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May 24, 2022

BY E-FILING

Mr. Adam Teitzman, Clerk
Florida Public Service Commission
2540 Shumard Oak Boulevard
Tallahassee, FL 32399-0850

Re: Docket No. 20220067-GU: Petition for rate increase by Florida Public Utilities Company, Florida Division of Chesapeake Utilities Corporation, Florida Public Utilities Company - Fort Meade, and Florida Public Utilities Company - Indiantown Division.

Dear Mr. Teitzman:

Attached, for electronic filing, please find the Testimony and Exhibits MG-1 of Michael Galtman.

Thank you for your assistance with this filing. As always, please don't hesitate to let me know if you have any questions whatsoever.

(Document 6 of 27)

Sincerely,

A handwritten signature in black ink that reads 'Beth Keating'.

Beth Keating
Gunster, Yoakley & Stewart, P.A.
215 South Monroe St., Suite 601
Tallahassee, FL 32301
(850) 521-1706

1 BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

2 Docket No. 20220067-GU: Petition for rate increase by Florida Public Utilities Company,
3 Florida Division of Chesapeake Utilities Corporation, Florida Public Utilities Company -
4 Fort Meade, and Florida Public Utilities Company - Indiantown Division.

5 Prepared Direct Testimony of Michael Galtman

6 Date of Filing: May 24, 2022

7
8 **Q. Please state your name, occupation and business address.**

9 A. My name is Michael D. Galtman. My business address is 100 Commerce Drive.
10 Suite 200, Newark, DE 19713.

11 **Q. By whom are you employed and in what capacity?**

12 A. I am employed by Chesapeake Utilities Corporation, the corporate parent of Florida
13 Public Utilities Company, as Senior Vice President and Chief Accounting Officer.

14 **Q. Please describe your educational background and professional experience.**

15 A. In 1997, I received a Bachelor of Science in Accounting from Rutgers University in
16 Camden, New Jersey and I am a licensed Certified Public Accountant in
17 Pennsylvania. I have been in my current position as Senior Vice President and Chief
18 Accounting Officer of Chesapeake Utilities Corporation since April 2019. Prior to
19 joining Chesapeake Utilities Corporation, I held various accounting leadership roles,
20 including the role of Chief Accounting Officer at Sunoco Logistics Partners LP,
21 which was a subsidiary of Energy Transfer. Sunoco Logistics Partners LP owned
22 and operated midstream assets that served to transport crude oil, refined products and
23 natural gas liquids and had certain assets that are regulated by the FERC and the
24 respective state public service commission where the assets were located.

25 **Q. Please describe your current responsibilities.**

1 A. As the Chief Accounting Officer, I have responsibility for the accounting functions
2 of Chesapeake Utilities Corporation, the parent company of Florida Public Utilities.
3 In my role, I have responsibility for all accounting functions of the company
4 including general accounting, business unit accounting, SEC reporting, accounting
5 policy and tax. Additionally, I have responsibility for financial planning and
6 analysis and the strategic modeling departments.

7 **Q. How will you refer to the Company?**

8 A. When referring to the Florida local distribution company (“LDC”)business units as a
9 whole; i.e., Florida Public Utilities Company (Natural Gas Division), Florida Public
10 Utilities Company-Fort Meade, Florida Public Utilities Company-Indiantown
11 Division, and the Florida Division of Chesapeake Utilities Corporation d/b/a Central
12 Florida Gas, I will refer to these entities jointly as “FPUC” or “the Company”.
13 Individually, I will use the respective name or appropriate acronym.
14 When referring to Chesapeake Utilities Corporation, the parent company, I will refer
15 to it as the “CUC” or the “Corporation.”

16 **Q. Have you filed testimony before the Florida Public Service Commission**
17 **(“Commission”) in prior cases?**

18 A. Yes. I have provided written, pre-filed testimony in FPUC’s COVID-19 Docket No.
19 20200194-PU.

20 **Q. What is the purpose of your testimony in this proceeding?**

21 A. I will provide an overview of the Corporation’s accounting and finance
22 organizations. I will also provide some background on the regulatory asset that was
23 established by the Commission which is associated with the transaction and

1 transition costs resulting from the acquisition of Florida Public Utilities by the
2 Corporation. Finally, I will provide support for certain schedules of historical data
3 and projected data represented in the MFRs listed in my Exhibit MG-1. Historical
4 amounts presented in the respective MFRs listed in Exhibit MG-1 reflect results
5 from the books and records of the Corporation and FPUC and were prepared under
6 my supervision and direction. More specifically, I will address administrative and
7 general (“A&G”) expenses and the allocation methodology for recording expenses to
8 FPUC along with general A&G cost changes that have been implemented since
9 FPUC was acquired by the Corporation, along with the benefits tied to those
10 changes.

11 **Q. Do you have any exhibits to which you will refer in your testimony?**

12 A. Yes. Exhibit MG-1 which was prepared under my supervision and direction.

13 **Q. Are you sponsoring any MFRs in this case?**

14 A. Yes. I am sponsoring the MFRs listed in Exhibit MG-1.

15

16 **ORGANIZATION OVERVIEW**

17 **Q. Can you briefly describe how the Company’s Accounting group is organized?**

18 A. Currently, at CUC, the accounting department is broken up into five areas. The
19 Controller’s Group is responsible for corporate, business unit and fixed asset
20 accounting, payroll, accounts payable and financial shared services (which includes
21 procurement). Additionally, the Controller’s Group is responsible for annual
22 financial reporting to the FERC and the respective state commissions for the
23 Corporation’s regulated business units. The SEC Reporting Group is responsible for

1 quarterly and annual SEC reporting, accounting policy and technical accounting
2 research. The Financial Planning and Analysis Group is responsible for budgeting,
3 forecasting and the financial planning component of the strategic planning process,
4 oversight of expense allocations and internal and management reporting. The
5 Strategic Modelling Department is responsible for modelling all of our potential
6 acquisitions and large capital investment projects. The Corporate Tax Department is
7 responsible for income tax compliance and strategy for CUC and all of its
8 subsidiaries.

9 **Q. Has the organization of this unit changed since the last rate proceeding?**

10 A. Yes. The Accounting organization has continued to expand its capabilities since the
11 prior rate filings for the FPUC business units. CUC is a publicly traded company
12 which is listed on the New York Stock Exchange. The Corporation is continuously
13 investing in natural gas infrastructure to meet increased customer demand, focused
14 on providing a high level of customer service and ensuring safe and efficient
15 operations. As a result of this growth, CUC is considered a large accelerated filer,
16 which is subject to accelerated SEC reporting timelines and internal control
17 requirements as defined under the Sarbanes-Oxley Act. Additionally, the accounting
18 and disclosure requirements have continued to evolve as well as the internal control
19 considerations under the Sarbanes-Oxley Act. In order to comply with the various
20 regulations, the Corporation regularly reviews level of staffing, processes and
21 technology to ensure compliance with the applicable regulations. Since 2010, the
22 Financial Accounting Standards Boards issued a total of 192 accounting standard
23 updates. Not all of these updates resulted in accounting or procedural changes for

1 CUC, but still required the team to review and evaluate any potential impact. Many
2 of these new accounting standards resulted in significant ongoing evaluations and
3 disclosure changes, including fair value measurements and disclosures (Topic 820),
4 derivatives and hedging (Topic 815), revenue from contracts with customers (Topic
5 606), stock compensation (Topic 718), and leases (Topic 842). In the area of
6 taxation, we have seen a significant number of tax laws implemented since the 2010,
7 including the Healthcare Reform Act, the Affordable Care Act, and the Tax Cuts and
8 Jobs Act.

9 **Q. Do you expect the Accounting organization to change in the future?**

10 **A.** Yes. Accounting, disclosure and tax requirements that impact CUC and FPUC are
11 expected to continue to change in the future. For example, in March 2022, the SEC
12 proposed accounting and disclosure requirements associated with climate risk and
13 cyber-security and there is also new federal tax legislation which is currently being
14 considered within President Biden's tax proposal for 2022. As new developments
15 occur, the Corporation assesses its resource needs to ensure its ability to comply with
16 new regulations and effectively manage cost impacts that result in any associated
17 accounting, disclosure or tax changes.

18 **Q. What benefits are derived by the Company and its customers from CUC's**
19 **service of these functions since the acquisition?**

20 **A.** There are several benefits achieved by the evolution and growth of the Accounting
21 function. The Company has been able to file its financial reports and tax returns
22 accurately and timely and maintain an effective internal control environment for
23 compliance with Sarbanes-Oxley. Additionally, the centralized model for

1 accounting resources has allowed the Company to maintain an appropriate level of
2 workload for staff members and provide additional technical resources as regulatory,
3 accounting and tax requirements change. In my opinion, being part of a broader
4 accounting organization, provides greater opportunities for employee development,
5 provides additional resources to handle employee attrition when it occurs and
6 increases the Company's ability to retain and attract employees. Finally, with an
7 effective control environment and a strong history of accurate accounting records,
8 we have been able to work with our external auditors to achieve an audit fee that has
9 grown at a slower than normal pace when compared to the industry average.

10

11

BACKGROUND – ACQUISITION ADJUSTMENT

12

Q. Has the regulatory asset approved by the Commission for transaction and transition costs been fully amortized?

13

14

A. Yes. The regulatory asset associated with the Florida Public Utilities transaction and transition costs has been fully amortized. For additional details on the separate regulatory assets associated with the purchase premiums for the acquisition of Florida Public Utilities Company and the subsequent acquisition of Florida Public Utilities Company-Indiantown Division, see the testimony of Witnesses Cassel and Napier.

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HISTORICAL AND PROJECTED DATA

ADMINISTRATIVE & GENERAL EXPENSES (A&G)

Q. Generally, please explain the accounting of A&G costs?

A. A&G costs are either directly recorded to the Company or the Company is allocated a portion of A&G expenses for groups which are performing services which are shared across business units. Allocations are reviewed annually, or as significant changes occur, to ensure expenses are appropriately allocated to the respective business units. The calculation of allocations to the Company are explained in greater detail below.

Q. Please describe what types of expense are included in A&G expenses.

A. A&G expenses include employee salaries and benefits, office supplies, third-party administrative services (e.g. legal services, human resource consulting, financial statement audits, etc.), insurance, advertising and the applicable facilities costs associated with office locations., Additionally, A&G expenses includes pension and benefits costs associated with the Company, as addressed by Witness Rudloff.

Q. Please describe what functional areas are included in A&G expenses?

A. A&G expenses include accounting and finance, human resources, communications, marketing, information technology (“IT”), legal, corporate governance, governmental affairs, internal audit, regulatory affairs, security, safety, and other management functions. A&G expenses also include costs associated with the Corporation’s board of directors, external audit fees, insurance, employee benefits, and expenses associated with pension and other postretirement benefit plans.

1 **Q. What benefits are derived by FPUC and its customers from the Corporation's**
2 **service of these functions post-merger?**

3 A. Generally speaking, since the merger, FPUC has benefited from expanded, more
4 sophisticated functions and services provided by the centralized corporate functions.
5 These expanded functions and services, which include finance, legal, human
6 resources, information technology, communications, governmental affairs, corporate
7 governance, internal audit, security, certain business development and expanded
8 management support functions, as well as increased access to capital, have increased
9 FPUC's quality of service by enhancing customer engagement, obtaining more
10 accurate and relevant business and market information and providing reliable and
11 more efficient service to its customers. These resources and capabilities also enabled
12 FPUC to address newly emerging, complex business issues. With the help of CUC's
13 corporate office, FPUC has also been able to address expanded business and
14 compliance needs for IT infrastructure and security, accuracy in accounting and
15 financial data, adoption of new regulations by the federal and state governments, and
16 employee training and retention. All of these benefits have enabled FPUC to provide
17 outstanding service to its customers and to benefit from increased access to capital in
18 order to maintain improve and expand their natural gas systems.

19 **Q. How are A&G expenses allocated to the FPUC business units of CUC?**

20 A. The Corporation's cost accounting policy is to allocate costs to the business units
21 that either incurred the cost directly or benefit from the cost being incurred. The
22 Corporation's Cost Accounting Manual (CAM) documents the current allocation
23 practices and methodologies utilized to account for all Operations and Maintenance

1 expenses including A&G expenses. The CAM further describes the application of
2 these practices and methodologies through the CUC's accounting processes, as well
3 as recording and reporting through CUC's financial information systems.
4 Specifically, as it relates to A&G expenses, amounts are recorded by FPUC in one of
5 the following ways: (a) direct assignment of costs or (b) allocation of the cost of
6 shared functions and services to business units receiving the benefit of such
7 functions and services. Whenever it is possible and practical, A&G expenses are
8 directly assigned to the business unit incurring such cost. An example of direct
9 assignment of A&G costs is an external audit fee associated with auditing FPUC's
10 annual report on FERC Form No. 1 filed with the Commission. The audit fee
11 directly attributable to the FERC Form No. 1 for FPUC is recorded based on the
12 specific costs attributable for the audit. A&G expenses that cannot be directly
13 assigned are allocated to CUC's business units that receive a benefit from such
14 functions and services.

15

16 **Q. Please explain how indirect A&G expenses incurred are allocated.**

17 A&G expenses incurred by CUC are allocated among all of the Corporation's
18 businesses receiving benefits from such services. The Corporation utilizes various
19 methodologies in the allocation of costs, depending on the type of expense. These
20 methodologies are designed to reflect the relative size and benefit of each business
21 unit receiving the shared functions and services and the methodologies may include
22 metrics like direct payroll, profitability, adjusted gross plant, adjusted capital
23 expenditures and/or the specific level of effort or focus, among others, in

1 determining the allocation basis. CUC reviews and updates the allocation basis at
2 the beginning of each fiscal year and, at times, adjusts the methodology during the
3 year if a change in circumstances is warranted.

4 **Q. Please explain further how A&G expenses are allocated.**

5 A. A&G expenses are segregated by departments in order to record and track expenses.
6 To the extent the expenses are being incurred to support multiple business units of
7 CUC, the Corporation utilizes an allocation process to segregate costs between the
8 applicable business units benefiting from the services provided. As part of the
9 process to determine the appropriateness of the allocation, departments are first
10 reviewed to consider whether the costs apply to all of CUC's business units or
11 should be specifically allocated to selected business units. For example, expenses to
12 support CUC's natural gas transmission, distribution and electric distribution
13 operations should only be allocated to CUC's regulated business units as these
14 expenses reflect the expenses incurred to comply with regulated operations of the
15 respective public service commissions or the FERC. To the extent costs are being
16 incurred to support CUC's unregulated business units, for example the Unregulated
17 Accounting department, these expenses would not be considered for allocations to
18 regulated business units including FPUC's operations. Generally, CUC's corporate
19 departments use one of the following three allocation methods: modified Distrigas,
20 task-based, and capital expenditure-based. The first method is the modified Distrigas
21 formula, which is based off of a FERC-approved formula attempting to weight
22 various aspects of each of the business units to calculate the appropriate allocation.
23 This formula incorporates three equally-weighted factors: gross plant, operating

1 income before interest and income taxes (as opposed to net revenues under Distringas)
2 and labor cost. Costs related to accounting and finance, IT network, data and
3 desktop maintenance and support, human resources, internal audit, business
4 development (this is shared services), security, safety, facilities and communications
5 are allocated using the modified Distringas formula. The second method is the task-
6 based allocation, which considers the department's functions and assigns for each
7 function the level of effort or focus to each business unit receiving its service. CUC
8 utilizes the task-based method to allocate the costs associated with, for example, the
9 audit committee, project specific IT departments, management/leadership, treasury,
10 regulatory affairs and specific IT systems. Based on the specific nature of these
11 services, the task-based allocation method provides the most reasonable reflection of
12 the benefit received by each business unit. The third method is the capital
13 expenditure-based allocation, which is based on capital expenditures in each business
14 unit to allocate costs. Costs associated with corporate governance, the Corporation's
15 Board of Directors, (accounts payable here or task-based) and investor relations, all
16 of which are closely related to our growth, which is largely driven by capital
17 expenditures, are allocated using the capital expenditure-based method.

18 **Q. How does CUC ensure a fair distribution of its corporate costs to all of its**
19 **business units, including unregulated businesses?**

20 A. Chesapeake reviews and updates the allocation basis at least annually or when a
21 significant change occurs to CUC's overall business or corporate functions. Every
22 business unit benefiting from a particular department is allocated a portion of the
23 cost associated with that department, using a consistent methodology. CUC also

1 reviews the relative size of each business unit, measured by capital expenditures,
2 operating income, gross plant and payroll expenses, and compares it to the overall
3 corporate cost being allocated to that business unit to assess the reasonableness of the
4 allocation.

5 **Q. How do A&G expenses for the 2021 Historic Base Year compare to the**
6 **Benchmark Year?**

7 A. The A&G variances between the 2021 historic base year and the calculated
8 benchmark year are presented on MFR C-38 for Florida Public Utilities Company
9 and the Florida Division of Chesapeake Utilities Corporation. For Florida Public
10 Utilities Company, A&G expenses for the historic base year exceeds the benchmark
11 by \$3.3 million, which includes a variance of \$1.7 million related to payroll expenses
12 which as of the prior rate cases were recorded in other expense accounts within
13 operations and maintenance expenses. To the extent that these expenses were
14 reclassified to the historical expense categories (e.g. Customer Account, Sales,
15 Distribution and Maintenance), the applicable historic base year expense categories
16 would not exceed the benchmark. Adjusting for these items, A&G expenses for the
17 historic base year increased by \$1.6 million compared to the benchmark. This
18 increase was primarily driven by higher payroll costs to ensure compliance with
19 various regulatory, accounting and technology requirements, expanded information
20 technology costs to meet customer demand and protect against cyber-attacks and
21 increased facilities costs for changes in service needs. Since 2008, complexity
22 within the regulatory, accounting, tax and information technology environments has
23 continuously increased. In order to meet the demands of each change, the Company

1 leverages corporate functions which serves to reduce the cost impact to individual
2 business units throughout the consolidated company. For example, costs associated
3 with implementing new accounting guidance or cyber-security protocols that impact
4 the Florida natural gas operations is addressed centrally by the respective corporate
5 department. Centralizing these functions has served to effectively manage costs as
6 the needs for individual business units are not duplicated in effort and costs. With
7 the cost being managed more efficiently through a centralized structure, this has also
8 served to benefit the Florida natural gas operation as the organization was able to
9 attract and retain technical staff to address changes in the legal, regulatory,
10 accounting and tax environments. For more details on the drivers for the increases
11 compared to the benchmark, see MFR C-38 FPUC.

12

13 For the Florida Division of Chesapeake Utilities Corporation, A&G expense for the
14 historic base year exceeded the benchmark by \$0.7 million. The increase was due
15 primarily to increased payroll expenses driven by the factors noted above for Florida
16 Public Utilities Company, higher insurance costs and increase pension costs
17 associated with the termination of the Chesapeake Utilities Corporation pension plan
18 in 2021. For additional details on the drivers for the increases compared to the
19 benchmark, see MFR C-38 CFG.

20 **Q. What is FPU's A&G expense budget for the 2023 test year?**

21 A. The projected A&G expense of FPU's Consolidated Gas operations detailed on MFR
22 G-2 19d for the 2023 test year is \$25.8 million. This amount represents an increase
23 of \$6.4 million compared to the 2021 adjusted historic test year.

1 **Q. How was A&G expense for FPUC's operations calculated for the 2023 test**
2 **year?**

3 A. The calculation for A&G expenses detailed in MFR G-2 19c & 19d for FPUC's
4 operations was initially based on book expense recorded for the year ended
5 December 31, 2021. These expenses were then analyzed and adjusted for non-
6 recurring items included in 2021 results or partial year expenses which are projected
7 to be recurring in future periods. For example employees who were hired throughout
8 2021 were normalized to include a full year expense. Another example of a non-
9 recurring expense item related to COVID-19 expense adjustments recorded in 2021
10 that are not expected to occur going forward. The 2021 adjusted total was then
11 trended forward using the applicable inflation and growth factor to project the
12 amount of A&G expenses for the projected year ended December 31, 2023. To the
13 extent there were additional market factors or business needs which are incremental
14 to the 2021 trended expense levels, a direct projection was considered for the
15 incremental cost necessary to continue supporting the business for the 2023 projected
16 test year.

17 **Q. What are examples of A&G expense for FPUC's operations expenses which**
18 **were directly projected for the 2023 projected test year?**

19 A. Examples of these adjustments include new contracted satellite scanning costs for
20 leak detection, additional damage prevention staffing, projected market increases in
21 the CUC's insurance programs, incremental costs associated with ESG initiatives,
22 increased pension and benefits costs resulting from higher projected interest rates
23 and technology costs associated with software upgrades. Additional details on the

1 drivers of the specific increases can be found within the testimony of Witnesses
2 Cassel, Russell, Bennett, Rudloff and Gadgil.

3 **Q. Are these costs, including the allocated A&G costs, a legitimate and necessary**
4 **cost of providing service to its customers?**

5 A. Yes. A&G expenses for the 2023 test year include only the A&G costs that are
6 projected to be incurred in supporting FPUC's operations. The overall A&G costs in
7 the 2023 projected test year are projected based on historical costs, recent trends and
8 additional costs associated with increased business needs, which are necessary to
9 continue providing outstanding, safe and reliable service to FPUC's customers. The
10 projected costs include incremental costs as appropriate to address regulatory
11 changes, increased insurance expense given market conditions, to ensure protection
12 from cyber threats, to adapt to evolving climate change disclosure needs and to
13 ensure the Corporation's information technology systems to efficiently serve FPUC's
14 customers.

15 **Q. Then, please explain the comparison of FPUC's operations projected 2023 A&G**
16 **expenses to the normalized 2021.**

17 A. As mentioned above, A&G expenses for FPUC's operations are projected to increase
18 by \$6.4 million above the historic benchmark for 2021 of \$19.4 million. This
19 includes \$1.5 million in increased costs attributable to inflation and growth relative
20 to historical benchmark A&G expenses for 2021. The applicable inflation and
21 growth factor utilized for non-payroll and pay increase related costs used to project
22 these expenses can be found on MFR G-2 19e. In addition, to the trended increases
23 of historical expenses, a direct projection was also included for expenses necessary

1 to address certain market conditions, ensure compliance with regulatory changes and
2 continue to maintain safe and reliable operations for FPUC's operations. First, the
3 projection includes a higher level of outside services, which is driven primarily by
4 additional third-party satellite leak detection scans, increased information technology
5 costs to support various aspects of the business and additional third-party consulting
6 costs to comply with projected ESG compliance needs. Details associated to the
7 increase third-party satellite leak detection scans are included within the testimony of
8 Witness Bennett. Second in the 2023 projected year, there is a higher level of
9 injuries and damages costs attributable to higher insurance cost, increased self-
10 insurance needs based on historical claims and higher safety and damage prevention
11 costs. Third, the projection includes additional amortization expense associated with
12 the projected amortization of rate case expenses. Additional details on the total rate
13 case expense can be found on MFR C-13, and also addressed within Witness
14 Napier's testimony. Fourth, the projection includes an increase related to additional
15 positions detailed in the over and above adjustments and higher employee labor and
16 benefits costs along with increased pension expense associated with Florida Public
17 Utilities pension plan. The increased labor costs considered normal attrition rates
18 and include additional needs above current levels to address damage prevention
19 oversight, customer communication, ESG, employee training and development and
20 accounting and information technology needs. Additionally, as noted in Witness
21 Russell's testimony, increased pension costs as estimated by CUC's third party
22 actuary.

1 **Q. Please provide specific examples on how the expanded corporate A&G**
2 **functions provided by CUC benefit FPUC's customers?**

3 A. Expanded corporate A&G functions have benefited FPUC and its customers in many
4 different ways. Chesapeake's corporate communications team provides increased
5 awareness of the CUC and FPUC brand through emphasizing core values and
6 translating them into superior customer service. The communications team has
7 assisted FPUC in its effort to redesign the Company's website to enhance its look,
8 content and functionality. The goal of this project has been to more directly and
9 effectively engage customers, thereby allowing customers to obtain accurate and
10 more focused information through the website. For example, FPUC's customers can
11 utilize the website to make billing inquiries, request services, make payments, report
12 power outages and calculate energy savings opportunities. The redesign project has
13 also facilitated FPUC's initiatives to increase its engagement with customers and
14 communities, as well as employee satisfaction and training.

15 Business development is another example of the expanded corporate A&G functions
16 now available to FPUC. Business development assists the natural gas operations to
17 assess alternative fuel supply options and provides market research data. Business
18 development also coordinates the corporate-wide initiative to automate the
19 infrastructure mapping to increase efficiency and reliability of the Company's
20 system.

21 As the parent company of FPUC, the Corporation's management team and Board of
22 Directors bring increased oversight of FPUC's businesses and the management of its
23 operations. The Corporation's management is comprised of individuals with several

1 decades of energy and utility industry experience. In particular, CUC's President
2 and Chief Executive Officer, who also serves on the Board of Directors, has over 30
3 years of experience in the energy industry and has served in leadership positions for
4 several energy-based associations and organizations.

5 Additionally, a combination of different backgrounds, skills, experiences and
6 perspectives enables the Board, as a whole, to provide effective oversight of our
7 business operations, assess and respond to the ever-evolving business landscape, and
8 develop opportunities that contribute to societal advancement and create sustainable
9 long-term shareholder value. This includes backgrounds, skills and experiences as
10 disclosed in our Proxy Statement filed with the SEC in 2022, such as energy industry
11 experience, strategic planning and development, human capital management,
12 environmental, social and governance (or ESG), community stewardship, accounting
13 and finance, technology and cyber security, and others. The Board supports a culture
14 of diversity and inclusion which represents the communities we serve, with three
15 female directors, one African American director, and a director of Middle Eastern
16 descent serving on the Board. Five independent directors of the Board, as well as
17 CUC's Chief Executive Officer, have in-depth knowledge of the Florida economy
18 and market and have established relationships with colleagues and members of the
19 community throughout Florida. All of these examples of the expanded corporate
20 functions and services that have allowed FPUC to continue its effort to enhance
21 customer experience, improve employee education, and develop strategies, all of
22 which are for the direct benefit of our customers.

1 **Q. Why is it important that FPUC operations be allowed to recover the costs**
2 **associated with corporate A&G through base rates?**

3 A. The corporate A&G functions are an integral part of FPUC's ability to support its
4 operations, comply with legal, regulatory and other statutory requirements, finance
5 the necessary capital required to maintain and grow its business, provide superior
6 customer service, address complex financial and business issues and ensure the
7 appropriate level of management oversight. As it was previously mentioned, many
8 of the A&G functions previously performed by FPUC were combined with or
9 transferred to CUC's corporate office since the merger in 2009 to leverage
10 administrative resources across CUC's regulated operations, ensure quality and
11 efficiency in operating processes and increase access to technical resources to
12 support FPUC's natural gas customer base. Having A&G functions reside at the
13 corporate level allows the FPUC operations to focus on its day-to-day business of
14 providing safe and reliable natural gas service to its customers. By receiving support
15 from the corporate office, FPUC is able to utilize expanded resources increasing its
16 capability to provide a higher level of customer service, increased efficiency, and an
17 increased ability to handle more complex and challenging business and compliance
18 matters.

19 **Q. Does this conclude your testimony?**

20 A. Yes.

SCHEDULE

TITLE

Witness

EXECUTIVE SUMMARY

A-6	Financial Indicators	M. Galtman
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RATE BASE

B-1	Balance Sheet	M. Galtman / M. Napier
B-1	Balance Sheet - Florida Common	M. Galtman / M. Napier
B-4	Monthly Utility Plant Balances	M. Galtman
B-5	Common Plant Allocated	M. Galtman / M. Napier
B-7	Property Held For Future Use	M. Galtman
B-8	Construction Work In Progress	M. Galtman
B-8	Construction Work In Progress Florida Common	M. Galtman / M. Napier
B-9	Accumulated Depreciation - Monthly Balances	M. Galtman
B-10	Accumulated Amortization - Monthly Balances	M. Galtman
B-11	Allocation of Depreciation/Amortization Reserve - Common Plant	M. Galtman / M. Napier
B-12	Customer Advances For Construction	M. Galtman
B-13	Working Capital Allowance	M. Galtman / M. Napier
B-13	Working Capital Allowance - Florida Common	M. Galtman / M. Napier
B-14	Miscellaneous Deferred Debits	M. Galtman
B-15	Miscellaneous Deferred Credits	M. Galtman
B-16	Additional Rate Base Components	M. Galtman
B-17	Investment Tax Credits	M. Galtman
B-18	Accumulated Deferred Income Tax	M. Galtman

NET OPERATING INCOME

C-1	Adjusted Net Operating Income	M. Galtman
C-2	Adjustments to Net Operating Income	M. Napier / M. Galtman
C-3	Operating Revenues By Month	M. Galtman
C-4	Unbilled Revenues	M. Galtman
C-5	O & M Expenses By Month	M. Galtman
C-6	Allocation of Expenses	M. Galtman
C-7	Conservation Revenues and Expenses	M. Galtman
C-8	Uncollectible Accounts	M. Galtman
C-9	Advertising Expenses	M. Galtman
C-10	Civic and Charitable Contributions	M. Galtman
C-14	Miscellaneous General Expenses	M. Galtman
C-16	Gain/Loss On Disposition of Property	M. Galtman
C-17	Depreciation Expense	M. Galtman
C-20	Reconciliation of Total Income Tax Provision	M. Galtman
C-21	State and Federal Income Tax - Current	M. Galtman
C-22	Interest Expense - Income Tax	M. Galtman
C-23	Book /Tax Differences - Permanent	M. Galtman
C-24	Deferred Income Tax Expense	M. Galtman
C-25	Deferred Income Tax Adjustment	M. Galtman
C-26	Parent Debt Information	M. Galtman
C-27	Income Tax Returns	M. Galtman
C-28	Miscellaneous Tax Information	M. Galtman
C-29	Consolidated Return	M. Galtman
C-30	Other Taxes - Detail	M. Galtman
C-31	Outside Professional Services	M. Galtman

SCHEDULE

TITLE

Witness

C-32	Affiliated Company Transactions	M. Galtman
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RATE OF RETURN

D-6	Customer Deposits	M. Galtman
D-7	Sources and Uses of Funds	M. Galtman

PROJECTED TEST YEAR

G1-15	Historic Base Year + 1 - Allocation Of Common Plant	M. Napier / M. Galtman
G1-18	Projected Test Year - Allocation Of Common Plant	M. Napier / M. Galtman
G1-22	Projected Test Year - Alloc. of Deprec./Amort. - Common Plant	M. Napier / M. Galtman
G2-1	Projected Test Year Net Operating Income - Summary	M. Napier / M. Galtman
G2-2	Adjustments to Net Operating Income	M. Napier / M. Cassel
G2-3	Adjustments to Net Operating Income (Cont.)	M. Napier / M. Cassel
G2-4	Historic Base Year + 1 - Income Statement	M. Napier / M. Galtman
G2-5	Projected Test Year - Income Statement	M. Napier / M. Galtman
G2-12	Projected Test Year - Calculation of Distribution Expenses (Cont.)	M. Napier / M. Galtman
G2-13	Projected Test Year - Calculation of Maintenance Expenses	M. Napier / M. Galtman
G2-14	Projected Test Year - Calculation of Maintenance Expenses (Cont.)	M. Napier / M. Galtman
G2-15	Projected Test Year - Calculation of Customer Account Expenses	M. Napier / M. Galtman
G2-16	Projected Test Year - Calculation of Customer Service Expenses	M. Napier / M. Galtman
G2-17	Projected Test Year - Calculation of Selling Expenses	M. Napier / M. Galtman
G2-18	Projected Test Year - Calculation of Admin. and General Expenses	M. Napier / M. Galtman
G2-19	Projected Test Year - Calculation of Admin. and General Expenses (Cont.)	M. Napier / M. Galtman
G2-19 a to d	Projected Test Year - Calculation of Operation and Main Expense Supplement	M. Cassel, J. Bennett, M. Galtman, V. Gadgil, M. Napier, K. Parmer, N. Russell, K. Lake, D. Rudloff, B. Hancock
G2-19e	Projection Basis Factor	M. Napier / M. Galtman
G2-19f	Over and Under Adjustments	M. Cassel, J. Bennett, M. Galtman, V. Gadgil, M. Napier, K. Parmer, N. Russell, K. Lake, D. Rudloff, B. Hancock
G2-26	Historic Base Year + 1 - Reconciliation of Total Income Tax Provision	M. Galtman
G2-27	Historic Base Year + 1 - State and Federal Income Tax - Current	M. Galtman
G2-28	Historic Base Year + 1 - Deferred Income Tax Expense	M. Galtman
G2-29	Projected Test Year - Reconciliation of Total Income Tax Provision	M. Galtman
G2-30	Projected Test Year - State and Federal Income Tax - Current	M. Galtman
G2-31	Projected Test Year - Deferred Income Tax Expense	M. Galtman