. Absent binding bids from construction contractors, Witness Jacobs**
7 **recommends on page 16 of his direct testimony that, "[a]t a minimum, the**
8 **feasibility analysis should be corrected by FPL to reflect the higher costs**
9 **experienced in the Vogtle and Summer projects including the owners'**
10 **costs and an estimate of the contractor's costs related to the Vogtle and**
11 **Summer projects." Do you agree?**

12 **A.** No. Witness Jacobs's recommendation ignores the fact that schedule and budget
13 performance between FOAK and NOAK projects tend to improve. For
14 instance, the National Energy Technology Laboratory, in collaboration with the
15 U.S. Department of Energy has stated that "subsequent installations will
16 normally cost less than the first plant. Along with lower capital costs, efficiency
17 and reliability will also tend to improve."¹ Specific to nuclear generation, the
18 World Nuclear Association ("WNA") performed a survey in 2013 concerning the
19 relationship between nuclear licensing and commercial activities undertaken
20 during the development of new nuclear projects. In its summary report, the
21 WNA stated that "[a]lmost all respondents who have had experience with a
22 series of nuclear plants confirm that the schedule of the following units ('nth'
23 units) is shorter than that of the first one. A country with significant experience

1 in this respect is France. In the US, the concepts of ‘lead plants’ and ‘one issue,
2 one review’ help to generally shorten time schedules for all subsequent plants.”²

3 Other studies demonstrate this concept as well. A 2004 report by the
4 University of Chicago analyzed prior studies of “learning rates”— the
5 proportional cost reduction resulting from doubling the number of plants built—
6 for FOAK nuclear construction in both the United States and other countries.
7 The study found that “reductions in capital costs between a first new nuclear
8 plant and some nth plant of the same design can be critically important to
9 eventual commercial viability” and estimates a learning rate of roughly 3 to 10
10 percent in the U.S.³ A 2011 follow-up study reiterated these findings.
11 According to the study team, “the total FOAKE [first-of-a-kind engineering]
12 cost for GW-scale reactors is on the order of \$800 million per design.” If
13 amortized in the cost of an initial plant, FOAKE costs represent roughly 11
14 percent of the total overnight capital cost estimate.⁴

15 **Q. Do you agree with Witness Jacobs that a cap should be applied to FPL’s**
16 **recovery of costs related PTN 6 & 7?**

17 A. No, I do not. Witness Jacobs’s recommendation is inconsistent with the
18 principles of the NCRC, and if it were accepted it could lead to the disallowance
19 of costs that were otherwise determined to be prudently incurred. This would
20 put FPL at risk for factors that are completely out of its control, which is a
21 situation that is inconsistent with the NCRC.

22 **Q. Why do you believe Witness Jacobs’s recommendation is inconsistent with**
23 **the NCRC?**

1 A. The NCRC states that alternative cost recovery mechanisms shall “promote
2 electric utility investment in nuclear or integrated gasification combined cycle
3 power plants and allow for the recovery in rates of all such prudently-incurred
4 costs.”⁵ There is no mention in the rule of a cost cap, over which prudently-
5 incurred costs would no longer be available for recovery. In essence, Witness
6 Jacobs’s recommendation regarding the incorporation of a cost cap in the
7 Commission’s review process calls for a reversion to the highly unsuccessful all-
8 or-nothing “used and useful” regulatory paradigm that prevailed in the 1980s.

9 **Q. Please explain.**

10 A. The regulatory processes applied to the development of nuclear generation in the
11 1980s were characterized by significant cost disallowances, at times owing to
12 results-oriented hindsight reviews that determined whether plants turned out to
13 be economical a decade or more after construction was begun. The standards
14 used by regulators at that time evolved from traditional prudence reviews to
15 include an “economically used and useful” standard that, based on hindsight,
16 determined what portion of a plant’s prudently-incurred cost was “economically”
17 useful in providing service to customers. The recovery of prudently-incurred
18 costs was further narrowed by the adoption of more onerous standards such as
19 an “economic benefits test” and eventually simple “risk sharing,” whereby costs
20 were simply declared unrecoverable on the basis that the total cost was too large
21 for customers alone to bear. By recommending a cost cap above which costs
22 would presumably be disallowed for rate recovery regardless of the
23 Commission’s views on the prudence or imprudence of the decisions made by
24 the utility, Witness Jacobs is essentially calling for a return to the prior paradigm.

1 The Nuclear Cost Recovery statute, however, strongly suggests that the Florida
2 Legislature wished to provide a framework within which the Commission has the
3 opportunity to address and avoid many flawed aspects of those past regulatory
4 processes.

5 **Q. How would a proper application of the prudence standard work?**

6 A. A proper application of the prudence standard with regard to the allowance or
7 disallowance of costs involves: (a) establishing the prudence or imprudence of
8 management decision-making or actions, allowing the recovery of all prudently-
9 incurred costs, and (b) if imprudence is established, determining which costs
10 were higher than they would have been had management acted prudently and
11 then disallowing those costs. Under this construct, the decision to continue with
12 the project is simply one of the decisions for which a prudence review is
13 appropriate based on all of the usual rules for such a review, including a
14 prohibition on the use of hindsight to judge prudence.

15 **Q. Please briefly describe the testimony that was filed by City of Miami
16 Witness Meehan.**

17 A. In his direct testimony, Witness Meehan recommends that the Commission
18 perform an in-depth analysis of FPL's feasibility analysis to avoid a situation
19 where "an investment such as Turkey Point units 6 and 7 is initially approved,
20 that gradual investments are made over time, that despite changing circumstances
21 continued creeping investments are made without a fundamental re-examination,
22 that sunk costs build up, and that ultimately the plant is justifiably completed
23 based on going forward cost analysis but results in much higher costs for

1 customers than the alternative because sunk costs that are ignored in the
2 economic analysis are reflected in the rate base” (pages 6-7).

3 **Q. Do you share Witness Meehan’s concern regarding the need for an in-**
4 **depth analysis of FPL’s feasibility analysis?**

5 A. No, for two reasons. First, the review Mr. Meehan suggests is already taking
6 place. The Commission is currently afforded and makes use of such an in-depth
7 analysis in the annual NCRC process. The NCRC was established to provide
8 ongoing reviews of the management of nuclear development projects such as
9 PTN 6 & 7. The annual NCRC proceedings have provided an opportunity for
10 exactly the kind of assessment Mr. Meehan describes for the past seven years,
11 and will continue to do so throughout the entire period of PTN 6 & 7
12 development.

13 In addition, the issue that Witness Meehan describes (*i.e.*, the
14 accumulation of sunk costs that are determined to be justifiable but that are
15 ignored in periodic economic analyses) is more relevant to after-the-fact
16 prudence reviews such as those I described above from the 1980s era. The risk
17 that concerns Witness Meehan is greatly diminished through regulatory processes
18 such as the NCRC, in which annual reviews allow the utility, intervenors, and this
19 Commission to systematically evaluate the economics of a project.

20 **Q. Does this conclude your testimony?**

21 A. Yes, it does.

1 Endnotes:

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- 2 ¹ National Energy Technology Laboratory/U.S. Department of Energy, “Quality Guidelines for
3 Energy System Studies: Technology Learning Curve (FOAK to NOAK),” August 2013.
- 4 ² World Nuclear Association, “Licensing and Project Development of New Nuclear Plants,”
5 January 2013.
- 6 ³ The University of Chicago, “The Economic Future of Nuclear Power”, August 2004.
- 7 ⁴ The University of Chicago, “Analysis of GW-Scale Overnight Capital Costs”, November 2011.
- 8 ⁵ Nuclear Power Plant Cost Recovery Rule, Section 25-6.0423, F.A.C.

**CERTIFICATE OF SERVICE
DOCKET NO. 150009-EI**

I HEREBY CERTIFY that a true and correct copy of the foregoing rebuttal testimony of S. Scroggs, S. Sim, and J. Reed was served by electronic mail this 7th day of July, 2015 to the following:

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