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March 1, 2019

Mr. Adam Teitzman, Commission Clerk Florida Public Service Commission 2540 Shumard Oak Boulevard Tallahassee FL 32399-0850

Dear Mr. Teitzman:

In accordance with Rule 25-6.0342 and Order No. PSC-07-1022-FOF-EI, attached for electronic filing is Gulf Power Company's 2019-2021 Storm Hardening Plan.

Please call me if you have any questions.

Sincerely,

C. Share Bayots

C. Shane Boyett Regulatory Issues Manager

md

attachments

cc w/att: Gulf Power Company Russell Badders, Esq., VP & Associate General Counsel Beggs & Lane

Gulf Power Company

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

### **GULF POWER COMPANY**

## STORM HARDENING PLAN 2019-2021

March 1, 2019

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- Appendix 2 Overhead Storm Hardening Specifications
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### 1.0 Overview

Pursuant to Florida Public Service Commission (FPSC) Order No. PSC 07-1022-FOF-EI, Gulf Power Company (Gulf) submits the following Storm Hardening Plan (Plan) for calendar years 2019-2021. This proposed Storm Hardening Plan is intended to address the requirements set forth in Rule 25-6.0342, F.A.C.

Gulf Power views this submission as an ongoing process to identify and implement ways to minimize future storm damages and customer outages. Gulf plans to continue to build on what works well and to improve in areas that perform below expectations, as learned through daily system operations, analysis of storm-related damage data, and examination of best practices. Gulf is committed to the improvement of its electrical system by building upon its experience and supporting research to address the potential benefits of initiatives that will harden transmission and distribution facilities, which could lead to less-frequent outages, improved continuity of service, and reduced restoration times during both major storm-related events and typical seasonal weather.

As in Gulf's 2016-2018 Storm Hardening Plan, the proposed 2019-2021 Storm Hardening Plan incorporates the 10-Part Storm Preparedness Plan initiatives in Section 2.0 that were originally approved in Order Nos. PSC-06-0781-PAA-EI and PSC-06-0947-PAA-EI. These initiatives have been updated to reflect approved FPSC changes and the latest company information.

Section 3.0, Wood Pole Inspection Plan, will continue to incorporate Gulf's 8-year cycle of wood pole inspection approved by the FPSC in Order No. PSC-07-0078-PAA-EU to meet storm hardening requirements.

Performance data for Sections 2.0 and 3.0 initiatives are currently filed as part of the annual March 1<sup>st</sup> Distribution Reliability Report. These initiatives comprise the foundation of Gulf's Storm Hardening Plan.

Sections 4.0 through 9.0 will address each of the requirements contained in the FPSC Storm Hardening Rules 25-6.0341 and 25-06.0342. Specifically, Section 5.0 addresses extreme wind loading for distribution facilities. As the Company proceeds with efforts to further strengthen its distribution feeders, Gulf will continue to review incoming data from the 2018 Hurricane Season and to implement best practices as learned from Florida Power & Light (FPL) –regarding extreme wind loading plans. Gulf is proposing additional storm hardening initiatives in its 2019-2021 Plan that have the potential to mitigate future storm damages and to reduce storm restoration times to both underground and overhead distribution facilities.

Section 10.0 summarizes Gulf's incremental cost estimates and benefits contained in the Plan. The details are provided in Appendix 4.

Sections 11.0 and 12.0 address storm hardening cost and impact to Third-Party Attachers.

Gulf Power Company will continue to review available data and undergrounding pilots currently underway by Florida Power & Light (FPL) to determine the best approach concerning undergrounding as a storm hardening tool. Gulf recognizes the need to address the concerns expressed by both its customers and the FPSC to find ways to storm harden the system, and Gulf is committed to pursuing every option available to provide reliable service and balance costs to achieve the expected results.

### 2.0 Ten-Part Storm Preparedness Plan Initiatives

### 2.1 Vegetation Management

Gulf Power has assessed the performance of its vegetation management (VM) plan, approved in 2010 by FPSC Order No. PSC-10-0688-PAA-EI. This plan included:

- Three-year trim cycle on all main line feeders;
- Annual inspection and corrective action plan on the remaining twothirds of main line feeders; and
- Lateral distribution lines managed on a reliability-based program to achieve a four-year average cycle.

When evaluated on an annual basis, determining trends in tree-related reliability can be difficult, as annual fluctuations in weather can greatly influence tree-related reliability from year to year. Instead, Gulf has analyzed its distribution VM program's effectiveness by analyzing total tree-related reliability for each three-year storm hardening plan, using Gulf's initial 2007-2009 storm hardening plan as the baseline.

Since the time period of the 2007-2009 Storm Hardening Plan, system-wide adjusted tree-caused CI has increased 12.68% and unadjusted CI increased 33.22%. Adjusted tree-caused CMI for the same time period increased 7.74% while unadjusted CMI increased 69.87%. The tree-related performance of Gulf's system for this time period is summarized in Tables 1-4.

Table 1. Adj	Table 1. Adjusted Distribution Vegetation Caused Customer Interruptions								
	(Do	es not inc	lude storm	outages)					
Plan Years         Feeder         Inc /         Lateral         Inc /         Total CI         Inc           Dec         CI         Dec         CI         Dec         Dec									
2007-2009	100,940	-	133,829	-	234,769	-			
2010-2012	53,103	- 47.39%	139,130	3.96%	192,233	- 18.12%			
2013-2015	53,432	0.62%	140,546	1.02%	193,978	0.91%			
2016-2018	47,724	- 10.68%	216,824	54.27%	264,548	36.38%			
Total	Total         -         -         -         62.02%         12.68%								

Table 2. Unadjusted Distribution Vegetation Caused Customer Interruptions										
		(Includes	storm outa	ages)						
Plan Years	Plan Years         Feeder CI         Inc / Dec         Lateral CI         Inc / Dec         Total CI         Inc / Dec									
2007-2009	114,605	-	153,764	-	268,369	-				
2010-2012	63,726	- 44.40%	177,100	15.18%	240,826	- 10.26%				
2013-2015	60,581	-4.94%	179,929	1.60%	240,510	-0.13%				
2016-2018	2016-2018 57,239 -5.52% 300,281 66.89% 357,520 48.65%									
Total	Total 50.06% 95.28% 33.22%									

Table 3 A	Table 3 Adjusted Distribution Vegetation Caused Customer Minutes of									
	Interruption									
	(Do	es not in	clude storm	outages)						
Plan Years	Plan Years         Feeder         Inc /         Lateral         Inc /         Total CMI         Inc /           Plan Years         CMI         Dec         CMI         Dec         Total CMI         Inc /									
2007-2009	6,473,809	-	19,876,303	-	26,350,112	-				
2010-2012	4,274,516	- 33.97%	19,092,585	-3.94%	23,367,101	- 11.32%				
2013-2015	4,398,808	2.91%	17,096,408	- 10.46%	21,495,216	-8.01%				
2016-2018	2016-2018 3,923,757 10.80% 24,465,780 43.10% 28,389,537 32.07									
Total	Total         -         23.09%         7.74%									

Table 4. Un	Table 4. Unadjusted Distribution Vegetation Caused Customer Minutes of Interruption									
		(Include	es storm outa	ages)						
Plan Years	Feeder CMI	Inc / Dec	Lateral CMI	Inc / Dec	Total CMI	Inc / Dec				
2007-2009	8,065,24 2	-	23,195,27 4	-	31,260,51 6	-				
2010-2012	5,754,78 1	- 28.65 %	28,375,01 8	22.33%	34,129,79 9	9.18%				
2013-2015	5,194,06 8	-9.74%	30,129,92 0	6.18%	35,323,98 8	3.50%				
2016-2018	5,838,4512.4147,264,2353,102,6850.332016-20180%556.87%5%									
Total	-         -									

Gulf's vegetation reliability in the 2016-2018 timeframe was driven primarily by severe weather, including thunderstorm activity. As described in Section 15.3 of the Annual Reliability and Storm Hardening filings, a small number of un-excluded severe weather days disproportionately influence the SAIDI and SAIFI metrics.

These days contributed over 22% of CMI and 12% of CI, while comprising only approximately 1% of the 2016-2018 timeframe.

	Feeder			Later	al		System Total					
		% of		% of		% of		% of		% of		% of
Event	CMI	Total	CI	Total	CMI	Total	CI	Total	CMI	Total	CI	Total
1/01/17		0.0%		0.0%	797,019	3.2%	1,972	0.9%	797,019	2.8%	1,972	0.7%
1/02/17	682,029	17.4%	4,682	9.8%	116,574	0.5%	824	0.4%	798,603	2.8%	5,506	2.0%
1/18/18		0.0%		0.0%	8,106	0.0%	66	0.0%	8,106	0.0%	66	0.0%
1/22/16		0.0%		0.0%	243,671	1.0%	1,704	0.8%	243,671	0.8%	1,704	0.6%
						10.4						
5/01/17	256,578	6.5%	1,591	3.3%	2,593,304	%	6,623	3.0%	2,849,882	9.9%	8,214	3.0%
5/20/16	88,323	2.3%	694	1.5%	340,304	1.4%	1,603	0.7%	428,627	1.5%	2,297	0.9%
6/10/18		0.0%		0.0%	305,872	1.2%	1,932	0.9%	305,872	1.1%	1,932	0.7%
6/28/18	47,773	1.2%	1,942	4.1%	193,379	0.8%	1,373	0.6%	241,152	0.8%	3,315	1.2%
6/30/18		0.0%		0.0%	175,957	0.7%	1,822	0.8%	175,957	0.6%	1,822	0.7%
7/17/16		0.0%		0.0%	11,629	0.1%	80	0.0%	11,629	0.0%	80	0.0%
8/04/16	84,375	2.2%	1,751	3.7%	493,521	2.0%	4,388	2.0%	577,896	2.0%	6,139	2.3%
12/01/18		0.0%		0.0%	69,755	0.3%	567	0.3%	69,755	0.2%	567	0.2%
Severe												
Weather				22.3		21.4		10.3		22.5		12.4
Days	1,159,078	29.5%	10,660	%	5,349,091	%	22,954	%	6,508,169	%	33,614	%
All Other				77.7		78.6		89.7	22,372,95	77.5		87.6
Days	2,764,680	70.5%	37,064	%	19,608,274	%	200,494	%	4	%	237,558	%
									28,881,12			
16-18 Total	3,923,758		47,724		24,957,365		223,448		3		271,172	

If these days were excluded, since the time period of the 2007-2009 Storm Hardening Plan, system-wide adjusted tree-caused CI would have increased only 1.19%. Adjusted tree-caused CMI for the same time period decreased 15.09%.

Gulf's distribution VM program recognizes the importance of placing emphasis on the mainline feeders in order to improve overall system reliability because mainline outages have a major impact on system reliability. Gulf's mainline program of pruning one-third (1/3) of its mainline feeders each year and performing an annual inspection and taking corrective action on the remaining two-thirds (2/3) of its mainline feeders has been beneficial to Gulf's customers in terms of overall system reliability. As can be seen in the above data tables, Gulf's mainline feeder reliability has improved dramatically since Gulf adopted this philosophy in 2007.

Gulf has continued to utilize the Distribution Lock-Out Reporting process (DLOR) to evaluate all tree-caused outages on main line feeders. DLOR was created to track distribution feeder lock-outs, identify root causes of lock-outs, and identify systems and operational modifications that could be implemented to prevent future feeder lock-outs.

The majority of Gulf's distribution lines are located on public road right-ofway. Throughout the years, the widening of roads has forced Gulf to relocate its distribution facilities close to the right-of-way edge. As a result, some of Gulf's facilities are now immediately adjacent to privately-owned property where Gulf has no legal rights to prune or remove vegetation.

In 2016, Gulf launched a pilot program to expand its storm hardening philosophy by attempting to buy vegetation management easements from private property owners on select feeders to enhance Gulf's ability to adequately address VM concerns. The criteria used to select feeders were:

- Mainline feeders that serve key customers, such as hospitals
- Feeders that experience reliability issues due to off right-of-way vegetation conflicts
- Feeders that have heavy exposure to off right-of-way vegetation

The program has met expectations to this point. Gulf has successfully purchased easements on 89 miles of line giving Gulf the right to clear and maintain a 15-ft. wide corridor on private property adjacent to the public right-of-way and Gulf's distribution facilities.

Gulf plans to continue this program to provide VM reliability improvements on its system.

Gulf has maintained its lateral lines using a reliability-based methodology to determine which areas require VM work while achieving an average fouryear cycle. Gulf's initial storm hardening plan was approved for a six-year cycle on laterals. Beginning in 2010, Gulf began transitioning to a four-year cycle on laterals in response to a rapid rise of trouble tickets under the six-year cycle.

Using this management philosophy, tree-related reliability on lateral lines has increased by 23.09% in terms of adjusted CMI, even though adjusted CI has increased by 103.77%, primarily due to Hurricane Michael. Gulf's present distribution VM program has maintained a relatively stable level of tree-related reliability on its lateral lines, while improving overall customer reliability.

Gulf will continue coordination with local officials on vegetation management activities, emphasize tree removals during new line construction, and continue public education efforts to encourage the planting of compatible tree species near power lines.

Gulf will also continue to provide "TreeGulf" as a proactive way for any employee to efficiently notify Gulf's Forestry Services department of a potential vegetation problem.

### 2.2 Joint-Use Pole Attachment Audits

Field audits of joint-use poles are conducted every five years as outlined in contractual agreements with third-party attachers. The audit includes poles owned by the electric utility to which other utility attachments are made (i.e., telecommunication and cable) and poles not owned by the electric utility to which the electric utility has attached its equipment. Gulf completed its last audit of attachments on the distribution system in 2016. It is anticipated that similar data will be collected and/or verified in the next field audit scheduled for 2021.

Any dangerous situations identified during the joint-use field audits or random field visits are immediately reported to the pole owner. Dangerous conditions may include buckling, splitting or broken poles, or low hanging conductors or cables.

### 2.3 Inspection Cycle of Transmission Structures

Gulf Power's current transmission inspection plans meet or exceed the approved 6-year inspection cycle of the FPSC. In 2004, Gulf adopted its current program. The details of the program have been filed with the Commission as outlined in FPSC Order No. PSC-06-0144-PAA-EI. In general, Gulf contracts ground line inspections and uses a combination of

company employees and contractors to perform comprehensive walking and aerial inspections. Gulf's transmission structure inspection program is based on two alternating twelve-year cycles, which results in a structure being inspected at least every six years. Gulf will continue the use of the same transmission inspection program in the 2019-2021.

Historically, Gulf has not inspected a set number of poles each year. Gulf plans to utilize the same flexible approach in its proposed 2019-2021 Storm Hardening Plan to ensure the completion of its inspection cycle as required.

Gulf Power currently inspects all of its substations at least once annually. These inspections include visual inspection of all structures, buss work, switches and capacitor banks for defects. Gulf proposes to continue the same inspection process for the 2019-2021 Storm Hardening Plan.

#### 2.4 Storm Hardening Activities for Transmission Structures

Gulf Power will continue the design and construction of new facilities based on the standards set forth by the most current version of the National Electric Safety Code (NESC). In addition, when it is practical and feasible, consideration will be given to upgrade existing transmission facilities when capital maintenance is performed. It is Gulf's position that the adherence to current design and construction standards using generally accepted engineering practices, in conjunction with the recommended 6-year structure inspection program, will maintain adequate hardening of the system in all areas.

During the 2016-2018 Storm Hardening Plan, Gulf completed its previous plan that was focused on additional storm guying on all wooden H-frame structures and replacement of all wood cross-arms with steel cross arms on the transmission system.

Based on data from Hurricane Michael and the overall performance of wooden structurers on the transmission system, Gulf will begin a program to replace all wooden structurers with concrete or steel structurers in a systematic approach going forward. For the 2019-2021 Storm Hardening Plan, Gulf is proposing to spend approximately \$5 - \$12 million dollars on transmission hardening in 2019 and an estimated \$14 to \$40 million during the final two years of this Plan.

With respect to storm hardening for "new" transmission facilities in the 2019-2021 Storm Hardening Plan, Gulf Power will continue the best practice of designing all new transmission construction facilities using loading criteria found in the NESC with a 1.0 overload factor. This criterion includes both NESC rule 250C (extreme wind loading) and 250D (extreme ice with concurrent wind loading), found on page 212, Table 253-1, in Section 25 of

the 2012 NESC book. The overload factors of 1.0 call for Grade B construction, which is the standard used by Gulf on all new transmission lines. The main objective is to design a structure that has a capacity greater than the maximum expected load. The combined effect of load factors and strength factors provides an appropriate level of safety and reliability.

### 2.5 Geographic Information System (GIS)

Gulf Power's Geographic Information System (GIS) uses database information that is continuously maintained and updated with Transmission, Distribution and Land information from across the service area.

During the 2019-2021 Storm Hardening Plan, Gulf Power will transition its GIS data from its current systems to systems utilized by NextEra Energy, a change driven by the Company's acquisition by NextEra Energy.

Gulf Power's transmission and distribution data that are essential for asset management and forensic data analysis were mapped in GIS as part of the 2007-2009 Storm Hardening Plan. This GIS data will be maintained and updated as needed for the 2019-2021 Storm Hardening Plan.

### 2.6 Post-Storm Data Collection and Forensic Analysis

Gulf Power has in place a post-storm forensic process for the collection, evaluation, and reporting of storm damage data. Contractors will aid Gulf in the collection of field data after a major storm. Hand-held computers (downloaded with Gulf's GIS database) will be utilized to collect the pertinent field data. This data will be collected on pre-determined projects constructed to extreme wind loading criteria and in other designated overhead and underground areas. The information collected by the contractor will be utilized to perform a forensic analysis for Gulf. This analysis will be the basis of a report containing an executive summary, description of the data collected, preliminary storm data, areas affected and the analysis results in tabular and graphical forms. This "fact finding" assessment of existing facilities will help in the evaluation of our construction standards going forward.

The data collection and transfer process is tested annually to ensure the process of collecting and exchanging information electronically between Gulf and its contractors will not encounter any problems during a storm situation.

Gulf will utilize the above forensic program as part of its 2019-2021 Storm Hardening Plan. On-going refresher training will be given as needed over the next three years to ensure all responsible parties are fully prepared to execute the program. The Gulf Power Transmission department's storm forensics team will be led by the transmission engineering function. Utilizing an aerial patrol, the team will capture an initial assessment of the level of storm damage to the transmission system. Follow-up aerial patrols utilizing helicopters and unmanned aerial vehicles (UAVs) will capture details and locations of failures and the results will be conveyed to the Transmission Engineering department. When ground crews arrive on the scene, the construction inspector with the crew will be responsible for assessing all damage and determining the cause of the failure. Gulf's Transmission Engineering department will review all findings of the field inspections and determine if additional information should be gathered, and building an analysis report of the findings.

## 2.7 Outage Data differentiating between Overhead and Underground Systems

Gulf will continue to record the number of overhead (OH) and underground (UG) customers on its system at the end of each year. This data will allow the calculation of SAIDI and SAIFI indices based on the experiences of both overhead and underground customers.

Gulf will also continue to collect the type of Underground cable construction or the Pole type for relevant outages. The data will include:

- UG cable construction is:
  - o Direct Buried
  - o Direct Buried with Injection Treatment
  - o In Conduit
- Pole type is:
  - $\circ$  Concrete
  - $\circ$  Wood
  - o Steel

Gulf Power will continue to collect Pole and UG Cable outage data for future analysis as recommended by the FPSC.

### 2.8 Coordination with Local Governments

Consistent with its 2016-2018 Storm Hardening Plan, Gulf Power will continue its current local government coordination efforts in Northwest Florida for the 2019-2021 Storm Hardening Plan.

Gulf Power district managers are located in Pensacola, Ft. Walton, and Panama City. Local managers, who report to the district managers, are located in Milton, Crestview, Niceville, and Chipley. These employees interact with city and county personnel on a regular basis regarding numerous issues, including emergency preparedness. They are also actively involved in joint government and business committees that focus on emergency preparedness needs in Northwest Florida.

Gulf Power's Line Clearance specialists and Forestry Services technicians communicate routinely with local governmental officials, community groups, and homeowner associations to ensure local area involvement and to effectively maintain communications regarding vegetation management projects.

Gulf Power representatives are assigned to county emergency operations centers (EOCs) in Northwest Florida. During emergencies that warrant activation of the county EOCs, the Company's EOC representatives assist city and county agencies and officials. Gulf Power provides extensive coverage throughout the duration of the EOC activation.

With a significant weather event, Gulf Power's Corporate Communications department will provide ongoing communications, both pre-storm and poststorm. Relevant and timely Gulf Power news releases will be provided to the county EOCs during storm restoration events to keep local government agencies and officials apprised of the latest restoration activities.

### 2.9 Collaborative Research

As part of its 2019-2021 Storm Hardening Plan, Gulf Power will continue collaborative efforts to conduct research and development (R&D) on the effects of major hurricanes on the electrical system throughout the state of Florida. The Public Utility Research Center (PURC) located at the University of Florida continues to provide the leadership necessary to serve as the R&D coordinator in the state. PURC has strong working relationships with Florida's investor-owned utilities, cooperatives and municipals.

Gulf Power will continue to participate in R&D activities that PURC initiates. These activities involve utility managers and hazard research professionals discussing means to prepare Florida's electrical infrastructure to better withstand and recover from hurricanes.

### 2.10 Disaster Preparedness and Recovery Plan

#### 2.10.1 Gulf's Storm Recovery Plan

Gulf Power uses the plans described in its Storm Recovery Manual to respond to any disaster or major interruption of service to customers that may occur within its service area. These plans have proven to be effective both historically and as recently as the 2018 storm season. As part of its annual operations, Gulf Power has developed and continues to refine its planning and preparations for the possibility of a disaster within Gulf Power's service area. This planning is updated each year in order to improve processes by incorporating industry best practices and the Company's own experiences during actual events. In these updates, Gulf Power strives for continuous improvement by building on recovery effort experiences within the service area, as well as experiences gained through off-system events when assisting other utilities with their recovery from weather-related natural disasters. Gulf Power's plan has been encapsulated within a detailed and proprietary Storm Recovery Manual.

### 2.10.2 Gulf's Storm Recovery Preparations

All Gulf Power employees are given a specific storm assignment as part of the planning process. At Gulf, the Emergency Preparedness Specialist works with Human Resources to ensure that each restoration area is staffed with the appropriate number of employees and that every employee has the proper skill set to perform their storm assignment. Training manuals are updated, and training is conducted to ensure that employees are competent to perform the job to which they are assigned. As hurricane season approaches, internal communications remind all employees to review their storm plans at work and for their homes and families. Additionally, storm preparedness and storm responsibilities are included as one of the topics at new employee orientation meetings.

Members of the Company Emergency Management Center (CEMC) leadership team attend conferences such as the Southeastern Electric Exchange (SEE) Mutual Assistance meetings each year in an effort to benefit from lessons learned by others. Gulf Power also participates in the yearly statewide storm drill under the direction of the State Emergency Operations Center (SEOC). Gulf Power will continue to conduct numerous internal storm drills for varying responsibilities, teams, and the company as a whole.

Contracts are reviewed, negotiated and confirmed with vendors for services such as food, lodging, materials, transportation, fuel, staging sites, and other support functions. Gulf Power's Supply Chain Management department ensures that materials on hand, along with available supplies from material vendors, are sufficient to meet the anticipated demands of the upcoming storm season.

#### 2.10.3 Gulf's Company Emergency Management Center

The objective of the CEMC is to provide overall direction in the restoration of electric service to Gulf Power's customers as guickly as possible, while protecting the safety of everyone involved. In order to provide a coordinated response and to maximize the restoration effectiveness, Gulf organizes into three major restoration areas headquartered in Pensacola, Fort Walton Beach and Panama City. The CEMC consists of functional teams which provide support to Generation, Transmission, and Distribution as they restore their respective systems. The functional teams that are represented in the CEMC and that report to the CEMC Manager are: CEMC Staff; Accounting, Finance and Treasury; Aircraft Operations; Check-In Sites; Contractor Coordination; Customer Operations Support; Customer Service; Distribution; Environmental; Emergency Operations Center; Facilities; Fleet Services; Generation; External Affairs; Human Resources; Information Technology; Logistics; Public Affairs; Risk Management; Safety & Health; Security; Supply Chain Management and Transmission.

When the National Weather Service announces that a tropical storm or hurricane has entered the Gulf of Mexico, the CEMC leadership will communicate with appropriate management and Gulf's executives. Storms are monitored for development, and if there is a possibility that Gulf Power's service area will be affected, the CEMC is set up and readied for activation at Gulf Power's Pine Forest facility located in Cantonment, Florida. The hurricane is closely monitored when it may threaten Gulf Power's service area within 36 hours.

After evaluation of wind profiles and consultation with weather services, a decision is made as to when it will become unsafe for employees to travel. At that time, and after consultation with senior management, the CEMC Manager will determine when the CEMC will be formally activated. CEMC leaders are notified of the activation plan and are responsible for ensuring their respective areas are in a state of readiness and properly staffed.

Once activated, the CEMC is staffed by a core group for the duration of the event. The CEMC is operational 24 hours a day, 7 days a week, until such time the power is substantially restored to all customers who are able to receive service. Depending on the severity of the event, repair work on the system may continue after the CEMC is deactivated.

### 3.0 Wood Pole Inspection Plan

Gulf Power has been evaluating its distribution poles through ground-line inspection since the early 1990's. Gulf's distribution pole inspection program was originally based on a ten-year cycle, completing its first cycle in 2002. In 2007, Gulf Power moved from a ten-year cycle to an eight-year cycle as required by Order No. PSC-07-0078-PAA-EU. Gulf completed the first eight-year cycle one year ahead of schedule in 2013. In 2014, Gulf began its second eight-year cycle.

Historically, Gulf has not inspected a set number of poles each year. The number of poles inspected annually often varies; however, Gulf has successfully completed all pole inspection cycles on schedule utilizing this approach. Gulf will typically inspect poles in one year and ensure all necessary repairs are completed by the end of the following year. This approach has been utilized in Gulf's previous Storm Hardening Plans. For the period 2019-2021, Gulf plans to continue the same inspection program and philosophy that has received FPSC approval since 2007 and has provided superior service to our customers.

Gulf utilizes an inspection matrix that ensures all poles (Creosote, Penta, and CCA) receive a visual inspection with sounding, boring and excavation as appropriate. This inspection matrix has been approved by the FPSC in all previous plans. Utilizing this philosophy, Gulf's wooden pole plant has continued to perform admirably. Pole failures have been limited to times of extremely adverse weather, tree failures, or vehicle strikes.

Gulf Power's rate of rejection for distribution wood poles has fallen from approximately 15% during its first ten-year inspection cycle to less than 5% on the second inspection cycle. The annual pole rejection rates during the second eight-year inspection cycle are shown in Table 5.

Table 5: Annual pole rejection rates for Gulf Power during second eight-year ground line pole inspection cycle.

Year	2014	2015	2016	2017	2018
Reject Rate					
(%)	2.48	2.71	2.92	3.52	2.71

Gulf has repaired or replaced all poles identified as rejects in previous years and is on schedule to replace or repair all poles identified during the 2018 inspection in 2019.

## 4.0 Compliance with National Electric Safety Code (NESC) in regards to Storm Hardening

### 4.1 Distribution

Gulf Power's distribution system complies with all applicable sections of the National Electric Safety Code and exceeds the NESC with the transition to Extreme Wind Loading standards for all new feeder construction.

### 4.2 Transmission

Gulf Power's transmission system complies with all applicable sections of the National Electric Safety Code in effect at the time of initial construction.

### 4.3 Substation

Gulf Power uses the American Society of Civil Engineers (ASCE) 7 extreme wind loading criteria for structure design and selection, which complies with the National Electric Safety Code extreme wind loading requirements for Gulf's service area.

## 5.0 Adoption of Extreme Wind Loading standards specified by Figure 250-2(d) of the 2012 edition of the NESC for Distribution Facilities

As a result of its system performance during Hurricane Michael and the associated data obtained from forensic analysis, combined with the sharing of Florida Power and Light Company's (FPL) experience with its own storm hardening initiatives, Gulf is proposing to increase its future storm hardening efforts. Initially, in addition to continuing other aspects of its previously approved plans that have proven to be beneficial, Gulf is proposing to invest approximately \$5 - \$12 million in 2019 and an estimated \$14 to \$40 million over the remainder of this plan in projects associated with strengthening existing critical infrastructure facilities (e.g., facilities that serve hospitals, shelters, first responders) to extreme wind loading standards per the NESC guidelines. As the Company learned during Hurricane Michael, mitigating damage to these key facilities and minimizing restoration times for these key services is critical to the communities Gulf Power serves.

To determine future implementation of hardening initiatives and construction standards, Gulf will continue to review its Hurricane Michael forensic analysis as well as best practices associated with other utilities storm hardening initiatives, including lessons learned from undergrounding pilots underway by FPL. Developing a systematic and strategic approach to continue to storm harden the system is crucial to ensuring the electric grid is more resilient and reliable for Northwest Florida and the customers of Gulf Power.

Appendix 1 shows communities within Gulf's service area and the extreme wind loading standards lines as specified by figure 250-2(d) of the 2012 edition of the NESC.

### 6.0 Mitigation of damage to Underground Facilities and Supporting Overhead Transmission and Distribution Facilities due to Flooding and Storm Surges

### 6.1 Distribution

Gulf Power has developed overhead and underground storm hardening specifications (Appendices 2 and 3) to minimize damage in areas subject to flooding and storm surges. These specifications will continue to evolve as Gulf continues to seek out best practices and learns from the review of gathered forensic data with respect to storm hardening and storm surge mitigation.

### 6.2 Transmission

Gulf Power Transmission utilizes overload and strength factors greater than or equal to those required in Sections 25 and 26 of the National Electric Safety Code. Gulf's loading criteria for new line design is derived from Section 25 of the National Electric Safety Code.

All future Gulf Power underground transmission projects located within the possible storm surge area will be engineered to consider the impact of flooding or storm surge from weather events.

### 7.0 Placement of New and Replacement Distribution Facilities so as to Facilitate Safe and Efficient Access for Installation and Maintenance

Gulf Power has always recognized that accessibility to distribution facilities is essential to safe and efficient maintenance and storm restoration. Therefore, Gulf continues to strive to promote placement of facilities adjacent to public roads; to use easements, public streets, roads and highways; to obtain easements for underground facilities; and to use road right-of-ways for conversions of overhead to underground.

Gulf will continue these initiatives in the 2019-2021 Storm Hardening Plan.

### 8.0 Other Key Elements

### 8.1 Feeder Patrols

Annually, by June 1, all critical lines will be inspected up to the first protective device for loose down guys, slack primary and leaning poles. All problems found will be corrected.

### 8.2 Infrared Patrols

Annually, by June 1, infrared inspections of critical equipment on main line three phase feeders will be performed. Problematic devices identified, such as, feeder switches, capacitors, regulators and automatic over-current protective devices, will be repaired.

### 8.3 Additional Proposed Storm Hardening Initiatives

### 8.3.1 Distribution Automation

Gulf Power proposes to continue the installation of additional distribution automation devices to further segment the feeders for outage restoration. These devices protect customers by limiting those affected by temporary faults and sustained outages. These devices will either be controlled by DSCADA and/or function as a part of automated restoration schemes.

### 8.3.2 Strategic Installation of Automated Overhead Faulted Circuit Indicators

Faulted Circuit Indicators (FCIs) are devices designed to indicate the passage of fault current. These devices will reduce customer outage time by helping to expedite locating outage causes, aiding in the isolation of the problem. This process will help restore service to some customers while the problem is being corrected.

Gulf proposes to continue to install new FCIs at strategic locations and upgrade existing ones annually as part of the 2019-2021 Storm Hardening Plan.

### 8.3.3 Distribution Supervisory Control and Data Acquisition (DSCADA) System

In order to reduce customer outage times, Gulf has implemented a DSCADA system used to remotely control and monitor the distribution system by Distribution Control Center personnel. The DSCADA system will continue to be expanded with the addition of line devices in this Plan.

## 9.0 Storm Plan Deployment Strategy for Distribution, Transmission and Substation

# 9.1 Description of the facilities affected, including technical design specification, construction standards, and construction methodologies employed

### 9.1.1 Distribution

Gulf continues to develop overhead and underground storm hardening specifications which are contained in Appendices 2 and 3. These specifications continue to evolve as Gulf seeks out best practices and learns from the review of gathered forensic data.

As stated in Section 5.0, Adoption of Extreme Wind Loading standards specified by Figure 250-2(d) of the 2012 Edition of the NESC for all new Distribution Facilities, Gulf will construct all new feeder lines using the extreme wind loading standards.

### 9.1.2 Transmission

Gulf Power Transmission utilizes overload and strength factors greater than or equal to those required in Sections 25 and 26 of the National Electric Safety Code. Gulf's loading criteria for new line design is derived from Section 25 of the National Electric Safety Code. These design criteria are used on all new installation and complete rebuild projects throughout Gulf's service area.

### 9.1.3 Substation

Coastal Substation Risk Assessments will be reviewed for all substations following Hurricane Michael. As part of this process, a National Oceanic and Atmospheric Administration (NOAA) SLOSH (Sea, Lake and Overland

Surges from Hurricanes) model is used to define the potential maximum. SLOSH is a computerized model run by the National Hurricane Center (NHC) to estimate storm surge heights and winds resulting from historical, hypothetical, or predicted hurricanes.

Gulf will implement flood monitoring on vulnerable substations and review switch house construction standards for possible replacement and strengthening. Gulf is proposing to spend approximately \$3 million over the next three years on substation mitigation and strengthening as part of its Storm Hardening Plan.

An Emergency Response Plan has been established for all substations on Gulf's system.

### 9.2 Communities and areas affected and critical infrastructure as illustrated by Gulf Power Company Service Area/DistGIS Maps

#### 9.2.1 Distribution

Appendix 1 shows communities within Gulf's service area and the extreme wind loading standards lines as specified by figure 250-2(d) of the 2012 edition of the NESC. Gulf proposes in this 2019-2021 Storm Hardening Plan for all new feeder construction and work performed on critical infrastructure facilities to meet the extreme wind loading construction standards.

#### 9.2.2 Transmission

The storm hardening initiative of replacing wooden transmission structures with concrete or steel will be implemented on the entire Gulf Power Transmission system in a systematic approach.

### 10.0 Gulf Power Company's Estimate of Incremental Costs and Benefits

The total estimated cost for Gulf Power's 2019-2021 Storm Hardening Plan is approximately \$80 to \$135 million. This estimated cost includes the continuance of successful initiatives pursued under Gulf's previous Storm Hardening Plans and investment in new, additional measures intended to further harden the Company's distribution and transmission systems.

As discussed in Sections 4.0 and 5.0 of this Plan, Gulf will construct all new distribution feeders and upgrades of critical infrastructure to extreme wind loading standards. Gulf's proposes approximately \$5 - \$12 million in distribution

hardening for 2019, with an estimated \$14 - \$40 million to be spent during the remaining two years of this Plan.

For its transmission system, Gulf proposes approximately \$5 - \$12 million in transmission storm hardening for 2019, with the replacement of wooden transmission structures, and an estimated \$14 - \$40 million during the following two years of the Plan.

Gulf plans to spend an estimated \$3 million dollars on substation mitigation across the system during the three years covered by this Plan. This proposed investment is based upon experiences learned from the damage incurred during Hurricane Michael.

In addition to the feeder patrols discussed in Section 8.0, Gulf plans to continue the storm hardening initiatives identified in Sections 6.1 and 8.3 at a cost of approximately \$18 million during the 2019-2021 Plan.

Gulf Power's 2019-2021 Storm Hardening Plan is designed to include initiatives which have the most potential to meet the intent of storm hardening and provide the most cost-effective approach based on Gulf's years of experience with transmission and distribution construction and storm restoration.

During Hurricane Michael restoration efforts, Gulf Power did see benefits in lessened storm damage and shortened restoration times on those facilities that had been hardened and were outside the epicenter of the storm.

See Appendix 4 for an itemized summary of Gulf's storm hardening costs.

### **11.0 Impact of Collocation Facilities**

### 11.1 Distribution

Gulf Power evaluates attachments made to its poles, towers, and structures to provide storm hardening for the future through the following means:

- Pole Strength and Loading Engineering calculations are performed before attachment to any pole, tower or structure and before any existing cables are upgraded or overlashed in order to determine if the increase in pole loading would necessitate pole modifications.
- Attachers comply with a pre-notification process designed to inform Gulf Power of plans to attach, upgrade, or overlash cables to any Gulf Power poles, towers, or structures. This process includes a field pre-inspection with pole measurements, strength and loading calculations, work order preparation (if necessary), and a post-

inspection of all work. The requesting Attacher is responsible for post-inspection costs and any corrective actions, if needed.

- Specification plates reflect storm hardening initiatives such as additional guying standards and the use of pole foam in potential flood prone or storm surge areas.
- Gulf has provisions in its agreement with the Florida Cable Telecommunication Association (FCTA) Attachers to place an identification tag on their facilities for ease of contacting the Attachers when supporting poles or facilities are damaged and the Attacher is needed to help remove, clear the right-of-way, or transfer their cables to a new pole in emergencies, such as storm restoration.
- Every effort is made by all pole Attachers not to box or bracket a pole, tower, or structure on both sides. This practice ensures that the attachment will not encumber the climbing space or impede the ability to straighten a leaning pole in a timely manner.

### 11.2 Expansion, Rebuild, or Relocation of Distribution Facilities

Each Attacher should refer to the contract they have with Gulf Power for details on notification protocol for new attachment permits and overlashing projects and any associated construction coordination. Gulf Power uses the National Joint Use Notification System (NJUNS) for joint-use notifications and coordination of construction activities with affected parties.

### 12.0 Estimate of Costs and Benefits

### 12.1 Seeking Input from Attachers

Pursuant to Rule 25-6.0342(6), Gulf Power will continue to seek input from Third-Party Attachers in the development of its Storm Hardening Plan. The following Attachers will be provided information and communication about the plan.

- AT&T
- Brighthouse Networks
- CenturyLink
- CHELCO
- City of Pensacola
- Comcast Joint Holding
- Cox Communications
- Escambia County Schools
- Fairpoint Communications

- Kentucky Data Link, Inc. / Windstream
- Knology
- Level 3 Communications
- Mediacom
- RSAE Labs
- Southern Light
- Springfield Cable
- Valparaiso Broadband Communications
- Verizon
- Walton County
- WOW

Gulf Power will continue to coordinate face-to-face semi-annual meetings with interested Third-Party Attachers to discuss major company and customer construction projects, construction standards, inspection programs, and operational issues.

### 12.2 Attachers Costs and Benefits

No cost and benefit data was received from Third-Party Attachers prior to the published date of this Storm Hardening Plan. Gulf Power welcomes any such data that the Attachers desire to include at a later date.

Appendix 1



Appendix 2

### OVERHEAD STORM HARDENING

Gulf Power Company Electrical Distribution Facilities shall be storm hardened to the extent practical using the methods described or shown in the specification plates in this section.

The definition of "Storm Guying" is as follows and is used throughout this section:

Storm type down guys are additional down guys and anchors, positioned perpendicular to the path of conductors. These storm type down guys are not normally needed for support of the structure but provide support in the event of high winds. They are installed in pairs with as much anchor lead as possible and have the same requirements as any other down guy as far as insulating and grounding.

### The following storm hardening methods shall be utilized:

Main feeder lines shall be located as far away as practical from the source of any storm surge and shall have storm guys on every pole where practical. The use of laterals from the main feeder to the coastline is highly encouraged.

Any controls for OCRs, capacitor banks, voltage regulators shall be placed as high as practical to avoid flooding with a storm surge. The use of wireless accessing is encouraged.

Any poles with OCRs, voltage regulators, capacitor banks, and underground riser poles shall be storm guyed where practical.

Pole Foreman shall be utilized to determine proper pole selection and proper anchoring. Emphasis needs to be placed upon the correct lead lengths for anchoring.

SUBJECT	OVERHEA	DISTRIBUTION				
DETAIL	AIL STORM HARDENING					
Date <u>10</u>	)-18-2007	SUPERSEDES DATE	SHEET <u>1</u> OF <u>1</u> SH	IEETS Guif Power	A- OZZ-I	

### **OVERHEAD STORM HARDENING**

### Continued from plate OZZ-1.

Poles set in our coastal areas or storm surge areas should be set using Pole Foam to strengthen the base to lessen leaning after flooding. This is commodity number 05-5014-8 and is located in JETS under Misc. UG. Generally, one package of pole foam is used for each pole and each package comes with instructions for use.

These areas are generally defined as areas within 1 mile of the Gulf or large bays. Spec plates OSZ-1,2,3,4,5,6 & 7 illustrate these areas. Of course there are other areas where this may be useful as well.

In these areas, shorter spans should be utilized to strengthen the system. This involves the use of more poles especially in main line construction.

As a means to strengthen existing poles, Osmose or equivalent pole bracing can be used.

In a flood/storm surge prone area, customers should install meters and metering equipment above the expected maximum flood level. Where this results in meters or metering equipment being above the standard specified heights above the ground, the customer will need to build permanent platforms and stairs to allow reading and servicing of the meters and equipment, unless the location of the equipment coincides with existing porches or platforms with ready access by Gulf Power employees. The platform must extend at least three feet out from the wall and at least 18" to either side of the metering equipment. Refer the customer to the local building inspector for other requirements for the platform and stairs.Gulf metering handbook is another source of information.

Under normal circumstances, rear lot line construction shall be avoided and metering equipment shall not be placed on the rear of buildings.

SUBJECT	OVERHE4	DISTRIBUTION				
DETAIL	STORM HARE	DENING				
Date <u>10</u>	-18-2007	SUPERSEDES DATE	SHEET <u>1</u> OF	<u>1</u> SHEETS	Guif Power*	A- OZZ-2

### **OVERHEAD STORM HARDENING**

### Joint-Use attachments

Third party attachers shall use proper anchoring and guying techniques to ensure that strength and integrity of the system is maintained.

Proper installation techniques shall be used. EX. Stringing of messengers shall be done between anchors.

Third party anchors shall be no closer than 4' from Gulf Power Company anchors to ensure integrity of the soil surrounding the anchors.

Third parties setting poles in flood prone or storm surge areas should utilize pole setting foam while setting poles to avoid leaning poles. These areas are generally defind as areas within 1 mile of the Gulf of Mexico or large bays.

SUBJECT OVERHEA	ad Distribution			
DETAIL STORM HAR	DENING			
Date <u>10-18-2007</u>	SUPERSEDES	SHEET <u>1</u> OF <u>1</u> SHEETS	Gulf Power*	A- OZZ-3





<sup>0</sup>ZZ-5



Hamoel	ESCANBIA Contraction of the second seco	I DO NOT I D	HUMOPI	Interstate Extreme Wind Loading Standards Specified by the NESC Overhead Primary Underground Primary Underground Primary 1 Mile Storm Hardening Target Area County Boundaries In on this map are only accurate to the of not be used for precise placement of borders.
SUBJECT OVERHEAD	DISTRIBUTION			
DETAIL WESTERN ST	ORM HARDENING ARE	AS		
DateD/	JPERSEDES	SHEETOF SHEETS	Guif Power*	A- OZZ-7



















OZZ-16



Appendix 3

# **Underground Storm Hardening**

Gulf Power's Underground Distribution Facilities shall, where practical, be storm hardened to the extent practical using the methods described in this section if they are to be installed within One Mile of the Gulf of Mexico or any other large body of salt water (Pensacola Bay, Escambia Bay, Intercoastal Waterway, Choctawhatchee Bay, St Andrew Bay, etc). See Plates UZZ-2, UZZ-3, UZZ-4, and UZZ-5.

Underground circuits and feeders shall, where practical, be designed and built in the road right-of-way. In a flood/storm surge prone area, customers must install meters and metering equipment above the expected maximum flood level. Where this results in meters or metering equipment being above the standard specified heights above the ground, the customer will need to build permanent platforms and stairs to allow reading and servicing of the meters and equipment, unless the location of the equipment coincides with existing porches or platforms with ready access by Gulf Power employees. The platform must extend at least three feet out from the wall and at least 18" to either side of the metering equipment. Refer the customer to the local building inspector for other requirements for the platform and stairs.

Under normal circumstances, rear lot line construction shall be avoided and metering equipment shall not be placed on the rear of buildings.

Padmounted equipment that utilize (primary) live front connections and/or air break switches shall not be used in areas prone to flooding.

Consideration should be given to anchoring below grade boxes or vaults with pilings. See Plate UZZ-8.

Consideration should also be given to using transformer box pad in sandy or in storm surge areas. See Plate UZZ-9.

Underground feeders, especially those with large conductors (600 amp or 900 amp systems), utilizing a duct system, should be concrete encased and should be installed as far as practical from seacoasts, lakes, rivers, bays and other low lying areas to protect them from washouts and flooding. If possible the feeder should be built several blocks from these areas and the use of laterals, from the main feeder, should be used to serve the seacoast.

Padmounted equipment (such as transformers, pedestals, feed-thru cabinets, etc) should be located in places that naturally provide storm surge protection. Examples include: behind buildings, behind trees, high areas, etc.

3Ø transformers serving Gulf Front condo's, motels, restaurants, etc., shall, where practical, be installed on the opposite side of the building to the Gulf and as close to the center of the building as practical. The transformer should never be installed between two buildings, due to the extreme erosion of sand during a storm surge.

Where practical, underground circuits should be looped.

SUBJECT	BJECT UNDERGROUND STORM HARDENING							
DETAIL	GENERAL STATEMENTS							
Date 12-	16-08	SUPERSEDES	03–14–07	SHEET 1 OF	1 SHEETS		A- UZZ-I	
Dutte		DATE -				Guit Power	Α	









## **Concrete Duct Banks**



600/900 amp circuits shall be designed with concrete encased duct banks to protect against dig-ins and storm surges.

The concrete used should be 1:3:5 mix with 1/2 inch or smaller gravel or crushed stone aggregate. This mix should have a nominal compressive strength of 3000 psi. All concrete should be poured within 1-1/2 hours of mixing.

When placing concrete around the conduit adjust the delivery chute so that the fall of the concrete into the trench is as short as possible. Use a splash board to divert the flow of the concrete away from the trench sides to avoid dislodging soil.

(Con't on next sheet)

SUBJECT UNDERGROUND STORM HARDENING

DETAIL CONCRETE DUCT BANKS

	SUPERSEDES 03-14-2007		
Date <u>  - 8-20 5</u>	DATE	SHEET 1 OF 2 SHEETS Gulf Power*	A- UZZ-6

UZZ-6

# Concrete Duct Banks (con't)

Use a vibrator (one inch maximum), slicing bar or equivalent to work the concrete down the sides of the conduit bank and between the conduits. It should be possible to see the concrete flowing along the bottom of the trench just ahead of the point where the concrete falls from the chute.

The trench can be back filled any time after the oncrete has been poured and leveled. The concrete should be covered with a minimum of four inches of selected backfill. Spoils from the trench can be used for the remaining backfill.

On warm sunny days, if the concrete can not be covered immediately after leveling, one or two inches of fine soil or sand should be placed over the concrete. This cover prevents rapid evaporation of water from the surface of the conrete.

When necessary to stop construction, plastic plugs should be used to temporarily seal the conduit end against mud, dirt, and debris. If conduit is to be left uncovered over night, tie down only at one end.

Duct banks should be inspected by a Gulf Power representative before being covered with backfill or encased in concrete.

SUBJECT UNDERGROUND STORM HARDENING DETAIL CONCRETE DUCT BANKS						
Date	SUPERSEDES 03-14-07 DATE	SHEET 2 OF 2 SHEETS	Gulf Power*	A- UZZ-7		
		177-7				

# **Anchoring Vaults**



Consideration should be given to anchoring vaults/boxes with two 10' pilings.

These pilings should be installed on the front left and back right corners of the vault/box.

Pilings shall be 10' long and can be made out of 10" conduit filled with concrete or any preformed circular or square concrete at least 10" in diameter or square. After piling has been installed the area around the piling shall be filled with concrete to unitize the structure and vault/box.

SUBJECT UNDER	GROUND STORM HAR	DENING					
DETAIL ANCHORI	DETAIL ANCHORING VAULTS/BOXES						
Date03-14-07	SUPERSEDES DATE	SHEET <u>1</u> OF <u>1</u> SHEETS	Guif Power	A- UZZ-8			
		UZZ-8					

# 1Ø Transformer Box Pad



The use of a transformer box pad instead of the traditional transformer pad should be considered in loose sandy soils that are subject to storm surges or flooding.

The use of these in subdivisions automatically makes the subdivision a 'Non-Typical Subdivision' and an Overhead to Underground Differential must be calculated.

SUBJECT	ibject Underground Storm Hardening							
DETAIL	DETAIL IØ TRANSFORMER BOX PAD							
Date12-	-08-08	SUPERSEDES DATE	SHEET <u>1</u> OF	1SHEETS	Guif Power*	A- UZZ-9		

Appendix 4

#### Rule 25-6.0342 - Gulf Power Company Storm Hardening Plan

			Actual/Estimated Utility Costs					
	Activity	Docket No.	2016	2017	2018	2019	2020	2021
Wo	oden Pole Inspections.	060078-FI	\$2,188,527	\$2,459,684	\$2,193,078	\$2,792,853	\$2,792,853	\$2,792,853
Ter	Storm Hardening Initiatives.	060198-EI			,,070			
1	A Three-Year Vegetation Management Cycle for Distribution Circuits		\$4,640,546	\$6,738,384	\$8,252,564	\$5M - \$6M	\$5M - \$6M	\$5M - \$6M
2	An Audit of Joint-Use Attachment Agreements		\$495,818	\$0	\$0	\$0	\$0	\$0
3	A Six-Year Transmission Structure Inspection Program		\$206,177	\$323,098	\$239,644	\$300,000	\$300,000	\$300,000
4	Hardening of Existing Transmission Structures		\$4,772,893	\$2,089,413	\$0	\$6M - \$13M	\$8M - \$21M	\$8M - \$21M
5	Transmission and Distribution GIS		\$0	\$0	\$0	\$0	\$0	\$0
6	Post-Storm Data Collection and Forensic Analysis		\$0	\$0	\$0	\$0	\$0	\$0
7	Collection of Detailed Outage Data Differentiating Between the Reliability Performance of Overhead and Underground Systems		\$0	\$0	\$0	\$0	\$0	\$0
8	Increased Utility Coordination with Local Governments		\$0	\$0	\$0	\$0	\$0	\$0
9	Collaborative Research on Effects of Hurricane Winds and Storm Surge		\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
10	A Natural Disaster Preparedness and Recovery Program		\$0	\$0	\$0	\$0	\$0	\$0
Coi	unliance with National Electric Safety Code's adontion of Extreme Wind Loading Standard	s.						
1	New Distribution Facilities - incremental (Exc Lighting, Meters, Transformers & Underground)		\$151,161	\$170,847	\$156,978	\$182,393	\$182,393	\$182,393
	Base amount		\$5,895,277	\$6,663,040	\$6,122,151	\$7,113,309	\$7,113,309	\$7,113,309
-								
2	Major Planned expansion, rebuild, or relocation of distribution facilities - incremental		\$227,964	\$225,275	\$480,734	\$499,230	\$499,230	\$499,230
	Base amount		\$8,890,583	\$8,785,712	\$18,748,621	\$19,469,982	\$19,469,982	\$19,469,982
3	Critical infrastructure and major thoroughfares		\$1,381,202	\$1,556,144	\$1,645,118	\$5M - \$12M	\$7M - \$20M	\$/M - \$20M
Mit	igating flood and storm surge damage to underground and supporting overhead facilities.							
1	Transmission							
2	Distribution Dilated Devicet and		6087 502	\$579.057	\$726.006	\$1.447.267	\$1.447.267	\$1.447.267
3	Distribution - Fioted Project costs		\$1 105 315	\$2 246 864	\$4 291 459	\$1,447,207	\$4,000,000	\$4 000 000
4	Distribution - Underground Network improvements		\$315.836	\$337.685	\$14,913,571	\$19,568,000	\$19,568,000	\$19,568,000
Pla inst	cement of new and replacement distribution facilities to facilitate safe and efficient access for allation and maintenance.							
Oth	er Key Elements							
1	Feeder Patrols prior to the start of storm season		\$133,111	\$248,620	\$264,106	\$215,279	\$215,279	\$215,279
2	Infrared Patrols prior to the start of storm season		\$67,093	\$70,320	\$115,512	\$84,308	\$84,308	\$84,308
3	Wind Monitors to provide needed wind data		\$0	\$0	\$0	\$0	\$0	\$0
Ado	litional Proposed Storm Hardening Initiatives							
1	Conversion of 4kV Distribution Feeders		\$0	\$0	\$0	\$0	\$0	\$0
2	Distribution Automation		\$5,237,543	\$2,484,367	\$2,982,911	\$10M - \$14M	\$12M - \$16M	\$12M - \$16M
3	Automated Overhead Faulted Circuit Indicators		\$171,308	\$2,287	\$12,671	\$62,089	\$62,089	\$62,089
4	Distribution Supervisory Control and Data Acquisition		\$594,742	\$212,556	\$43,510	\$442,000	\$442,000	\$442,000
	TOTALS		\$22,696,829	\$19,763,602	\$36,347,862	\$56M - \$75M	\$64M - \$95M	\$64M - \$95M
		7	2016	- 2018 = \$78,808	,293	2019 -	2021 = \$184M - \$2	265M