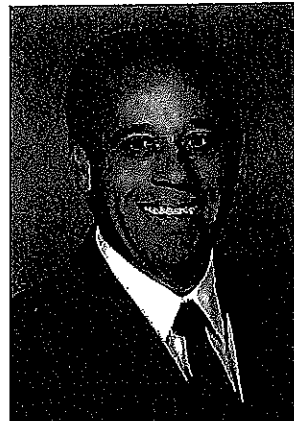


#1



Manuel B. Miranda

Vice President, Power Delivery

Manny Miranda is senior vice president of power delivery for Florida Power & Light Company (FPL). He is responsible for the planning, engineering, construction, maintenance and operations of the company's transmission, substation and distribution facilities. Mr. Miranda was named to this position in April 2013.

Prior to his current role, Mr. Miranda served as vice president of transmission & substation, and before that, as vice president of distribution system performance, where he was responsible for FPL's Storm Secure initiative to substantially strengthen the distribution infrastructure against future hurricanes. Mr. Miranda has held a variety of roles within the customer service and distribution areas of the business, including commercial and industrial manager and roles in engineering and dispatch operations. He joined FPL in 1982.

Mr. Miranda holds a Bachelor of Science degree in mechanical engineering from the University of Miami and an MBA from the Nova Southeastern University. He serves on the Board of Governors for NSU's H. Wayne Huizenga School of Business and Entrepreneurship and on the Board of Directors for the Southeastern Electric Exchange (SEE) and Association of Edison Illuminating Companies (AEIC). Previously, Mr. Miranda has served on the boards of both the Florida Reliability Coordinating Council and the North American Transmission Forum.

Mr. Miranda has won numerous industry awards throughout his career, most recently the Association of Cuban Engineers Engineer of the Year Award and the Alumnus of Distinction Award from the University of Miami College of Engineering.

Florida Power & Light Company is the third-largest electric utility in the United States, serving approximately 4.7 million customer accounts across nearly half of the state of Florida. As of year-end 2013, FPL's typical 1,000-kWh residential customer bill is approximately 25 percent lower than the national average and the lowest in Florida among reporting utilities. FPL's service reliability is better than 99.98 percent, and its highly fuel-efficient power plant fleet is one of the cleanest among utilities nationwide. The company was recognized in 2014 as the most trusted U.S. electric utility by Market Strategies International, and has earned the national ServiceOne Award for outstanding customer service for an unprecedented 10 consecutive years. A leading Florida employer with approximately 8,900 employees, FPL is a subsidiary of Juno Beach, Fla.-based NextEra Energy, Inc. (NYSE: NEE). For more information, visit www.FPL.com.



Energy Secretary: FPL 'leads' with resilient, 'smart' power grid

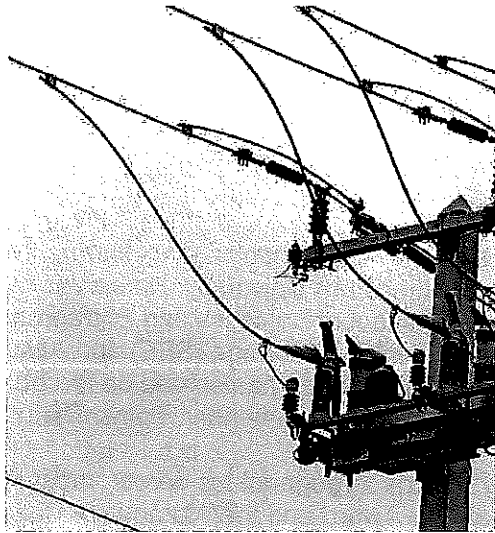
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HIGHLIGHTS

Sec. of Energy Ernest Muniz announces \$220 million to further work on modernizing the national electrical grid

FPL's hardening projects are 'cutting edge' and what other utilities need to do, he said

Smart technology and use of data is key to many improvements



< 1 of 5 >

Recently hardened energy grid equipment in Fort Lauderdale. ON Thursday, Secretary of Energy Ernest Moniz tours facilities in Fort Lauderdale and Miami and examined FPL's hardening of the electrical grid.
CHARLES TRAINOR JR. - ctrainor@miamiherald.com

BY LEILA MILLER
lmiller@miamiherald.com

Modernizing the country's electrical infrastructure is high on the U.S. Department of Energy's agenda — and the head of the agency said Thursday that Florida Power & Light has taken the lead.

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At the end of a tour of FPL facilities highlighting the utility's initiatives to strengthen its electrical grid, Energy Secretary Ernest Moniz announced \$220 million in federal funding for a new multiyear grid modernization program.

"Modernizing the U.S. electrical grid is essential to reducing carbon emissions, creating safeguards against attacks on our infrastructure, and keeping lights on," Moniz said in remarks to the press at an FPL facility in Miami. "This public-private partnership between our National Laboratories, industry, academia, and state and local government agencies will help us further strengthen our ongoing efforts to improve our electrical infrastructure so that it is prepared to respond to the nation's energy needs for decades to come."

DOE's National Laboratories and other partners will receive the funding, aimed at supporting research to strengthen the country's grid in light of climate-change threats.

"Climate change is certainly something we have to react to — that hardening of infrastructure is part of that," Moniz said.

"Unfortunately we have to be prepared for more extreme weather, more damage from storm surges, hurricanes."

But he emphasized that FPL — which serves about half of Florida — stands out in its innovations to strengthen its grid.

"FPL really is on the cutting edge of addressing a grid for the 21st century and particularly in the area of resilience," he said. "It's really what we need."

Moniz toured the utility's newly remodeled System Control Center in Miami, as well as a substation and a nearby site in Fort Lauderdale where hardening activities are underway. He arrived in Florida two days after President Barack Obama pressed for clean energy and technological innovation in his State of the Union Address.

In the past 10 years, FPL has invested more than \$2 billion in producing "smart" technology for its grid, cutting emergency response times and increasing its resilience in severe weather, including hurricanes.

"We're working to build the strongest grid in the world," said Manny Miranda, vice president of power delivery for FPL. "In 2004 and 2005, we experienced seven storms in 18 months. These programs help build a smarter and stronger grid. The benefits have provided reliability and lowered operating costs while really providing better customer service."

To strengthen or "harden" its electric grid, FPL has inspected 1.2 million utility poles, cleared vegetation from 120,000 miles of power lines, and installed flood mitigation and monitoring equipment at substations. It has created an interconnected information communication system between its equipment and its System Control Center. Vans equipped to act as "mobile command centers" can be deployed to high-profile events to relay electrical information to the center and the crews can send information to the center from iPads. During emergencies, aerial drones will be able to take photos of inaccessible areas, cutting emergency response times.

"The biggest concern with hurricanes is trees — they can take the lines out," said Kristi Baldwin, FPL's director of IT business solutions. Instead of having to send helicopters, she said, "drones can fly over substations, over lines and can determine failure if there's a power outage."

And the company has made improvements on the household level as well. It has installed 4.8 million "smart" meters that can prevent outages and restore power faster should outages occur. The meters frequently update reports on customers' power use, allowing them to make decisions that can allow them to cut electricity bills.

Stopping first at an operating substation in Fort Lauderdale, Moniz learned how FPL's flood mitigation technology protects its over 600 substations during storms. FPL has installed flood-resistant doors and has sealed windows and other openings in substation vaults, as well as water monitors that let the Control System Center know if flooding occurs.

"We're able to be preventive and know when water can take the equipment out," said FPL President and CEO Eric Silagy. "Whereas

4/8/1

before, water would have risen and would have blown equipment. That saves customers millions of dollars.”

At the second stop nearby, FPL operatives presented a hardening project featuring new automated switches on power lines that can detect and prevent “flickers” and other power interruptions that occur when tree branches fall on power lines. Instead of requiring crews to come to the scene, the switches turn off power to a line if they detect a problem, and are able to isolate the circuit so fewer people are affected by an outage. FPL has also replaced its utility poles with ones that can withstand stronger winds and falling trees during storms.

The last stop featured a tour of the new FPL System Control Center and marked the first time media were granted a visit. Completed in September, the control center features a video wall more than 188 feet wide and 14 feet high, from which operators can view the utility’s power line system for the entire state and execute operations. With control of around 8,700 devices at more than 600 substations, the center can directly restore electricity transmission at substations and quickly address power outages.

“Its like a highway — they’re connected all over the place,” said Ed Batalla, the director of the Grid Control Systems. “Then you say, what if a big [power] line goes off? What happens to the flow? What can we do to make it better?”

Moniz emphasized the importance of improving the grid across the country.

“This is really a big focus,” he said. “We are now looking squarely at electricity end to end.”

RELATED CONTENT

- Video: U.S. Secretary of Energy visits FPL
-



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PA Consulting Group honours North American utilities for excellence in reliability at the 2015 ReliabilityOne™ awards ceremony

23 OCTOBER 2015

Florida Power & Light Company Takes Top Honour at the 15th Annual ReliabilityOne™ Awards Ceremony - Receives National ReliabilityOne™ Excellence Award

Last night PA Consulting Group (PA) announced the recipients of the 15th Annual ReliabilityOne™ Awards. These recognise North American utilities in a number of critical industry categories including: reliability, storm response, technology and innovation, and customer engagement. PA Consulting Group's ReliabilityOne™ Awards are widely considered one of the most prestigious honours in the electric utility industry, recognizing organisations that provide their customers with the highest levels of reliability.

For the 2014 calendar year, PA recognised six regional large investor owned utilities across the U.S. The selections were based on overall system wide performance in both outage duration and frequency. In addition, PA awarded its annual National ReliabilityOne™ Excellence Award to the one investor owned utility that demonstrated superior leadership, innovation and achievement in the area of electric reliability. PA also recognised three winners for Outstanding Reliability Performance for Midsize Utilities.

"The ReliabilityOne™ Awards program recognises electric utilities for providing customers with the highest levels of reliability in the industry," said Jeff Lewis, PA Consulting Group's ReliabilityOne™ Program Director. **"With the energy industry continuing to be challenged by new regulations and threats such as cyber-attacks, it is imperative that we recognise the leaders in this industry who are paving the way with innovative technology and superior customer engagement. Our ReliabilityOne™ recipients take great pride in protecting the reliability of the electric system."**

Additional categories selected from those honoured included the utility that had the Outstanding Response to a Major Outage Event, Outstanding System-Wide Reliability, Outstanding Customer Engagement, Outstanding Technology and Innovation, and Outstanding Outage Response Time.

PA also recognised several individuals for outstanding personal achievement in the area of electric reliability including Lisa Primeggia of Con Edison, Jorge Valdes of Florida Power & Light, and Jim Prothero of We Energies.

National ReliabilityOne™ Excellence Award recipient:

PA's National ReliabilityOne™ Excellence Award goes to a company that is a consistent top performer in the industry. The utility honoured is one that has demonstrated a tremendous commitment to maintaining reliability for their customers from every level of the organisation.

OPC 005111
FPL RC-16

6/18/15

improving reliability for their customers from every level of the organization.

This year's National ReliabilityOne™ Excellence Award was presented to Florida Power & Light Company.

Florida Power & Light Company (FPL) is an incredibly focused organization that is embracing technology and innovation as they address critical issues affecting reliability for their customers. FPL is focused on all aspects of reliability including momentary outages, power quality, sustained outages and storm response. FPL's continued investment in new technology and innovation has allowed them to take significant steps towards strengthening their infrastructure, enhancing analytics, developing real time monitoring and predictive capabilities, providing field crews with extraordinary information, pushing the envelope on research and development, and maximizing efficiency. The overall result is better service quality for their customers.

This year's six regional ReliabilityOne™ Award recipients are:

- Northeast Region – Consolidated Edison Company of New York
- Mid-Atlantic Region – Public Service Electric & Gas Company
- Southeast Region – Florida Power & Light Company
- West Region – San Diego Gas & Electric (10th Anniversary)
- Midwest Region – We Energies
- Plains Region – Xcel Energy Minnesota

Outstanding Reliability Performance for Midsize Utility Award recipients are:

- Midsize Utility – Indianapolis Power & Light Company
- Midsize Utility – Mississippi Power Company
- Midsize Utility – PNM, Public Service Co. of New Mexico

2015 ReliabilityOne™ Award recipients for Outstanding Performance are:

- Outstanding Customer Engagement – Public Service Electric & Gas Company
- Outstanding Technology & Innovation – Florida Power & Light Company
- Outstanding Response to a Major Outage Event – San Diego Gas & Electric
- Outstanding System-Wide Reliability – Consolidated Edison Company of New York
- Outstanding Outage Response Time – Public Service Electric & Gas Company

Public Service Electric & Gas Company (PSE&G) received the award in the category of Outstanding Customer Engagement. PSE&G received the award for successfully managing multiple channels to ensure that key stakeholders including customers, regulators, government officials, and the media all receive clear and consistent messaging during both blue-sky and major events. PSE&G's corporate communications department manages amongst the industry's largest social media engagement with over 72K Twitter followers, nearly 60K Facebook followers, more than 1.2M email accounts, and a significant presence on LinkedIn. Supporting these channels PSE&G's dedicated blog, Energize, ensures that customers have access to key programs such as their Energy Strong storm resiliency and hardening effort, solar loan and energy efficiency programs reach their expansive customer base.

In addition, PSE&G has a proactive approach to communications. They harness their website, online outage map, press releases, both email and text communications, and a dedicated portal for its municipalities to ensure customers are aware of its major event and storm restoration activities. These can include outage maps, estimated time of restoration, resource allocation and status, and other key points throughout the course of an event: before, during, and after.

7/81



PA CONSULTING GROUP RECOGNISES NORTH AMERICAN UTILITIES FOR EXCELLENCE IN RELIABILITY AT THE 2014 RELIABILITYONE™ AWARDS

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San Diego Gas & Electric takes top honor - National ReliabilityOne™ Excellence Award

19 November 2014

Last night (18 November) PA Consulting Group (PA) announced the recipients of its annual 2014 ReliabilityOne™ Awards that recognise North American utilities in a number of critical industry categories including: reliability, storm response, technology and innovation, and customer engagement. PA Consulting Group's ReliabilityOne™ awards are widely recognised as one of the most prestigious honors in the electric utility industry, recognising organisations that provide their customers with the highest levels of reliability.

This year PA recognised six regional ReliabilityOne™ winners from utilities across the U.S. for the 2013 calendar year. The selections were based on overall system wide performance in both outage duration and frequency. PA awarded its annual National ReliabilityOne™ Excellence Award to one of its winners that demonstrated superior leadership, innovation and achievement in the area of electric reliability. PA also selected from its group of winners, the utility that had the Best Response to a Major Outage Event and the utility with the most Outstanding System-Wide Reliability.

Of note, PA expanded its program to include Outstanding Reliability Performance for Midsize Utilities and introduced two new award categories – Outstanding Customer Engagement and Outstanding Technology and Innovation.

National ReliabilityOne™ Excellence Award recipient:

PA's National ReliabilityOne™ Excellence Award goes to a company that is a consistent top performer in the industry and is one that has demonstrated a tremendous commitment to maintaining reliability for their customers from every level of the organisation.

This year's National ReliabilityOne™ Excellence Award was presented to San Diego Gas & Electric. San Diego Gas & Electric (SDG&E) is constantly striving to optimise processes and moving towards integrating current tools with new technology to help manage information. For example, they have pioneered the use of microgrid technology in one of their most remote and difficult communities to serve. Even more notable, is the fact that they went from a pilot microgrid demonstration project to quickly leveraging the new technology to restore customers during two outages in 2013 which included windstorms and intense thunder. The microgrid utilises local power generation, energy storage, and automated switching to create a more robust, resilient grid that can dynamically react to changing conditions.

In addition to SCADA (supervisory control and data acquisition) and CIS (customer information system) integration, they deployed AMI (advanced

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metering infrastructure) to 99.9 percent of their customers – processing over 80 million reads per day and are developing new network monitoring and analytic tools to improve operational efficiency and reduce device downtime by providing analysts with near real-time results necessary for expediently troubleshooting network issues and optimising network performance.

"We look forward to our ReliabilityOne™ event every year because it gives us a chance to celebrate utilities that have clearly demonstrated a commitment to excellence in a sector that is facing constant challenges in the form of talent, technology, and increasingly severe weather events," said Jeff Lewis, PA Consulting Group Program Director for ReliabilityOne™. "Keeping reliability as a priority in this environment demonstrates a dedication to customers, and these companies have set the standard in the industry by providing the tools, responsiveness, and leadership necessary to blaze the trail."

This year's six regional ReliabilityOne™ awards recipients are:

Northeast Region - Consolidated Edison Company of New York

Mid-Atlantic Region - Public Service Electric & Gas Company

South Region - Florida Power & Light

West Region - San Diego Gas & Electric

Midwest Region - We Energies

Plains Region - Kansas City Power & Light

Outstanding Reliability Performance for Midsize Utility award recipients are:

Midsize Utility - Vectren Energy Delivery

Midsize Utility - Narragansett Electric Company (operating as National Grid)

New to the program this year, PA expanded its Outstanding Reliability Performance to include the top Midsize Utilities. Both Vectren and Narragansett (operating as National Grid) delivered exceptional results. Narragansett's (operating as National Grid) reliability programs are leading the way in National Grid's overall partnership with its customers in Rhode Island -- and Vectren Energy Delivery of Indiana posted their best reliability results in the last ten years, over 60 percent better than our national average.

2014 ReliabilityOne™ award recipients for outstanding performance are:

Outstanding Customer Engagement - San Diego Gas & Electric

Outstanding Technology & Innovation - Florida Power & Light

Outstanding Response to a Major Outage Event - Narragansett Electric Company (National Grid)

Outstanding System Wide Reliability - Consolidated Edison Company of New York

San Diego Gas & Electric received the award in the new category of Outstanding Customer Engagement due to their ability to embrace communication across multiple channels to provide accurate information during both blue-sky conditions and major weather events. They have seized the opportunity to deliver a positive shift in their ability to engage with their customers directly in real-time through their optimised website, mobile application, and their presence on social media. In addition, they developed an Energy Solutions Network to partner with over 250 community-based organisations to connect customers to solutions which contribute to system reliability - and they have taken extra steps to engage with customers with medical conditions, or life sustaining equipment, and rural customers to ensure their well-being during an emergency or outage through increased communications efforts.

Florida Power & Light won this year's new Technology & Innovation award because of their leadership in embracing the benefits that new technology can provide to their overall outage restoration and management process. They have demonstrated that by breaking through the barriers to innovation organisations can achieve exceptional results.

Florida Power & Light (FPL) leveraged the considerable skills of their

of training on both tablets and smart phones that provide the same organisation with an unprecedented level of information regarding system status and outage information. Through their application, both field staff and management have the ability to instantly "ping" (query status of customers' electric supply) meters and maintain full situational awareness during any outage in real-time. Their system provides a level of reliability information to field personnel that is rarely seen in the industry.

PA awarded Narragansett Electric Company (National Grid) the achievement of Outstanding Response to a Major Event in recognition of their tremendous restoration efforts. Narragansett responded to Nor'easter "NEMO" - a major storm that brought high winds and heavy snow causing significant damage to their electric infrastructure and interrupting power to over 35 percent of their customers, as well as affecting 99 percent of the communities served.

Restoration was completed in just over four days, much faster than the six to 10 days required by many other utilities during similar sized events. Pre-mobilisation began 48 hours prior to the first outage and by anticipating the difficulties and risks associated with a winter storm of this magnitude, the Company enlisted nearly 1,200 field crews, including approximately 930 external crews, to assist with restoration.

Con Edison was awarded Outstanding System-Wide Reliability for being the utility that achieved the best system wide reliability in the U.S. - Customers served by Con Edison experienced an average outage duration of less than 20 minutes per year compared to an industry average of nearly 130 minutes. This result is not only better than the industry first quartile, but nearly 30 minutes better than even the first decile. Con Edison is looking to improve and innovate through business processes and technologies to become smarter, stronger, and more sustainable.

Lewis added, "This program began back in 1999 as a way to recognise utilities that were taking the lead in setting a whole new standard for reliability. Those utilities are still leaders, and have transformed their organisations, systems, processes, and cultures - demonstrating to the industry what tremendous improvements are achievable. We are proud and honored to present these awards to the utilities setting the gold standard in the industry every single day."

The awards reception was held at the New York Academy of Sciences at 7 World Trade Center in New York City before an audience that included senior management at leading utilities, industry regulators and energy industry experts. This year's event also included an Executive Forum where panelists from Con Edison, Ambri, Goldman Sachs and SNR Denton focused on how technology and regulatory change is driving a customer-centric transformation of the utility.

-ENDS-

For more information on PA's expertise in energy and utilities, please click [here](#).

<http://www.paconsulting.com/introducing-pas-media-site/releases/pa-consulting-group-recognises-north-american-utilities-at-the-2014-reliability-one-awards-19-november-2014/>

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FLA IOU T&D SAIDI / MAIFIE

| SAIDI | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2015 vs. 2006 |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|------------------|
| | FPL | 79.8 | 76.2 | 81.0 | 82.5 | 81.3 | 82.9 | 65.8 | 65.6 | 66.6 | 61.4 |
| FPUC | 236.7 | 192.0 | 249.8 | 420.2 | 206.5 | 255.6 | 275.1 | 293.3 | 192.0 | 255.1 | |
| DEF | 87.8 | 87.1 | 92.7 | 93.9 | 102.2 | 97.7 | 79.7 | 95.4 | 93.5 | 87.9 | |
| TECO | 83.6 | 95.5 | 83.2 | 100.1 | 100.6 | 94.0 | 95.6 | 95.2 | 95.3 | 94.0 | |
| Gulf | 215.2 | 133.7 | 138.4 | 146.5 | 159.5 | 116.5 | 140.9 | 100.1 | 102.7 | 94.9 | |

| Other IOU SAIDI Avg. | | > than FPL |
|----------------------|-------|---------------|
| Major (w/o FPUC) | 128.9 | 50% |
| All | 155.8 | |

| FPL T&D MAIFIE | | 2015 vs. 2006 |
|----------------|------|------------------|
| 12.0 | 12.1 | 33% |
| 11.2 | 11.6 | |
| 9.5 | 9.3 | |
| 10.7 | 9.7 | |
| 9.3 | 9.3 | |
| 8.1 | 8.1 | |

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FPL Targeted 2014 SAIDI Benchmarking Data:

| State | Utility | SAIDI | Customers | Note |
|----------------|--------------------------------------|--------|-----------|------|
| Alabama | Alabama Power | N/A | 1,450,784 | 1 |
| Florida | Duke Energy Florida | 101.22 | 1,697,361 | |
| Florida | Florida Power & Light | 72.10 | 4,729,392 | |
| Florida | Gulf Power | N/A | 444,047 | 1 |
| Florida | Tampa Electric | 99.51 | 712,169 | |
| Georgia | Georgia Power | 102.76 | 2,333,921 | |
| Mississippi | Entergy Mississippi | 184.40 | 446,673 | |
| Mississippi | Mississippi Power | N/A | 186,382 | 1 |
| North Carolina | Duke Energy Carolinas, LLC | 138.00 | 1,894,482 | |
| North Carolina | Duke Energy Progress (NC) | 124.00 | 1,312,953 | |
| South Carolina | Duke Energy Carolinas, LLC | 126.00 | 557,449 | |
| South Carolina | Duke Energy Progress (SC) | 128.00 | 165,121 | |
| South Carolina | South Carolina Electric & Gas | 97.33 | 681,515 | |
| Virginia | Appalachian Power - VA | 334.20 | 524,605 | |
| Virginia | Dominion Virginia Power | 113.00 | 2,400,000 | |
| 2014 Average | All Investor Owned Utilities (IOU's) | 128.40 | | 2 |

Source: PA Consulting's 2014 ReliabilityOne™ Benchmark Database

- Notes: All SAIDI calculations include Transmission & Distribution and unless otherwise noted using IEEE 2.5 Beta Method excluding Major Event Days
1. Methodology used varies significantly from IEEE's 2.5 Beta Method as well as the one used by FPL and should not be used for comparison purposes
 2. Straight Average for > 150 Investor Owned Utilities' (IOU's) 2014 SAIDI entries in PA Consulting's ReliabilityOne™ Benchmark Database

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FPL 72.1
 NATH AVG. 128.4

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 IEEE
 63.7



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U.S. Mainland Hurricane Strikes by State, 1851-2004

The following table is derived from NOAA Technical Memorandum NWS-TPC-4

THE DEADLIEST, COSTLIEST, AND MOST INTENSE UNITED STATES HURRICANES FROM 1851 TO 2004 (AND OTHER FREQUENTLY REQUESTED HURRICANE FACTS)

by
Eric S. Blake, Jerry D. Jarrell (retired) and Edward N. Rappaport
NOAA/NWS Tropical Prediction Center
Miami, Florida

Christopher W. Landsea
NOAA/AOML Hurricane Research Division
Miami, Florida

Full report available in PDF format.

Hurricane direct hits on the mainland U.S. coastline and for individual states 1851-2004 by Saffir/Simpson category

| Area | Category Number | | | | | All (1-5) | Major (3-5) |
|-----------------------|-----------------|----|----|----|---|-----------|-------------|
| | 1 | 2 | 3 | 4 | 5 | | |
| U.S. (Texas to Maine) | 109 | 72 | 71 | 18 | 3 | 273 | 92 |
| Texas | 23 | 17 | 12 | 7 | 0 | 59 | 19 |
| (North) | 12 | 6 | 3 | 4 | 0 | 25 | 7 |
| (Central) | 7 | 6 | 2 | 2 | 0 | 16 | 4 |
| (South) | 9 | 5 | 7 | 1 | 0 | 22 | 8 |
| Louisiana | 17 | 14 | 13 | 4 | 1 | 49 | 18 |
| Mississippi | 2 | 5 | 7 | 0 | 1 | 15 | 8 |
| Alabama | 11 | 5 | 6 | 0 | 0 | 22 | 6 |
| Florida | 43 | 32 | 27 | 6 | 2 | 110 | 25 |
| (Northwest) | 27 | 16 | 12 | 0 | 0 | 55 | 12 |
| (Northeast) | 13 | 8 | 1 | 0 | 0 | 22 | 1 |
| (Southwest) | 16 | 8 | 7 | 4 | 1 | 36 | 12 |
| (Southeast) | 13 | 10 | 11 | 3 | 1 | 41 | 15 |
| Georgia | 12 | 5 | 2 | 1 | 0 | 20 | 3 |
| South Carolina | 19 | 6 | 4 | 2 | 0 | 31 | 6 |
| North Carolina | 21 | 13 | 11 | 1 | 0 | 46 | 12 |
| Virginia | 9 | 2 | 1 | 0 | 0 | 12 | 1 |
| Maryland | 1 | 1 | 0 | 0 | 0 | 2 | 0 |
| Delaware | 2 | 0 | 0 | 0 | 0 | 2 | 0 |
| New Jersey | 2 | 0 | 0 | 0 | 0 | 2 | 0 |
| Pennsylvania | 1 | 0 | 0 | 0 | 0 | 1 | 0 |
| New York | 6 | 1 | 5 | 0 | 0 | 12 | 5 |
| Connecticut | 4 | 3 | 3 | 0 | 0 | 10 | 3 |
| Rhode Island | 3 | 2 | 4 | 0 | 0 | 9 | 2 |
| Massachusetts | 5 | 2 | 3 | 0 | 0 | 10 | 3 |
| New Hampshire | 1 | 1 | 0 | 0 | 0 | 2 | 0 |
| Maine | 5 | 1 | 0 | 0 | 0 | 6 | 0 |

Notes:

State totals will not necessarily equal U.S. totals, and Texas or Florida totals will not necessarily equal sum of sectional totals.

13/81

Major hurricane direct hits on the mainland U.S. coastline and for individual states
1851-2004 by month.

| Area | Jun | Jul | Aug | Sep | Oct | All |
|-----------------------|-----|-----|-----|-----|-----|-----|
| U.S. (Texas to Maine) | 2 | 4 | 26 | 43 | 17 | 92 |
| Texas | 1 | 1 | 10 | 7 | 0 | 19 |
| (North) | 1 | 1 | 3 | 2 | 0 | 7 |
| (Central) | 0 | 0 | 2 | 2 | 0 | 4 |
| (South) | 0 | 0 | 5 | 3 | 0 | 8 |
| Louisiana | 2 | 0 | 6 | 7 | 3 | 18 |
| Mississippi | 0 | 1 | 3 | 4 | 0 | 8 |
| Alabama | 0 | 1 | 1 | 4 | 0 | 6 |
| Florida | 0 | 1 | 6 | 19 | 9 | 35 |
| (Northwest) | 0 | 1 | 1 | 7 | 3 | 12 |
| (Northeast) | 0 | 0 | 0 | 1 | 0 | 1 |
| (Southwest) | 0 | 0 | 2 | 5 | 5 | 12 |
| (Southeast) | 0 | 0 | 4 | 8 | 3 | 15 |
| Georgia | 0 | 0 | 1 | 1 | 1 | 3 |
| South Carolina | 0 | 0 | 2 | 2 | 2 | 6 |
| North Carolina | 0 | 0 | 4 | 7 | 1 | 12 |
| Virginia | 0 | 0 | 0 | 1 | 0 | 1 |
| Maryland | 0 | 0 | 0 | 0 | 0 | 0 |
| Delaware | 0 | 0 | 0 | 0 | 0 | 0 |
| New Jersey | 0 | 0 | 0 | 0 | 0 | 0 |
| Pennsylvania | 0 | 0 | 0 | 0 | 0 | 0 |
| New York | 0 | 0 | 1 | 4 | 0 | 5 |
| Connecticut | 0 | 0 | 1 | 2 | 0 | 3 |
| Rhode Island | 0 | 0 | 1 | 3 | 0 | 4 |
| Massachusetts | 0 | 0 | 0 | 3 | 0 | 3 |
| New Hampshire | 0 | 0 | 0 | 0 | 0 | 0 |
| Maine | 0 | 0 | 0 | 0 | 0 | 0 |

Notes: State totals do not equal U.S. totals and Texas or Florida totals do not necessarily equal the sum of sectional entries.

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Page last modified: Tuesday, 09-Aug-2011 20:39:37 UTC

Distribution Feeder Hardening/UG

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | TOTAL |
|-------------------------|------|------|------|------|------|------|------|------|------|------|------|------|------|-------|
| CIF | 13 | 35 | 52 | 68 | 36 | 28 | 34 | 58 | 54 | 43 | 157 | 0 | 0 | 578 |
| Community | 0 | 23 | 36 | 10 | 5 | 4 | 13 | 10 | 9 | 16 | 55 | 0 | 0 | 181 |
| Wind Zone | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 10 | 199 | 243 | 457 |
| Geographic | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 15 | 0 | 18 |
| Priority Feeder | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 29 | 55 | 17 | 72 | 57 | 230 |
| Total Hardened per year | 13 | 58 | 88 | 78 | 41 | 32 | 47 | 68 | 92 | 119 | 242 | 286 | 300 | |
| Cumulative Hardened | 13 | 71 | 159 | 237 | 278 | 310 | 357 | 425 | 517 | 636 | 878 | 1164 | 1464 | |
| Underground | 388 | 394 | 406 | 416 | 419 | 427 | 433 | 441 | 446 | 454 | 462 | 470 | 478 | |
| Cumulative Hardened/UG | 401 | 465 | 565 | 653 | 697 | 737 | 790 | 866 | 963 | 1090 | 1340 | 1634 | 1942 | |
| Total # of Feeders | 2933 | 3018 | 3071 | 3100 | 3124 | 3131 | 3142 | 3186 | 3212 | 3232 | 3240 | 3248 | 3256 | |
| % Feeders Hardened | 0% | 2% | 5% | 8% | 9% | 10% | 11% | 13% | 16% | 20% | 27% | 36% | 45% | |
| % Feeders Hardened/UG | 14% | 15% | 18% | 21% | 22% | 24% | 25% | 27% | 30% | 34% | 41% | 50% | 60% | |

CIF/Community # 13 71 159 237 278 310 357 425 488 547 759
 CIF/Community % 2% 9% 21% 31% 37% 41% 47% 56% 64% 72% 100%

AA

15/8/1



FPL POWER DELIVERY FPSC LOGGED COMPLAINTS PER 10,000 CUSTOMERS

| | <u>2006</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2015</u> |
|---------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| # of Logged FPSC Complaints | 132 | 116 | 93 | 76 | 56 | 54 | 57 | 47 | 45 | 46 |
| Avg. Number of Customers | 4409563 | 4496589 | 4509730 | 4499067 | 4520328 | 4547051 | 4576449 | 4626934 | 4708829 | 4775382 |
| Complaints per 10,000 Customers | 0.299 | | | | | | | | 0.096 | 68% |

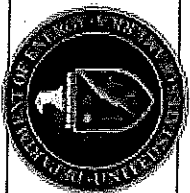
17/81

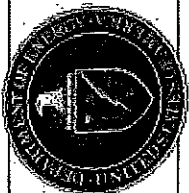
GA

Grid Modernization Initiative

March 2015

18/81





Why Grid Modernization?

The existing U.S. power system has served us well...
but our 21st Century economy needs a 21st Century grid.

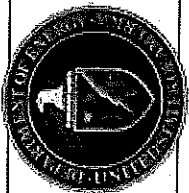
Emerging Threats

Renewables

Extreme Events

New Services

19/8/1



Grid Modernization Vision

*The future grid provides a critical platform for U.S. prosperity, competitiveness, and innovation in a global clean energy economy. It must deliver **reliable, affordable, and clean electricity** to consumers where they want it, when they want it, how they want it.*

Achieve Public Policy Objectives

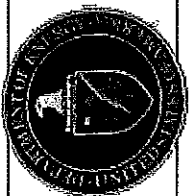
- 80% clean electricity by 2035
- State RPS and EEPS mandates
- Access to reliable, affordable electricity
- Climate adaptation and resilience

Sustain Economic Growth and Innovation

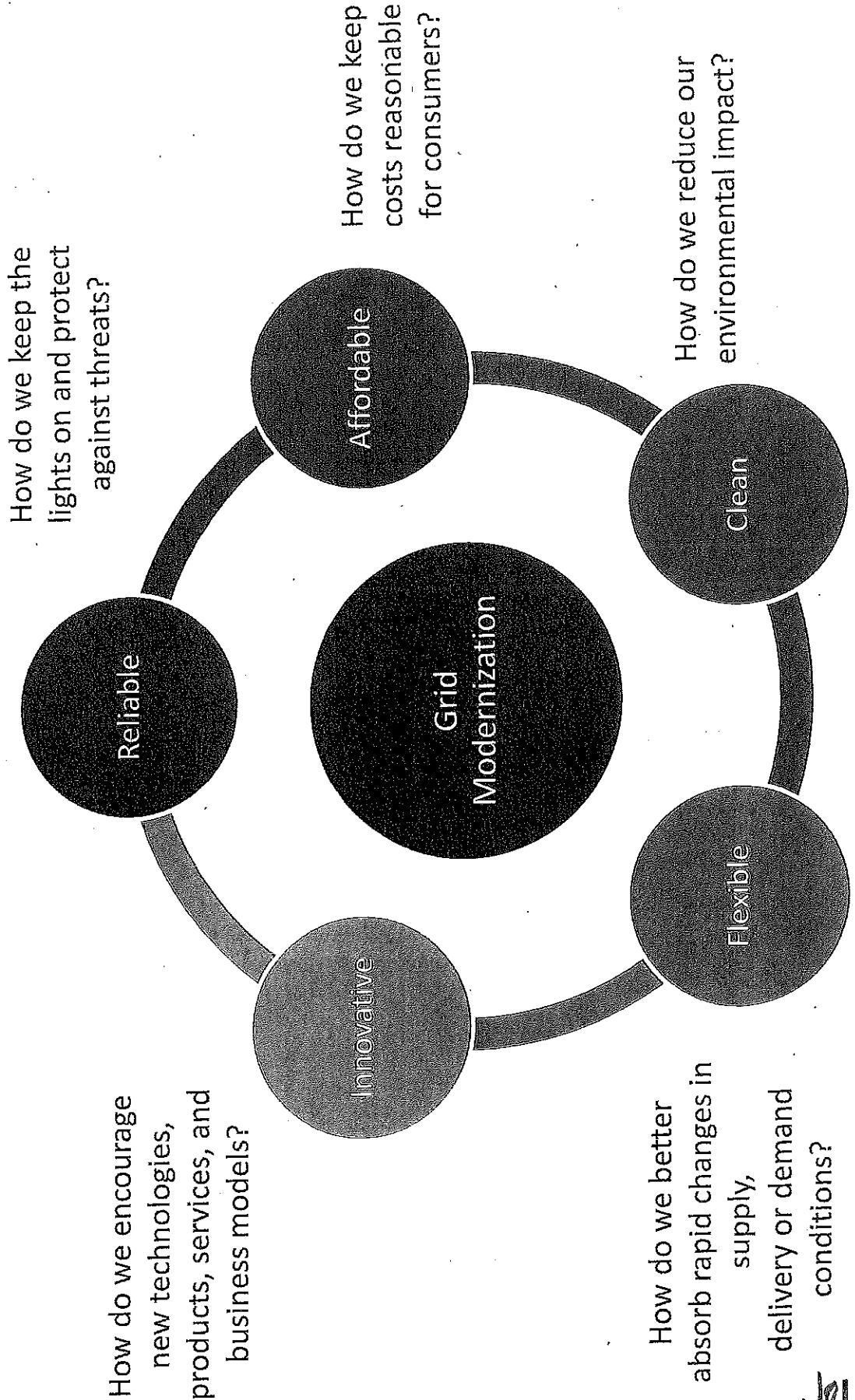
- New energy products and services
- Efficient markets
- Reduce barriers for new technologies
- Clean energy jobs

Mitigate Risks and Secure the Nation

- Extreme weather
- Cyber threats
- Physical attacks
- Natural disasters
- Fuel and supply diversity
- Aging infrastructure



Key Attributes of a Modernized Grid



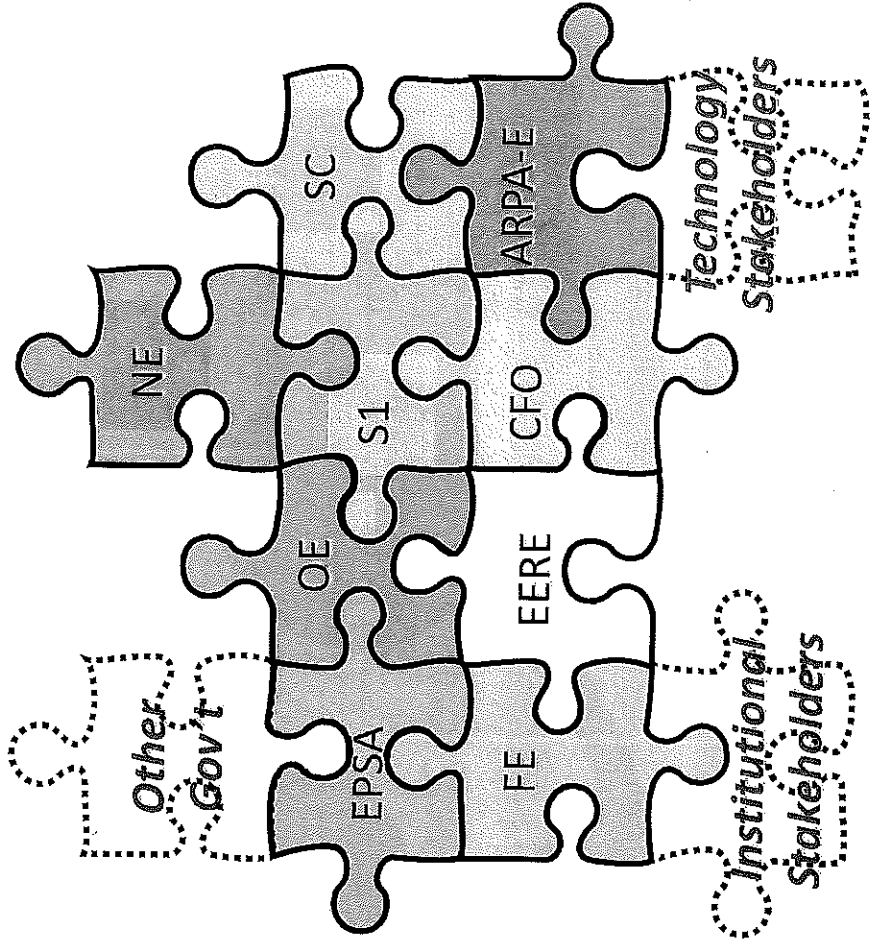
2/18/11



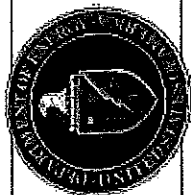
Grid Modernization Initiative

An aggressive five-year grid modernization strategy for the Department of Energy that includes

- Alignment of the existing base activities among the Offices
- An integrated Multi-Year Program Plan (MYPP)
- New activities to fill major gaps in existing base
- Development of a laboratory consortium with core scientific abilities and regional outreach



22/81



Technical Areas

Sensing and Measurements

- Visualization tools that enable complete visibility of generation, loads and grid dynamics across the electric system

Devices and Integrated Systems

- Establish common test procedures and interoperability standards for devices that can provide valuable grid services alone and/or in combination

System Operations and Power Flow

- Develop advanced real-time control technologies to enhance the reliability and asset utilization of T&D systems

Design and Planning Tools

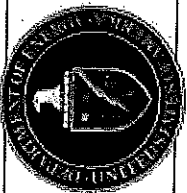
- Create grid planning tools that integrate transmission and distribution and system dynamics over a variety of time and spatial scales

Security and Resilience

- Develop advanced security (cyber and physical) solutions and real-time incident response capabilities for emerging technologies and systems

Institutional Support

- Provide tools and data that enable more informed decisions and reduce risks on key issues that influence the future of the electric grid/power sector



Goals and Outcomes

- This new crosscutting effort will build on past successes and current activities to help the nation achieve at least three key outcomes within the next ten years:
 - > **10% reduction in the societal costs of power outages**
 - > **33% decrease in cost of reserve margins while maintaining reliability**
 - > **50% cut in the costs of wind and solar and other DG integration**
- If achieved, these three key outcomes would yield more than \$7 billion in annual benefit to the U.S. economy
- In addition, our efforts will ensure the future modernized grid is a flexible platform for innovation by entrepreneurs and others who can develop tools and services to empower consumers and help them make informed energy decisions.



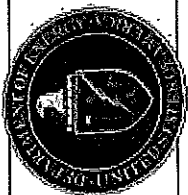
Outputs to Deliver Outcomes

- > **10% reduction in the societal costs of power outages**
 - Deliver new grid architecture that enable controllability across emerging fleet of microgrids and end use devices
 - Deliver next gen sensing and data management platforms that enable full system visibility for adaptive wide area control
 - Deliver new control theory and algorithms to enable adaptive measurement based control and faster restoration
 - Deliver real-time N-K contingency tools to inform and predict outages in the face of threats



Outputs to Deliver Outcomes

- > **33% decrease in cost of reserve margins while maintaining reliability**
 - Deliver a next gen EMS/DMS platform with attributes enabling HPC implementation, algorithms that handle uncertainty, and co-coordination across transmission and distribution
 - New grid architecture that enables real-time wide area controls NOT dependent on traditional contingency analysis
 - Ultra-fast state estimation (< 1sec) and state measurement to arm real-time controls
 - Sensing and data management to enable real-time model validation of distribution circuits under high penetrations of microgrids and distributed resources
 - Demos at LSE and balancing area levels to validate concepts



Outputs to Deliver Outcomes

- > **50% cut in the costs of wind and solar and other DG integration**
 - Deliver next gen EMS/DMS platform with controllability to engage responsive loads in balancing variable gen (HPC, full system transparency for model validation and restoration)
 - Planning tool platform with HPC and capacity to handle uncertainty to enable fast, risk-based planning at industry and state levels
 - Deliver power flow devices (power electronics) to enable flow management at T and D levels to mitigate need for system transmission expansion
 - Define and evaluate alternate market-based control concepts that enhance efficiency of variable gen integration

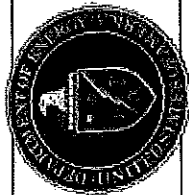


Implementation

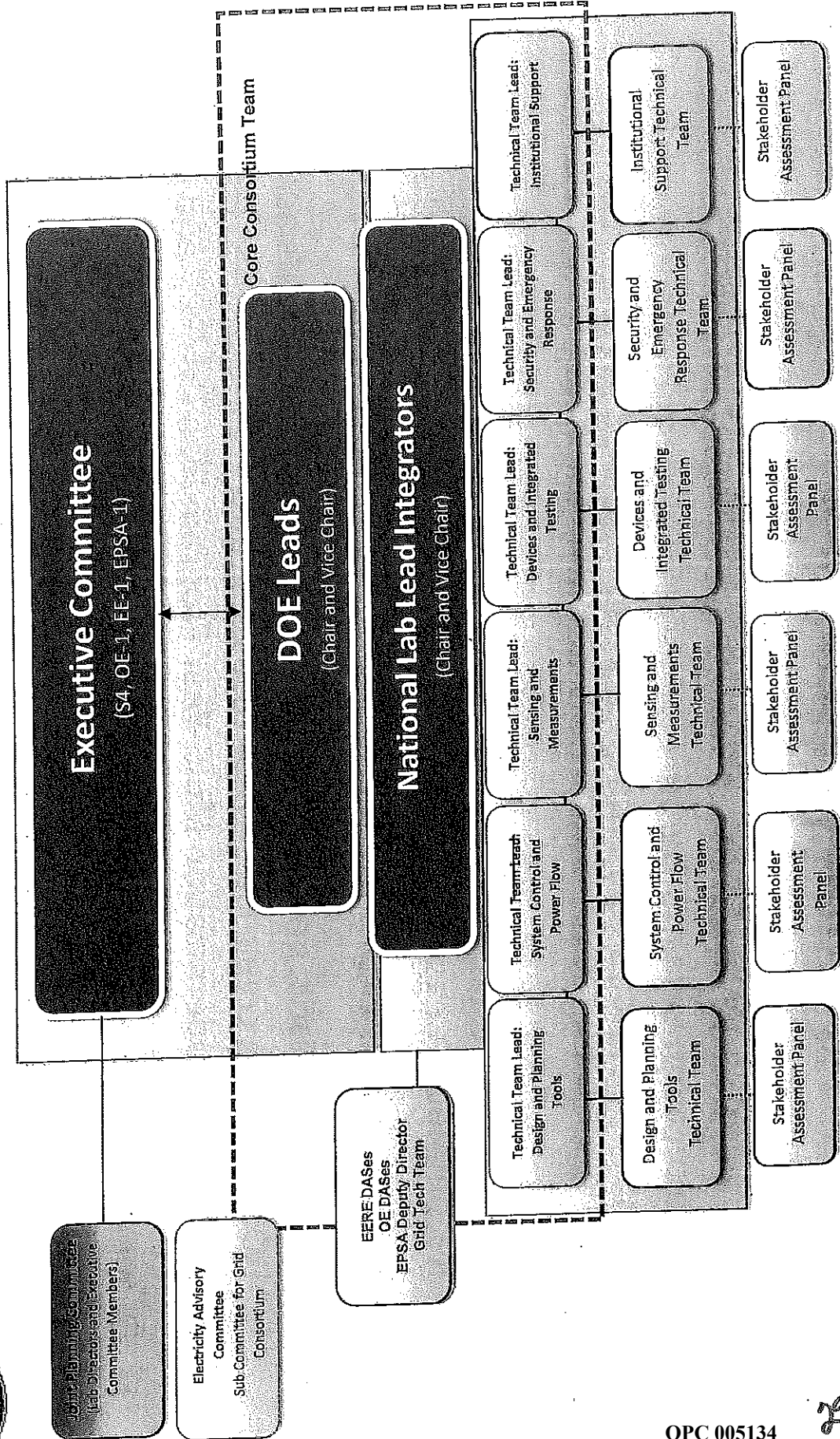
We will accomplish this by

- Coordinating grid related research across the DOE, better leveraging the \$300 million DOE funding (FY2015 request, actuals being assessed)
- Using the Grid Modernization Laboratory Consortium to coordinate the existing \$100M+ in activities of the National Labs associated with grid research into a single, efficient and well coordinated portfolio
- Prudently applying DOE investment in Grid Modernization over the next five years and directing these new resources into gaps identified as part of a new Grid Modernization Multi-Year Program Plan (MYPP); and
- Supporting regional, state, and local groups of stakeholders from industry, academia, communities, and local regulators, that will help translate the tools and knowledge from Grid Modernization R&D into actual deployments of modernized grids.

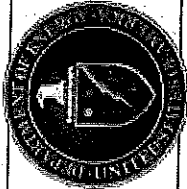
25/81



Grid Modernization Laboratory Consortium

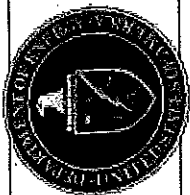


28/81



Charge to Technical Teams

1. Develop a multi-year program plan for grid modernization through a collaborative laboratory effort combined with DOE HQ strategic direction and outside support from industry, academia, states, consumers and other affected parties;
2. Recommend areas of improved coordination across Offices in the FY15 AOP based on the work breakdown structure (WBS);
3. Propose a holistic, grid modernization AOP for FY16 that cuts across all DOE Offices in conjunction with DOE programs;
4. Establish a DOE-Lab culture that builds on collaboration, inclusivity, transparency and communication across the entire grid portfolio.



FY 2015 Schedule

| Activities | Nov/ Dec 2014 | Jan 2015 | Feb 2015 | Mar 2015 | Apr 2015 | May 2015 | Jun 2015 | Jul/ Aug 2015 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-------------|-------------|-------------|-------------|-------------|-------------|---------------------|
| Grid Modernization Laboratory Consortium Kickoff <ul style="list-style-type: none"> Hosted by S4, EE-1, OE-1 Attended by ~70 Lab Members representing the 6 technical areas Start of the Grid Modernization Multi-Year Program Plan (MYPP) | | | | | | | | |
| First Draft of the Grid MYPP <ul style="list-style-type: none"> Lab Leads present the first draft of the MYPP to the Directors at DOE Meetings between Lab Team Leads and Program Directors across OE, EERE, and EPSA | | | | | | | | |
| Draft Grid MYPP Released for Public Comment | | | | | | | | |
| Outreach and Workshops with External Stakeholders | | | | | | | | |
| Grid Modernization Multi-Year Program Completed | | | | | | | | |
| Framework for DOE-wide FY16 Grid Annual Operating Plan <ul style="list-style-type: none"> Based on Grid MYPP, start developing an AOP across DOE and the National Laboratory complex | | | | | | | | |
| Write Body DOE-wide Grid Annual Operating Plan for FY16 | | | | | | | | |
| Grid Modernization Summit | | | | | | | | |

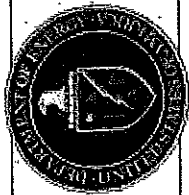
5/18/14



Accomplishments to Date

DOE Business Model Transformation

- Six Lab Technical Teams have been established and are working effectively since the November 6 launch
- GMLC developed rev 1 messaging for DOE program engagement during the week of January 19
- EAC positively engaged and examining adjustments to its agenda to enhance engagement
- Initial discussions with selected stakeholders indicate significant interest and willingness to engage
 - NRECA and EPRI
 - Senate National Lab Caucus staff
 - House Grid Caucus staff
 - One on One discussions

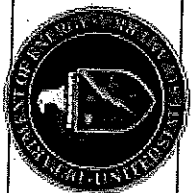


Accomplishments to Date

Programmatic Benefits

- Conducted first-ever AOP review across all DOE grid programs; identified FY15 program synergies to position for FY16 launch
- EERE/BTO and OE, 4 Labs established joint transactive control agenda
- EERE/BTO, OE and BPA framing a regional campus demonstration agenda and leveraging 50% cost share from WA State
- EERE/WWPTO/SETO/OE are working together on Eastern Renewable Generation Integration Study to understand the impacts of 30% wind and solar on the Eastern Interconnect
- EERE/WWPTO/SETO/OE are working together to research the implication of stochastic unit commitment on power system operations
- FE/WWPTO/OE are performing a fleet transition study to understand flexibility needs/capabilities in coal, nuclear, and gas generation
- Four labs developing a framework for federated testing and evaluation leveraging “best in class” physical and virtual assets for enhanced grid test and evaluation (INL, ORNL, PNNL and NREL)

3/2/16



BACKUP SLIDES

OPC 005139
FPL RC-16

3/1/81



Sensing and Measurements

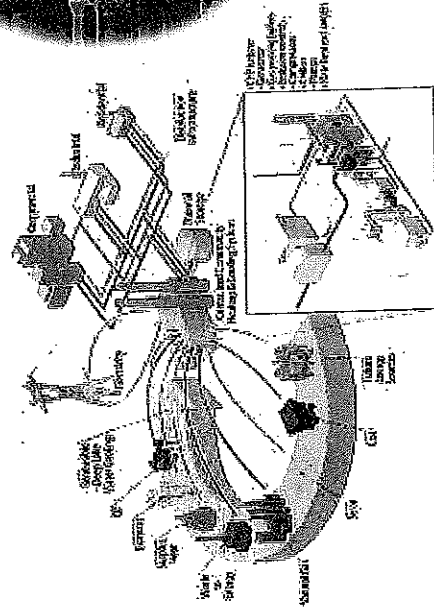
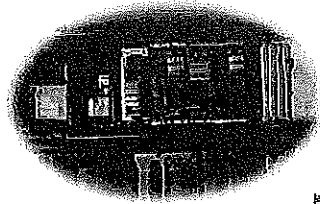
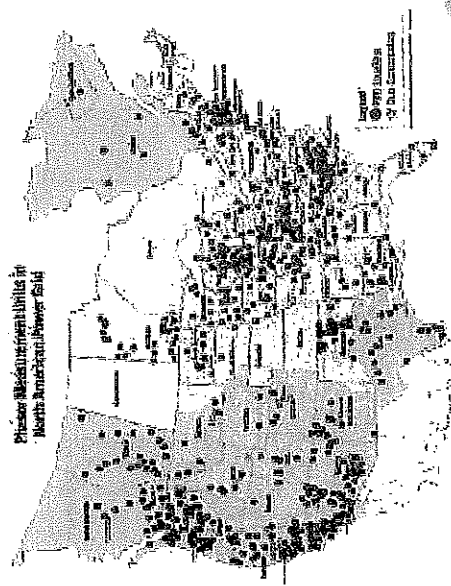
Sensor development and deployment strategies to provide complete grid system visibility for system resilience and predictive control

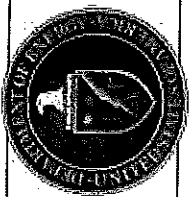
Expected Outcomes

- Advance and integrate novel, low-cost sensors to provide system visibility
- Incorporate new data streams (e.g. weather)
- Develop real-time data management and data exchange frameworks that enable analytics to improve prediction and reduce uncertainty
- Develop next-generation sensors that are accurate through disturbances to enable closed-loop controls and improved system resilience

Federal Role

- Common approach across labs and industry testbeds for effective validation of emerging technologies
- Develop common interoperability and interconnection standards and test procedures for industry / vendor community





Devices and Integrated Systems

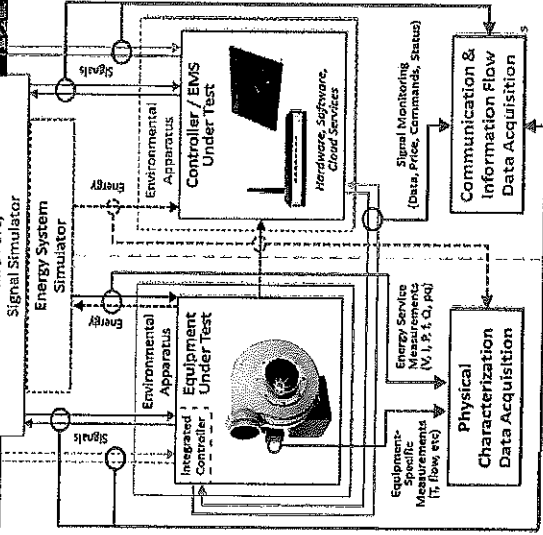
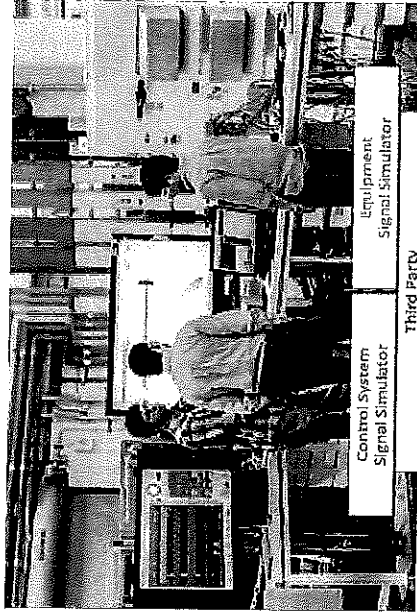
Characterization and testing of energy technologies for providing grid services to improve system affordability, reliability and clean energy use

Expected Outcomes

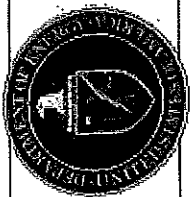
- Develop new grid interface devices to increase ability to provide grid services and utilization
- Coordinate and support the development of interconnection and interoperability test procedures for provision of grid services
- Validate secure and reliability grid operation with high levels of variable generation at multiple scales

Federal Role

- Common approach across labs and industry test-beds for effective validation of emerging technologies
- Develop common interoperability and interconnection standards and test procedures for industry / vendor community



36/81



System Operations and Power Flow

Advanced real-time control technologies to enhance the reliability and asset utilization of transmission and distribution systems

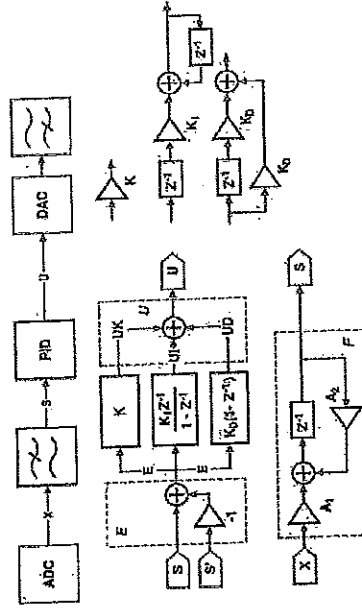
Expected Outcomes

- Deliver an architecture, algorithms, and next-gen control framework for a clean, resilient and secure grid
- Third generation of operations software platform for predictive operations & real-time adaptive control
- New class of power flow control device hardware and concepts
- Advance fundamental knowledge for new control paradigms

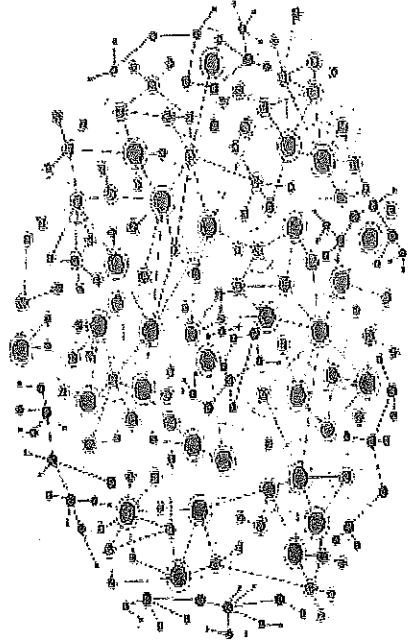
Federal Role

- Convening authority to shape vision of advanced grid architecture
- Advance fundamental knowledge for new control paradigms for emerging grid to support industry transformation
- Deliver computational science, materials science & mathematics from Natl. Lab System to develop integrated faster-than-real-time software platforms and power electronics control schemes

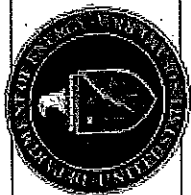
Conventional controls



Distributed controls



5/1/21



Security and Resilience

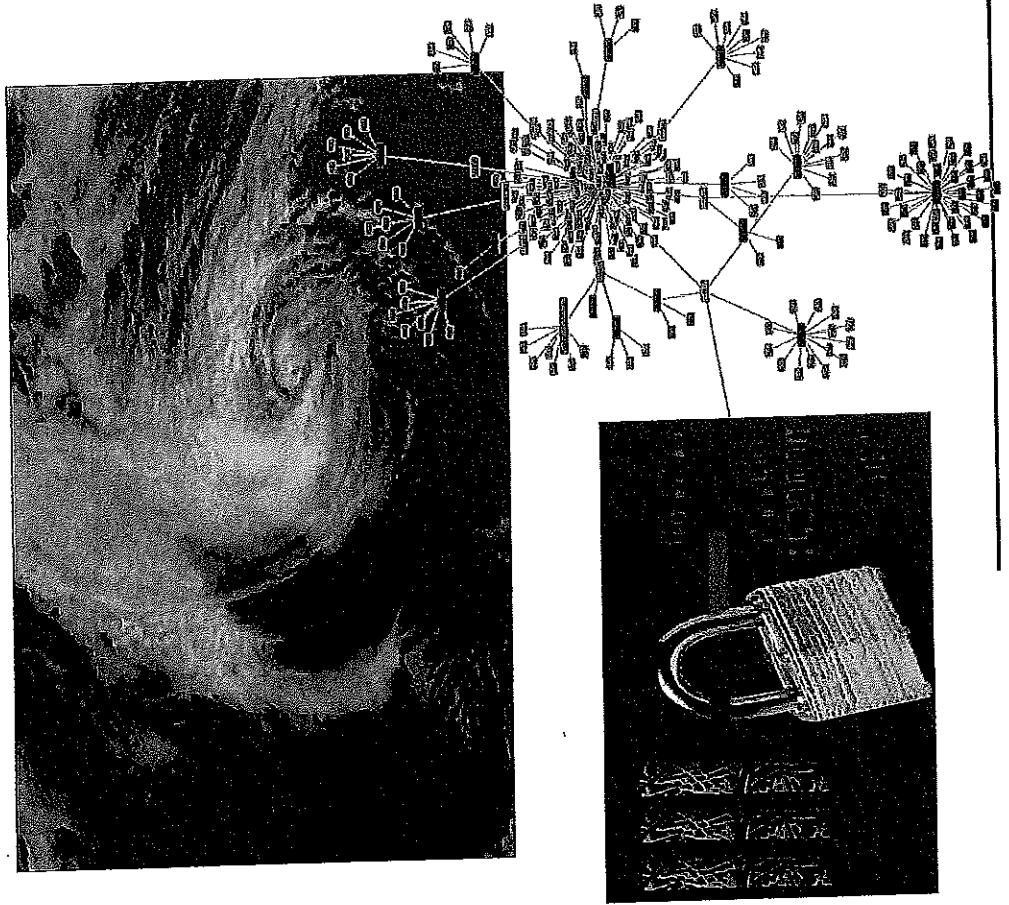
Providing a pathway to holistic and comprehensive security and resilience for the nation's power grid

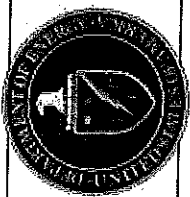
Expected Outcomes

- Holistic grid security and resilience, from devices to micro-grids to systems
- Inherent security designed into components and systems, not security as an afterthought
- Security and resilience addressed throughout system lifecycle and covering the spectrum of legacy and emerging technologies

Federal Role

- Lead and establish security and resilience research programs to develop technology solutions and best practice guidance
- Improve adoption of security and resilience practices, and provide technology-neutral guidance
- Inform stakeholders of emerging threats and help address threats appropriate for government response





Institutional Support

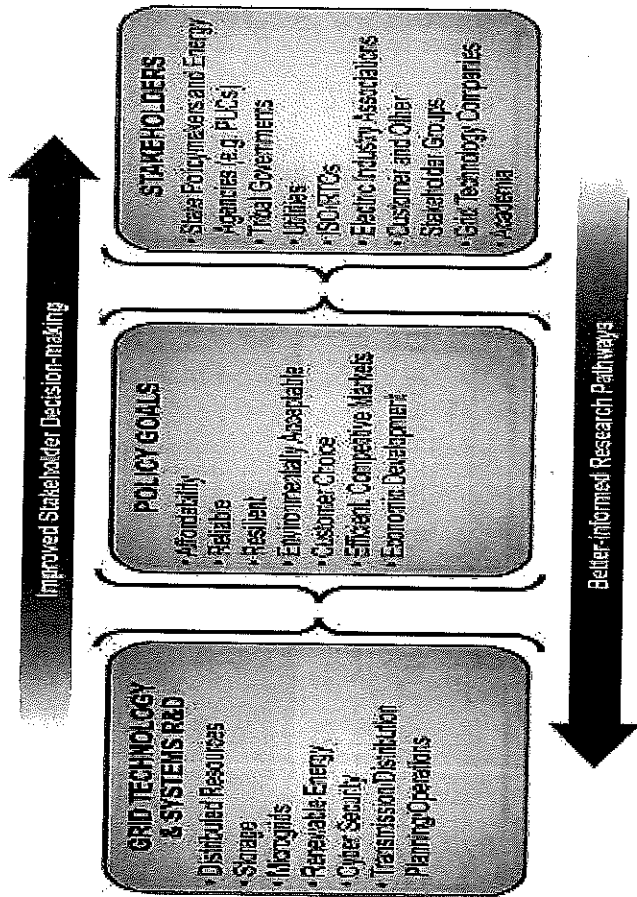
Enable regulators and utility/grid operators to make more informed decisions and reduce risks on key issues that influence the future of the electric grid/power sector

Expected Outcomes

- Accelerated state & federal policy innovation due to enhanced State and Regional technical assistance
- States adopt changes to their regulatory model that better align utility interests with grid modernization and/or clean energy policy goals
- Methods for valuation of DER technologies and services are defined and clearly understood by stakeholders to enable informed decisions on grid investments and operations

Federal Role

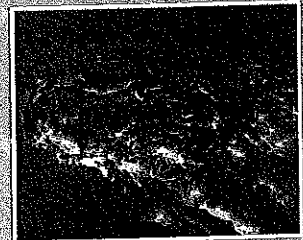
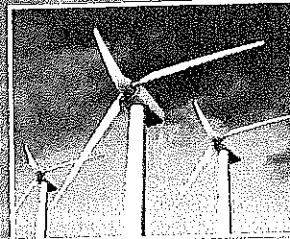
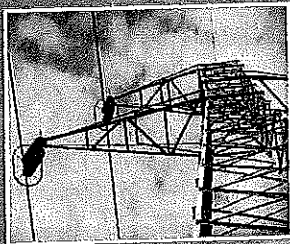
- Provide independent, unbiased technical assistance (e.g., information and analysis tools) that address key grid-related policy, regulatory, and market issues
- Create an over-arching stream of grid-related “institutional” analysis, workshops, and dialogues to raise awareness of the need for grid modernization



4/2/16



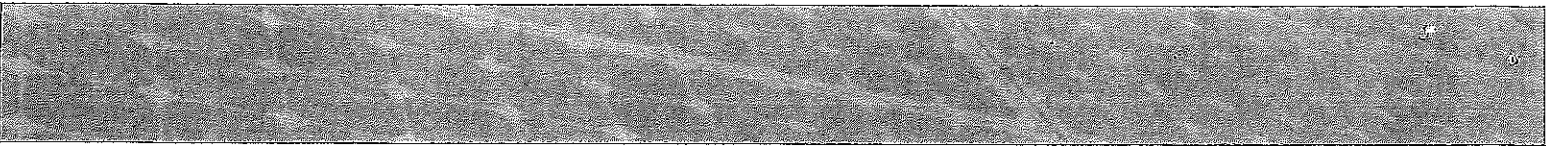
U.S. DEPARTMENT OF
ENERGY



Grid Modernization Multi-Year Program Plan

68

11/8/11



Grid Modernization Multi-Year Program Plan

November 2015

12/15/15

Executive Summary

Our extensive, reliable power grid has fueled the nation's growth since the early 1900s. Access to electricity is such a fundamental enabler for the economy that the National Academy of Engineering named "electrification" the greatest engineering achievement of the 20th century. However, the grid we have today does not have the attributes necessary to meet the demands of the 21st century and beyond. } *

The traditional grid architecture is based on large-scale generation remotely located from consumers, hierarchical control structures with minimal feedback, limited energy storage, and passive loads. A modern grid must have:

- greater **resilience** to hazards of all type;
- improved **reliability** for everyday operations;
- enhanced **security** from an increasing and evolving number of threats;
- additional **affordability** to maintain our economic prosperity;
- superior **flexibility** to respond to the variability and uncertainty of conditions at one or more timescales, including a range of energy futures; and
- increased **sustainability** through additional clean energy and energy-efficient resources.

Five key trends are driving this transformation that challenges the capacity of the grid to provide us with the services we need, but also provides us with the opportunity to transform our grid into a platform for greater prosperity, growth, and innovation.

- Changing mix of types and characteristics of electric generation (in particular, distributed and clean energy)
- Growing demands for a more resilient and reliable grid (especially due to weather impacts and cyber and physical attacks)
- Growing supply- and demand-side opportunities for customers to participate in electricity markets
- Emergence of interconnected electricity information and control systems
- Aging electricity infrastructure.

The current business-as-usual trajectory for the electricity industry will not result in a timely transition to a modernized grid. Innovation in the electric power sector is inhibited by regulatory, market, and business model uncertainties. Moreover, large investments initiated today may not fully come on line for ten years or more, and may remain with us for decades afterwards. Our nation finds itself at the point to make investment decisions that will create the modern grid of the future. The Federal Government recognizes this is a public good issue, and is in a unique position working with states, industry, and other stakeholders to accelerate efforts through research, development, and demonstration (RD&D), analysis, and outreach and convening initiatives.

Through its Grid Modernization Initiative (GMI) and this Grid Modernization Multi-Year Program Plan (MYPP), the U.S. Department of Energy (DOE) will coordinate a portfolio of activities to help set the nation on a cost-effective path to an resilient, secure, sustainable, and reliable grid that is flexible enough to provide an array of emerging services while remaining affordable to consumers. The scope of the GMI focuses on the development of new architectural concepts, tools, and technologies that measure, analyze, predict, protect, and control the grid of the

"THE UNITED STATES' ENERGY SYSTEM IS GOING THROUGH DRAMATIC CHANGES. THIS PLACES A HIGH PREMIUM ON INVESTING WISELY IN THE ENERGY INFRASTRUCTURE WE NEED TO MOVE ENERGY SUPPLIES TO ENERGY CONSUMERS."

Dr. Ernest Moniz, Secretary of Energy

| | |
|-------|--------------------------------------------------------|
| PUC | public utility commission |
| PV | photovoltaics |
| QER | Quadrennial Energy Review |
| QTR | Quadrennial Technology Review |
| RD&D | research, development, and demonstration |
| R&D | research and development |
| RFI | request for information |
| RGP | Regional Grid Partnerships |
| RMP | risk management plan |
| ROI | return on investment |
| RP&RO | regional planning and reliability organization |
| RPS | renewable portfolio standard |
| RTO | regional transmission organization |
| SC | Office of Science |
| SCADA | supervisory control and data acquisition |
| SDO | standards development organization |
| SETO | Solar Energy Technologies Office |
| SGIG | Smart Grid Investment Grant Program |
| SLAC | Stanford Linear Accelerator Center National Laboratory |
| SNL | Sandia National Laboratories |
| SRNL | Savannah River National Laboratory |
| SVC | static volt ampere reactive compensator |
| T&D | transmission and distribution |
| TA | technical assistance |
| TRRI | Transmission Reliability Research Investment |
| VAR | volt ampere reactive |
| VTO | Vehicle Technologies Office |
| WECC | Western Electricity Coordinating Council |
| WIEB | Western Interstate Energy Board |
| WWPTO | Wind and Water Power Technologies Office |

4/1/16

future, and on enabling the institutional conditions that allow for more rapid development and widespread adoption of these tools and technologies. DOE will help frame new architecture elements, develop new planning and operations tools platforms, provide metrics and analytics, and enhance state and industry capabilities in designing the physical and regulatory models for successfully grid modernization. DOE will be supported by the National Laboratories under the Grid Modernization Lab Consortium (GMLC): a multi-year collaboration among 14 DOE National Laboratories and regional networks that will help develop and implement the MYPP.

This MYPP defines a vision for the modern grid and identifies key challenges and opportunities. The direction and priorities outlined in this MYPP draw upon DOE's ongoing work on the Quadrennial Energy Review (QER) and the Quadrennial Technology Review (QTR), as well as DOE program activities and numerous private sector inputs over the past years. It describes the RD&D activities DOE will focus on over the next five years, including opportunities for public-private partnerships.

This plan also lays the foundation for coordination across DOE, linking key programs within the Office of Science (SC), Office of Electricity Delivery and Energy Reliability (OE), Office of Energy Efficiency and Renewable Energy (EERE), Office of Fossil Energy (FE), Office of Nuclear Energy (NE), Advanced Research Projects Agency - Energy (ARPA-E), Office of Energy Policy and Systems Analysis (EPSA), and others. We recognize, however, that this intra-DOE coordination and collaboration is only the prelude to broader collaborative efforts that are needed with and among other federal agencies, regulators, legislators, utilities, vendors, consumer groups, and others.

Vision, Outcomes, and Activities

The vision of the Grid Modernization Initiative is:

*The future grid will solve the challenges of seamlessly integrating conventional and renewable sources, storage, and central and distributed generation. It will provide a critical platform for U.S. prosperity, competitiveness, and innovation in a global clean energy economy. It will deliver **resilient, reliable, flexible, secure, sustainable, and** } *
affordable electricity to consumers where they want it, when they want it, how they want it.*

The initiative will reach this vision by investing in RD&D efforts in individual technical areas and by looking at three types of integrated regional demonstrations.

Six Technical Areas

At the core of GMI are six specific technical areas that can be categorized by three thrusts:

- **Technology (i.e., hardware):** Develop and demonstrate technologies for better measurement (e.g., sensors), integration (e.g., inverters), management and control of grid operations (e.g., transformers)
- **Modeling and Analysis (i.e., software):** Develop and disseminate new and improved models for analysis, management and optimization of grid performance (e.g., solar and wind prediction)
- **Institutional and Business:** Develop the analytical methodologies and frameworks for improving business models that can deliver to consumers the value and benefits of grid modernization.

The six technical areas—equally important and in no particular order below—follow. Together they represent the key developments needed to advance the nation to a modernized grid.

11/5/81

1. *Devices and Integrated Systems Testing*

New distributed devices and systems will help deliver the flexibility required by the future grid for managing variable generation, engaging consumer, and enhancing reliability and resiliency while keeping electricity affordable.

This technical area develops devices and integrated systems, coordinates integration standards and test procedures, and evaluates the grid characteristics of both individual devices and integrated systems to provide grid-friendly energy services. For example, the DOE-funded collaboration between the National Institute of Standards and Technology (NIST) and electric industry stakeholders in developing smart grid interoperability standards, begun in 2009, has laid the technical foundation for more effective grid investments today.

Specific activities that will be included are:

- Develop advanced storage systems, power electronics, and other grid devices;
- Develop precise models of emerging components and controllers;
- Develop standards and test procedures;
- Build capabilities and conduct device testing and validation; and
- Conduct multi-scale systems integration and testing.

2. *Sensing and Measurements*

Measuring and monitoring vital parameters throughout the electric power network is necessary to assess the health of the grid in real time, predict its behavior, and respond to events effectively. Lack of visibility and accurate device- or facility-level information makes it difficult to operate the electricity system efficiently and has contributed to large-scale power disruptions and outages. Additionally, next-generation sensors will allow energy management systems to integrate buildings, electric vehicles, and distributed systems.

This technical area focuses on tools and strategies to determine the type, number, and placement of sensors to improve system visibility from individual devices to feeders, distribution systems, and regional transmission networks. This effort includes advanced methods to determine system states not directly accessible by measurement, and estimation methods for broad grid visibility. Finally, it develops frameworks to integrate sensors into grid systems to better determine and forecast solar irradiance and wind generation, integrate and estimate all generation and load uses behind the meter, and monitor and predict interfacing infrastructures such as electrified transportation.

Specific activities that will be included are:

- Develop a roadmap for achieving full electric system observability;
- Improve sensing for devices, buildings, and end-users;
- Enhance sensing for distribution system;
- Enhance sensing for the transmission system;
- Develop data analytic and visualization techniques; and
- Demonstrate unified grid-communications network.

7A

2015 PD Employees 12/31/15

Full-Time

Exempt 1075

Non-Exempt 232

Bargaining Unit 1624

Total Full-Time 2931

Part-Time 2

Total PD Employees 2933

73

I. Description of Existing Resources

FPL's service area contains approximately 27,650 square miles and has a population of approximately 9.1 million people. FPL served an average of 4,708,829 customer accounts in 35 counties during 2014. These customers were served by a variety of resources including: FPL-owned fossil-fuel, renewable, and nuclear generating units, non-utility owned generation, demand side management (DSM), and interchange/purchased power.

I.A. FPL-Owned Resources

The existing FPL generating resources are located at 14 generating sites distributed geographically around its service territory, plus one site in Georgia (partial FPL ownership of one unit) and one site in Jacksonville, Florida (partial FPL ownership of two units). As of December 31, 2014, FPL's electrical generating facilities consisted of: four nuclear units, three coal units, 15 combined cycle (CC) units, five fossil steam units, 48 combustion gas turbines, two simple cycle combustion turbines, and two photovoltaic facilities¹. The locations of these 79 generating units are shown on Figure I.A.1 and in Table I.A.1.

FPL's bulk transmission system, including both overhead and underground lines, is comprised of 6,888 circuit miles of transmission lines. Integration of the generation, transmission, and distribution system is achieved through FPL's 596 substations in Florida.

The existing FPL system, including generating plants, major transmission stations, and transmission lines, is shown on Figure I.A.2.

¹ FPL also has one 75 MW solar thermal facility at its Martin plant site. This facility does not generate electricity as the other units mentioned above do. Instead, it produces steam that reduces the use of fossil fuel to produce steam for electricity generation.

2015-
2024 1097 FPL
SITE 7110

48/81

7c

Transmission and Distribution

At December 31, 2015, FPL owned and operated 601 substations and the following electric transmission and distribution lines:

| Nominal Voltage | Overhead Lines Circuit/Pole Miles | Trench and Submarine Cables Miles |
|------------------------------|--------------------------------------|-----------------------------------------|
| 500 kV | 1,106 (a) | — |
| 230 kV | 3,197 | 25 |
| 138 kV | 1,581 | 52 |
| 115 kV | 758 | — |
| 69 kV | 164 | 14 |
| Total circuit miles | 6,806 | 91 |
| Less than 69 kV (pole miles) | 42,301 | 25,506 |

(a) Includes approximately 75 miles owned jointly with JEA.

6897
67807
74,704

11/81

7D

| <u>JOINT USE AUDITS</u> | |
|---------------------------------------------------------------------------------------------|--------------------------------------------------------|
| (A) Number of company owned distribution poles. (FPL owned poles at 12/31/15) | 1,168,532 |
| (B) Number of company distribution poles leased. (Non-FPL owned poles) | 234,917 |
| (C) Number of owned distribution pole attachments. (FPL owned poles w/attachments) | 844,748 |
| (D) Number of leased distribution pole attachments. (Non-FPL owned poles w/attachments) (1) | 234,917 |
| (E) Number of authorized attachments. | 1,294,809 |
| (F) Number of unauthorized attachments. | 0 |
| <u>POLE INSPECTIONS – JOINT USE POLES</u> | |
| (G) Number of distribution poles strength tested. | 72,283 |
| (H) Number of distribution poles passing strength test. (2) | Grade C – 66,383 Grade B – 66,889 |
| (I) Number of distribution poles failing strength test (overloaded). (2) | Grade C - 24 (0.033%) Grade B – 2,517 (3.48%) |
| (J) Number of distribution poles failing strength-test (other reasons). (2) | Grade C – 5,877 Grade B – 5,877 |
| (K) Number of distribution poles corrected (strength failure). | N/A – see Note 3 |
| (L) Number of distribution poles corrected (other reasons). | N/A – see Note 3 |
| (M) Number of distribution poles replaced. | N/A – see Note 3 |
| <u>FPSC SAFETY AUDITS</u> | |
| (N) Number of apparent NESC violations involving electric infrastructure. | 205 |
| (O) Number of apparent NESC violations involving third-party facilities. | 106 |
| Suggested Alternatives: | None |

Notes: (1) Non-FPL owned poles with FPL and another attaching entity (e.g., CATV) = 174,085
 (2) NESC required standard = Grade C; FPL Higher Standard = Grade B
 (3) K, L, M not tracked at the joint use level

State whether pole rents are jurisdictional or non-jurisdictional. If pole rents are jurisdictional, then provide an estimate of lost revenue and describe the company's efforts to minimize the lost revenue.

"Pole rent" revenues are jurisdictional. There are no lost revenues since back-billings for joint use pole ownership true-ups, as well as unauthorized attachments are made retroactively back to the date of the previous audit/true-up.

*FPL
 new
 filing*

50/81

7E
2/18

Concrete and Steel Transmission Structures

FPL performed visual ground level inspections on 100% of its concrete and steel poles/structures and bucket inspections on 1/6 of its 500kV structures and 1/10 of all other concrete and steel poles/structures in 2015. The table below provides FPL's 2014 concrete and steel transmission pole/structure inspection results.

| POLE INSPECTION REPORT | | | |
|------------------------------------------------------------------------------|-------------------------------------------------------------|-----------------|--|
| Company: Florida Power & Light | | | |
| Summary of Concrete & Steel Transmission Pole Inspections | | | |
| Period: January 2015 thru December 2015 | | | |
| Type of Inspection: | Concrete & Steel Transmission Structures Visual / Bucket | | |
| Type of Pole: | | | |
| Average Class: | Varies | | |
| Materials | Concrete & Steel | | |
| Average Vintage | 2000 | | |
| Installed Population as of 1/1/2015 | 53,005 | | |
| | % Planned | % Completed | |
| Percent Inspections Planned & Percent Completed: | 100% | 100% | |
| Reason for Variance/Plan to Address Backlog: | | | |
| No. of inspected poles addressing a prior backlog | 0 | 0 | |
| | No. of Structures | % of Inspection | |
| No. of structures identified for reinforcement: | 0 | 0.0% | |
| No. of poles identified for replacement: | 21 | 0.04% | |
| No. of structures identified for a change inspection cycle:: | n/a | n/a | |
| No. of structures that required no change in inspection cycle or remediation | 52,984 | 99.6% | |
| No. of structures identified as overloaded | 0 | 0.0% | |

53,005
11,550

64,555

FPL's
MAR 2016
FILING

9662 (2015 structures)
- 1950 (2016-2015)

4712 77%

5/1/81

Loading Assessment

FPL performs a loading assessment on wood transmission poles/structures with 3rd party attachments. This assessment is based on a combination of pole/structure length, framing configuration, span length, attachment heights (including 3rd party attachments) and conductor size. If the loading does not meet NESC requirements, the pole is designated for reinforcement, replacement or relocation of the third-party attachments.

11. Explanation of the inspected pole selection criteria

FPL prioritizes its transmission pole/structure inspections based on factors such as framing configuration (structural loading), transmission components, system importance, customer count, and inspection history for a transmission line section. Other economic efficiencies, such as multiple transmission line sections within the same corridor, are also considered.

12. Inspection Summary Data for the Previous Year

Summarized in the following sections are the 2015 inspection results and causes by transmission pole/structure materials:

Wood Transmission Poles/Structures

FPL's 2015 results from its six-year cyclical wood transmission pole/structure inspections are in the table, below. In addition, FPL performed its annual ground level visual inspections on 100% of its wood poles/structures.

| Florida Power & Light Company Annual Wood Pole Inspection Report (Reporting Year 2015) | | | | | | | | | | | | |
|----------------------------------------------------------------------------------------------|----------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|----------------------------------------------|-------------------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------------|----------------------------------------------|----------------------------------------------------------------------------------------|---------------------------------------------------------------------|--------------------------------------------------------------------------|--------------------------------------------------------------------|
| a | b | c | d | e | f | g | h | i | j | k | l | m |
| Total # of Wooden Poles in the Company Inventory as of 01-2015 | # of Wood Pole Inspection Planned this Annual Inspection | # of Wood Poles Inspected this Annual Inspection | # of Poles Failing Inspection this Annual Inspection | Pole Failure Rate (%) this Annual Inspection | # of Wood Poles Designated for Replacement this Annual Inspection | Total # of Wood Poles Replaced this Annual Inspection | # of Poles requiring Minor Follow-up this Annual Inspection | # of Poles Overloaded this Annual Inspection | Method(s) V=Visual E=Excavation P=Prod S=Sound B=Bore R=Resistograph | # of Wood Pole Inspections Planned for Next Annual Inspection Cycle | Total # of Wood Poles Inspected (Cumulative) in the 6-Year Cycle to Date | % of Wood Poles Inspected (Cumulative) in the 6-Year Cycle to Date |
| 11,550 | 2,273 | 2,294 | 636 | 27.7% | 426 | 1,888 | n/a | 0 | V/P/S/B | 2,035 | 10,294 | 89.1% |
| If b - c > 0, provide explanation | | | | | | | | | | | | |
| If d - g > 0, provide explanation | | | | | | | | | | | | |
| Description of selection criteria for inspections | | FPL prioritizes its inspections based on factors such as: framing configuration (structural loading), transmission components, system importance, customer count, and inspection history for a transmission line section. Other economic efficiencies, such as multiple transmission line sections within the same corridor, are also considered. | | | | | | | | | | |

* Column G represents the total number of transmission poles/structures replaced not only through its inspection program, but also from relocations, proactive rebuilds and system expansion.

WOOD TOTAL
9,142 / 14,555
15%
CONCRETE/STEEL
85% 14

STRUCTURES @ 1/1/2007 25,153
" " 12/31/2015 9,612
REPLACED 15,491

5/2/81

(17F)

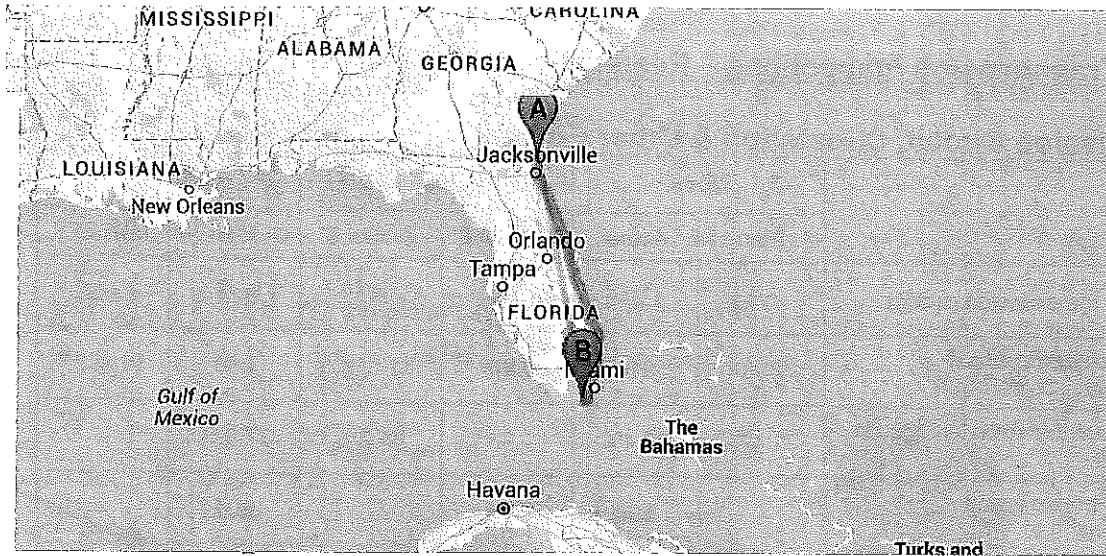
6-year Transmission Inspections – Results/Plans

Transmission Circuit, Substation & Other Equipment Inspections

| | 2015 | | 2015 | | 2016 | |
|-----------------------------------------------------------------------|--------|--------|-----------------------|-----------------------|--------|-----------------------|
| | Plan | Actual | Budget \$ | Actual \$ | Plan | Budget \$ |
| (A) Total transmission circuits | n/a | 1,245 | n/a | n/a | n/a | n/a |
| (B) Transmission circuit inspections | 898 | 914 | \$1.9M ⁽¹⁾ | \$1.6M ⁽¹⁾ | 968 | \$1.4M ⁽¹⁾ |
| (C) Percent transmission circuits inspected | 71.4 % | 73.4% | - | 84.2% | 77.8 % | - |
| (D) Total transmission substations ⁽²⁾ | - | 596 | - | - | 601 | - |
| (E) Transmission substations inspected ⁽²⁾ | 596 | 596 | \$0.7M | \$0.6M | 601 | \$0.4M |
| (F) Percent transmission substations inspected ⁽²⁾ | 100% | 100% | - | 100% | 100% | - |
| (G) Transmission equip. inspections (other equip) ⁽³⁾ | *** | *** | *** | *** | *** | *** |
| (H) Percent trans. equip inspection comp (other equip) ⁽³⁾ | *** | *** | *** | *** | *** | *** |

- (1) FPL does not budget or track expenditures based on structure materials. As such, the dollar amounts shown in the table above represent all transmission structure inspections regardless of materials.
- (2) Values shown for D, E and F include both transmission and distribution substations. FPL does not budget or track these items separately.
- (3) Items G and H are included within FPL transmission line and/or substation inspections.

8A
290



A car with an average MPG will need **18.64** gallons of gas to cover the route between **Yulee, FL** and **Florida City, FL**.

The **estimated cost** of gas to go from Yulee to Florida City is **\$43.42**.

During the route, an average car will release **365.12** pounds of **CO₂** to the atmosphere. Your carbon footprint is **0.91** pounds of CO₂ per mile.

- US market average MPG used for calculations is 21.6 MPG.
- Average US gas price used for calculation is \$1.72 per gallon of regular gas. Price last updated on March 7, 2016.
- Read more [about our CO₂ calculation](#).

Distance conversions

Checkout the distance in miles, kilometers and nautical miles between Yulee, FL and Florida City, FL in this table:

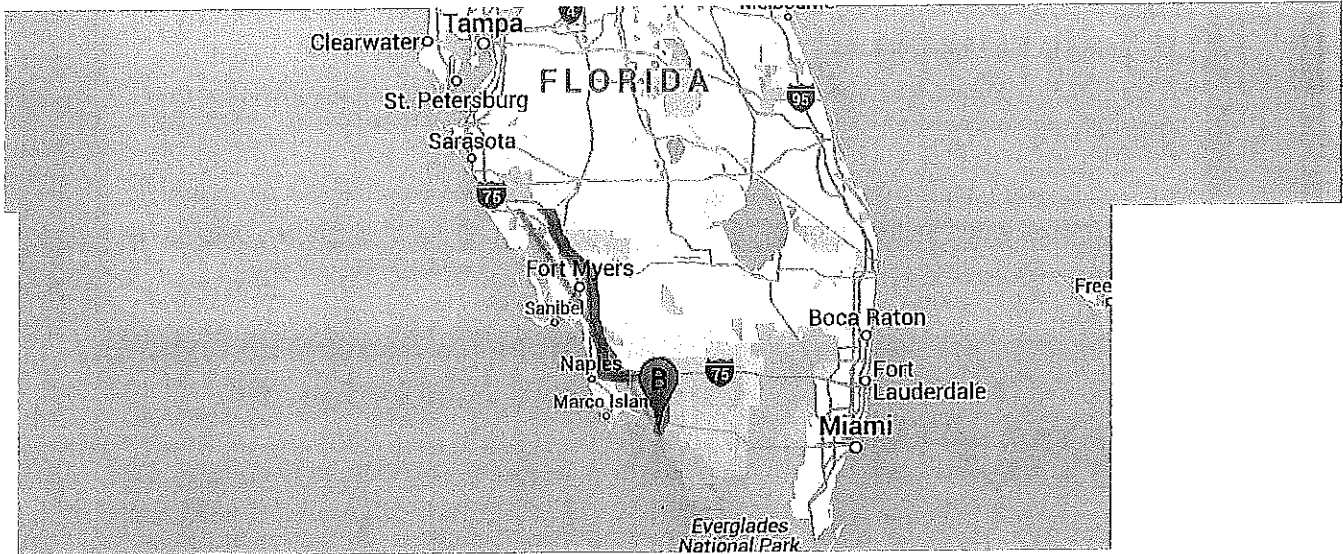
| Distance type | Miles | Kilometers | Nautical miles |
|------------------------|-----------|------------|--------------------|
| Straight line distance | 365.12 mi | 587.60 km | 317.28 nautical mi |
| Driving distance | 402.54 mi | 647.82 km | 349.80 nautical mi |

365
+135
500

[Unit conversions provided by convertnation.com](#)

Best hotels near Florida City, FL

5/1/81



Gas consumption and emissions

A car with an average MPG will need **7.80** gallons of gas to cover the route between **Bradenton, FL** and **Everglades City, FL**.

The **estimated cost** of gas to go from Bradenton to Everglades City is **\$18.18**.

During the route, an average car will release **152.84** pounds of **CO₂** to the atmosphere. Your carbon footprint is **0.91** pounds of CO₂ per mile.

- US market average MPG used for calculations is 21.6 MPG.
- Average US gas price used for calculation is \$1.72 per gallon of regular gas. Price last updated on March 7, 2016.
- Read more [about our CO₂ calculation](#).

Distance conversions

Checkout the distance in miles, kilometers and nautical miles between Bradenton, FL and Everglades City, FL in this table:

| Distance type | Miles | Kilometers | Nautical miles |
|------------------------|-----------|------------|--------------------|
| Straight line distance | 135.22 mi | 217.62 km | 117.51 nautical mi |
| Driving distance | 168.51 mi | 271.19 km | 146.43 nautical mi |

[Unit conversions provided by convertnation.com](http://convertnation.com)

55/81

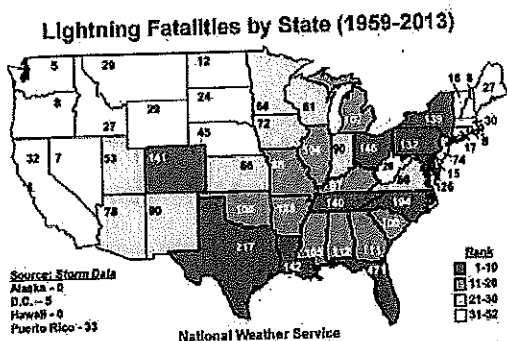
8B
4/10

Lightning in the United States

Lightning is the second most common storm-related killer in the United States. It causes several billion dollars in property damage each year and kills several dozen people. It is a frequent cause of wildfires and costs airlines billions of dollars per year in extra operating expenses.

Florida has the highest frequency of lightning in the United States. There, sea breezes from the Atlantic Ocean and Gulf of Mexico converge over solar-heated land. This lifts the moist air masses that host thunderstorms. Florida is also the state with the highest number of deaths from lightning strikes. Other states along the Gulf of Mexico coast, such as Alabama, Mississippi, Louisiana, and Texas, also have frequent lightning. Along the Atlantic coast, South Carolina and North Carolina have frequent lightning

5681

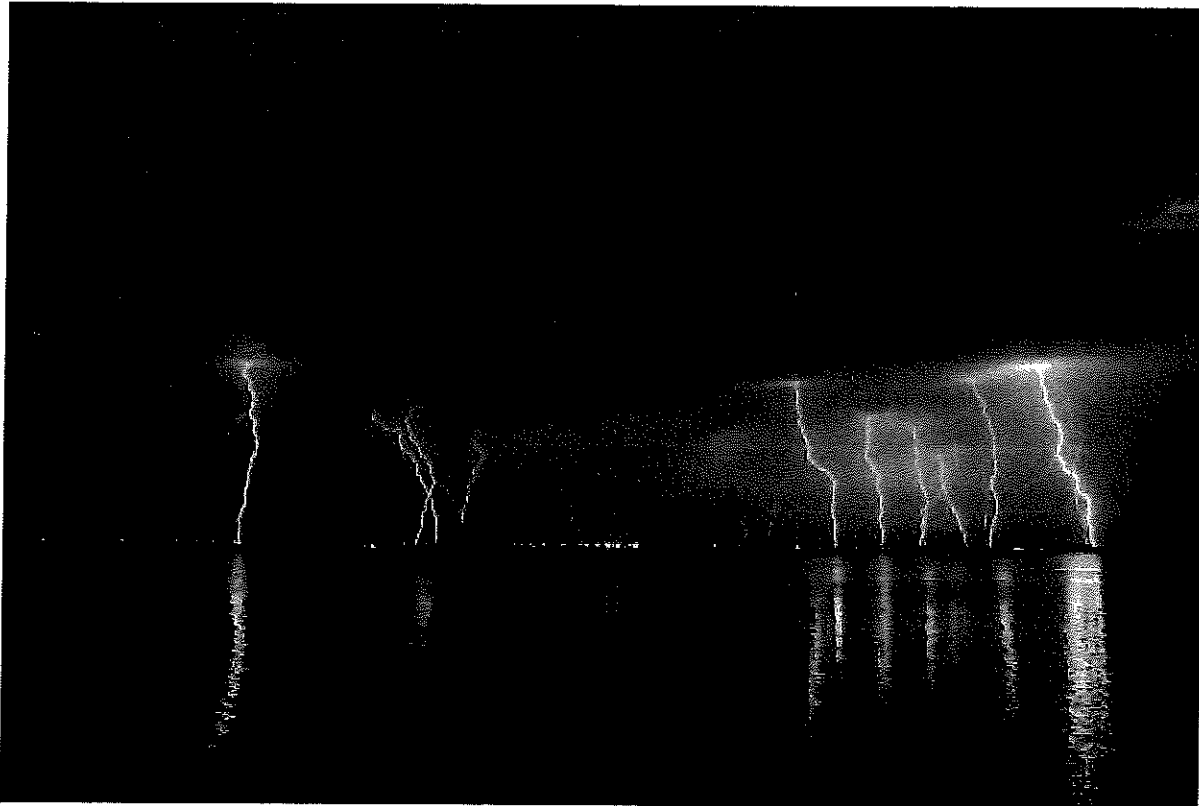


A map of total lightning fatalities in the United States between 1959 and 2013. With 471 deaths, Florida has more than double the number of fatalities of any other state. Image by NOAA Media Resources.

5/1/16

Best Places To Watch A Thunderstorm

by Amber Kanuckel | Monday, June 1st, 2015 | From: [Weather](#)



While thunderstorms can be scary and dangerous, there are many of us out there who can't help the fact that we love to watch a good storm. When we know one is coming, we look forward to the show. The *Farmers' Almanac* hears often from its readers that some of their fondest memories include watching a thunderstorm on the porch at grandma's on a hot July afternoon. There's something to be said for Mother Nature, who can elicit nostalgia even from her most ferocious events.

Throughout the United States, there are many great places to watch the black clouds, pouring rain and lightning roll in. If you're looking for great storm-watching, these 5 hotspots are considered some of the best in the world! Just remember to play it safe. If you're caught in the open, head for shelter or a vehicle as soon as possible. **[Check out these lightning safety tips here.](#)** Better yet, find lodging with a great view so that you can watch nature's fury without putting yourself in danger.

5. Kansas

Because it's situated in the heart of Tornado Alley, Kansas offers some of the best storm watching opportunities in the United States. According to the National Oceanic and Atmospheric Administration, Kansas experiences approximately 50 thunderstorms per year, many of which happen in June and July. The great thing about Kansas is that the wide-open spaces let you watch as storms develop miles away from your storm-watching spot.

4. Arizona

People that aren't from Arizona often assume that the weather is dry and relatively calm, and in some regions of this state, that's true. However, Arizona also has a few thunderstorm hotspots.

5/21/15

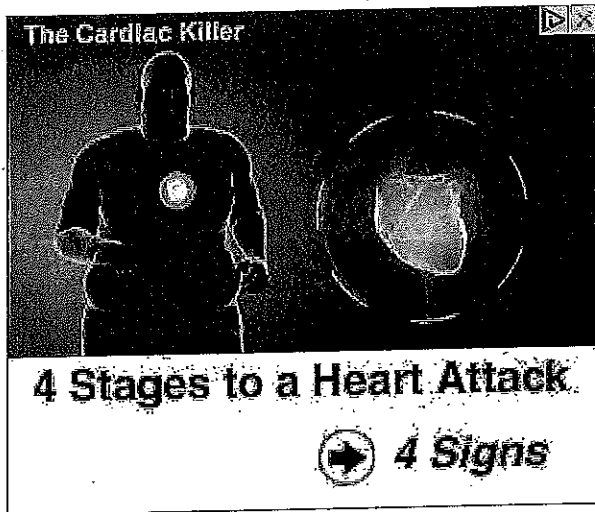
Chief among them are the Huachuca Mountains in southeast Arizona. Throughout the month of July, these mountains experience a thunderstorm every day – sometimes twice per day!

Fifty miles to the north, the city of Tucson averages 20 thunderstorms in July. Book a room in a high-rise motel with plenty of windows so you can catch a glimpse. You can also visit nearby Mt. Lemmon, which offers a wonderful – if unsheltered – view of Tucson's storms.

3. Texas Panhandle and Western Oklahoma

Everything is larger in Texas, and that includes the thunderstorms, particularly in the Panhandle region and western Oklahoma. As a Texan might say, "when it rains, it ain't kiddin' around!" The sky turns pitch black as rain pounds the ground. The thunderstorms in this region are often accompanied by extreme high winds, large hail and tornadoes.

In the eastern half of the Panhandle, your best chances of catching a storm are in June. If you're visiting the northwestern corner of the Panhandle or western Oklahoma, you're more likely to see a good storm in July.



2. Colorado

Colorado has extremely volatile weather patterns, which makes for some of the best storm watching in the world. On a clear day, a furious storm can develop in minutes. Book a lodge in the Rockies during August for an excellent view of lighting striking the mountains.

For even better storm watching opportunities, visit eastern Colorado. Although this region is relatively flat, the mountains to the west have a strong influence over the weather in the eastern half of the state. Cold air masses from the north sometimes clash with tropical air from the south, which results in some spectacular storms. Because of the area's turbulence, you're likely to see sudden high wind events and flash flooding in addition to ferocious thunderstorms. Eastern Colorado's storm season peaks in July, so if you plan a trip for the end of July and the first part of August, you can watch storms in both the eastern portion of the state and in the Rockies.

1. Florida

You'd think that the number one best spot to watch storms in the United States would be somewhere in Tornado Alley, but it's actually Florida, the state known for its balmy weather and sun-kissed beaches. Some areas in Florida, however, see as many as 100 thunderstorms per year, which means that on any given day, you have a one in four chance of catching a good storm. And, depending where you choose to stay, there's a great chance that you'll be able to watch storms moving in from the ocean, which means ample opportunities to catch a glimpse of lightning striking the water.

59/81

80

LIGHTNING STRIKES

| | <u>2006</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>Average</u> |
|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------|
| Lightning Strikes | 303,096 | 343,288 | 322,686 | 322,250 | 241,492 | 237,575 | 215,457 | 199,303 | 321,919 | 394,966 | 290,203 |
| | | | | | | | | | | 15% | 2015 vs. 2007 |
| | | | | | | | | | | 36% | 2015 vs Avg. |

6/31

Distribution Poles Reinforced/Replaced - 8-Year PIP Cycle

| | <u>2006</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>Total</u> |
|-----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|---------------------|
| Total Poles Reinforced / Replaced | 2,334 | 9,936 | 9,621 | 8,437 | 13,699 | 15,642 | 11,402 | 15,718 | 16,243 | 15,999 | 119,031 |
| | | | | | | | | | | | Total Poles 12/31/1 |
| | | | | | | | | | | | 1,168,532 |
| | | | | | | | | | | | 10% |

10

6/1/81

Distribution Vegetation Management - Miles Trimmed Annually

| | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>Total</u> |
|---------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------|
| Total Miles Trimmed | 11,940 | 11,758 | 12,303 | 13,381 | 14,840 | 15,271 | 15,861 | 15,178 | 15,244 | 125,776 |

11/2

6/2/81

1173

SPACE

TECH SPACEFLIGHT SCIENCE & ASTRONOMY SEARCH FOR LIFE SKYWATCHING ENTERTAINMENT VIDEO SHOP

SPACE.com

f t in g+

Google Custom Search

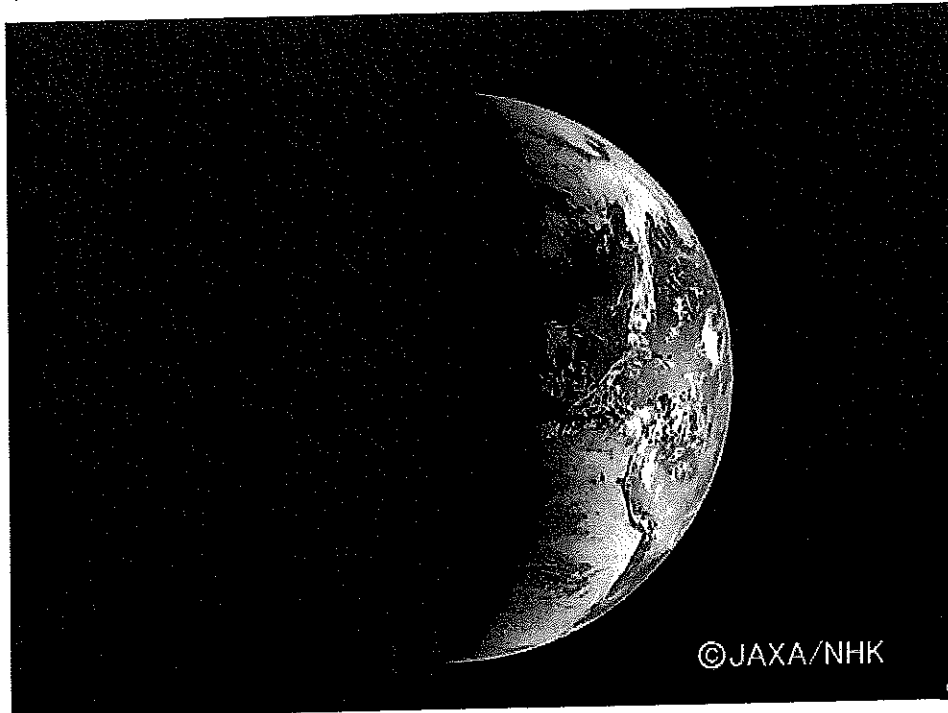
SEARCH

TECH SPACEFLIGHT SCIENCE & ASTRONOMY SEARCH FOR LIFE SKYWATCHING ENTERTAINMENT VIDEO SHOP

Reference:

How Big is Earth?

By Tim Sharp, Reference Editor | September 17, 2012 04:14pm ET



The high-definition video of Earth was processed into this still image. The west coast of South America is visible in the lower left portion of the planet.
Credit: JAXA/NHK

Earth, the third planet from the sun, is the fifth largest planet in the solar system; only the gas giants Jupiter, Saturn, Uranus and Neptune are bigger. Earth is the largest of the terrestrial planets of the inner solar system, bigger than Mercury, Venus and Mars.

Radius, diameter and circumference

The mean radius of Earth is 3,959 miles (6,371 kilometers). However, Earth is not quite a sphere. The planet's rotation causes it to bulge at the equator. Earth's equatorial diameter is 7,926 miles (12,756 kilometers), but from pole to pole, the diameter is 7,902 miles (12,720 km) — a difference of only 40 miles (64 km).

The circumference of Earth at the equator is about 24,902 miles (40,075 km), but from pole-to-pole — the meridional circumference — Earth is only 24,860 miles (40,008 km) around. This shape, caused by the flattening at the poles, is called an oblate spheroid.

Density, mass and volume

Earth's density is 5.52 grams per cubic centimeter. Earth is the densest planet in the solar system because of its metallic core and rocky mantle. Jupiter, which is 318 more massive than Earth, is less dense because it is made of gases, such as hydrogen.

Earth's mass is 6.6 sextillion ton (5.9722 x 10²⁴ kilograms). It volume is 1.08321 x 10¹² km³.

The total surface area of Earth is about 197 million square miles (509 million square km). About 71 percent is covered by water and 29 percent by land.

Highest and lowest points

Mount Everest is the highest place on Earth above sea level, at 29,028 feet (8,848 meters), but it is not the highest point on Earth — that is, the place most distant from the center of the Earth. That distinction belongs to Mount Chimborazo in the Andes Mountains in Ecuador. Although Chimborazo is about 10,000 feet shorter (relative to sea level) than Everest, this mountain is about 1.5 miles (2.4 km) farther into space because of the equatorial bulge.

The lowest point on Earth is the Mariana Trench in the western Pacific Ocean. It reaches down about 36,200 feet (11,034 meters) below sea level.

63/81

Gov't OH to UG Conversion Projects List - Completed

Date to 10-31-15

112

| | County | City/County | Initial Request Date | Customer Name |
|----|------------|----------------------|----------------------|-------------------------------------------------|
| 1 | Broward | Ft Lauderdale | 4/1/2009 | Broward County - PT E - Terminal 18 |
| 2 | Brevard | Cape Canaveral | 12/4/2007 | Canaveral Port Authority |
| 3 | Broward | Coconut Creek | 8/10/2007 | City of Coconut Creek |
| 4 | Volusia | Daytona Beach Shores | 7/18/2008 | City of Daytona Beach Shores |
| 5 | Broward | Deerfield Beach | 9/13/2004 | City of Deerfield Beach |
| 6 | Flagler | Flagler Beach | 8/17/2007 | City of Flagler Beach - 2nd St to 5th St; Shore |
| 7 | Broward | Ft Lauderdale | 2/15/2009 | City of Ft Lauderdale - SE 15th St |
| 8 | Broward | Hollywood | 4/19/2007 | City of Hollywood - Grant - Cleveland - Phase 1 |
| 9 | Volusia | Ormond Beach | 4/1/2011 | City of Ormond Beach |
| 10 | Flagler | Palm Coast | 2/14/2007 | City of Palm Coast |
| 11 | Broward | Pompano Beach | 2/4/2010 | City of Pompano Beach - E. Atlantic & N Pompano |
| 12 | Sarasota | Sarasota | 1/1/2009 | City of Sarasota - Golden Gate Point |
| 13 | Martin | Stuart | 2/18/2009 | City of Stuart - Stypmann Blvd |
| 14 | Miami-Dade | Sunny Isles Beach | 5/2/2002 | City of Sunny Isles Bch - Phase 2 |
| 15 | Sarasota | Siesta Key | 6/1/2005 | Sarasota County - Siesta Village |
| 16 | Miami-Dade | Golden Beach | 2/1/2008 | Town of Golden Beach |
| 17 | Palm Beach | Jupiter Inlet | 8/2/2007 | Town of Jupiter Inlet Colony |
| 18 | Martin | Jupiter Island | 11/28/2006 | Town of Jupiter Island - Phase F |
| 19 | Palm Beach | Palm Beach | 2/9/2011 | Town of Palm Beach - Everglades Island |
| 20 | Martin | Sewall's Point | 2/1/2007 | Town of Sewall's Point - A1A Evans Cray |
| 21 | | | | Frenchman's Creek |

6/1/15

192

Jan 15 Event

| <u>Svc Ctr</u> | <u>Int</u> <u>Typ</u> | <u>Fdr Nbr</u> | <u>Substation</u> | <u>CI</u> | <u>Cust.</u> <u>Served</u> | <u>CI % of</u> <u>Premises</u> | <u>AFS CI</u> <u>avoided</u> |
|----------------|--------------------------|----------------|-------------------|--------------|-------------------------------|-----------------------------------|---------------------------------|
| WFO | FDR | 500661 | CORTEZ | 1916 | 4132 | 0.463698 | 2216 |
| CEO | FDR | 805233 | NATOMA | 885 | 1777 | 0.49803 | 892 |
| SKO | FDR | 300732 | LAWTEY | 1320 | 1703 | 0.775103 | 383 |
| CKO | FDR | 508161 | INTERSTATE | 1300 | 4835 | 0.268873 | 3535 |
| CKO | FDR | 506561 | GRANADA | 3281 | 4011 | 0.818001 | 730 |
| TBO | FDR | 502066 | MURDOCK | 1286 | 2564 | 0.50156 | 1278 |
| TBO | FDR | 506862 | NOTRE DAME | 946 | 2532 | 0.373618 | 1586 |
| GGO | FDR | 506662 | LIVINGSTON | 2268 | 2653 | 0.854881 | 385 |
| GGO | FDR | 506666 | LIVINGSTON | 1320 | 1395 | 0.946237 | 75 |
| GGO | FDR | 504968 | GOLDEN GATE | 1647 | 2026 | 0.812932 | 379 |
| GGO | FDR | 502166 | BONITA SPRINGS | 665 | 2632 | 0.25266 | 1967 |
| PMO | FDR | 704565 | MALLARD | 2659 | 3557 | 0.74754 | 898 |
| GSO | FDR | 708061 | WINDMILL | 392 | 657 | 0.596651 | 265 |
| GSO | FDR | 704264 | IMAGINATION | 525 | 1802 | 0.291343 | 1277 |
| BRO | FDR | 403231 | ATLANTIC | 378 | 1768 | 0.213801 | 1390 |
| BYO | FDR | 401036 | GREENACRES | 1272 | 2443 | 0.520671 | 1171 |
| WGO | FDR | 706663 | NOBHILL | 2474 | 2875 | 0.860522 | 401 |
| PMO | FDR | 702140 | CYPRESS CREEK | 629 | 1473 | 0.42702 | 844 |
| GSO | FDR | 704264 | IMAGINATION | 525 | 1802 | 0.291343 | 1277 |
| WEO | FDR | 808166 | MILAM | 230 | 377 | 0.61008 | 147 |
| SDO | FDR | 805733 | GALLOWAY | 390 | 680 | 0.573529 | 290 |
| CEO | FDR | 800435 | COCONUT GROVE | 794 | 1252 | 0.634185 | 458 |
| CEO | FDR | 800933 | 40TH ST | 419 | 664 | 0.631024 | 245 |
| GGO | FDR | 503562 | ALLIGATOR | 1117 | 3940 | 0.283503 | 2823 |
| SLO | FDR | 411561 | FELLSMERE | <u>6</u> | <u>2166</u> | 0.00277 | <u>2160</u> |
| | | | | 28644 | 55716 | | 27072 |

6/8/1

Jan 17 Event

193

| <u>Svc Ctr</u> | <u>Int Typ Cd</u> | <u>Fdr Nbr</u> | <u>Substation</u> | <u>CI</u> | <u>Customer</u> | | |
|----------------|-------------------|----------------|-------------------|--------------|-----------------|-----------------|----------------|
| | | | | | <u>Served</u> | <u>CI % of</u> | <u>AFS CI</u> |
| | | | | | <u>Count</u> | <u>Premises</u> | <u>avoided</u> |
| GLO | FDR | 400935 | BELLE GLADE | 33 | 1133 | 0.029126 | 1100 |
| SDO | FDR | 802435 | SOUTH MIAMI | 868 | 987 | 0.879433 | 119 |
| GGO | FDR | 506661 | LIVINGSTON | 1014 | 2155 | 0.470534 | 1141 |
| SNO | FDR | 207262 | CHULUOTA | 1164 | 2218 | 0.524797 | 1054 |
| GDO | FDR | 503962 | ESTERO | 1439 | 3611 | 0.398505 | 2172 |
| SNO | FDR | 207261 | CHULUOTA | 310 | 1170 | 0.264957 | 860 |
| CEO | FDR | 800638 | LITTLE RIVER | 816 | 1810 | 0.450829 | 994 |
| GGO | FDR | 504365 | PINE RIDGE | 2079 | 3164 | 0.65708 | 1085 |
| GGO | FDR | 506665 | LIVINGSTON | 263 | 1217 | 0.216105 | 954 |
| GGO | FDR | 504363 | PINE RIDGE | 2097 | 3492 | 0.600515 | 1395 |
| GGO | FDR | 507362 | ORANGETREE | 4600 | 5362 | 0.857889 | 762 |
| CEO | FDR | 800139 | MIAMI | 1022 | 2179 | 0.469022 | 1157 |
| PMO | FDR | 705865 | REMSBURG | 453 | 1641 | 0.276051 | 1188 |
| CEO | FDR | 802936 | GRAPELAND | 1671 | 2334 | 0.715938 | 663 |
| GSO | FDR | 704766 | STONEBRIDGE | <u>646</u> | <u>1797</u> | 0.359488 | <u>1151</u> |
| | | | | 18475 | 34270 | | 15795 |



Panorama Tower

- [Project Description](#)
- [Construction Update](#)
- [Panorama Videos](#)
- [News](#)
- [Q&A](#)
- [Live Feed](#)
- [Contact](#)

1101 Brickell Avenue, Miami, FL 33131

When Does a Tower Become the Signature of a City?

To be the tallest residential building on the eastern seaboard south of New York, Panorama Tower will rise 83 stories over the Miami skyline, as an iconic, global landmark. The mixed-use residential development will be situated on the largest parcel of property in the epicenter of Brickell Avenue, with a depth of 500 feet to Brickell Bay Drive. In total, the existing office towers and new building will represent approximately three million square feet of construction on the site.

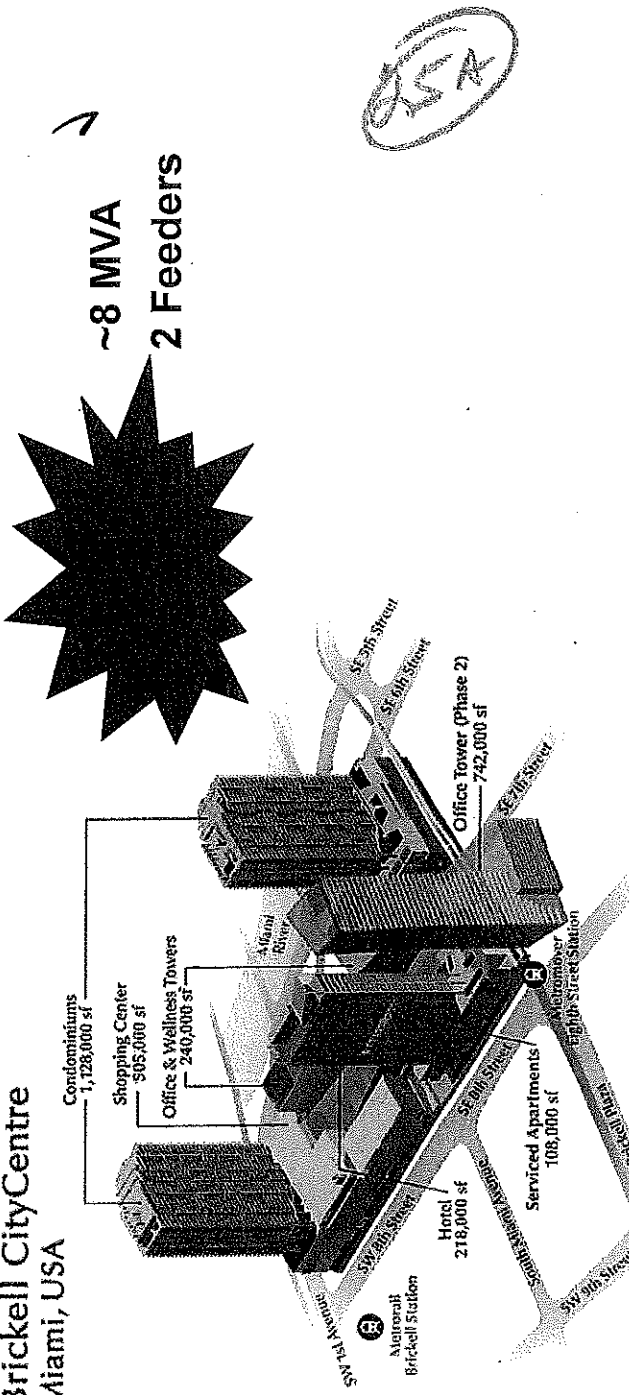
The spectacular, 83-story tower will rise to 830 feet. The 19-story pedestal will contain over 100,000 square feet of medically-oriented office space with a teaching facility. Underneath the medical facility will be a 2,000 car parking garage. Lining the garage to the east on Brickell Bay Drive will be a 208-room hotel. Further, both the ground floor and 2nd level of the pedestal will include over 50,000 square feet of high-end retail outlets and restaurant space.

Anticipated completion: End of 2017

Growth from new developments such as Brickell City Center are driving the need for additional feeders in Downtown Miami

Growth in Miami Area

Brickell CityCentre
Miami, USA



- Brickell City Center is a \$1.05 billion mixed-use development.
- 9.1 acres along South Miami Avenue between Eighth Street and Sixth Street
- 5.4 million square feet of office, residential, hotel, retail and entertainment space, in addition to a two-level underground parking garage
- 7 vaults,
- 4 new feeders
- 10 Auto-Transfer switches
- 10 total feeders and 2 different substations for redundancy
- 20MVA demand load, 34MVA connected

Planning the system infrastructure accordingly allows for seamless continued growth and customer satisfaction



W/O 1



Plans for the proposed city of Babcock Ranch were developed with public participation through a series of meetings held in Charlotte County in early 2006. It was formally announced with the first application for development approvals. babcock ranchDesigned as a magnet for high tech companies and research and development hub for clean energy methods, Babcock Ranch is supposed to be self-contained with four villages and five hamlets. The plan is for a total of 20,000 permanent jobs, would be added to sustain up to 45,000 residents in 17,870 households. Babcock Ranch is expected to include 5,000,000 square feet of light industry, retail, commerce, offices and civic space. The downtown area will be walkable and bikeable, and will include 8,000 homes as well offices, business parks, medical facilities, shopping, restaurants, entertainment and lodges.

350

Port Canaveral expansion full steam ahead

December 22, 2013 | By Sara K. Clarke, Orlando Sentinel

As Port Canaveral heads into the new year, big changes are underway to establish the port as a cargo destination and to draw more cruise ships.

In January, the port will begin work on deepening its channel to make room for cargo vessels and on widening it to accommodate ever-larger cruise ships. In addition, it's building both a new cruise terminal, to open in November, and a new cargo facility, also opening next year. The projects are part of a five-year, \$587 million capital campaign.



The new Norwegian Cruise Lines ship Breakaway, making its first... (Orlando Sentinel)

Tweet 0 G+1

"We're very confident these are not pie-in-the-sky ideas," said John Walsh, who in March took over as head of Port Canaveral, east of Orlando. "These are executable plans that will be successful business models."

Orlando's theme parks are a key destination for many cruisers making port-of-call visits at Port Canaveral. Starting in January, Disney Cruise Line will have three of its four ships based at the port, and cruisers have the option to pair their trip at sea with a visit to the theme parks.

The projects are a significant economic effort in Brevard County, an area that has suffered from the loss of the space shuttle program and many high-wage jobs that went with it. More cruises mean more tourists who might spend the night in Brevard hotels before their ship departs. And cargo could spawn a distribution network of warehouses and trucking throughout east Central Florida, perhaps reaching into Orange County.

"The tourism industry is crucial to our economy, but as we look to grow and diversify, increasing Port Canaveral's cargo capacity will help create manufacturing opportunities throughout the region," said Orange County Mayor Teresa Jacobs. "A strong partnership with 'our port' creates a gateway to enhanced economic opportunities for Orange County."

Canaveral hasn't been a serious cargo player in the past. It handles the equivalent of "a couple hundred" 20-foot containers a year, Walsh said. The new cargo facility will have ship-to-shore cranes that can move goods in mass and is expected to process 100,000 containers in its first year, with a maximum capacity of 600,000.

"We can save the companies that are bringing in those products and shipping out products a substantial amount of trucking," Walsh said.

In addition to cargo, Port Canaveral is targeting more cruise passengers. The port now serves about 4 million passengers a year, and in 2012 was ranked by the American Association of Port Authorities as the second-busiest cruise port in the U.S., behind PortMiami. Some begin and end their journey at the port, while others disembark from ships docked there for the day and head to attractions such as Walt Disney World and Kennedy Space Center. Officials hopes to attract more than 5 million passengers by 2016 and 6 million by late 2017.

Walsh expects growth in the industry in general, and said South Florida ports are constrained in how much they can expand. He expects the overflow will come to Port Canaveral, which he says is a "logical growth point" for carriers who want to get to the Bahamas and the Caribbean, a major destination for the industry.

Key to that growth is a new 185,000-square-foot cruise terminal, with expanded berth capacity that will accommodate bigger ships. Royal Caribbean's Quantum of the Seas, the largest ship ever to call at Port Canaveral, is scheduled to arrive next fall.

7/2/13

PRIVILEGED AND CONFIDENTIAL
ATTORNEY CLIENT COMMUNICATION
ATTORNEY WORK PRODUCT

31

PD CAPEX SUMMARY

| | 2013 Actuals \$MM | 2014 Actuals \$MM | 2015 Projected \$MM | 2016 Projected \$MM | 2017 Projected \$MM | 2018 Projecte d \$MM | Total \$MM |
|-----------------------------------|-------------------------|-------------------------|---------------------------|---------------------------|---------------------------|----------------------------|---------------|
| Regulatory | \$ 33.2 | \$ 59.0 | \$ 69.4 | \$ 111.6 | \$ 85.3 | \$ 62.6 | \$ 421.1 |
| Storm Hardening | \$ 213.0 | \$ 300.5 | \$ 297.4 | \$ 471.8 | \$ 604.2 | \$ 868.3 | 2,755.1 |
| Performance or Reliability | \$ 142.4 | \$ 325.2 | \$ 614.4 | \$ 531.9 | \$ 459.5 | \$ 278.3 | 2,351.7 |
| Growth | \$ 283.1 | \$ 297.7 | \$ 343.0 | \$ 463.5 | \$ 618.1 | \$ 573.9 | 2,579.3 |
| Run The System | \$ 109.7 | \$ 231.1 | \$ 237.3 | \$ 166.3 | \$ 185.1 | \$ 166.5 | 1,096.1 |
| Total \$MM | \$ 781.3 | \$ 1,213.6 | \$ 1,561.5 | \$ 1,745.1 | \$ 1,952.2 | \$ 1,949.6 | \$ 9,203.3 |

MM Testimony Breakdown
(\$'s in Billions)

| | 2014-2017 | | 2018 | | 2014-2018 | |
|---------------------------------------|-----------|------|---------|------|-----------|------|
| Regulatory Requirements | \$ 0.33 | 5% | \$ 0.06 | 3% | \$ 0.39 | 5% |
| Storm Hardening | \$ 1.67 | 26% | \$ 0.87 | 45% | \$ 2.54 | 30% |
| Reliability/Grid Modernization | \$ 1.93 | 30% | \$ 0.28 | 14% | \$ 2.21 | 26% |
| Growth | \$ 1.72 | 27% | \$ 0.57 | 29% | \$ 2.30 | 27% |
| Run The System | \$ 0.82 | 13% | \$ 0.17 | 9% | \$ 0.99 | 12% |
| Total \$BN | \$ 6.47 | 100% | \$ 1.95 | 100% | \$ 8.42 | 100% |

**PRIVILEGED AND CONFIDENTIAL
ATTORNEY CLIENT COMMUNICATION
ATTORNEY WORK PRODUCT**

Regulatory Requirements
(\$'s in Billions)

| | 2014-2017 | | 2018 | | 2014-2018 | |
|----------------------------------------------|-----------|------|---------|------|-----------|------|
| Relocations | \$ 0.08 | 25% | \$ 0.03 | 45% | \$ 0.00 | 0% |
| Other (Reg compli, major proj compli) | \$ 0.24 | 75% | \$ 0.03 | 55% | \$ 0.39 | 100% |
| Total \$BN | \$ 0.33 | 100% | \$ 0.06 | 100% | \$ 0.39 | 100% |

Storm Hardening
(\$'s in Billions)

| | 2014-2017 | | 2018 | | 2014-2018 | |
|-----------------------------------------------|-----------|------|---------|------|-----------|------|
| FPSC Hardening | \$ 1.16 | 69% | \$ 0.74 | 85% | \$ 1.89 | 74% |
| FPSC Pole Inspections | \$ 0.31 | 18% | \$ 0.07 | 9% | \$ 0.38 | 15% |
| Other (T&S storm secure, OH to UG) | \$ 0.21 | 13% | \$ 0.06 | 7% | \$ 0.27 | 11% |
| Total \$BN | \$ 1.67 | 100% | \$ 0.87 | 100% | \$ 2.54 | 100% |

**PRIVILEGED AND CONFIDENTIAL
ATTORNEY CLIENT COMMUNICATION
ATTORNEY WORK PRODUCT**

Performance or Reliability

| | 2014-2017 | | 2018 | | 2014-2018 | |
|--------------------------------------------------|-----------|------------|------|------------|-----------|-----------|
| Smart Grid (AFS, ALS, FCI, Smart Lights) | \$ | ✓ 0.64 33% | \$ | ✓ 0.07 26% | \$ | 0.71 32% |
| UG Cable Insp/Rehab/ Priority Fdrs | \$ | 0.65 34% | \$ | ✓ 0.07 25% | \$ | 0.72 33% |
| Other (HH/ PMT Insp/ Sub Cable/ etc.) | \$ | 0.25 13% | \$ | ✓ 0.06 21% | \$ | 0.31 14% |
| Total Distribution \$BN | \$ | 1.54 80% | \$ | ✓ 0.20 72% | \$ | 1.74 79% |
| Targeted assmts/ maint/ prevention | \$ | 0.29 15% | \$ | ✓ 0.07 25% | \$ | 0.36 16% |
| Smart Grid/ modernization (subs) | \$ | 0.10 5% | \$ | ✓ 0.01 4% | \$ | 0.11 5% |
| Total Transmisison \$BN | \$ | 0.39 20% | \$ | 0.08 ✓ 28% | \$ | 0.47 21% |
| Total \$BN | \$ | 1.93 100% | \$ | 0.28 100% | \$ | 2.21 100% |

Growth
(\$'s in Billions)

| | 2014-2017 | | 2018 | | 2014-2018 | |
|--------------------------------|-----------|-----------|------|------------|-----------|-----------|
| NSAs | \$ | 0.55 32% | \$ | ✓ 0.18 32% | \$ | 0.73 32% |
| T&D System/upgrades | \$ | 1.13 66% | \$ | ✓ 0.38 66% | \$ | 1.51 66% |
| New Streetlights | \$ | 0.04 2% | \$ | ✓ 0.01 2% | \$ | 0.05 2% |
| Total \$BN | \$ | 1.72 100% | \$ | 0.57 100% | \$ | 2.30 100% |

**PRIVILEGED AND CONFIDENTIAL
ATTORNEY CLIENT COMMUNICATION
ATTORNEY WORK PRODUCT**

Run The System
(\$'s in Billions)

| | 2014-2017 | | 2018 | | 2014-2018 | |
|-----------------------------------------------|-----------|------------------|------|------------------|-----------|------------------|
| Restoring Service | \$ | ✓ 0.40 49% | \$ | ✓ 0.11 64% | \$ | 0.51 51% |
| Misc (cust reqs, comp equip, software) | \$ | ✓ 0.24 29% | \$ | ✓ 0.03 18% | \$ | 0.27 27% |
| Fleet | \$ | ✓ 0.18 22% | \$ | ✓ 0.03 18% | \$ | 0.21 21% |
| Total \$BN | \$ | 0.82 100% | \$ | 0.17 100% | \$ | 0.99 100% |

76/81

BUDGETED VERSUS ACTUAL OPERATING REVENUES AND EXPENSES

FLORIDA PUBLIC SERVICE COMMISSION

COMPANY: FLORIDA POWER & LIGHT COMPANY
AND SUBSIDIARIES

DOCKET NO.: 160021-EI

EXPLANATION:

If the test year is projected, provide the budgeted versus actual operating revenues and expenses by primary account for a historical five year period and the forecasted data for the test year and the prior year.

Type of Data Shown:

Projected Test Year Ended: / /
 Prior Year Ended 12/31/17
 Historical Test Year Ended 12/31/15
 Proj. Subsequent Yr. Ended 12/31/18
 Witness: Kim Ousdahl, Robert E. Barrett Jr

| Line No. | ACCOUNT NO. | ACCOUNT TITLE | 2012 YEAR 1 | | 2013 YEAR 2 | | 2014 YEAR 3 | | 2015 YEAR 4 | | 2016 YEAR 5 | | 2017 TEST YEAR | | 2018 SUBSEQUENT YEAR |
|----------|-------------|--------------------------------|-------------|------------|-------------|------------|-------------|------------|-------------|------------|-------------|------------|----------------|------------|----------------------|
| | | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | |
| 1 | | OPERATING REVENUES | 10,178,894 | 10,109,017 | 10,459,830 | 10,289,748 | 11,316,772 | 11,271,081 | 11,397,709 | 11,573,415 | 10,648,081 | 10,677,738 | 10,961,668 | 11,294,711 | |
| 2 | | | | | | | | | | | | | | | |
| 3 | 440 - 446 | RETAIL SALES | 9,805,920 | 9,809,284 | 10,586,320 | 10,586,320 | 10,773,014 | 10,773,014 | 10,773,014 | 10,773,014 | 9,694,445 | 10,263,866 | 10,509,593 | 10,509,593 | |
| 4 | 447 | SALES FOR RESALE | 157,079 | 212,328 | 504,583 | 504,583 | 500,059 | 500,059 | 500,059 | 500,059 | 447,960 | 447,882 | 471,513 | 471,513 | |
| 5 | 449 | PROVISION FOR REFUNDS | | | (42) | (42) | | | | | | | | | |
| 6 | 450 | FORFEITED DISCOUNTS | 32,762 | 80,543 | 59,892 | 59,892 | 58,299 | 58,299 | 58,299 | 58,299 | 59,439 | 59,902 | 61,610 | 61,610 | |
| 7 | 451 | MISCELLANEOUS SERVICE REVENUES | 28,740 | 33,852 | 41,912 | 41,912 | 39,336 | 39,336 | 39,336 | 39,336 | 40,689 | 41,068 | 41,294 | 41,294 | |
| 8 | 454 | RENT FROM ELECTRIC PROPERTY | 42,122 | 44,235 | 48,767 | 48,767 | 49,142 | 49,142 | 49,142 | 49,142 | 56,032 | 56,049 | 57,571 | 57,571 | |
| 9 | 456 | OTHER ELECTRIC REVENUES | 41,394 | 129,507 | 29,648 | 29,648 | 153,524 | 153,524 | 153,524 | 153,524 | 79,163 | 90,300 | 93,130 | 93,130 | |
| 10 | | OPERATING REVENUES | 10,178,894 | 10,109,017 | 10,459,830 | 10,289,748 | 11,316,772 | 11,271,081 | 11,397,709 | 11,573,415 | 10,648,081 | 10,677,738 | 10,961,668 | 11,294,711 | |
| 11 | | | | | | | | | | | | | | | |
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| 33 | | | | | | | | | | | | | | | |

37

7/7/81

OPC 005182
FPL RC-16

BUDGETED VERSUS ACTUAL OPERATING REVENUES AND EXPENSES

Schedule C-6
2018 SUBSEQUENT YEAR ADJUSTMENT
FLORIDA PUBLIC SERVICE COMMISSION

COMPANY: FLORIDA POWER & LIGHT COMPANY
AND SUBSIDIARIES

DOCKET NO.: 180021-EI

EXPLANATION:

If the test year is projected, provide the budgeted versus actual operating revenues and expenses by primary account for a historical five year period and the forecasted data for the test year and the prior year.

Type of Data Shown:

Projected Test Year Ended / /
 Prior Year Ended 12/31/17
 Historical Test Year Ended 12/31/15
 Proj. Subsequent Yr. Ended 12/31/18
 Witness: Kim Ousdahl, Robert E. Barrett Jr

| Line No. | ACCOUNT NO. | ACCOUNT TITLE | 2012 YEAR 1 | | 2013 YEAR 2 | | 2014 YEAR 3 | | 2015 YEAR 4 | | 2016 YEAR 5 | | 2017 TEST YEAR | | 2018 SUBSEQUENT YEAR | |
|----------|-------------|------------------------------------------|-------------|---------|-------------|---------|-------------|---------|-------------|---------|-------------|---------|----------------|--------|----------------------|--------|
| | | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL |
| 1 | | STEAM POWER GENERATION | | | | | | | | | | | | | | |
| 2 | | | | | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | | | | | |
| 4 | 500 | OPR SUPV & ENG-STEAM POWER GENERATION | | 3,598 | 7,168 | 3,859 | 7,879 | 4,848 | 7,008 | 4,848 | 7,008 | 5,165 | | | | |
| 5 | 501 | FUEL-STEAM POWER GENERATION | | 522,417 | 528,778 | 319,069 | 444,864 | 346,236 | 363,800 | 346,236 | 363,800 | 374,483 | | | | |
| 6 | 502 | STEAM EXP-STEAM POWER GENERATION | | 5,332 | 5,389 | 5,461 | 9,045 | 8,661 | 5,883 | 8,661 | 5,883 | 4,947 | | | | |
| 7 | 505 | ELECTRIC EXPENSES-STEAM POWER GENER | | 2,085 | 2,033 | 1,994 | 1,933 | 1,905 | 1,709 | 1,905 | 1,709 | 1,734 | | | | |
| 8 | 508 | MISCELL STEAM POW EXP-STEAM POWER GENER | | 27,857 | 28,153 | 24,270 | 28,555 | 36,379 | 22,159 | 36,379 | 22,159 | 21,393 | | | | |
| 9 | 507 | RENTS-STEAM POWER GENERATION | | 74 | 86 | 86 | 89 | 65 | 65 | 65 | 65 | 67 | | | | |
| 10 | 508 | STEAM EMISSION ALLOWANCE | | | | | | | | | | | | | | |
| 11 | | | | | | | | | | | | | | | | |
| 12 | | STEAM POWER GENERATION | 0 | 581,164 | 569,591 | 0 | 492,464 | 354,539 | 0 | 492,464 | 398,094 | 400,625 | 407,789 | | | |
| 13 | | | | | | | | | | | | | | | | |
| 14 | | STEAM POWER MAINTENANCE | | | | | | | | | | | | | | |
| 15 | | | | | | | | | | | | | | | | |
| 16 | 511 | MTCE OF STRUCTURE-STEAM POWER GENERATION | | 13,837 | 14,879 | 14,160 | 18,350 | 14,160 | 18,350 | 12,593 | 15,404 | 15,433 | | | | |
| 17 | 512 | MTCE OF BOILER PLT-STEAM POWER GENER | | 31,456 | 21,741 | 30,625 | 22,858 | 30,625 | 22,858 | 35,537 | 23,765 | 41,499 | | | | |
| 18 | 513 | MTCE OF ELEC PLANT-STEAM POWER GENER | | 7,516 | 8,352 | 4,871 | 6,478 | 4,871 | 6,478 | 8,936 | 4,700 | 6,252 | | | | |
| 19 | 514 | MTCE MISC STEAM PLANT-STEAM POWER GENER | | 3,152 | 2,841 | 4,777 | 2,413 | 4,777 | 2,413 | 2,240 | 1,882 | 1,981 | | | | |
| 20 | | STEAM POWER MAINTENANCE | 0 | 55,960 | 47,314 | 0 | 50,089 | 54,432 | 0 | 50,089 | 59,208 | 45,751 | 65,144 | | | |
| 21 | | | | | | | | | | | | | | | | |
| 22 | | NUCLEAR POWER GENERATION | | | | | | | | | | | | | | |
| 23 | | | | | | | | | | | | | | | | |
| 24 | 517 | OPER SUPV & ENG-NUCLEAR POWER GENER | | 74,298 | 68,307 | 71,991 | 70,695 | 71,991 | 70,695 | 74,553 | 77,980 | 81,568 | | | | |
| 25 | 518 | NUCLEAR FUEL EXPENSE-NUCLEAR POWER GENER | | 127,100 | 203,774 | 206,983 | 204,616 | 206,983 | 204,616 | 206,605 | 201,796 | 193,702 | | | | |
| 26 | 519 | COOLANTS & WATER-NUCLEAR POWER GENER | | 12,463 | 9,866 | 12,689 | 14,139 | 12,689 | 14,139 | 9,864 | 9,741 | 10,879 | | | | |
| 27 | 520 | STEAM EXPENSES-NUCLEAR POWER GENERATION | | 74,609 | 55,657 | 56,814 | 57,720 | 56,814 | 57,720 | 47,557 | 49,339 | 49,803 | | | | |
| 28 | 523 | ELECTRIC EXPENSES-NUCLEAR POWER GENER | | 290 | (98) | 585 | 172 | 585 | 172 | 383 | 104 | 244 | | | | |
| 29 | 524 | MISC NUC PWR EXP-NUCLEAR POWER GENER | | 103,626 | 119,616 | 105,566 | 101,952 | 105,566 | 101,952 | 122,086 | 123,065 | 116,078 | | | | |
| 30 | 525 | RENTS-NUCLEAR POWER GENERATION | | 147 | | | | | | | | | | | | |
| 31 | | NUCLEAR POWER GENERATION | 0 | 382,532 | 457,023 | 0 | 449,594 | 454,649 | 0 | 449,594 | 461,128 | 452,046 | 462,074 | | | |
| 32 | | | | | | | | | | | | | | | | |
| 33 | | | | | | | | | | | | | | | | |

OPC 005183
FPL RC-16

BUDGETED VERSUS ACTUAL OPERATING REVENUES AND EXPENSES

FLORIDA PUBLIC SERVICE COMMISSION

COMPANY: FLORIDA POWER & LIGHT COMPANY
AND SUBSIDIARIES

DOCKET NO.: 180021-EI

EXPLANATION:

If the test year is projected, provide the budgeted versus actual operating revenues and expenses by primary account for a historical five year period and the forecasted data for the test year and the prior year.

Type of Data Shown:

- Projected Test Year Ended / /
 - Prior Year Ended 12/31/17
 - Historical Test Year Ended 12/31/15
 - Proj. Subsequent Yr. Ended 12/31/18
- Witness: Kim Ousdahl, Robert E. Barrett Jr

| Line No. | ACCOUNT NO. | ACCOUNT TITLE | 2012 YEAR 1 | | 2013 YEAR 2 | | 2014 YEAR 3 | | 2015 YEAR 4 | | 2016 YEAR 5 | | 2017 TEST YEAR | | 2018 SUBSEQUENT YEAR | |
|----------|-------------|------------------------------------------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|----------------|-----------|----------------------|-----------|
| | | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL |
| 1 | | | 0 | 165,089 | 0 | 161,033 | 0 | 136,753 | 0 | 169,980 | 0 | 169,072 | 166,125 | 154,167 | | |
| 2 | | NUCLEAR POWER MAINTENANCE | | | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | | | | | |
| 4 | 528 | MTCE SUPV & ENG-NUCLEAR POWER GENER | | 87,862 | | 107,163 | | 60,561 | | 71,923 | | 102,905 | | 84,301 | | 91,165 |
| 5 | 529 | MTCE OF STRUCTURE-NUCLEAR POWER GENER | | 10,980 | | 7,370 | | 10,880 | | 29,921 | | 38,423 | | 35,444 | | 11,942 |
| 6 | 530 | MTCE OF REACTOR PLT EQP-NUCLEAR POW GEN | | 27,885 | | 27,189 | | 29,599 | | 27,193 | | 9,650 | | 20,993 | | 17,147 |
| 7 | 531 | MTCE OF ELECTRIC PLT-NUCL POW GENER | | 15,064 | | 9,541 | | 13,143 | | 15,186 | | 8,227 | | 7,382 | | 12,881 |
| 8 | 532 | MTCE MISC NUC PLANT-NUCLEAR POWER GENER | | 23,317 | | 9,769 | | 22,569 | | 24,757 | | 9,867 | | 18,015 | | 21,131 |
| 9 | | NUCLEAR POWER MAINTENANCE | | | | | | | | | | | | | | |
| 10 | | | | | | | | | | | | | | | | |
| 11 | | OTHER POWER GENERATION | | | | | | | | | | | | | | |
| 12 | | | | | | | | | | | | | | | | |
| 13 | 546 | OP SUPV & ENG-OTHER POWER GENERATION | | 12,754 | | 13,142 | | 13,557 | | 13,787 | | 14,928 | | 16,235 | | 16,671 |
| 14 | 547 | FUEL-OTHER POWER GENERATION | | 2,696,887 | | 2,384,312 | | 2,981,141 | | 2,611,652 | | 2,068,015 | | 2,328,244 | | 2,475,269 |
| 15 | 548 | GENERATION EXPENSES-OTHER POWER GENERATI | | 20,894 | | 21,957 | | 21,730 | | 22,269 | | 19,498 | | 19,701 | | 19,641 |
| 16 | 549 | MISC OTHER PWR GEN EXP-OTHER POWER GENER | | 36,195 | | 38,608 | | 37,397 | | 43,443 | | 79,552 | | 87,541 | | 110,342 |
| 17 | 550 | RENTS-OTHER POWER GENERATION | | | | | | | | 89 | | 0 | | 0 | | |
| 18 | | OTHER POWER GENERATION | | | | | | | | | | | | | | |
| 19 | | | | 2,766,530 | | 2,458,019 | | 3,063,825 | | 2,591,241 | | 2,181,993 | | 2,461,820 | | 2,621,923 |
| 20 | | | | | | | | | | | | | | | | |
| 21 | | OTHER POWER MAINTENANCE | | | | | | | | | | | | | | |
| 22 | | | | | | | | | | | | | | | | |
| 23 | | | | | | | | | | | | | | | | |
| 24 | 551 | MTCE SUPV & ENG-OTHER POWER GENERATION | | 6,721 | | 7,523 | | 8,619 | | 8,191 | | 10,033 | | 10,309 | | 10,700 |
| 25 | 552 | MTCE OF STRUCTURES-OTHER POWER GENER | | 9,190 | | 10,085 | | 15,175 | | 13,536 | | 14,321 | | 15,785 | | 19,113 |
| 26 | 553 | MTCE GEN & ELEC PLT-OTHER POWER GENER | | 56,540 | | 53,196 | | 52,269 | | 51,030 | | 51,729 | | 66,849 | | 56,166 |
| 27 | 554 | MTCE MISC OTHER PWR GEN-OTHER POWER GEN | | 3,444 | | 4,606 | | 9,266 | | 5,426 | | 6,959 | | 7,863 | | 6,990 |
| 28 | | OTHER POWER MAINTENANCE | | | | | | | | | | | | | | |
| 29 | | | | | | | | | | | | | | | | |
| 30 | | OTHER POWER SUPPLY | | | | | | | | | | | | | | |
| 31 | | | | | | | | | | | | | | | | |
| 32 | 555 | PURCHASED POWER-OTHER POWER SUPPLY EXP | | 836,933 | | 732,552 | | 776,445 | | 688,733 | | 384,617 | | 362,610 | | 357,606 |
| 33 | 556 | SYS CONTR & LOAD DISPATCH-OTH POW SUP | | 3,091 | | 2,329 | | 2,329 | | 2,330 | | 3,567 | | 3,954 | | 4,089 |
| 34 | 557 | OTHER EXPENSES-OTHER POWER SUPPLY EXP | | 53,591 | | (98,498) | | (83,906) | | 229,568 | | 158,411 | | 92,933 | | 92,677 |
| 35 | | OTHER POWER SUPPLY | | | | | | | | | | | | | | |
| 36 | | | | | | | | | | | | | | | | |
| 36 | | | | 833,515 | | 638,985 | | 684,668 | | 920,632 | | 646,585 | | 459,987 | | 454,571 |

OPC 005184
FPL RC-16

7/18/18

BUDGETED VERSUS ACTUAL OPERATING REVENUES AND EXPENSES

Schedule C-6
118 SUBSEQUENT YEAR ADJUSTMENT
FLORIDA PUBLIC SERVICE COMMISSION

COMPANY: FLORIDA POWER & LIGHT COMPANY
AND SUBSIDIARIES

DOCKET NO.: 160021-EI

EXPLANATION:
If the test year is projected, provide the budgeted versus actual operating revenues and expenses by primary account for a historical five year period and the forecasted data for the test year and the prior year.
Witness: Kim Ousdahl, Robert E. Barrett, Jr

Type of Data Shown:
Projected Test Year Ended 12/31/17
X Prior Year Ended 12/31/17
X Historical Test Year Ended 12/31/15
X Proj. Subsequent Yr. Ended 12/31/18

| Line No. | ACCOUNT NO. | ACCOUNT TITLE | 2012 YEAR 1 | | 2013 YEAR 2 | | 2014 YEAR 3 | | 2015 YEAR 4 | | 2016 YEAR 5 | | 2017 TEST YEAR | | 2018 SUBSEQUENT YEAR | |
|----------|-------------|-----------------------------------------|-------------|----------|-------------|--------|-------------|--------|-------------|--------|-------------|--------|----------------|--------|----------------------|--------|
| | | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL |
| 1 | | | 0 | 70,783 | 0 | 63,402 | 0 | 73,735 | 0 | 75,090 | 0 | 52,417 | 12 | 48,056 | 49,044 | |
| 2 | 560 | TRANSMISSION EXPENSES OPERATING | | | | | | | | | | | | | | |
| 3 | 561 | OPER SUPERV & ENG-TRANSMISSION | 7,171 | 7,591 | 40,117 | 47,402 | 4,828 | 656 | 928 | 609 | 624 | 3,826 | 4,126 | 6,664 | 8,918 | 7,371 |
| 4 | 562 | LOAD DISPATCHING-TRANSMISSION | 5,809 | 2,525 | 10,208 | 6,648 | 7,345 | 4,166 | 4,166 | 3,826 | 4,126 | 5,194 | 5,879 | 10,876 | 10,823 | 11,112 |
| 5 | 563 | STATION EXPENSES-TRANSMISSION | 4,619 | 2,517 | 10,896 | 9,693 | 14,802 | 7,345 | 7,345 | 5,194 | 5,879 | 9,783 | 11,420 | 2,133 | 3,252 | 3,252 |
| 6 | 564 | OVERHEAD LINE EXPENSES-TRANSMISSION | 571 | 426 | 897 | 1,809 | 1,809 | 1,809 | 1,809 | 1,254 | 1,254 | 1,254 | 1,254 | 375 | 375 | 375 |
| 7 | 565 | UNDERGROUND LINE EXPENSES-TRANSMISSION | | | | | | | | | | | | | | |
| 8 | 566 | TRANSMISSION OF ELECTRICITY BY OTHERS | 38,749 | 40,117 | 47,402 | 48,766 | 48,766 | 48,766 | 28,543 | 22,495 | 22,495 | 22,495 | 22,495 | 22,495 | 22,495 | 22,736 |
| 9 | 567 | MISCELLANEOUS EXPENSES-TRANSMISSION | 13,859 | 10,208 | 6,648 | 4,015 | 4,015 | 4,015 | 4,015 | 4,015 | 4,015 | 4,015 | 4,015 | 4,015 | 4,015 | 4,210 |
| 10 | | RENTS-TRANSMISSION | 9 | 18 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| 11 | | TRANSMISSION EXPENSES OPERATING | 0 | 70,783 | 0 | 63,402 | 0 | 73,735 | 0 | 75,090 | 0 | 52,417 | 12 | 48,056 | 49,044 | |
| 12 | | | | | | | | | | | | | | | | |
| 13 | | | | | | | | | | | | | | | | |
| 14 | | | | | | | | | | | | | | | | |
| 15 | | TRANSMISSION EXPENSES MAINTENANCE | | | | | | | | | | | | | | |
| 16 | 568 | MTCE SUPERVISION AND ENGIN-TRANSMISSION | 1,330 | 654 | 7,030 | 7,030 | 7,030 | 656 | 624 | 609 | 624 | 3,826 | 4,126 | 6,664 | 8,918 | 7,371 |
| 17 | 569 | MAINTENANCE OF STRUCTURES-TRANSMISSION | 6,515 | 7,030 | 10,896 | 9,693 | 14,802 | 7,345 | 7,345 | 5,194 | 5,879 | 9,783 | 11,420 | 10,876 | 10,823 | 11,112 |
| 18 | 570 | MTCE OF STATION EQUIPMENT-TRANSMISSION | 10,668 | 7,398 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 |
| 19 | 571 | MTCE OF OVERHEAD LINES-TRANSMISSION | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 | 10,670 |
| 20 | 572 | MTCE OF UNDERGROUND LINES-TRANSMISSION | 919 | 897 | 897 | 897 | 897 | 897 | 897 | 897 | 897 | 897 | 897 | 897 | 897 | 897 |
| 21 | 573 | MTCE OF MISC PLANT-TRANSMISSION | 554 | 514 | 514 | 514 | 514 | 514 | 514 | 514 | 514 | 514 | 514 | 514 | 514 | 514 |
| 22 | | TRANSMISSION EXPENSES MAINTENANCE | 0 | 30,656 | 0 | 27,451 | 0 | 24,983 | 0 | 29,673 | 0 | 21,251 | 23,932 | 23,932 | 24,016 | |
| 23 | | | | | | | | | | | | | | | | |
| 24 | | | | | | | | | | | | | | | | |
| 25 | | DISTRIBUTION EXPENSES OPERATING | | | | | | | | | | | | | | |
| 26 | 580 | OPERATION SUPERV AND ENGIN-DISTRIBUTION | 19,358 | 16,091 | 16,970 | 16,970 | 16,970 | 16,970 | 16,970 | 16,970 | 16,970 | 16,970 | 16,970 | 22,115 | 21,702 | 22,179 |
| 27 | 581 | LOAD DISPATCHING-DISTRIBUTION | 1,541 | 1,989 | 5,255 | 4,434 | 5,255 | 4,434 | 5,255 | 4,434 | 5,255 | 4,434 | 5,255 | 5,108 | 5,798 | 5,995 |
| 28 | 582 | STATION EXPENSES-DISTRIBUTION | 2,808 | 2,841 | 2,881 | 2,881 | 2,881 | 2,881 | 2,881 | 2,881 | 2,881 | 2,881 | 2,881 | 2,777 | 2,686 | 2,650 |
| 29 | 583 | OVERHEAD LINE EXPENSES-DISTRIBUTION | 4,007 | (11,768) | 10,058 | 10,058 | 10,058 | 10,058 | 10,058 | 10,058 | 10,058 | 10,058 | 10,058 | 13,245 | 14,427 | 14,873 |
| 30 | 584 | STATION EXPENSES-DISTRIBUTION | 2,808 | 2,841 | 2,881 | 2,881 | 2,881 | 2,881 | 2,881 | 2,881 | 2,881 | 2,881 | 2,881 | 2,777 | 2,686 | 2,650 |
| 31 | 585 | OVERHEAD LINE EXPENSES-DISTRIBUTION | 4,007 | (11,768) | 10,058 | 10,058 | 10,058 | 10,058 | 10,058 | 10,058 | 10,058 | 10,058 | 10,058 | 13,245 | 14,427 | 14,873 |
| 32 | 586 | UNDERGROUND LINE EXPENSES-DISTRIBUTION | 6,664 | 6,329 | 5,227 | 5,227 | 5,227 | 5,227 | 5,227 | 5,227 | 5,227 | 5,227 | 5,227 | 5,530 | 5,783 | 6,437 |
| 33 | 587 | ST LIGHTING AND SIGNAL SYST EXP-DISTRIB | 1,828 | 269 | 383 | 383 | 383 | 383 | 383 | 383 | 383 | 383 | 383 | 261 | 268 | 267 |
| 34 | 588 | METER EXPENSES-DISTRIBUTION | 7,628 | 5,521 | 5,998 | 5,998 | 5,998 | 5,998 | 5,998 | 5,998 | 5,998 | 5,998 | 5,998 | 5,105 | 3,470 | 4,059 |
| 35 | 589 | CUSTOMER INSTALLATIONS EXP-DISTRIBUTION | 1,959 | 1,929 | 1,929 | 1,929 | 1,929 | 1,929 | 1,929 | 1,929 | 1,929 | 1,929 | 1,929 | 3,867 | 3,978 | 4,063 |
| 36 | | | | | | | | | | | | | | | | |

OPC 005185
FPL RC-16

BUDGETED VERSUS ACTUAL OPERATING REVENUES AND EXPENSES

FLORIDA PUBLIC SERVICE COMMISSION
 COMPANY: FLORIDA POWER & LIGHT COMPANY
 AND SUBSIDIARIES
 DOCKET NO.: 160021-EI

EXPLANATION:
 If the test year is projected, provide the budgeted versus actual operating revenues and expenses by primary account for a historical five year period and the forecasted data for the test year and the prior year.

Type of Data Shown:
 Projected Test Year Ended 1/1/11
 Prior Year Ended 12/31/17
 Historical Test Year Ended 12/31/15
 Proj. Subsequent Yr Ended 12/31/18
 Witness: Kim Ousdani, Robert E. Barrett Jr

| Line No. | ACCOUNT NO. | ACCOUNT TITLE | 2012 YEAR 1 | | 2013 YEAR 2 | | 2014 YEAR 3 | | 2015 YEAR 4 | | 2016 YEAR 5 | | 2017 | 2018 |
|----------|-------------|-------------------------------------------|-------------|---------|-------------|---------|-------------|---------|-------------|---------|-------------|---------|-----------|-----------------|
| | | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | ACTUAL | TEST YEAR | SUBSEQUENT YEAR |
| 1 | | | (3) | (4) | (5) | (6) | (7) | (8) | (9) | (10) | (11) | (12) | (13) | (14) |
| 2 | 588 | MISCELLANEOUS EXPENSES-DISTRIBUTION | | 26,721 | | 26,768 | | 30,765 | | 34,466 | | 32,276 | | 37,628 |
| 3 | 589 | RENTS-DISTRIBUTION | | 9,333 | | 9,381 | | 9,671 | | 9,660 | | 10,106 | | 10,622 |
| 4 | | DISTRIBUTION EXPENSES OPERATING | 0 | 81,557 | 0 | 60,871 | 0 | 89,138 | 0 | 90,076 | 0 | 100,390 | 106,088 | 113,949 |
| 5 | | | | | | | | | | | | | | |
| 6 | | DISTRIBUTION EXPENSES MAINTENANCE | | | | | | | | | | | | |
| 7 | | | | | | | | | | | | | | |
| 8 | 590 | MTCE SUPERVISION AND ENGINEERING-DISTRIB | | 21,920 | | 20,760 | | 20,120 | | 20,141 | | 16,903 | | 17,662 |
| 9 | 591 | MAINTENANCE OF STRUCTURES-DISTRIBUTION | | 31 | | 53 | | 35 | | 36 | | | | |
| 10 | 592 | MTCE STATION EQUIPMENT-DISTRIBUTION | | 9,452 | | 11,177 | | 11,701 | | 13,653 | | 14,517 | | 14,401 |
| 11 | 593 | MAINTENANCE OF OVERHEAD LINES-DISTRIB | | 122,769 | | 123,515 | | 105,193 | | 111,696 | | 106,912 | | 116,078 |
| 12 | 594 | MAINTENANCE OF UNDERGROUND LINES-DISTRIB | | 31,462 | | 28,809 | | 22,100 | | 18,809 | | 23,419 | | 25,091 |
| 13 | 595 | MAINTENANCE OF LINE TRANSFORMERS-DISTRIB | | 42 | | 41 | | 42 | | 39 | | 38 | | 39 |
| 14 | 596 | MTCE ST LIGHTING & SIGNAL SYST-DISTRIB | | 9,460 | | 10,211 | | 10,233 | | 10,209 | | 10,745 | | 11,158 |
| 15 | 597 | MAINTENANCE OF METERS-DISTRIBUTION | | 5,408 | | 5,694 | | 4,060 | | 3,675 | | 3,773 | | 3,999 |
| 16 | 598 | MAINTENANCE OF MISC PLANT-DISTRIBUTION | | 4,272 | | 4,680 | | 5,962 | | 6,237 | | 5,439 | | 4,142 |
| 17 | | DISTRIBUTION EXPENSES MAINTENANCE | 0 | 204,807 | 0 | 204,941 | 0 | 179,448 | 0 | 184,594 | 0 | 183,746 | 194,297 | 209,285 |
| 18 | | | | | | | | | | | | | | |
| 19 | | CUSTOMER ACCOUNTS EXPENSES | | | | | | | | | | | | |
| 20 | | | | | | | | | | | | | | |
| 21 | 901 | SUPERVISION-CUSTOMER ACCOUNTS | | 4,370 | | 3,585 | | 4,088 | | 5,666 | | 6,449 | | 6,380 |
| 22 | 902 | METER READING EXPENSES-CUSTOMER ACCOUNTS | | 35,312 | | 29,312 | | 18,418 | | 15,333 | | 11,849 | | 12,031 |
| 23 | 903 | RECORDS AND COLLECTION EXP-CUSTOMER ACCT | | 94,761 | | 89,111 | | 86,265 | | 84,194 | | 82,574 | | 83,907 |
| 24 | 904 | UNCOLLECTIBLE ACCOUNTS-CUSTOMER ACCOUNTS | | 9,551 | | 8,773 | | 9,644 | | 5,381 | | 6,708 | | 6,562 |
| 25 | 905 | MISCELLANEOUS EXPENSES-CUSTOMER ACCOUNTS | | | | | | | | | | | | |
| 26 | | CUSTOMER ACCOUNTS EXPENSES | 0 | 144,003 | 0 | 134,779 | 0 | 118,415 | 0 | 110,574 | 0 | 107,580 | 106,723 | 109,652 |
| 27 | | | | | | | | | | | | | | |
| 28 | | CUSTOMER SERVICE & INFORMATION EXPENSES | | | | | | | | | | | | |
| 29 | | | | | | | | | | | | | | |
| 30 | 907 | SUPERVISION-CUSTOMER SERVICE & INFORMAT | | 9,004 | | 9,010 | | 8,524 | | 9,349 | | 7,918 | | 8,113 |
| 31 | 908 | ASSISTANCE EXPENSES-CUSTOMR SERV & INFORM | | 108,647 | | 108,634 | | 121,260 | | 70,750 | | 37,595 | | 37,671 |
| 32 | 909 | INFORMAT & INSTRCTL ADVTGS-CUST SERV & IN | | 8,871 | | 8,841 | | 8,718 | | 8,573 | | 8,440 | | 8,449 |
| 33 | 910 | MISC EXPENSES-CUSTOMER SERVICE & INFORM | | 9,206 | | 10,893 | | 11,471 | | 13,513 | | 11,244 | | 11,632 |
| 34 | | CUSTOMER SERVICE & INFORMATION EXPENSES | 0 | 135,728 | 0 | 137,369 | 0 | 149,974 | 0 | 102,185 | 0 | 65,188 | 66,065 | 65,608 |
| 35 | | | | | | | | | | | | | | |

Handwritten notes and calculations:

T/O \$48,956
 T/M \$23,932
 D/O \$106,088
 D/M \$194,297
 \$372,373
 T/O \$49,044
 T/M \$24,016
 D/O \$113,949
 D/M \$209,265
 \$396,274
 TOTAL T/O & D/M

OPC 005186
FPL RC-16

8/18

Supporting Schedules: C-9, C-36, C-33