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BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

In the matter of:

DOCKET NO. 20220067-GU

Petition for rate increase by Florida
Public Utilities Company, Florida Division
of Chesapeake Utilities Corporation,
Florida Public Utilities Company - Fort
Meade, and Florida Public Utilities
Company - Indiantown Division.

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PROCEEDINGS: HEARING

COMMISSIONERS
PARTICIPATING: CHAIRMAN ANDREW GILES FAY
COMMISSIONER GARY F. CLARK
COMMISSIONER GABRIELLA PASSIDOMO

DATE: Tuesday, October 25, 2022

TIME: Commenced: 11:00 a.m.
Concluded: 5:01 p.m.

PLACE: Betty Easley Conference Center
Room 148
4075 Esplanade Way
Tallahassee, Florida

REPORTED BY: DEBRA R. KRICK
Court Reporter

PREMIER REPORTING
112 W. 5TH AVENUE
TALLAHASSEE, FLORIDA
(850) 894-0828

1 APPEARANCES:

2 BETH KEATING and GREGORY M. MUNSON, ESQUIRES,
3 Gunster Law Firm, 215 South Monroe Street, Suite 601,
4 Tallahassee, Florida 32301; appearing on behalf of
5 Florida Public Utilities Company (FPUC).

6 RICHARD GENTRY, PUBLIC COUNSEL; PATRICIA A.
7 CHRISTENSEN, ESQUIRE, OFFICE OF PUBLIC COUNSEL, c/o The
8 Florida Legislature, 111 West Madison Street, Room 812,
9 Tallahassee, Florida 32399-1400, appearing on behalf of
10 the Citizens of the State of Florida (OPC.).

11 JON C. MOYLE and KAREN A. PUTNAL, ESQUIRES,
12 Moyle Law Firm, 118 North Gadsden Street, Tallahassee,
13 Florida 32301; appearing on behalf of Florida Industrial
14 Power Users Group (FIPUG).

15 RYAN SANDY and JENNIFER CRAWFORD, ESQUIRES,
16 FPSC General Counsel's Office, 2540 Shumard Oak
17 Boulevard, Tallahassee, Florida 32399-0850, appearing on
18 behalf of the Florida Public Service Commission (Staff).

19 KEITH HETRICK, GENERAL COUNSEL; MARY ANNE
20 HELTON, DEPUTY GENERAL COUNSEL, Florida Public Service
21 Commission, 2540 Shumard Oak Boulevard, Tallahassee,
22 Florida 32399-0850, Advisor to the Florida Public
23 Service Commission.

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1 P R O C E E D I N G S

2 CHAIRMAN FAY: All right. Good morning,
3 everyone. I am going to give everybody a chance to
4 take their seats and get the information pulled up
5 in front of them.

6 Just a quick background for the hearing today.
7 What we will do is we will start through some of
8 the introductory components of the hearing process.
9 We will break for lunch probably around noon,
10 somewhere around then, and then come back, make
11 sure our witnesses are sworn in and then begin
12 taking up the witnesses to present their testimony
13 and go through cross and redirect.

14 So with that, I will look to our staff to read
15 the notice. And just for the record, October 25th,
16 and this is the FPUC Docket 20220067.

17 So, Mr. Sandy, you are recognized.

18 MR. SANDY: Thank you, Mr. Chair.

19 Pursuant to notice, this time and place has
20 been set for a hearing in Docket No. 20220067
21 regarding a petition for a rate increase by Florida
22 Public Utilities Company, Florida Division of
23 Chesapeake Utilities Corporation, Florida Public
24 Utilities Company Fort Meade and Florida Public
25 Utilities Companies Indiantown Division. The

1 purpose of this hearing is set out more fully in
2 the notice.

3 CHAIRMAN FAY: Great. Thank you, Mr. Sandy.

4 Next we will move to appearances. We will
5 start with Florida Public Utilities Company.
6 Ms. Keating.

7 MS. KEATING: Good morning, Mr. Chairman,
8 Commissioners. Beth Keating with the Gunster Law
9 Firm here on behalf of Florida Public Utilities. I
10 would also like to enter an appearance for my
11 colleague Greg Munson.

12 CHAIRMAN FAY: Great. Thank you.

13 Next, Office of Public Counsel.

14 MS. CHRISTENSEN: Good morning. Patricia
15 Christensen with the Office of Public Counsel. I
16 would like to put in an appearance for Charles
17 Rehwinkel, Deputy Public Counsel, as well is for
18 Richard Gentry, the Public Counsel.

19 CHAIRMAN FAY: Okay. Great, thank you, Ms.
20 Christensen.

21 Next we have the Florida Industrial Power
22 Users Group, Mr. Moyle.

23 MR. MOYLE: Good morning, Mr. Chairman. Jon
24 Moyle on behalf of the Florida Industrial Power
25 Users Group, FIPUG. And I would also like to enter

1 an appearance for Karen Putnal with our firm.

2 CHAIRMAN FAY: Okay. Great. Next, staff.

3 MR. SANDY: My name is Ryan Sandy on behalf of
4 staff. With me is Jennifer Crawford from the
5 Office of General Counsel.

6 MS. HELTON: And Mary Anne Helton is here as
7 your Advisor, along with your General Counsel,
8 Keith Hetrick.

9 CHAIRMAN FAY: Great. Thank you for those
10 appearances.

11 Next we will move to preliminary matters. Mr.
12 Sandy, do we have anything we need to take up?

13 MR. SANDY: None that I am aware of at this
14 time, Mr. Chairman.

15 CHAIRMAN FAY: Okay. Great.

16 Parties, anything under preliminary matters?
17 Mr. Moyle?

18 MR. MOYLE: I just -- there have been some
19 stipulations and some other discussion. I just
20 wanted the record to be clear that FIPUG has no
21 position on stipulated Issues 8, 19 and 20. And
22 FIPUG also will take no position on Issue 30 in
23 this proceeding.

24 CHAIRMAN FAY: Okay. Mr. Sandy, you got that
25 for the record?

1 MR. SANDY: Yes, sir, I do.

2 CHAIRMAN FAY: Okay. All right. With that,
3 we will move into exhibits.

4 Staff.

5 MR. SANDY: Staff has compiled a comprehensive
6 exhibit list, which includes prefiled exhibits
7 attached to the witnesses' testimony labeled Nos. 2
8 through 72, as well as staff's Exhibit Nos. 73
9 through 113. This list has been provided to the
10 parties, the Commissioners and the court reporter.

11 We would request that the Comprehensive
12 Exhibit List is marked for identification purposes
13 as Exhibit No. 1, and that the other exhibits be
14 marked for identification as set forth in the
15 comprehensive exhibit list, Mr. Chairman.

16 CHAIRMAN FAY: Okay. Great. So show those
17 exits marked.

18 (Whereupon, Exhibit Nos. 1 - 113 were marked
19 for identification.)

20 MR. SANDY: And I would also request that the
21 Comprehensive Exhibit List that's marked as Exhibit
22 No. 1 is entered into the record.

23 CHAIRMAN FAY: Okay. Seeing no objections,
24 Exhibit 1 is entered into the record.

25 (Whereupon, Exhibit No. 1 was received into

1 evidence.)

2 MR. SANDY: As well, the prefiled exhibits
3 will be moved in at the conclusion of each of the
4 witnesses' cross-examination. I would note that
5 the parties here before you this morning have
6 stipulated to the admission of staff Exhibits Nos.
7 73 through 113 on the comprehensive exhibit list.
8 Therefore, we ask that those are moved into the
9 record and marked as they are set forth in the CEL.

10 CHAIRMAN FAY: Okay. Great. Thank you, Mr.
11 Sandy.

12 So all parties have reviewed the exhibit list.
13 Any objections? No.

14 And then any objections to 73 through 113
15 staff exhibits?

16 Show those, without objection, entered into
17 the record.

18 (Whereupon, Exhibit Nos. 73 - 113 were
19 received into evidence.)

20 CHAIRMAN FAY: Next we will move on to opening
21 statements. So as stated in the prehearing order,
22 we will take up opening statements with FPUC, OPC
23 and then FIPUG.

24 So with that, Ms. Keating, you are recognized
25 for your opening statement.

1 MS. KEATING: Good morning, again,
2 Commissioners. Thank you for the opportunity to
3 address you today.

4 You know, as I was thinking this weekend about
5 what I could possibly talk you to about that isn't
6 already in the testimony and summaries of the
7 witnesses in this case, I really struggled, but it
8 occurred to me that I am really most qualified to
9 tell you what I have seen from this group of
10 companies over the years.

11 Commissioners, when I first started working
12 with Chesapeake's Florida division in 2006, they
13 had about 14,500 customers, and a rate base of
14 around 46 million. When FPUC was acquired in 2009,
15 it was serving 51,400 customers with a rate base of
16 a little over 73 million.

17 The company's customer bases were primarily
18 located in central and the central east coast of
19 Florida. The company that's before you today is
20 serving over 92,000 customers across the state,
21 from Escambia County to Nassau to Palm Beach to
22 Polk and Suwannee County, on a rate base of over
23 400 million.

24 I have grown up, or at least older, with these
25 companies. I have seen how they've grown

1 strategically and intentionally. I have seen them
2 extend service to areas that didn't have gas
3 service before, providing expanded economic
4 opportunities to attract industry and large
5 commercial business. I have seen them take
6 calculated, yet responsible risks to establish new
7 environmentally friendly opportunities for the use
8 of renewable natural gas. I have seen them work
9 cooperatively with other competitor utilities on
10 complex projects that ultimately provided service
11 in rural areas that have since seen significant
12 growth. I have seen them initiate creative
13 programs to expedite replacement of facilities to
14 avoid tragic events that occurred in other states.
15 And I have seen how they treat their employees.
16 How they care about the service and safety of their
17 customers. How they not only work hard to hire the
18 best people, but employees that really care about
19 doing a good job for customers and fit within their
20 corporate culture. It's a culture that embraces
21 diversity, professional growth and collaboration
22 all the way to the top. I have seen their main
23 outside consultant from over in Panama City go from
24 expert witness to CEO of the entire publicly traded
25 corporation.

1 And as the companies evolved, I have also seen
2 how they have been very intentional about
3 recognizing and elevating talent within,
4 particularly long-term, often premerger employees,
5 who, when given the opportunity, have excelled.

6 My point, Commissioners, is that I really know
7 this company. This company, these people, they
8 really do stand by their stated corporate core
9 values of safety, caring, integrity and excellence.
10 And I emphasize that point because you will hear
11 from Ms. Christensen and OPC's witnesses that the
12 company's requests in this case are excessive and
13 overstated from every angle.

14 And while I do understand and appreciate the
15 hard work OPC has put in on behalf of the
16 customers, and I understand and appreciate the
17 importance of their role, I do think that their
18 perspective in this case is particularly
19 shortsighted, and fails to fully recognize the
20 investment that this company has made in this
21 state, the integrity with which this company has
22 done business, the ability of this company to
23 create further opportunity and growth in the state,
24 and the value of natural gas service for customers
25 in this state.

1 So, Commissioners, as we go through this case,
2 I just ask you to keep three things in mind. These
3 companies haven't been in for a rate increase in
4 over 13 years. They have significantly expanded
5 service, not just through acquisitions, but also
6 through strategic joint projects and extensions of
7 their own facilities. And most importantly,
8 healthy, growing utilities are critical to ensuring
9 the continued economic health of this state,
10 especially in challenging economy.

11 Thank you, Commissioners, for your time and
12 attention.

13 CHAIRMAN FAY: Great. Thank you, Ms. Keating.
14 Next Ms. Christensen, Office of Public
15 Counsel.

16 MS. CHRISTENSEN: Thank you. Good morning,
17 Commissioners. Patty Christensen with the Office
18 of Public Counsel.

19 OPC is here today to discuss FPUC's rate
20 request. And while we appreciate that FPUC is a
21 growing company, and that they do a good job at
22 growing their company, that's not our primary focus
23 here today. Our primary focus here today is to
24 thoroughly review and set before you the
25 adjustments that OPC has found based on a review of

1 the MFRs that these companies have filed in this
2 case.

3 This is particularly important, since FPUC is
4 asking for its increase in these challenging
5 economic times marked by high inflation and the
6 real threat of economic recession for all sectors
7 of the economy, including the customers who will
8 have to bear the increase of any rate impact from
9 increasing rate base in this case, and the revenue
10 requirement.

11 OPC has evaluated FPUC's petition, testimony
12 and the minimum filing requirements, all of the
13 discovery responses and testimonies filed in this
14 proceeding. To help us with this, we've hired
15 several expert witnesses to conduct extensive and
16 thorough review.

17 We have David Garrett, who is our expert that
18 addresses FPUC's depreciation rates and
19 depreciation request and cost of capital issues.
20 And we have Ralph Smith, who is a CPA, who has
21 testified many times before you, who is addressing
22 accounting adjustments, revenue requirements.

23 Our experts have identified four principle
24 areas for the adjustments. Depreciation and
25 revenue -- or depreciation rates, operating

1 expenses and the level of the required rate base
2 revenues, capital structure and the return on
3 equity.

4 However, we would like to note that FPUC has
5 the burden of proof in this matter in all respects.
6 It is not OPC's job to disprove that FPUC is
7 entitled to its requested increase, but rather,
8 FPUC's job to demonstrate it is entitled to the
9 requested increases.

10 With that said, FPUC's Witness Lee proposed
11 depreciation parameters which include several
12 accounts with underestimated service lives.
13 Assuming that the Commission adopts OPC Witness
14 Garrett's service lives for depreciation study, the
15 sum of the adjustment results in reduction to
16 FPUC's 2023 revenue request by approximately two
17 million for the new lower depreciation rates.

18 Based on Witness Smith's review of FPUC's MFRs
19 through extensive discovery, he recommends
20 additional adjustments to FPUC's request.
21 Specifically, he recommends removal of the
22 acquisition adjustment from the FPUC merger, rate
23 case expense from rate base and the removal of
24 lobbying costs.

25 Witness Smith also recommends reduction for

1 the director and officers liability insurance
2 expense, stock base compensation and incentive
3 compensation, cost for supplemental executive
4 retirement plan and parent company debt adjustment,
5 and disallows other cost.

6 Based on Witness Garrett's review of ROE and
7 capital structure, we have determined that FPUC is
8 not entitled to have its rates established on a
9 midpoint return on equity greater than 9.25. We've
10 also looked at FPUC's requested target for its
11 capital structure of 55 percent and believe that
12 it's not appropriate. Based on the capital
13 structure of FPUC's proxy group, OPC recommends --
14 OPC Witness Garrett is recommending a 48-percent
15 equity and 53-percent long-term disability using
16 investor sources only.

17 Our recommended ROE and revenue requirement
18 are significantly less than FPUC's requested
19 increase in base rates of \$24 million based on
20 their excessive ROE request of 11.25 percent. FPUC
21 has demonstrated that it's entitled -- that it is
22 entitled to -- or not entitled to any more than a
23 \$7.88 million revenue increase based on an ROE of
24 9.25 and a 48-percent equity ratio, exclusive of
25 the GRIP revenue requirement transferred into base

1 rates. This means that FPUC has asked for 16.2
2 million more in revenue requirement than OPC
3 believes they are entitled to and should receive
4 from customers in this trying economic times.

5 We are asking that you accept OPC witnesses'
6 recommendations in this case thereby significantly
7 reducing the revenue requirement that will impact
8 customers today.

9 Thank you.

10 CHAIRMAN FAY: Great. Thank you, Ms.
11 Christensen.

12 Next we will move to FIPUG. Mr. Moyle.

13 MR. MOYLE: Thank you, Mr. Chairman. I just
14 have some brief opening comments.

15 I would like to start by paying a compliment
16 to the petitioner. A number of FIPUG members
17 receive service from them and their companies, and
18 the quality of service is not an issue that anyone
19 has brought up and contested. And the FIPUG
20 members appreciate the professionalism of the
21 company in providing service, and also in dealing
22 with the folks who represent them.

23 So with that, FIPUG's position is largely
24 aligned with that of OPC in this case, and counsel
25 for the petitioner mentioned the challenging

1 economic times. And I think that is an important
2 backdrop as you all do your job of considering the
3 evidence. There is conflicting evidence on a
4 number of points. And I think, as my understanding
5 of how this statute is set up, is that it's your
6 job to weigh a whole host of factors and then come
7 up with decisions that you believe are in the best
8 interest of the litigants after doing that weighing
9 and balancing.

10 I would note that my recollection that this is
11 the first time in some time that the Commission has
12 not had a proposal from parties before them in
13 terms of a settlement agreement. I know on the
14 electric side, I don't believe that there has been
15 a case like this where the Commission weighs and
16 balances in some time. The last gas rate case was
17 the Peoples Gas case, and FIPUG was involved in
18 that, and that was a settlement, which was
19 approved.

20 So I think this presents somewhat of a unique
21 factual situation based on the historical history
22 of how rate cases have been handled. So I think
23 it's an opportunity for you all, again, considering
24 all of the factors, to make decisions that are fair
25 and equitable to all the parties, including the

1 customers and the FIPUG members.

2 And I would just ask that you keep in mind
3 what, I think, everyone is recognizing is, is that
4 there is some tough storms that look like they are
5 on the horizon with respect to the economy, and
6 keep that in mind, as you make your, you know,
7 decision.

8 You had the presentation in Internal Affairs
9 about prepaying electric bills and, you know, these
10 rates will impact folks. So please carefully
11 consider your decision points on the contested
12 issues and the reductions that are suggested by OPC
13 and the ones that FIPUG have joined OPC on in
14 concurring with their view.

15 So thank you, and I appreciate the chance to
16 provide an opening statement.

17 CHAIRMAN FAY: Great. Thank you, Mr. Moyle.

18 All right. Commissioners, next we will move
19 into stipulated issues. I am going to walk through
20 some of these. It looks like, at this point, we
21 don't have specific witness prefiled stipulated
22 testimony, but let me walk through the issues first
23 and then we will work through that.

24 So as I understand it -- and, Mr. Sandy, just
25 correct me if I am off on these -- we have Issues

1 8, 19 and 20 stipulated. And then additionally,
2 the parties have stipulated admission of prefiled
3 testimony for Vik Gadgil, Kira Lake and Matt
4 Everngam. And then the specific exhibits tied to
5 that are 21, 22, 23, 34 and 35, so let me stop
6 there and make sure, is that correct? Okay. And
7 is that correct with the parties?

8 MS. CHRISTENSEN: Yes.

9 CHAIRMAN FAY: Okay. All righty. And then
10 other than your position, Mr. Moyle, that you
11 stated for the record, that you are not aligned
12 with those positions, that you take no position,
13 correct?

14 MR. MOYLE: That's right, just broadly on
15 stipulations, and I will explain if I could just
16 have a second.

17 CHAIRMAN FAY: Go ahead.

18 MR. MOYLE: We've had stipulations come back
19 and say, hey, you took this position affirmatively
20 when used in another context. And we prefer, from
21 a litigation strategy on stipulations, not to get
22 in the way, but to take no position on
23 stipulations. So that what's what we are doing
24 there.

25 CHAIRMAN FAY: Okay.

1 MR. MOYLE: And I have already noted that we
2 are taking no position on Issue 30.

3 CHAIRMAN FAY: Okay. Next we'll -- let's do
4 this. So if there are no objections, we will go
5 ahead and admit those into the record. Seeing
6 none -- Ms. Keating.

7 MS. KEATING: Mr. Chair, I apologize.

8 CHAIRMAN FAY: Yep.

9 MS. KEATING: I thought I heard you reference
10 Exhibits 24 and 25.

11 CHAIRMAN FAY: No. So I have 21, 22, 23, 34
12 and 35.

13 MS. KEATING: Okay. Got you.

14 CHAIRMAN FAY: Is that correct? Okay.

15 Seeing no objection then, we will show those
16 admitted.

17 (Whereupon, Exhibit Nos. 21, 22, 23, 34 & 35
18 were received into evidence.)

19 CHAIRMAN FAY: The prefiled testimony for the
20 stipulated witnesses will be entered into the
21 record as though read, and then just to make clear,
22 we have stipulated those issues, but 21, 22, 23, 34
23 and 35 exhibits are entered into the record without
24 objection.

25 All right. Okay, Mr. Sandy, do we have any

1 other additional stipulations that you would like
2 to bring forward at this time? And if not, I will
3 look to the parties to see if there is anything
4 else.

5 MR. SANDY: Mr. Chairman, we have written out
6 stipulations related to Issues 8, 19 and 20, as
7 already referenced in the course of this hearing.
8 I would move to enter into the record the written
9 stipulations marked as CEL Exhibit 114 for the sake
10 of the record.

11 CHAIRMAN FAY: Okay. Seeing no objections to
12 that, we will place that in the record 114.

13 (Whereupon, Exhibit No. 114 was marked for
14 identification and received into evidence.)

15 MR. SANDY: And I am aware of ongoing
16 conversations regarding further stipulations on the
17 issues. For that, I would defer to the parties;
18 otherwise, we, as staff, have no further issues
19 WITH stipulations.

20 CHAIRMAN FAY: Okay. Great.

21 And just, Ms. Keating, before I recognize you,
22 just some overall recognition that as issues,
23 themselves, might still are being worked through by
24 the parties and stipulated as it relates to the
25 testimony from the witnesses that are present

1 today. It's obviously, based on the timing, more
2 relevant if we have those witnesses stipulated for
3 purposes of testimony, but if you do have issues, I
4 don't what want to discourage you from bringing
5 those forward, just recognition that it might not
6 change procedurally kind of what our next role will
7 be for the next two days. So you are recognized.

8 MS. KEATING: Absolutely, Mr. Chairman. Thank
9 you.

10 I just wanted to note that Ms. Christensen and
11 I have discussed potential stipulations on Issues
12 10, 15, 32, 43, 62, 67 and 36; however, we have
13 not --

14 CHAIRMAN FAY: I am going to need you to go
15 one more time, Ms. Keating.

16 MS. KEATING: Sorry.

17 CHAIRMAN FAY: You were flying on me. 10,
18 15 -- go ahead.

19 MS. KEATING: Issue 10, 15, 32, 43, 62, 67,
20 and most recently 36. However, we do not have
21 those written up at this point.

22 CHAIRMAN FAY: Okay.

23 MS. KEATING: We have also not had the
24 opportunity to bring Mr. Moyle into the
25 conversation.

1 CHAIRMAN FAY: Okay. Fair enough.

2 And then probably what we will do, if those
3 work out based on this proceeding post lunch, or
4 tomorrow, that's great; and if they don't, we will
5 just move through with the witnesses and the
6 testimony as presented originally in the prehearing
7 order.

8 Okay. So with that, what we are going to do
9 is -- I would like to just go ahead and move to
10 witness testimony, sort of lay out the foundation
11 for what we will be doing today and the following
12 days, depending on how long it takes us to get
13 through the testimony. And then what we will do is
14 we will break for lunch, which might give you and
15 Ms. Christensen, and potentially Mr. Moyle, a
16 little bit of time to potentially hash some of
17 those things out if would you like to do so before
18 we start bringing the witnesses forward.

19 But what I would like to sort of just present
20 to the parties and for the witnesses, we will make
21 sure the witnesses are sworn in, and we will give
22 them time to summarize their testimony stated in
23 the prehearing.

24 To the extent possible, we would like to
25 follow consistent with the prehearing. So as all

1 of you have been before the Commission before, and
2 has been stated, the prehearing states as we
3 present to the witnesses a yes or a no answer in
4 response is the informative response that we are
5 looking from those witnesses. They are obviously
6 entitled to give context to those responses if they
7 choose to do so, and they may or may not.

8 The other component that I would like to place
9 forward for the parties is I recognize that at
10 times procedurally with scope and things that are
11 presented that objections can be brought forward.
12 I know we have a lot of witnesses in this case.
13 It's a complex rate case, and so I think that's a
14 broad scope as to what can be presented, and so I
15 am going to take that in mind as things are brought
16 forward.

17 And would just also ask for some recognition
18 that the witnesses are prepared and understanding
19 if there is something that they do not feel they
20 can answer based on their testimony, their skill
21 set, they are entitled to say so, and they don't
22 need sort of an objection to provide that
23 disclosure from the witness.

24 So I know you have spoken to your witnesses
25 and they are aware of that, but I just want to make

1 sure for the record that they are prepared and
2 understand that as we move forward efficiently
3 through the process.

4 So with that, if there is any questions from
5 the parties. What we will do is we will take a
6 break. I have 11:30 sitting on my clock here, so
7 back at one o'clock to allow for some travel time
8 lunch, and we will start back here at 1:00, we will
9 swear the witnesses in and begin testimony.

10 So without any questions, Mr. Sandy before we
11 break for lunch, I want to make sure, do you have
12 anything else that we need to --

13 MR. SANDY: No, sir.

14 CHAIRMAN FAY: Okay. Great.

15 With that, we will be back here at 1:00.

16 Thank you.

17 (Lunch recess.)

18 CHAIRMAN FAY: All right. Good afternoon,
19 everyone. Welcome back. I believe we have
20 everybody for this afternoon's testimony.

21 What I am going to do is go ahead and swear
22 the witnesses in, and so if you all are a witness
23 in this proceeding, if you wouldn't mind standing,
24 and just for the record.

25 (Whereupon, witnesses were sworn by Chairman

1 Fay.)

2 CHAIRMAN FAY: Okay. Let the record reflect
3 all witnesses swear and affirm that testimony is to
4 the truth.

5 All right. With that, Ms. Keating, we will
6 move to you to call your first witness.

7 MS. KEATING: Thank you, Mr. Chairman.

8 FPUC calls Michael Cassel to the stand.

9 Whereupon,

10 MICHAEL CASSEL

11 was called as a witness, having been previously duly
12 sworn to speak the truth, the whole truth, and nothing
13 but the truth, was examined and testified as follows:

14 THE WITNESS: Good morning -- or afternoon, I
15 guess for now.

16 EXAMINATION

17 BY MS. KEATING:

18 Q Good afternoon, Mr. Cassel. Would you please
19 state your name and business address for the record?

20 A Yes. I am Michael Cassel. My address is 208
21 Wildlight Avenue, Yulee, Florida, 32097.

22 Q And on whose behalf are you testifying today?

23 A Chesapeake Utilities.

24 Q And did you have cause to be prepared and
25 filed in this proceeding 52 pages of direct testimony?

1 A Yes, I did.

2 Q Did you also cause to be filed an errata sheet
3 on October 19th?

4 A Yes, I did.

5 Q You have an additional change, don't you, on
6 page 22 of your direct, at lines five through 11,
7 regarding GRIP projects completed by the end of 2022?

8 A Yes, I do.

9 Q Could you provide that change, please?

10 A In those lines on page 22, I have stated that
11 the GRIP program that are currently underway should be
12 ending -- all projects should be ending by December of
13 this year. We do have a half mile main that is caught
14 up in permitting issues in West Palm Beach and is very
15 likely to run over the '22 timeframe.

16 Q Okay. Thank you, Mr. Cassel.

17 Do you have any additional changes to your
18 testimony?

19 A No, I don't.

20 Q Okay. And did you also cause to be prepared
21 and filed in this proceeding exhibits MDC-1 through 4?

22 A Yes, I did.

23 Q Do you have any changes or corrections to
24 those exhibits?

25 A I do not.

1 MS. KEATING: And, Mr. Chairman, I believe
2 those have already been marked on the comprehensive
3 exhibit list as staff exhibits -- comprehensive
4 exhibit list 2 through 5.

5 CHAIRMAN FAY: Correct.

6 MS. KEATING: Okay.

7 BY MS. KEATING:

8 Q Did you prepare a summary of your testimony
9 today?

10 A Yes, I did.

11 Q Would you please go ahead and present that?

12 A Yes.

13 Well, good morning, Mr. Chairman and
14 Commissioners -- again, afternoon. The day is slipping
15 by very quickly. I appreciate the opportunity to be
16 here and address you today.

17 My direct testimony provides an overview of
18 the company's request. And over the last several years,
19 we've taken a number of steps to combine parts and
20 pieces of those companies to lessen confusion for our
21 customers as well as to operate the company in the most
22 efficient manner possible. And these interim steps have
23 been quite helpful and very effective helping get us to
24 in point today at final consolidation.

25 So within this docket we actually requested

1 three primary things, and first it's a requested
2 permission to increase our base rates by about \$44
3 million. However, of that 44 million, only 24 of it is
4 incremental to our customers, and that's because the
5 additional 20 million is -- it represents revenue
6 requirement associated with our GRIP program. And we
7 are simply requesting that that be moved from the
8 surcharge mechanism into the base rates, as was
9 contemplated in that docket.

10 Second, we requested permission to consolidate
11 our rates and implement a unified rate structure, as
12 well as recognition that our business units are now a
13 single operation under the name Florida Public Utilities
14 Company.

15 Third, we've requested retention of the
16 acquisition premium associated with the Chesapeake
17 acquisition of FPUC. And throughout my direct
18 testimony, I provide examples how FPU has met these five
19 factor tests -- the factors in the five-factor test, as
20 laid out by the Commission's order in that original
21 acquisition adjustment docket. It overwhelmingly
22 supports the fact that not only is FPU more
23 operationally financially secure now, but our customers
24 have benefited, and continue to benefit, from lower
25 costs and better services.

1 We have made every effort to delay making this
2 request. It's been possible in large part because of
3 the much stronger leadership that resulted from the
4 acquisition by Chesapeake, and that we have been
5 successful in avoiding some of those costs associated
6 with multiple rate cases over that 13 years since our
7 last rate case. And the time is now. We can't wait.
8 Inflation, increasing customer demand for natural gas,
9 as well as our investment, has made it necessary for us
10 to come in at this time. So we have three primary
11 drivers causing that request.

12 First, we've invested over \$300 million of
13 capital since our last rate increase. And these
14 investments, they are long-term investments that enable
15 us to provide safe, reliable service to our customers.

16 Second, we have been impacted by cost
17 increases above inflation and growth, and those costs
18 trend upward. We have worked diligently to keep those
19 down whenever possible, but many of them are outside of
20 our control. And our efforts to control those costs
21 have enabled us to avoid multiple rate cases over that
22 13-year period.

23 And third, as Florida continues to experience
24 tremendous growth, FPU is experiencing increased demand
25 for natural gas. And in response, we have expanded

1 territory in parts of our state that have never had gas,
2 or very limited access to natural gas, and that would
3 most notably be in Nassau and Escambia Counties.

4 We understand that these are very difficult
5 economic times, but it's important, however, that we
6 recover our costs and investments, and we continue to
7 provide the same service and the same level of service
8 that our customers have come to expect from us.

9 Thank you for your time.

10 MS. KEATING: Mr. Chairman, before I forget,
11 we ask that Mr. Cassel's direct testimony, along
12 with his errata and the additional correction that
13 he made today, be inserted into the record as
14 though read.

15 CHAIRMAN FAY: Okay. Without objection, show
16 it entered.

17 (Whereupon, prefiled direct testimony of
18 Michael Cassel was inserted.)

19

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25

1 BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

2

3 Docket No. 20220067-GU: Petition for rate increase by Florida Public Utilities Company,
4 Florida Division of Chesapeake Utilities Corporation, Florida Public Utilities Company -
5 Fort Meade, and Florida Public Utilities Company - Indiantown Division.

6

7

 Prepared Direct Testimony of Michael Cassel

8

Date of Filing: May 24, 2022

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1 **I. Introduction**

2 **Q. Please state your name and business address.**

3 A. My name is Michael Cassel. My business address is 208 Wildlight Ave., Yulee, FL
4 32097.

5 **Q. By whom are you employed, and what is your position?**

6 A. I am employed by Chesapeake Utilities Corporation (“CUC”) as the Vice President
7 of Regulatory and Governmental Affairs.

8

9 **II. Statement of Qualifications**

10 **Q. Please describe your educational background and professional experience.**

11 A. I received a Bachelor of Science Degree in Accounting from Delaware State
12 University and a Master of Jurisprudence in Energy Law from the University of
13 Tulsa College of Law. CUC hired me as a Senior Regulatory Analyst in March 2008.
14 As a Senior Regulatory Analyst, I was primarily involved in the areas of gas cost
15 recovery, rate of return analysis, and budgeting for CUC’s Delaware and Maryland
16 natural gas distribution companies. In 2010, I moved to Florida in the role of Senior
17 Tax Accountant for CUC’s Florida business units. Since that time, I have held
18 various management roles, including Manager of the Back Office, Director of
19 Business Management, and Assistant Vice President of Regulatory and
20 Governmental Affairs for all of CUC’s Florida business units, which include Florida
21 Public Utilities Company (Electric and Natural Gas Divisions), Florida Public
22 Utilities Company-Fort Meade, Florida Public Utilities Company-Indiantown
23 Division, Florida Division of Chesapeake Utilities Corporation d/b/a Central Florida

1 Gas, and Peninsula Pipeline Company. I am currently the Vice President of
2 Regulatory and Government Affairs for the Corporation. In this role, my
3 responsibilities include oversight of all the regulatory and governmental activities for
4 all of Chesapeake's business units. Among other things, I have management
5 oversight responsibility for regulatory analysis, reporting, and all filings before the
6 Florida Public Service Commission ("FPSC"), Delaware Public Service
7 Commission, Maryland Public Service Commission, and the Federal Energy
8 Regulatory Commission, as well as legislative activities in all of Chesapeake's
9 territories. Before joining Chesapeake, I was employed by J.P. Morgan Chase &
10 Company, Inc. from 2006 to 2008 as a Financial Manager in their card finance
11 group. My primary responsibility in this position was the development of client-
12 specific financial models and profit-loss statements. I was also employed by
13 Computer Sciences Corporation as a Senior Finance Manager from 1999 to 2006. In
14 this position, I was responsible for the financial operation of the company's
15 chemical, oil, and natural resources business. This included forecasting, financial
16 close, and reporting responsibility, as well as representing Computer Sciences
17 Corporation's financial interests in contract/service negotiations with existing and
18 potential clients. From 1996 to 1999, I was employed by J.P. Morgan, Inc., where I
19 had various accounting/finance responsibilities for the firm's private banking
20 clientele. Before joining private industry, I served in the United States Air Force in
21 the meteorology field.

22 **Q. Have you ever testified before the FPSC?**

1 A. Yes. I've provided written, pre-filed testimony in a variety of the Company's annual
2 proceedings, including the Fuel and Purchased Power Cost Recovery Clause, Docket
3 No. 20160001-EI and the Gas Reliability Infrastructure Program ("GRIP") Cost
4 Recovery Factors proceeding for FPUC and the Florida Division of Chesapeake
5 Utilities Corporation, Docket No. 20160199-GU. I have also provided written, pre-
6 filed testimony in FPUC's electric limited proceeding, Docket No. 20170150-EI, and
7 the Commission's proceeding for consideration of the tax impacts to FPUC (Electric
8 Division) associated with the Tax Cuts and Jobs Act of 2017, Docket No. 20180048-
9 EI. Most recently, I provided both written and oral testimony in FPUC's Limited
10 Proceeding to Recover Incremental Storm Restoration Costs, Docket No. 20180061-
11 EI, as well as in the Commission's proceedings established to consider the impacts
12 associated with Tax Cuts and Jobs Act of 2017 on the Company's gas divisions,
13 Docket Nos. 20180051-20180054-GU.

14

15 **III. Purpose of Testimony**

16 **Q. What is the purpose of your testimony?**

17 A. My testimony will be broken into two parts. In the first part of my testimony, I
18 provide an overview of the Company's request, introduce the Company's other
19 witnesses providing support for FPUC's application, discuss the Company's need for
20 rate relief, and identify the key drivers behind that need, as well as the various steps
21 taken by the Company to avoid and delay requesting a rate increase.

22 I will then summarize certain aspects of our request as it relates to our Gas
23 Reliability and Infrastructure Program ("GRIP") and Area Extension Program

1 (“AEP”). Next, I will summarize the Company’s request to address potential future
2 federal and state income tax law changes. Then I will discuss the Company’s request
3 to remove the existing environmental costs from rate base and base rates and apply
4 them as a surcharge similar to what CFG has done historically. I will also address the
5 Company’s request to change its current bad debt calculation. Finally, I will provide
6 an overview of certain miscellaneous topics such as the Commission-approved
7 acquisition adjustments that remain on the Company’s books, rate case expense,
8 MFR benchmarking, over and under adjustments, association participation and
9 advocacy and our position on emissions reductions.

10 **Q. Are you sponsoring any exhibits with your testimony?**

11 A. Yes. A summary of those Exhibits follows:

12 Exhibit MDC-1 is a list of Minimum Filing Requirements (“MFR”) that I am
13 sponsoring or co-sponsoring. MDC-2 has been developed for informational purposes
14 and ease of reference and identifies which Company witness support the respective
15 MFR schedules. MDC-3 is a report provided to the Company regarding anticipated
16 remediation efforts that will be required at certain environmental remediation sites
17 and the expected costs associated with those efforts. Finally, Exhibit MDC-4 is the
18 Company’s Natural Gas Storybook, which is a key part of our effort to promote
19 natural gas throughout the state.

20

21 **IV. Overview and Background of the Company**

22 **Q. Please provide some background to the names of the Company.**

1 A. As I will further explain in my testimony, one purpose of our filing is to seek the
2 final regulatory consolidation of the Florida Local Distribution Company (“LDC”)
3 business units under one regulated entity – Florida Public Utilities Company. While
4 the corporate legal and business requirements necessary to consolidate these entities
5 have been completed, these business units still operate as distinct regulatory entities
6 with separate rates and rate structures. However, the other non-base rate tariff
7 components have been unified under one tariff. Given that this may lend itself to
8 confusion when referring to the business units across multiple topics and multiple
9 witnesses, we have endeavored to utilize specific naming conventions consistently
10 across the testimony submitted today by our witnesses. Therefore, here at the outset
11 of our case, I would like to explain the naming conventions which apply for purposes
12 of my testimony, as well as that of other company witnesses in this case:

- 13 1. When referring to the Florida LDC business units as a whole; i.e., Florida
14 Public Utilities Company (Natural Gas Division), Florida Public Utilities
15 Company-Fort Meade, Florida Public Utilities Company-Indiantown
16 Division, and the Florida Division of Chesapeake Utilities Corporation d/b/a
17 Central Florida Gas, we will refer to these entities jointly as “FPUC” or “the
18 Company”;
- 19 2. When referring to an individual business unit, we will spell out the regulated
20 name of the business unit, such as Florida Public Utilities Company-Fort
21 Meade; and
- 22 3. When referring to Chesapeake Utilities Corporation, the parent company, we
23 will refer to it as the “Corporation” or “CUC.”

1 **Q. Please give a general overview of the Company.**

2 A. Florida Public Utilities Company was originally incorporated in 1924. Its official
3 name became Florida Public Utilities Company in 1927. On October 28, 2009,
4 FPUC was acquired by Chesapeake Utilities Corporation (“CUC”), a Delaware
5 corporation. CUC also operates the Florida Division of Chesapeake Utilities
6 Corporation, a natural gas utility in Florida, as well as unregulated energy
7 businesses, including propane distribution operations and a propane wholesale
8 marketing subsidiary. With the acquisition of Florida Public Utilities Company in
9 2009, CUC expanded its energy presence throughout the State of Florida. On August
10 6, 2010, FPUC acquired Indiantown Gas Company ("Indiantown") and with it,
11 approximately 700 additional customers. On June 11, 2013, the City Commission of
12 the City of Fort Meade voted to sell the City's natural gas system to FPUC. The
13 purchase agreement for the sale of the system to FPUC was approved subsequently
14 by the City at its October 8, 2013, City Commission meeting.

15 CUC likewise has a rich history in the natural gas industry. It began in 1859 as the
16 Dover Gas Light Company. CUC was later incorporated in the State of Delaware as
17 "Chesapeake Utilities Corporation" in 1947. CUC's Natural Gas Transmission
18 subsidiaries are Eastern Shore Natural Gas Company, regulated by the FERC, and
19 Peninsula Pipeline Company, Inc., regulated by the Florida Public Service
20 Commission. CUC's unregulated energy businesses include its propane distribution
21 operations, its propane wholesale marketing subsidiary, and Marlin Gas Services,
22 which provides virtual pipeline services. Its corporate headquarters are located at 909
23 Silver Lake Boulevard, Dover, Delaware 19904.

1 CUC's natural gas distribution companies in Florida serve approximately 92,000
2 residential, commercial and industrial customers throughout the State.

3 **Q. Is the Company seeking to consolidate these four LDCs?**

4 A. Yes.

5 **Q. Has the Company taken any steps prior to this proceeding to consolidate these**
6 **LDCs?**

7 A. Yes. In recent years, steps have been taken to align and consolidate certain aspects of
8 each of these natural gas business units; however, each is still recognized as a
9 separate utility by the Commission with its own rates and rate structure. In recent
10 years, the growth of the State's population and the resulting growth in CUC's natural
11 gas businesses in Florida have accelerated the need and opportunity to consolidate
12 the four natural gas utilities into one. Consolidation of the four natural gas business
13 units will ensure that: (1) customers continue to receive safe and reliable natural gas
14 service from an efficient, unified company; and (2) the utility continues to be able to
15 meet the growing demand for natural gas service in all of its service areas. Therefore,
16 as part of this petition, the Company requests that the Commission approve the
17 consolidation of the rates, use of a unified rate structure, and recognize these are now
18 a single operation under the name Florida Public Utilities Company.

19 **Q. What else has the Company done as part of this request to consolidate?**

20 A. As a part of the consolidation request, the Florida Division of Chesapeake Utilities
21 d/b/a Central Florida Gas would contribute its assets to Florida Public Utilities
22 Company natural gas. Because Florida Public Utilities Company - Fort Meade and

1 Indiantown are already divisions of Florida Public Utilities Company, their assets
2 would roll-up and consolidate into Florida Public Utilities Company natural gas.

3

4 **PART I**

5 **V. Overview of the Company's Request**

6 **Q. What relief is the Company requesting in this proceeding?**

7 A. Aside from the permanent rate relief discussed below, the Company is also seeking
8 to consolidate the four LDCs of CUC's Florida business into one tariff and one rate
9 schedule. In addition, The Company is requesting consolidation of the accounting of
10 the four LDCs together into one unified company and the elimination of any
11 requirement to maintain separate divisions. We are also requesting certain changes
12 to the Company's Area Expansion Program ("AEP") that will reduce customer
13 confusion and produce administrative efficiencies. FPUC is also proposing a method
14 of handling any potential federal or state income tax law changes, implementing the
15 CFG environmental surcharge across all of the Companies' platforms as a best
16 practice, and miscellaneous textual changes of a conforming and clarifying nature.
17 The Company is also proposing that the current Gas Reliability and Infrastructure
18 revenue requirement be rolled into base rates, and the surcharge reset to \$0,
19 consistent with the Commission's original order approving the program. In addition,
20 the Company is seeking approval of a new, environmental cost recovery surcharge to
21 address certain ongoing remediation requirements associated with a few remaining
22 manufactured gas plant remediation sites.

23 **Q. What level of rate relief is the Company seeking in this proceeding?**

1 A. Using a projected test year ending December 31, 2023, the Company is seeking an
2 increase in its base rates of \$43,817,913. Of that amount, \$19,755,931 is associated
3 with moving the Company's current GRIP investments into rate base and resetting
4 the GRIP surcharge to \$0, as contemplated by Order No. PSC-2012-0490-CO-GU.¹
5 The additional \$24,061,982 is necessary to allow FPUC to earn a fair return on our
6 investment. The request, net of the GRIP investment, is an overall increase of
7 approximately 29%. On an annual basis, the total proposed increase is below both
8 the compounded inflation rate of over 30.69% (see MFR C-37) since the historic
9 base year in FPUC's last rate case in 2008 and the compound inflation rate of
10 50.64% since Indiantown's last rate case in 2003. The proposed increase is slightly
11 above the compound inflation rate since CFG's last rate case, in 2009 of 25.86%.
12 The Company is proposing a return on equity of 11.25% that generates an overall
13 midpoint rate of return of 6.43%. In accordance with Rule 25-7.140, F.A.C., Test
14 Year Notification, we have notified the FPSC that we have selected the twelve-
15 month period ending December 31, 2023, as the appropriate projected test year for
16 our petition to increase our rates and charges. The resulting revenue increase would
17 allow the Company the opportunity to earn a fair return on its investments, cover its
18 cost of service, and attract the necessary capital for system reliability improvements,
19 customer growth, and service enhancements detailed in this proceeding.

20 **Q. Is the Company also seeking Interim Rate Relief?**

21 A. Yes. Using the methodology authorized by the Commission, the Company has
22 calculated that, pending a decision on final rates, it requires an annual interim relief
23 of \$7,129,255 based on the historical test year ending December 31, 2021. The

¹ Docket No. 20120036-GU

1 specific calculation supporting the interim rate request will be covered in the
2 testimony of Company Witness Everngam.

3

4 **VI. Introduction of Company Witnesses**

5 **Q. Please identify the witnesses testifying on the Company's behalf and their areas
6 of expertise.**

7 A. In support of its request for rate relief, the Company is submitting the "Investor-
8 owned Natural Gas Utilities Minimum Filing Requirements" (MFRs), as required by
9 Commission Rule 25-7.039, Florida Administrative Code (F.A.C.), revised tariff
10 sheets, and the testimony of the following witnesses:

11 **Ms. Kelley Parmer, Assistant Vice President of Customer Care**, will provide
12 testimony regarding the Customer Care team and the improvements made in that
13 area since the prior rate cases.

14 **Mr. John Taylor of Atrium Economics** will provide testimony regarding the cost
15 of service study, rate classification changes, projected billing determinants and rate
16 design.

17 **Mr. Matthew Everngam, Director Regulatory Strategy**, will provide testimony
18 supporting the Company's request to implement interim rates, as well as the basis for
19 certain service charges.

20 **Mr. Michael Galtman, Senior Vice President and Chief Accounting Officer**, will
21 provide testimony on general accounting issues, as well as corporate and business
22 unit allocation methods.

1 **Michael Reno of Ernst & Young, now E&Y**, will provide testimony on current and
2 deferred income taxes.

3 **Mr. Jason Bennett, Assistant Vice President of Operations and Engineering**,
4 will provide testimony on the operational departments of the Company. He will also
5 provide testimony on the conclusion of the Company's GRIP, as well as the
6 significant capital investments made by the Company in recent years to expand
7 service to new customers and increase resiliency on the existing system. He will also
8 address certain projected capital projects anticipated on FPUC's system.

9 **Mr. Paul R. Moul of P. Moul and Associates, Inc.**, will provide testimony on the
10 appropriate cost of capital and return on equity for the Company.

11 **Mr. Bill Hancock, Assistant Vice President of Energy Logistics**, will provide
12 testimony on the Company's energy logistics functions and capacity requirements
13 associated with growth.

14 **Mr. Noah Russell, Assistant Vice President and Assistant Treasurer**, will
15 provide testimony supporting CUC's current capital structure allocation, the various
16 components (short-term debt, long-term debt and equity) and address how FPUC has
17 benefited from the structure, as well as testimony addressing Chesapeake's Insurance
18 Programs.

19 **Ms. Wraye Grimard, Pierpont & McClelland** will provide testimony on the
20 changes being made to the tariff.

21 **Ms. Michelle Napier, Director Regulatory Distribution**, will provide testimony on
22 certain accounting adjustments made to expenses and why they were appropriate.

1 **Ms. Kira Lake, Director Growth and Retention**, will provide testimony on the
2 requested change in the Area Expansion Program.

3 **Ms. Devon Rudloff, Assistant Vice President Human Resources**, will provide
4 testimony on the Company's compensation plans and employee engagement
5 activities.

6 **Ms. Patricia Lee** has conducted and will provided supporting testimony for the
7 Company's Depreciation Study, which is also being provided in this proceeding.

8 **Mr. Vikrant Gadgil, Vice President and Chief Information Officer**, will provide
9 testimony on the Company's Business Information Services activities and the
10 investments made in that area in recent years that have benefitted FPUC's customers.

11 **Mr. Terry Deason, Consultant**, will provide testimony on the regulatory and policy
12 considerations surrounding the Company's request to retain the unamortized amount
13 of its previously approved acquisition adjustment regulatory assets.

14

15 **VII. Need for Rate Relief**

16 **Q. Why is FPUC requesting rate relief at this time?**

17 A. FPUC has made every effort to delay this request for as long as possible. However,
18 our business is capital intensive and requires significant, long-term investments to
19 enable us to continue to provide safe and reliable service to our customers. The
20 Company has also been impacted by cost increases in excess of inflation and
21 customer growth, as well as a need for additional staffing and programs to continue
22 our level of appropriate service to our customers. Therefore, timely and sufficient

1 revenues are critical to allow us to earn a fair rate of return, which will enhance our
2 ability to attract capital to use for these investments.

3 **Q. When was the last rate relief requested by FPUC and CFG?**

4 A. FPUC's last rate relief request was filed on December 17, 2008.² CFG's last petition
5 seeking rate relief was filed on July 14, 2009.³ The previous rate case for Florida
6 Public Utilities Company - Indiantown Division occurred well before FPUC
7 acquired Indiantown Gas Company in 2003.⁴ Prior to its acquisition in 2013 by
8 Florida Public Utilities Company, Fort Meade was a municipally-owned gas utility.
9 The Commission has never conducted a rate case or similar rate review for FPUC's
10 Fort Meade division.

11 **Q. Is the Company currently earning a reasonable rate of rate of return?**

12 A. No. The following chart shows each Company's achieved Rate of Return ("ROR")
13 as of December 31, 2021, as well as the projected ROR at the end of 2023:

Entity	Current ROR	Projected 2023 ROR
FPUC	4.69%	2.94%
CFG	5.18%	1.48%
Ft Meade	(6.59%)	(8.49%)
Indiantown	0.61%	(3.46%)

14

15 **Q. What are the key drivers underlying FPUC's need to seek rate relief at this**
16 **time?**

17 A. There are three primary drivers causing the Company to seek relief at this time.

² Docket No. 20080336-GU.

³ Docket No. 20090125-GU.

⁴ Docket No. 20030954-GU.

1 1. **Investment** - The primary driver for this requested base rate increase is the
2 Company's \$323,974,978 increase in its total capital spend since the last rate
3 proceedings. A significant portion of these investments are tied to extensions to serve
4 new areas, as well as increased safety regulations imposed by federal agencies, such
5 as the Pipeline and Hazardous Materials Safety Administration (“PHMSA”), as
6 detailed by Witness Bennett. New regulation changes made by PHMSA pertaining to
7 natural gas distribution and transmission facility integrity management plans and the
8 recent curb valve changes have contributed to the capital investment increases.
9 Coupled with the increase in capital spending are the increases in depreciation
10 expense resulting from the additional mains installed over this period of time. As a
11 result, the Company has exhausted its ability to find additional cost-saving measures
12 that would enable it to further delay a request for an increase without impacting
13 compliance, safety, and service to customers.

14 2. **Economy** - Costs for the Company continue to trend upward in a variety of areas,
15 in spite of our best efforts to keep expenses down. Many of these cost increases are
16 beyond the control of the Company. This has further contributed to a significant
17 decline in our rate of return in our natural gas operations. The Company believes the
18 proposed 2023 test year will accurately reflect the economic conditions in which the
19 Company’s natural gas operations will be operating during the first twelve months
20 that the new rates will be in effect. Therefore, this period is appropriate for rate-
21 setting purposes. We have also faced unprecedented historical events, such as the
22 COVID-19 Pandemic, that have had a significant, unfavorable impact on earnings
23 since our last rate proceeding. Fortunately, the construction and housing markets

1 have grown at a historically high pace; however, this extraordinarily aggressive
2 construction market has arrived at a time of 40-year high inflation. Together, this
3 growth and historic inflation have driven increased prices on everything from labor
4 and fuel to materials and insurance, placing additional downward pressure on our
5 returns. When coupled with the expansion of our system, the length of time since the
6 last rate cases, and the state of the economy, it has become necessary to seek a rate
7 increase that will provide the Company with an opportunity to earn a fair rate of
8 return on our investments, maintain solid financial integrity, and continue to provide
9 safe and reliable natural gas service to our customers.

10 **3. Growth** - Florida is the third most populous state in the United States and is
11 experiencing ongoing tremendous growth. Florida's population has increased by
12 approximately twice the national average. In response to this growth, we must
13 reinforce and extend natural gas infrastructure to underserved and unserved areas of
14 the state, which provides support for the state's growing economy. The impacts of
15 this historic growth will be discussed in more detail in Witness Lake's testimony.

16 **Q. Can you please elaborate on these driving factors?**

17 A. Yes. The Company has experienced significant consumer growth since FPUC's last
18 rate case, which can be attributed, in part, to the aforementioned substantial
19 population increase in the Company's historic service footprint. To accommodate
20 this growth, FPUC has invested significant capital in expanding its existing system
21 westward in Palm Beach County to serve West Lake and Arden, and has also
22 expanded its system around Auburndale in Polk County. The Company has also
23 expanded our territory in northeast Florida in Nassau County. In 2013, FPUC

1 brought natural gas to Amelia Island, which provided the first opportunity for
2 residents and businesses to access natural gas. Our ability to bring gas to the island
3 required substantial investments in facilities, particularly to cross the Nassau River.
4 Still, the benefits for Amelia Island and its residents, particularly in terms of
5 expanded economic development opportunities, are extensive.

6 Likewise, in 2018, the Company worked with the City of Pensacola to provide a
7 second access and delivery point for natural gas to Pensacola and to extend service
8 for an industrial customer that the City was unable to serve. As will be further
9 discussed in the testimony of Witness Bennett, we have also undertaken significant
10 investment in the acquired Indiantown and Fort Meade systems to enhance service
11 on those systems and ensure that customers in those areas receive the same high
12 level of reliability and safety as customers in other parts of the state. As for those
13 areas in which the Company has a historical presence, we have responded to the
14 growth and economic development needs of our communities by investing in
15 distribution main expansions to improve existing consumer service reliability in
16 areas such as Haines City, which were previously served by constrained segments of
17 the Company's distribution network. Similarly, population growth in the Company's
18 service areas has necessitated numerous road expansion projects, many of which
19 have required the relocation of the Company's facilities. Witness Bennett will further
20 describe these capital projects, as well.

21 These expansions and improvements have enabled FPUC to receive and deliver
22 larger quantities of gas at higher pressures, while ensuring that the system can
23 maintain safe and reliable service to all customers, including customers in areas

1 experiencing exponential growth. These capital improvements constitute prudent
2 infrastructure investments that have significantly enhanced system reliability and
3 safety while also allowing the Company to accommodate future growth on the
4 system.

5 **Q. What operational changes did the Company implement due to the COVID-19**
6 **Pandemic?**

7 A. To ensure business continuity and the safety of our employees and customers, the
8 Company implemented an emergency response plan, as well as other extraordinary
9 measures, including enabling as many employees as possible to work from home,
10 canceling all business travel, stopping the movement of employees between offices,
11 and postponing face to face meetings and events. While these steps were necessary
12 and effective, they are not sustainable in the long term for a business of our type and
13 size. The result was a temporary decrease in expense associated with these types of
14 activities and functions. At the same time, we experienced increases in other expense
15 categories associated with our Covid response, such as cleaning supplies, safety
16 barriers, and technology expenses necessary to increase availability of remote access
17 for employees working from home.

18 **Q. Has the Company taken any other steps to help customers as a result of the**
19 **ongoing COVID-19 impacts?**

20 A. Yes. The economy of the state and the nation have been adversely impacted due to
21 the necessity to adhere to strict precautionary measures designed to slow the spread
22 of COVID-19. Consistent with these precautionary measures, the Company took
23 several immediate steps to protect its customers and employees, including opening

1 more remote payment channels, suspending the assessment of late fees, suspending
2 disconnects for most of the 2020 calendar year, and applying very flexible repayment
3 plans to help customers through this unprecedented crisis.

4

5 **VIII. Steps Taken to Avoid Requesting a Rate Increase**

6 **Q. What steps has the Company taken to avoid or delay this request?**

7 A. The Company has implemented several cost-containment measures that have
8 successfully limited cost increases; thereby enabling the Company to delay seeking a
9 rate increase for almost 13 years. For example, the Company has reorganized its
10 Operations department so that the Company's field personnel are in vertical
11 operating units. This reorganization has enabled the Company personnel to work on
12 distribution activities consistently across all of the Company's business units
13 regardless of jurisdiction. Additionally, since the acquisition of FPUC by CUC, the
14 Company has been able to take advantage of the stronger financial posture of CUC
15 to refinance debt at lower interest rates and obtain less expensive capital. Finally, the
16 Company has taken steps to consolidate functions across the entire FPUC platform in
17 Florida. For instance, the Company has consolidated its Conservation Programs,
18 Purchased Gas Adjustment ("PGA"), and GRIP to ensure the programs are
19 implemented consistently across the Company's Florida platform. This has increased
20 efficiency, allowing the Company to reduce the number of personnel, and therefore
21 costs, associated with administering these programs. The Company has also spent
22 several years identifying best practices from each of CUC's Florida LDCs'
23 individual tariffs that could be combined and managed for greater efficiency. Taking

1 these interim steps for efficiency outside of a full rate proceeding has also allowed
2 the Company to avoid pursuing multiple rate cases and thereby additional rate case
3 expense.

4 **Q. What other efforts have been implemented by the Company to avoid or delay a**
5 **rate increase?**

6 A. The Company has pursued a couple of very intentional strategies. First, in terms of
7 growth and expansion into previously unserved areas, the Company has pursued
8 relationships with large industrial and commercial consumers that can serve as the
9 basis for establishing the core infrastructure for new expansions and provide the
10 necessary revenue streams to make such expansions economical, which then enables
11 the Company to expand into surrounding small commercial and residential areas
12 with a lesser economic hurdle.

13 Next, as will be addressed in the testimony of Witness Lake, the Company has
14 embarked on the aggressive promotion and utilization of its Commission-approved
15 Energy Conservation programs to advance the State of Florida’s public policies
16 regarding energy efficiency and carbon reduction, which has also helped our
17 customers in terms of overall affordability.

18

19 **PART 2**

20 **IX. Summary of Programs Changes and New Programs**

21 **A. GRIP**

22 **Q. What is the GRIP program?**

1 A. The Gas Reliability and Infrastructure Program, known as GRIP, was implemented
2 to replace the bare steel and cast-iron mains and service lines within the Companies'
3 systems and was approved in Docket No. 120036-GU.

4 **Q. Has the GRIP program been completed?**

5 A. The original projects identified in the GRIP program will be completed by the end of
6 2022.

7 **Q. Is the Company requesting the investments from this program be included in**
8 **base rates during this proceeding?**

9 A. Yes. As will be discussed in Witness Bennett's testimony, as of December 31, 2022,
10 the Company will have identified and replaced all known bare steel and cast iron
11 pipes on its systems. Therefore, in this proceeding, we are asking that the
12 investments be moved to rate base and that the revenue requirement be recovered,
13 going forward, through base rates set in this proceeding, which will reset the current
14 GRIP surcharge to \$0, as will be addressed in the testimony of Witness Bennett.

15 **Q. Will there be a GRIP surcharge in 2023?**

16 A. In accordance with our usual GRIP filing schedule, we anticipate that we will true up
17 any remaining amounts in our Fall 2022 GRIP filing, which may result in a limited
18 amount remaining to be collected in 2023.

19 **Q. Is the Company proposing additional GRIP activity?**

20 A. We are not requesting to extend GRIP as part of this rate proceeding; however, as
21 addressed in the testimony of Witness Bennett, we anticipate filing a separate request
22 to extend GRIP or establish a Phase II GRIP to address some of the new safety-
23 related concerns that we discovered through our work on the original GRIP program,

1 including the rear easement facilities. To be clear, this will be separate and apart
2 from this rate proceeding; we have not included any costs associated with our
3 anticipated Phase II request in our projected test year.

4 **B. Area Expansion Program (“AEP”)**

5 **Q. Is the Company proposing a modification to the existing Area Expansion**
6 **Program (“AEP”)?**

7 A. Yes. As will be discussed in the testimony of Witness Lake, both FPUC and CFG
8 have had AEP programs in effect for long periods of time. Over the years, both
9 programs have evolved. Most recently, in the Companies’ tariff consolidation
10 proceeding, Docket No. 20200214-GU, the AEP programs were consolidated and
11 unified under the FPUC version of the program. The Company has determined that it
12 would be beneficial for our customers to make some additional changes that make
13 the consolidated program easier to understand, particularly as it relates to calculation
14 of the AEP surcharge and also facilitate administration of the program.

15

16 **C. Income Tax**

17 **Q. Is the Company requesting approval for a rate adjustment should income tax**
18 **rates change in the future?**

19 A. Yes. The Company is proposing a change to implement future impacts to tax rates.
20 The Company has reflected the current tax law in this filing. With the potential for
21 federal or state tax reform always a possibility, the Company is proposing that a one-
22 time base rate adjustment be made within 120 days of any change to the federal or
23 state corporate tax rate becoming law. To calculate the adjustment, the Company

1 would use the forecasted surveillance report for the calendar year when tax reform
2 would take place to calculate the impact of tax reform on current rates and develop a
3 uniform percentage change to base rate charges for each customer class to reflect the
4 tax change. This adjustment would remain in effect until the tax rates change again
5 or the Company files another base rate proceeding, whichever comes first.

6 **Q. Why is the Company proposing this change?**

7 A. We believe that this proposal provides the fairest mechanism for both our customers
8 and the Company to ensure a consistent and predictable practice of collecting taxes
9 by adjusting base rates when state or federal tax rates change to reflect the
10 appropriate tax rate.

11 **Q. Have any other utilities in Florida received approval to treat income tax
12 changes similarly?**

13 A. Yes, albeit in the context of approved settlement agreements. Similar provisions have
14 been included in the approved settlements of TECO's rate case addressed in Docket
15 No. 20210034-EI, and FPL's rate case addressed in Docket No. 20210015-EI.

16
17 **D. Environmental**

18 **Q. Would you please provide some background on how environmental remediation
19 costs are currently recovered on each of CUC's Florida LDCs?**

20 A. Yes. For CFG, the Commission approved a temporary surcharge in Docket No.
21 20090125-GU, which was thereafter extended through August 31, 2015, by Order
22 No. PSC-14-0052-PAA-GU, issued January 27, 2014, in Docket No. 130273-GU.
23 By PSC-16-0562-PAA-GU, issued December 16, 2016, in Docket No. 20160153-

1 GU, the Commission allowed CFG to retain the final, over-collected amount of
2 \$313,430 in Account No. 254 as a regulatory liability for purposes of addressing the
3 future expected remediation costs associated with remaining remediation
4 requirements, which would then be reviewed in the Company's next rate case.⁵
5 Florida Public Utilities Company's environmental costs are recovered through base
6 rates, except for a portion related to insurance recovery, while FPUC – Ft. Meade
7 and FPUC – Indiantown currently have no environmental remediation requirements
8 and are not incurring, or recovering, any environmental costs.

9 **Q. Is the Company requesting any changes to the recovery of environmental**
10 **remediation costs?**

11 A. Yes. Due to our requested consolidation, the Company is seeking approval for a
12 consolidated methodology for recovering environmental remediation costs. We have
13 continued to incur remediation costs on both the CFG and FPUC systems. While an
14 amount has historically been included in FPUC's base rates to recover environmental
15 costs, CFG relied upon the temporary surcharge, which has been terminated. When
16 the surcharge terminated, CFG was allowed to retain the final, over-collected
17 surcharge amount of \$313,430 in a regulatory liability, because the Commission
18 recognized that the Company was expecting to incur additional remediation costs.
19 Since the surcharge was terminated, the Company has incurred additional
20 remediation costs in excess of the balance in the regulatory liability. In this
21 proceeding, in an effort to provide more rate predictability and standardize the
22 recovery of the remaining remediation costs for the entire, consolidated Florida
23 Public Utilities Company, we are requesting approval to establish an environmental

⁵ Order NO. PSC-2016-0562-PAA-GU, at p. 3-4.

1 surcharge adoption of the CFG methodology of cost recovery through a monthly
2 fixed surcharge rate for each customer class. We believe setting this as a surcharge
3 and collecting it over a defined period of time will provide more certainty to our
4 customers regarding the recovery period and the basis for the surcharge. In addition,
5 the Company believes the process previously approved by the Commission for CFG
6 in Order No. PSC-10-0029-PAA-GU, issued in Docket No. 090125-GU, on January
7 14, 2010, and extended through August 31, 2015, by Order No. PSC-14-0052-PAA-
8 GU, issued January 27, 2014, in Docket No. 130273-GU, continues to reflect the
9 most appropriate method of recovering these costs.

10 **Q. Do the Company's MFRs for this case reflect that the environmental cost**
11 **recovery amounts embedded in Florida Public Utilities Company's rates have**
12 **been removed?**

13 A. Yes. Removal of the environmental working capital assets and liabilities is reflected
14 in G-1, Page 4a of 28, and the removal of the environmental amortization is reflected
15 in G-2 Page 2 of 31.

16 **Q. Would you please discuss the status of the clean-up efforts at the Company's**
17 **environmental sites?**

18 A. The Company has three former manufactured gas plant ("MGP") sites, one of which
19 is still an active remediation site located in West Palm Beach. The other two, one on
20 Florida Public Utilities Company – Key West and one on CFG – Winter Haven, are
21 not active remediation sites; rather, they are undergoing annual monitoring.

22 As it relates to the West Palm Beach site, there are still substantial remediation
23 efforts to be implemented and costs are ongoing. We have been operating a bio-

1 sparging/soil-vapor extraction (BS/SVE) system since it was installed in January
2 2013. On the West Parcel of the West Palm Beach site, additional demolition
3 activities of aboveground structures such as the former office building and a garage,
4 were completed in 2019. In 2020, the subsurface remnants of the historical MGP
5 foundations and piping were excavated and disposed of off-site, along with tar-
6 impacted soils and clinker.

7 The next phase of remedial work on the West Parcel will delineate floating product
8 or light non-aqueous phase liquid (LNAPL) and significant pockets of coal tar
9 present as dense non-aqueous phase liquid (DNAPL). The delineation phase is
10 expected to be completed in 2022. In addition, in 2023, it is anticipated that an
11 LNAPL recovery system will be installed and begin operation and that an
12 excavation/isolation program will be implemented to address the coal tar.

13 Once most of the recoverable LNAPL is removed from the subsurface, a BS/SVE
14 system like the one operating on the East Parcel will be constructed on the West
15 Parcel. It is anticipated that the design, installation, and start-up of the West Parcel
16 BS/SVE system will be completed by 2025.

17 Groundwater monitoring activities will be ongoing through the implementation of all
18 remedial activities and will likely be continued as part of a natural attenuation
19 monitoring program after active remedial activities are completed, and the systems
20 are decommissioned.

21 **Q. How long is the remediation of these expected to last?**

22 A. Clean-up efforts and monitoring are ongoing and, according to the Company's
23 outside consultant, can be expected to continue for at least 15 years.

1 **Q. What are the total costs the Company anticipates incurring for the**
2 **environmental clean-up of the FPUC MGP sites?**

3 A. Currently, based on the estimates from the Company's external consultant, total costs
4 anticipated to be incurred for environmental clean-up activities are estimated to be
5 approximately \$7.5 million to \$13.9 million over the next 5 to 15 years. Attached to
6 my testimony as Exhibit MDC-3 is the most recent analysis completed by our
7 outside consultant regarding the anticipated costs and time frames of this ongoing
8 clean-up.

9 **Q. Does the Company have a specific proposal regarding the method to collect the**
10 **remaining expenses?**

11 A. Yes. The Company proposes establishing a surcharge mechanism to provide a timely
12 recovery of these costs. This will eliminate the environmental clean-up recovery of
13 \$3.6 million annually from the rate base. In addition, the proposed surcharge
14 mechanism will provide a means to immediately terminate the surcharge when all
15 clean-up costs are incurred and recorded, without an expensive rate filing to
16 eliminate base rate revenues. Therefore, the Company is requesting Commission
17 approval of the proposed environmental cost recovery surcharge mechanism. The
18 initial level of the surcharge is proposed at \$627,995 annually, effective January 1,
19 2023. The Company would provide an annual report on the status of the clean-up
20 efforts at the FPUC sites and a schedule reflecting both the clean-up costs and the
21 amounts recovered from customers. All costs and recovery amounts would continue
22 to be subject to Commission audit. A final true-up filing would be made after all

1 expenses have been incurred and recorded, with a proposal addressing disposal of
2 any over-or under-recovery.

3 **Q. Please describe how the Company proposes to determine the appropriate costs**
4 **to be included in the surcharge and how the surcharge would be calculated and**
5 **applied to the various rate classes.**

6 A. The Company proposes to determine the amount of environmental remediation costs
7 based on an outside expert's remediation plan and time period of clean up. The
8 Company's outside expert, Ruth & Associates, are the same consultants we have
9 used since the previous rate proceeding. Attached to my testimony in Exhibit MDC-
10 4, which is Ruth & Associates remediation plan and associated costs on the
11 remaining MGP sites. The costs, as calculated by our outside experts, would be
12 allocated based on customer usage.

13 **Q. Has the Commission authorized other similar surcharge mechanisms in the**
14 **past?**

15 A. Yes. In addition to the temporary surcharge approved for CFG in Docket No.
16 20090125-GU, the Commission has also previously approved cost recovery
17 surcharges for Gulf Power Company and Progress Energy Florida, Inc. during the
18 2004 storm season. Specifically for Gulf, the Commission approved the recovery of
19 \$51 million related to restoration activities resulting from Hurricane Ivan⁶; and, for
20 PEF, it approved the recovery of \$231 million for storm-related costs for restoration
21 and operation and maintenance expenses resulting from Hurricanes Charley, Frances,

⁶ Order No. PSC-05-0250-PAA-EI, issued March 4, 2005, in Docket No. 050093-EI, In re: Petition for approval of stipulation and settlement for special accounting treatment and recovery of costs associated with Hurricane Ivan's impact on Gulf Power Company.

1 Jeanne, and Ivan⁷. Once the costs were collected, Gulf and PEF discontinued the
2 surcharge.

3

4 **E. Bad Debt**

5 **Q. How does the Company currently recover bad debt expense from customers?**

6 A. Currently, the Company recovers bad debt expense solely through base rates based
7 upon the bad debt expense amount approved for each division in their most recent
8 rate case.

9 **Q. Is the Company requesting a change in the method of bad debt recovery?**

10 A. Yes. Instead of recovering bad debt solely through base rates, the Company is
11 requesting that bad debt expense be recovered through both base rates and the
12 various clauses, conservation, environmental, and PGA.

13 **Q. How will the bad debt expense be calculated?**

14 A. The Company will calculate the total projected bad debt expense in the test year
15 based upon the projected write-off factor, similar to the method used in prior cases.
16 However, instead of including the total projected bad debt expense in the revenue
17 requirement for base rates, a portion of bad debt will be assigned to each rate
18 component based on the percentage of projected revenues recovered through each
19 particular rate component. For example, if 70% of the Company's projected revenues
20 would be recovered through base rates, 70% of the projected bad debt expense would
21 be allocated to base rates. The remaining portion of bad debt would be allocated
22 proportionally for recovery through the other clauses. When calculating the bad debt

⁷ Order No. PSC-05-0748-FOF-EI, issued July 14, 2005, in Docket No. 041272-EI, In re: Petition for approval of storm cost recovery clause for recovery of extraordinary expenditures related to Hurricanes Charley, Frances, Jeanne, and Ivan, by Progress Energy Florida, Inc.

1 expense for each rate component, the Company will apply the write-off factor for
2 each customer class to the corresponding rate components for that customer class
3 and adjust the clause rate accordingly to include the write-off factor within the total
4 rate calculation. In the future, each time the corresponding surcharge rate changes,
5 the rate will be grossed up to include the write-off factor, similar to how the
6 Company's PGA rate is grossed up to include taxes.

7 **Q. Why is the Company requesting a change to the calculation of bad debt?**

8 A. Since the various surcharge rates change more often than base rates and bad debt is a
9 function of the Company's total revenue and not just base rates, the Company
10 believes that it is more appropriate to recover the costs associated with bad debt from
11 each rate component instead of collecting the total cost through base rates. In this
12 way, the Company's bad debt revenue recovery is adjusted as the clause rates change
13 to more accurately recover the actual bad debt expense incurred instead of the
14 current method, in which bad debt revenue recovery is fixed in between rate cases.

15 **Q. In the Company's filing, how is the bad debt expense incorporated into the rate
16 increase request?**

17 A. The base rates proposed by the Company only reflect an increase in the bad debt
18 expense attributable to base rate revenue. The bad debt associated with the other
19 surcharges is not included in the rate increase request. If the Commission approves
20 the Company's request, the Company will adjust these rate components by the bad
21 debt write-off factor to incorporate the bad debt expense into each surcharge.

22 **Q. If the Commission does not approve the change in bad debt methodology, how
23 will this impact the Company's revenue requirement?**

1 A. Since the Company has currently excluded bad debt related to the various clauses
2 from the revenue requirement, the Company requests that the additional bad debt
3 associated with these rate components be incorporated into the revenue requirement
4 and recovered through the Company's base rates.

5

6 **X. MISCELLANEOUS**

7 **A. Acquisition Adjustment**

8 **Q. Please explain the acquisition adjustments you are addressing.**

9 A. The acquisition adjustments pertain to the regulatory assets for the purchase
10 premium associated with the acquisition of FPUC by CUC and the acquisition of
11 Indiantown Gas Company by FPUC, which were approved by the Commission in
12 Order No. PSC-12-0010-PAA-GU and Order No. PSC-14-0015-PAA-GU,
13 respectively. Witness Deason will discuss the Commission's historic policy related
14 to acquisition adjustments, as well as its applicability to the Company's request to
15 retain these existing acquisition adjustments until fully amortized.

16 **Q. Can the Company demonstrate that it should be allowed to retain the**
17 **acquisition adjustments?**

18 A. Yes, As Witness Deason will explain, the analysis historically used by the
19 Commission to determine whether a company should be allowed to record, and
20 retain, a positive acquisition adjustment is comprised of five considerations on
21 whether the acquisition resulted in: (1) increased quality of service; (2) lower
22 operating costs; (3) increased ability to attract capital for improvements; (4) lower
23 overall cost of capital; and (5) more professional and experienced managerial,

1 financial, technical and operational resources.⁸ These considerations are referred to
2 as the “five factor” test. Applying the “five factor” test, the Company is able to
3 demonstrate it should be allowed to retain both acquisition adjustments.

4 **Q. What is the overarching purpose of the “five factor” test?**

5 A. As I understand it, and as explained in greater detail by Witness Deason, the
6 underlying purpose of the test is to guide the Commission in determining whether the
7 acquisition was in the public interest, and therefore, to provide a basis for the
8 purchase premium to be recognized as a regulatory asset. At the end of the day, the
9 question is whether CUC’s acquisition of FPUC was in the public interest, and
10 likewise, whether FPUC’s acquisition of Indiantown Gas Company was in the public
11 interest.

12 **Q. Has the Company met each of the factors in the “five-factor test”?**

13 A. Yes, we have, as I will explain in greater detail below.

14

15 **1. Increased quality of service**

16 **Q. Have the acquisitions resulted in improved quality of service for customers?**

17 A. Yes. There have been quality improvements in several areas, including compliance,
18 Customer Care, and technology. One of the ways we recognize these improvements
19 is through a decrease in operational compliance audit findings. For example, since
20 2009, compliance audit findings for FPUC and CFG have been reduced by

⁸ See Order No. 23376, issued August 21, 1990, in Docket No. 891309-WS, In re: Investigation of Acquisition Adjustment Policy; Order No. 23858, issued December 11, 1990, in Docket No. 891353-GU, In re: Application of Peoples Gas Systems, Inc. for a rate increase; and Order No. PSC-04-1110-PAA-GU, issued November 8, 2004, in Docket 040216-GU, In re: Application for rate increase by Florida Public Utilities Company.

1 approximately 95%, while compliance audit findings for Fort Meade and
2 Indiantown have decreased by 100% since 2013.

3 Another area in which we have made significant improvements is Customer Care. As
4 will be detailed in the testimony of Witness Parmer, the Company has made
5 improvements in call handling, response to customer feedback, as well as tracking of
6 feedback, website management, and customer communications. We have also added
7 numerous new payment channels to facilitate expanded access for customers to make
8 payments. Our call center team members are also geographically dispersed between
9 the Delmarva Peninsula and Florida. This provides additional backup capabilities,
10 supports emergency situations, and has generated efficiencies in terms of employees
11 being located in two centralized areas that provide redundancy. The Company has
12 also made significant Business Information Services (“BIS”) improvements. This
13 has translated into increased system availability for FPUC’s employees to respond to
14 customer inquiries. At the same time, as discussed in the testimony of Witness
15 Gadgil, customer data is more secure now than ever before. Finally, from an
16 operational perspective, and as detailed in the testimony of Witness Bennett,
17 customers have significantly benefited from the capital investments we have made.

18

19 **2. Cost Savings**

20 **Q. How have the acquisitions resulted in cost savings?**

21 A. Our customers have benefitted by the Company having access to more robust capital
22 opportunities at much better terms and rates than before. This has directly benefited
23 our customers because these better terms have included lower interest rates, which

1 results in less interest expense. We have estimated that the lower cost of debt
2 available through Chesapeake has saved FPUC more than \$9 million since the
3 acquisition. This will be discussed in more detail in the testimony of Witness
4 Russell.

5 **Q. Are there other areas where the acquisitions have generated savings for**
6 **customers?**

7 A. Yes. The Company has also experienced O&M savings in the area of gas supply
8 since the acquisition. In addition, as will be discussed in the testimony of Witness
9 Hancock, the Company has managed to grow the distribution system without adding
10 significant amounts of capacity.

11 **Q. Are there any other areas of cost savings that you would like to highlight?**

12 A. Yes. As further discussed in the testimony of Witness Rudloff, CUC's management
13 team, which is inclusive of FPUC's leadership team, is compensated at a level that is
14 significantly lower than their industry peers, in the 25th percentile, while the
15 Company's actual performance is in the top quartile of performance.
16 Additionally, following CUC's acquisition of FPUC, the Corporation consolidated
17 administrative oversight of the retirement plans. Previously, FPUC had utilized
18 several third-party administrators, trustees, and advisors to oversee and manage their
19 respective retirement savings plans and pension plans, as had Chesapeake. After the
20 acquisition, the Employee Benefits Committee led a process to consolidate
21 administration of the plans, thereby eliminating duplicative administrative costs and
22 achieving cost savings in the management of the Plans. New third parties were

1 selected as advisors and trustees, and administrators. Finally, the individual pension
2 plans were consolidated into one Master Trust, resulting in further savings.

3 Savings have also been achieved through the elimination of redundant leadership
4 roles. The gas operations teams were combined under one business unit leader in
5 Florida instead of having two separate leaders – one for FPUC and one for CUC's
6 Central Florida Gas division. Further, certain redundant executive positions were
7 eliminated, such as one of the Chief Financial Officer (“CFO”) roles.

8 Another area where cost savings were achieved was in the area of financial
9 reporting. Becoming a subsidiary of CUC eliminated the need for FPUC to prepare
10 and file its own financial statements with the Securities and Exchange Commission
11 (“SEC”) and to have its shares listed on an exchange. This resulted in reduced
12 compliance and governance costs. Finally, instead of two public company financial
13 audits, only one was required. This resulted in reduced internal and external fees, as
14 further discussed by witness Galtman.

15 Finally, in reviewing the liability insurance expenses that have been incurred since
16 the acquisition until 2019, FPUC’s annual insurance expense associated with liability
17 coverage was less than pre-acquisition levels. FPUC’s portion of liability insurance
18 premiums did not approximate the pre-acquisition amounts for more than ten years.
19 In 2019, the insurance market continued to experience pressures from carrier
20 consolidation and industry exposures, which resulted in insurance costs exceeding
21 the 2008 levels for the first time.

22 **Q. Have these cost savings resulted in any decline in service to FPUC’s customers?**

23 A. No.

1

2

3. Better access to lower cost capital (Factors 3 & 4)3 **Q.****Has the Company been better able to attract capital since the acquisition?**4 **A.**

Absolutely. As Witness Russell will discuss, FPUC and its customers have benefited from the enhanced ability to attract capital for infrastructure projects since the acquisition. This is due to Chesapeake's investment-grade credit rating and access to competitively priced capital. The improved access to capital has been instrumental in completing large expansion projects, as well as safety and reliability projects such as the GRIP program, which will be discussed in Witness Bennett's testimony. As a result of its acquisition by CUC, FPUC has saved approximately \$9 million in interest costs due to increased availability and cost of debt capital utilized to fund FPUC's investments.

13

14

5. More professional and experienced managerial, financial, technical, and operational resources:

15

16 **Q.****How have FPUC's customers benefited from more professional and experienced financial, technical and operational resources?**

17

18 **A.**

One of the most notable benefits to our customers is the depth of the management team of the greater CUC organization. The successful projects discussed above were accomplished because the acquisition has provided FPUC with access to more professional and experienced managerial, financial, technical, and operational resources. CUC's managerial, financial, and technical expertise is significant. The leadership team has a wealth of experience in the natural gas and utility arenas and

23

1 provides leadership across several industry organizations. Among other things, our
2 leadership team has spearheaded activities demonstrating the economic benefits of
3 natural gas in our state and highlighting the key role natural gas plays in Florida's
4 efforts to define its energy independence and pursue cleaner energy resources, i.e.,
5 Renewable Natural Gas ("RNG"). In fact, FPUC led the successful effort to have the
6 Florida Legislature recognize "renewable natural gas" as a renewable energy
7 resource in 2021.

8 Additionally, FPUC's recognition as a Top Workplace in Central Florida in 2019 and
9 2021, as well as CUC's recognition as a Top Workplace for the last ten years, along
10 with its receipt of a Top Workplace USA award for mid-sized companies in both
11 2021 and 2022, demonstrates that our organization is able to attract and retain top-
12 tier personnel. Highly engaged employees have been shown to deliver increased
13 performance on the job, thereby generating lower operating costs and enhancing all
14 aspects of service to our customers.

15 **Q. How else have FPUC's customers benefited from more professional and**
16 **experienced management?**

17 A. Because of leadership with a superior command of the natural gas industry in
18 Florida, the Company has avoided seeking a rate case for over ten years. This has
19 directly benefited our customers by avoiding multiple rate proceedings and the
20 associated costs and establishing a high level of predictability for our customers.
21 During this time, the Company has also expanded its territory through acquisitions
22 and organic growth.

23

1 **B. Rate Case Expense**

2 **Q. What is the amount of rate case expense proposed to be included in this rate**
3 **proceeding?**

4 A. On Schedule C-13, the Company is requesting a total rate case expense of
5 \$3,427,575 to be amortized over a period of five years at \$685,515 annually.

6 **Q. Explain the period of time proposed for amortization of rate case expense and**
7 **the amount included in the rate base.**

8 A. We propose to amortize our expected rate case expenses over a period of five years.
9 Our last rate proceeding was over ten years ago. The expected period of time to file
10 another rate proceeding is within that same period of time, and five years is the
11 appropriate number of years to amortize this expense. These expenses were
12 necessary and prudent, and we feel that recovery should be allowed over the
13 expected period.

14 **Q. What is the basis for the rate case regulatory expense included in the projected**
15 **test year?**

16 A. We have projected rate case expenses based on specific forecasts, including the cost
17 of using consultants to assist us in preparing and supporting a rate case and the cost
18 of representation and consultation by an attorney.

19 **Q. Why is the Company using outside consultants and temporary staffing instead**
20 **of internal resources to compile the rate case?**

21 A. The Company is not staffed at a level to allow for the preparation of rate
22 proceedings, MFRs, or the additional rate case-related workload required after the
23 MFRs are filed. Internally, while the Company has increased staffing since the last

1 rate case was filed, the workload has increased beyond the corresponding increase in
2 staffing. As a result, we now require additional resources beyond the level required
3 in our last gas rate case. In addition, we do not have the expertise in all areas
4 required to facilitate the preparation of a rate case; therefore, we had to hire the
5 expertise and extra assistance to complete this process. For example, the Company
6 has hired consultants to develop and support the cost of capital and cost of service in
7 this rate proceeding. We also had to utilize temporary accounting staff and
8 consultants to assist in the extra rate casework beyond the normal workload of the
9 accounting department. Since the Company files rate proceedings infrequently, the
10 use of consultants and temporary staffing to assist in the rate case proceeding is a
11 more cost-effective approach than increasing staff to completely handle the rate case
12 filing internally.

13 **Q. Why should the Company recover the costs related to rate case expense?**

14 A. Consistent with the FPSC's rulings in prior rate cases, reasonable rate case expenses
15 are necessary and prudent for the Company to compile the rate proceeding.
16 Accordingly, the Company believes that the recovery of the costs should be
17 permitted over the projected amortization period.

18

19 **C. MFR Benchmarking**

20 **Q. Would you please discuss the variances to benchmark for the 920 accounts as
21 found on C-38 FPUC and CFG?**

22 A. Several factors are consistently impacting our business since the Company's last rate
23 proceeding, and they are evident in these benchmark schedules. First, the complexity

1 of our business, the markets, and more frequent and detailed reporting requirements
2 from governmental agencies have all increased significantly. Our Companies were
3 stand-alone entities and considerably less sophisticated than today; as such, filings
4 with government entities are more complex than they have been historically. For
5 example, since the last rate proceeding, the accounting group has had to respond to
6 new requirements for Generally Accepted Accounting Principles (“GAAP”)
7 reporting, such as the ASC 606, ASC 842, and ASC 326, as well as increased SEC
8 reporting requirements related to critical audit matters. Second, in the previous rate
9 proceeding, employees were charged to multiple areas that are now in a stand-alone
10 area. For example, we might have had one employee who dealt with HR issues and
11 handled customer communications. However, the increased level of activity and
12 demand, especially around investments in the area of safety, has required that we
13 staff in a manner that facilitates frequent and often specialized communications with
14 our customers. Also, the regulatory payroll was part of the accounting payroll
15 historically but is now a stand-alone area.

16 Third, we now require a higher-level professional staff with the evolving business,
17 industry, and markets. For example, there was no Company or corporate General
18 Counsel in the previous rate proceeding. We have prudently added this position to
19 keep the Company abreast of, and compliant, with our industry's continually
20 evolving laws and regulations. The Company also hired a CIO since the last rate
21 proceeding. This critical and prudently added position is in response to our
22 environment's growing complexities and threats, specifically around cybersecurity
23 and customer data and network protection. Both of these positions have also allowed

1 the Company to find and implement industry best practices in those respective areas.
2 Another example is the addition of a Chief Human Resource Officer (“CHRO”). The
3 Company has recognized that the complexities and demands discussed above also
4 require a more strategic view of employee safety, training, and engagement. These
5 additional leadership positions have proven to be critical additions as we serve our
6 customers in the safest and most efficient manner.

7 Fourth, since the last rate case, the Company has had to operate in a very different
8 environment when it comes to recruiting and retention of employees. In more recent
9 history, specifically since the COVID-19 Pandemic, the Company has experienced a
10 shift in the labor market that has led to more difficulty hiring and retaining qualified
11 employees. This is compounded by the need to hire and retain employees with more
12 specialized skill sets in accounting, tax, treasury, regulatory, IT, and HR. The
13 increased technical demand combined with the constraints in the labor market has
14 caused payroll costs to be higher than benchmarks.

15 **Q. Are the variances to benchmark, on Schedule C-38 FPUC, for the 921 accounts**
16 **similar to those for the 920 discussed above?**

17 A. Yes. First, we have seen profound changes in technology since the last rate case.
18 This has caused the costs related to software maintenance, ransomware, data
19 security, and disaster recovery to increase significantly since the previous rate
20 proceeding.

21 Second, the Company was far less sophisticated at the time, and the demand was
22 less. As a result, peripheral items supporting a growing, evolving company, such as
23 cell phones, data lines, and office supplies, have been prudently incurred. Many of

1 these costs were very limited in the last rate proceeding because the Company was in
2 a completely different posture regarding growth and industry leadership.

3 **Q. Would you please discuss the variances to the benchmark of the 923 accounts on**
4 **Schedule C-38 FPUC?**

5 A. As discussed above, the Company has responded to changing markets, industry
6 trends, and more demanding requirements by prudently incurring more technical
7 staff and leadership. The Company also recognizes that hiring employees for every
8 new scenario this market demands is not realistic nor prudent. We also respond to
9 these evolving demands by using outside contractors for highly specialized skills in
10 data security, disaster recovery, regulatory compliance, and legal assistance. The
11 Company may retain these specialized skills for a specific project, but as we have
12 seen consistently since the last rate proceeding, they are also necessary for ongoing
13 projects. The utilization of outside professional assistance in these areas has allowed
14 the Company to slow hiring full-time employees over the longer term.

15 **Q. Would you please discuss the variances to the benchmark of the 930 accounts on**
16 **Schedule C-38 FPUC?**

17 A. Certainly. The Company now, compared to the Company in the last rate proceeding,
18 is in a completely different posture. We now lead the industry in many ways because
19 of our strategic insight and execution in the market. This increased ability has also
20 increased the expectation of our customers in areas such as communication and
21 access to our Company. These prudently incurred costs reflect our response to
22 customers' desire to have multiple platforms to communicate with us and to access
23 their account information. Additionally, as the Company has adapted to the new

1 complexities of the market and industry, we have increased our interaction with
2 agencies such as the New York Stock Exchange. This has also put increased
3 demands on the Company to add additional corporate governance oversight
4 expertise.

5 **Q. Would you please discuss the variance to the benchmark of the 931 accounts on**
6 **Schedule C-38 FPUC?**

7 A. The variance related to this line is a result of the Company managing growth and
8 expansion responsibly. Specifically, as we grow and move into new territories, we
9 evaluate our buildings and locations. In doing this, we have found instances, in West
10 Palm Beach, for example, where it is more appropriate at this time and in the near
11 term to rent than to purchase or build a new facility. This will allow us time to
12 evaluate our new facility requirements in a post COVID environment.

13 **Q. Would you please discuss the variance to benchmark for the 885-894 accounts**
14 **as found on Schedule C-38 CFG?**

15 A. With the Company's growth and expansion, we have seen an increase in both
16 required maintenance and an increase in the frequency of compliance audits over the
17 historical benchmark. Since the last rate proceeding, we have implemented
18 standardized equipment maintenance schedules and seen increased compliance
19 audits that have increased costs above the historical benchmark. Additionally, we
20 have established additional maintenance programs that have had the positive
21 outcome of reducing violations and improving the safety of our systems. We have
22 also incurred costs over the historic benchmark due to higher maintenance levels on
23 aging regulators and meters.

1 **Q. Are the reasons for a variance to benchmark for the 920, 930.1, and 931**
2 **accounts, as found on Schedule C-38 CFG, similar to those on the same schedule**
3 **for FPUC?**

4 A. Yes, they are.

5 **Q. Would you please discuss the variances to benchmark for the 925 account as**
6 **found on Schedule C-38 CFG?**

7 A. The variance related to this account has three primary drivers. First, in the last rate
8 case, CFG had no salaries related to a safety program charged to account 925. As a
9 result of the Company's focus on safety, there are now charges hitting this account.
10 Second, the Company's insurance costs have increased beyond the inflation and
11 growth factor. Third, we have obtained Errors and Omission insurance as well as
12 credit insurance since the last rate proceeding. As the complexities of the market and
13 our business increase, we have found it necessary and prudent to add coverages that
14 protect the Corporation from losses resulting from mistakes or negligence committed
15 on behalf of the Corporation as is the case for the Errors and Omissions insurance.
16 Likewise, we have found it necessary to add coverage for credit insurance that
17 protects the Corporation from larger customers that may default on payments. Both
18 of these coverages help CUC mitigate potential risks that could impact the Company
19 and ultimately our customers.

20 **Q. Would you please discuss the variance to benchmark for the 926 account as**
21 **found on Schedule C-38 CFG?**

1 A. This variance is related to the costs associated with the Company's decision to close
2 the CUC pension plan. While beneficial over the long-term, this cost was not in this
3 account during CFG's last rate case.

4 **Q. Would you please discuss the variance to benchmark for the 932 account as**
5 **found on Schedule C-38 CFG?**

6 A. This variance is associated with the Company's ongoing efforts to maintain the
7 safest physical locations for its employees. This variance is specifically related to
8 additional electrical work completed and fire suppression equipment installed at our
9 building locations.

10

11 **D. Over and Under Adjustments**

12 **Q. Please explain the direct projection of Reg. & Govt. Affairs manager salary in**
13 **the 920/926 account of Schedule G-2 p. 19j Consolidated.**

14 A. FPUC has historically staffed key regulatory functions with outside professional
15 staff. With the increased complexity, volume, ongoing regulatory initiatives, and
16 aging workforce, we have found it necessary to increase our internal regulatory
17 staffing levels. The costs of these new positions are reflected in the projected test
18 year.

19 **Q. Please explain the over and under adjustment related to the Environmental**
20 **Social and Governance ("ESG") director.**

21 A. We have added this position, which we have not historically had, in response to the
22 new demands from the investment community and our customers to consider factors
23 related to the environment, social issues, and our governance activity in our business.

1 **Q. Please explain the adjustment for consulting services for regulatory strategy on**
2 **Schedule G-2 p. 19 I.**

3 A. As discussed previously, there are a number of new complexities and demands on
4 our business related to the way our industry moves forward. As we continue to grow,
5 the need for highly technical and specialized skills in the regulatory area are
6 required. The Company recognizes the need to hire full-time staff to meet these ever-
7 increasing demands. However, we also acknowledge that a measured and responsible
8 approach is critical for our customers and so utilizing consulting for the interim
9 period makes the most economic sense.

10 **Q. Please explain the adjustment for an ESG consultant on Schedule G-2 p. 19 I.**

11 A. As discussed above, the new ESG demands on our business make it necessary for us
12 to recruit and train new and highly specialized employees. When evaluating both the
13 immediate and ongoing needs in the ESG space, the Company has realized that the
14 utilization of consultants is the most prudent approach to meeting the demand.
15 Instead of hiring another full-time employee, we can meet some of the long- and
16 short-term needs with this type of combined staffing.

17 **Q. Please explain the incremental cost adjustment to support the business**
18 **transformation analyst.**

19 A. To keep up with the increasing complexities of the market, higher expectations of
20 customers, and the Company's push to find operational efficiencies, we have
21 included an incremental amount for the hiring of an analyst in the business
22 transformation area.

1 **Q. Please explain the incremental cost adjustment to support the natural gas**
2 **industry and associated legislation on Schedule G-2 p. 19 m.**

3 A. This adjustment is of critical importance to both our customers and our industry. As I
4 will discuss in more detail in the next section, this adjustment is necessary for the
5 Company to continue reaching unserved and under-served customers in Florida. We
6 have always participated in stakeholder education and outreach. Still, the industry is
7 now in a position where utilities must educate and defend our customers' ability to
8 choose natural gas. Therefore, we have added an appropriate incremental cost to
9 support the increased activity.

10

11 **E. Association Participation and Advocacy**

12 **Q. How does the Company advocate for natural gas on behalf of its customers?**

13 A. We do this in two key ways. We advocate through industry association participation
14 and also through our own an internally developed natural gas advocacy program.

15 **Q. Do customers gain value from FPUC's participation in the advocacy activities of**
16 **industry associations?**

17 A. Yes. Our Company delivers essential energy services to communities throughout our
18 state. As a good corporate citizen, we periodically engage in thoughtful, meaningful,
19 and responsible dialogue with all levels of elected officials who represent the
20 interests of the Company's employees, customers, investors, suppliers, partners, and
21 the communities we serve. A policy-making process that is inclusive, diverse, and
22 balances all stakeholder interests leads to greater societal advancement. Our
23 objectives related to the use of Company funds for political advocacy include:

- 1 • To engage elected representatives on matters that impact the Company’s
2 business operations and its stakeholders.
- 3 • To engage in matters that provide for the betterment and sustainability of our
4 communities.
- 5 • To be proactively involved in a diverse and inclusive policy-making process
6 that balances all stakeholder interests, thus leading to greater societal
7 advancement.

8 We fully acknowledge that the Commission has a well-documented history of
9 disallowing expenses related to advocacy and lobbying-type activity. Likewise,
10 FPUC has a long history of respectfully referring to historical precedent as our guide.
11 However, there are circumstances and times in history when that precedent, which
12 has served the people of Florida well, must be reevaluated with an eye towards the
13 future of a rapidly changing energy economy. We believe that, given the current
14 level of focus on issues around energy and the environment, there is value in
15 reassessing the basis for that historical precedent now.

16 The Company’s memberships in natural gas associations provide a couple of critical
17 benefits to our customers and employees. First, these associations help the Company,
18 through its employees, stay current on emerging trends within the natural gas
19 industry and leverage best practices from other natural gas utilities to operate a safer,
20 more reliable, and efficient natural gas system. Second, the collaboration within
21 these associations provides “strength in numbers,” which allows us to participate in
22 activities that educate on the economic benefits of access to natural gas for our
23 communities and that preserve our customers’ ability to choose natural gas.

1 More than ever, energy, and particularly the use of natural gas, is the subject of
2 political debate in a wide variety of contexts. We find ourselves forced to engage in
3 this political landscape more than ever before to ensure that accurate environmental
4 information pertaining to natural gas is being considered in these debates and to
5 protect our customers' ability to choose their energy source. As such, we are
6 respectfully asking that the Commission revisit its policy of disallowing these
7 expenses.

8 **Q. Could you please elaborate on your natural gas advocacy program?**

9 A. The Company uses its natural gas advocacy program to engage key stakeholders on
10 the importance of natural gas to customers, communities, and Florida's economy.
11 For example, attached to my testimony as Exhibit MDC-4 is CUC's natural gas
12 storybook. This "storybook" serves as a primary method of delivering the
13 compelling story of natural gas. In addition, we often use our storybook as a simple
14 way to start the education and communication around industry policy and trends that
15 impact to our customers, communities, and ultimately our State.

16 **Q. Should expenses related to natural gas advocacy be allowed for recovery**
17 **purposes?**

18 A. Yes. We believe that expenses such as stakeholder communication, government
19 affairs activity related to natural gas policy, and economic development that the
20 Company prudently incurs in education efforts aimed at protecting energy choice for
21 our customers. More than any other time in our history, these activities are directly
22 related to helping our customers maintain access to safe, efficient, reliable, and
23 economic natural gas. The expenses incurred for these activities are used to combat

1 misinformation about natural gas safety, reliability, and economic value in our State.
2 By educating our stakeholders on the benefits of natural gas, we can ensure that our
3 customers continue to have long-term access to this low-cost fuel, while the Florida
4 reaps the economic benefits of a robust natural gas industry.

5 **Q. Can you provide any examples of how customers have benefitted from these**
6 **types of expenses?**

7 A. Yes. The use of natural gas has become more controversial in some parts of the
8 United States. Some states have even passed legislation to ban the use of natural gas.
9 Our Company is taking a proactive approach to educate policymakers, customers,
10 and all stakeholders on the benefits of natural gas in an effort to keep these
11 misguided policies from gaining ground in Florida.

12 An example that demonstrates another benefit derived from these advocacy efforts
13 is the passage in 2021 of the Renewable Energy Bill, SB 896, which incorporated
14 Renewable Natural Gas into the state's renewable energy policy as another
15 renewable resource. This bill was actively supported by the Company. Renewable
16 natural gas is now another tool the state can use to facilitate a cleaner environment,
17 while encouraging additional revenue streams for our farmers and strengthening our
18 state's energy security.

19

20 **F. Emissions Reductions**

21 **Q. What is the Company's position on the gas utility's role in achieving emissions**
22 **reductions?**

1 A. Chesapeake is committed to providing safe, reliable, and affordable energy in a
2 manner that protects the environment and helps the state and its communities meet
3 emissions goals. Conventional and renewable natural gas will continue to offer both
4 environmental and cost advantages for many years to come. The most cost-effective
5 and energy-efficient way to meet the peak energy need is to continue direct customer
6 use of natural gas.

7 Since 2011, CUC's Florida natural gas distribution facilities have reduced our CO₂
8 emissions by 7,305 MT or approximately 53%. This can be attributed to
9 infrastructure improvement accomplished through GRIP and our investment in
10 infrastructure and operational practices that leverage system efficiencies. Access to
11 clean natural gas is critical for our customers, as well as Florida's economy. CUC
12 continues to look for opportunities to reduce emissions in responsible and prudent
13 ways for customers, while continuing to ensure our customers have safe and reliable
14 access to this efficient, accessible fuel. Our emissions reductions to date are just one
15 example of our commitment to deliver a cleaner, more sustainable energy future, as
16 further reflected by CUC's inaugural ESG report found at [Sustainability -
17 Chesapeake Utilities Corporation \(chpk.com\)](#). Maintaining our transmission and
18 distribution infrastructure will also facilitate delivery of renewable natural gas,
19 hydrogen, and other clean fuel options as they become viable supplements to
20 traditional natural gas.

21 **Q. Does this conclude your testimony?**

22 A. Yes.



Writer's Direct Dial Number: (850) 521-1706
Writer's E-Mail Address: bkeating@gunster.com

October 19, 2022

BY E-FILING

Mr. Adam Teitzman, Clerk
Florida Public Service Commission
2540 Shumard Oak Boulevard
Tallahassee, FL 32399-0850

Re: Docket No. 20220067-GU: Petition for rate increase by Florida Public Utilities Company, Florida Division of Chesapeake Utilities Corporation, Florida Public Utilities Company - Fort Meade, and Florida Public Utilities Company - Indiantown Division.

Dear Mr. Teitzman:

Attached, for electronic filing, please find the Errata to the Direct and Rebuttal Testimony of Michael Cassel, submitted on behalf of Florida Public Utilities Company and the Florida Division of Chesapeake Utilities Corporation.

Sincerely,

/s/Beth Keating
Beth Keating
Gunster, Yoakley & Stewart, P.A.
215 South Monroe St., Suite 601
Tallahassee, FL 32301
(850) 521-1706

cc.(Certificate of Service)

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Petition for rate increase by Florida Public Utilities Company, Florida Division of Chesapeake Utilities Corporation, Florida Public Utilities Company - Fort Meade, and Florida Public Utilities Company - Indiantown Division.

DOCKET NO. 20220067-GU

FILED: October 19, 2022

**FLORIDA PUBLIC UTILITIES COMPANY'S
ERRATA SHEET TO THE DIRECT AND REBUTTAL TESTIMONY OF MICHAEL
CASSEL**

Florida Public Utilities Company, jointly with the Florida Division of Chesapeake Utilities Corporation, Florida Public Utilities Company - Fort Meade, and Florida Public Utilities Company - Indiantown Division, (jointly, "FPUC") hereby submits this Errata Sheet to correct the Direct Testimony of its witness, Michael Cassel, originally filed on May 24, 2022, as well as the witness's Rebuttal Testimony, filed on September 20, 2022:

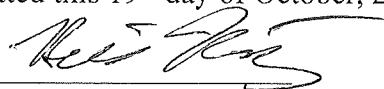
Direct Testimony

Witness Name	Page and Line Number	Correction
Michael Cassel	Page 11, Line 2	Change increase in its base rates of "\$43,817,913" to "\$43,726,000"
Michael Cassel	Page 11, Line 5	Change "\$24,061,982" to "\$23,970,069"
Michael Cassel	Page 15, Line 13	Change Projected 2023 ROR of: FPUC from 2.94% to 2.95% CFG from 1.48% to 1.50% Ft Meade from (8.49%) to (8.46%) Indiantown from (3.46%) to (3.44%)

Rebuttal Testimony

Witness Name	Page and Line Number	Correction
Michael Cassel	Page 6, Line 15	Change annual savings of “\$4,462,872” to “\$4,042,974”
Michael Cassel	Page 6, Line 17	Change annual savings of “\$7,110,006” to “\$6,690,108”

Respectfully submitted this 19th day of October, 2022,

By: 

Beth Keating
 Greg Munson
 Gunster, Yoakley & Stewart, P.A.
 215 South Monroe St., Suite 601
 Tallahassee, FL 32301
 (850) 521-1706

Attorneys for Florida Public Utilities Company

CERTIFICATE OF SERVICE

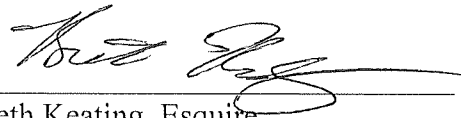
I hereby certify that a true and correct copy of the foregoing filing has been served by Email this 19th day of October, 2022, upon the following:

Richard Gentry
P. Christensen
Office of Public Counsel
c/o The Florida Legislature
111 W. Madison Street, Room 812
Tallahassee, FL 32399-1400
Gentry.Richard@leg.state.fl.us
Christensen.patty@leg.state.fl.us

Jennifer Crawford
Ryan Sandy
2540 Shumard Oak Blvd.
Tallahassee, FL 32399
jcrawfor@psc.state.fl.us
rsandy@psc.state.fl.us

Jon C. Moyle, Jr./Karen A. Putnal
c/o Moyle Law Firm
118 North Gadsden Street
Tallahassee FL 32301
jmoyle@moylelaw.com
kputnal@moylelaw.com
mqualls@moylelaw.com

Mike Cassel
Florida Public Utilities Company
208 Wildlight Ave.
Yulee, FL 32097
mcassel@fpuc.com



Beth Keating, Esquire
Florida Bar No. 0022756
Gunster Law Firm
215 South Monroe Street
Suite 601
Tallahassee, FL 32301

Attorneys for Florida Public Utilities Company

1 MS. KEATING: Mr. Chairman, Mr. Cassel is
2 tendered for cross.

3 CHAIRMAN FAY: Great. Thank you.

4 And, Mr. Rehwinkel, you were here this morning
5 too when I addressed Ms. Christensen?

6 MR. REHWINKEL: Yes.

7 CHAIRMAN FAY: Okay. Great.

8 You are recognized, thank you.

9 MR. REHWINKEL: Mr. Chairman, I have given
10 staff a couple of exhibits to pass out ahead of
11 time for your desire.

12 CHAIRMAN FAY: Okay.

13 MR. REHWINKEL: And even though we are
14 entitled to ask the witness and the company to keep
15 them upside down, I don't mind if they --

16 CHAIRMAN FAY: Okay.

17 MR. REHWINKEL: And I will wait until --

18 CHAIRMAN FAY: Are you insinuating Mr. Cassel
19 couldn't process them that quickly?

20 MR. REHWINKEL: I have known Mr. Cassel follow
21 a long time, and I admire him greatly, so I would
22 never think that.

23 CHAIRMAN FAY: Okay. And we can number them
24 as we go, Mr. Rehwinkel. So whenever you want to
25 reference them, just length us know and we will --

1 MR. REHWINKEL: Okay.

2 CHAIRMAN FAY: -- and I have got two in front
3 of us for right now.

4 MR. REHWINKEL: That's correct.

5 CHAIRMAN FAY: Okay.

6 MR. REHWINKEL: And before I start, I want to
7 note for the record, I solely was responsible in
8 the haste of putting these together of misspelling
9 Mr. Cassel's name. I -- it was a tribute, I think,
10 to the great Sam Cassell who played at FSU. Even
11 though I am a Gator fan, I was a big fan of his
12 too. So I apologize. I have a badly spelled last
13 name, and I apologize for misspelling it on there.

14 EXAMINATION

15 BY MR. REHWINKEL:

16 Q Good afternoon, Mr. Cassel.

17 A Good afternoon, Mr. Rehwinkel.

18 Q Before I get under way, I want to just deal
19 with a couple of these errata issues since we just heard
20 about them now.

21 Can you tell me first, going to the last one,
22 the half-mile piece of the GRIP replacement, is that
23 going to affect the revenue requirement associated with
24 GRIP that's in your testimony?

25 A No, it's not.

1 **Q** Okay. Let's go to the -- do you have the
2 **errata with you?**

3 A Give me just one minute. I do have it.

4 MR. REHWINKEL: Mr. Chairman, these are the --
5 I am going to ask him some questions from the
6 errata that was -- came in last week. I hope
7 everybody has that with them.

8 THE WITNESS: I have the errata dated
9 October 19th.

10 BY MR. REHWINKEL:

11 **Q** Okay. Thank you.

12 And I just -- if you could, in as few words as
13 **possible, but explain what the reasons for the**
14 **adjustments are with each one, starting with the line**
15 **11, page two?**

16 A Well, if I can get clarification. My first
17 one is line 18. Is this one of the exhibits you
18 provided?

19 **Q** No. No. I am talking about your errata. The
20 **first one I have in your direct is on page 11, line two,**
21 **change increase in base rates 43,817,913 to 43,726.**

22 A I have it in the direct. I don't have that
23 errata with me.

24 CHAIRMAN FAY: Hold on, Mr. Rehwinkel. Let me
25 see if we can get -- are you saying this is the

1 modified errata?

2 MR. REHWINKEL: Well, this is the one that was
3 filed on the 19th.

4 CHAIRMAN FAY: Okay.

5 MS. KEATING: Mr. Chairman, if I may.

6 CHAIRMAN FAY: Oh, you have a copy of it?
7 Great. Thank you.

8 THE WITNESS: Thank you.

9 CHAIRMAN FAY: And just while you are doing
10 that, Mr. Sandy, or maybe even Mary Anne, where --

11 MS. HELTON: I am sorry, Mr. Chairman, I
12 didn't hear you what just said.

13 CHAIRMAN FAY: I was going to say, where is
14 that accessible to us in the record now?

15 MR. SANDY: My understanding, Mr. Chairman, is
16 that it's accessible on the T drive as we speak.

17 CHAIRMAN FAY: Okay. Perfect.

18 If y'all will just bear with me real quick,
19 let me make sure I have got it in front of me.

20 Okay. Mr. Rehwinkel, whenever you are ready.

21 MR. REHWINKEL: Thank you.

22 BY MR. REHWINKEL:

23 Q Mr. Cassel, do you have the errata with you?

24 A I do. Yes, I have it.

25 Q Okay. Can you tell me the basis for the

1 **change in the first one?**

2 A I believe -- this wasn't my correction. I do
3 believe it was something do with the taxes.

4 Q Okay. Is this something that flows through in
5 somebody else's testimony?

6 A I believe the GRIP testimony is being handled
7 primarily by Witness Bennett --

8 Q Okay.

9 A -- or Witness Napier.

10 Q All right. So is what you are doing here is
11 just flowing through an adjustment that was made?

12 A Yes.

13 Q Okay. And what about the -- is the same with
14 the next one on line five?

15 A That would be correct. Yes.

16 Q Okay. What about page 15, line 13, a change
17 in ROR?

18 A It would be the same, the flowing through.

19 Q Okay. And then on page six, line 15, annual
20 savings figure, change from 4,462,872 to 4,042,974?

21 A That, again, would be handled by Ms. --
22 Witness Napier. It's flowing through a change to the
23 overall net change in the savings for customers on their
24 annual savings.

25 Q Okay.

1 A None related to GRIP, though.

2 Q Okay. Is that related to the acquisition
3 adjustment issue?

4 A It would be a part of the acquisition
5 adjustment, yes.

6 Q Okay. And the same answer would be for page
7 six, line 17?

8 A Yes, that would be the same.

9 Q Okay. Thank you.

10 MR. REHWINKEL: Just for future reference, Mr.
11 Chairman. I probably will just do a quick
12 run-through of these since they came with no
13 explanation --

14 CHAIRMAN FAY: Okay.

15 MR. REHWINKEL: -- for the witnesses will be
16 asking just like this.

17 CHAIRMAN FAY: Okay. Great. And we've got
18 them accessible on our drive so they are amenable.

19 MR. REHWINKEL: Okay.

20 CHAIRMAN FAY: Thank you.

21 MR. REHWINKEL: Thank you.

22 BY MR. REHWINKEL:

23 Q Your -- I think your testimony reveals you are
24 the AVP, or Assistant Vice-President Regulatory for
25 Chesapeake Utilities Corporation, right?

1 A I am the Vice-President of Governmental
2 Affairs and Regulatory Affairs for Chesapeake.

3 **Q Okay. I apologize for demoting you there.**

4 A It goes with the name. That's fine.

5 **Q What is the corporate reporting relationship**
6 **of you and Mr. Galtman?**

7 A Mr. Galtman is Senior Vice-President and the
8 Chief Accountant for the corporation. I have don't
9 report through him.

10 **Q Okay. What is the corporate reporting**
11 **relationship with you and Ms. Napier?**

12 A Ms. Napier is the Director of Regulatory
13 Affairs and works directly for me.

14 **Q And you have an accounting background, is that**
15 **correct?**

16 A I do have an undergrad in accounting, and
17 spent some time in accounting. Yes.

18 **Q And you were a tax accountant also?**

19 A At one point, yes, I was a tax accountant for
20 a very short period of time.

21 **Q All right. And when we talk about Chesapeake**
22 **Utilities Corporation, or CUC, that's the same entity,**
23 **right?**

24 A That's correct. Yes.

25 **Q And what's before the Commission today are**

1 **four local gas distribution companies, or LDCs, right --**

2 A Yes.

3 **Q -- for a rate increase?**

4 A That's correct. Yes.

5 **Q And in addition to the four Florida LDCs, CUC**
6 **has an electric division, other regulated and**
7 **unregulated businesses, such as propane distribution and**
8 **propane wholesale marketing business units, correct?**

9 A Yes. That's correct.

10 **Q Is it true that all of these divisions or**
11 **business units are capitalized using the same capital**
12 **structure as you are proposing for FPUC?**

13 A Well, to the extent that I understand the
14 capital structure, this would be way over my skill.
15 This is a question for an accountant, a professional
16 accountant, Witness Galtman would be able to handle.

17 **Q Do you have an understanding that they are**
18 **capitalized differently?**

19 A I understand that there is capitalization that
20 goes on in the business, but I -- the structure and the
21 workings behind it I am not familiar with. I can't
22 speak intelligently to it.

23 **Q Okay. But filed the surveillance report with**
24 **the Commission, or you historically have, correct?**

25 A The company does. Yes.

1 Q Okay. And then you sign that report, right?

2 A I do sign them.

3 Q Is it true that you offered testimony that, at
4 a high level, supports the cost of capital that is
5 included in the revenue requirement for both the interim
6 and permanent rate increases?

7 A I cover an overview of the whole of the case
8 within my testimony, and that could be a part of it. If
9 there is a specific reference, I can answer it
10 specifically.

11 Q Okay. And part of your testimony is in
12 justifying the overall rate increases that the company
13 is incurring, or will incur costs that are outside of
14 its control, is that right?

15 A That's correct. Yes.

16 (Discussion off the record.)

17 CHAIRMAN FAY: All right. I think we are live
18 again. Me. Rehwinkel, let me double check yours to
19 make sure.

20 MR. REHWINKEL: I think I'm good.

21 CHAIRMAN FAY: Thank you.

22 Whenever you are ready, Mr. Rehwinkel.

23 MR. REHWINKEL: Okay. Let me find where I was
24 here. I am ready to go. Thank you.

25 BY MR. REHWINKEL:

1 Q I think, as we just mentioned, in your recent
2 past in your role as AVP regulatory, were you that at
3 one time?

4 A I was that at one time. Yes.

5 Q You were responsible for filing the earnings
6 surveillance report with the Commission, right?

7 A That would be correct. Yes.

8 Q And that task now, in the last year or so, has
9 fallen to Ms. Napier?

10 A It has been with Ms. Napier, and I have
11 overseen that process, amongst others.

12 MR. REHWINKEL: Okay. Mr. Chairman, I would
13 like to identify the larger of the two exhibits
14 that I passed out.

15 CHAIRMAN FAY: Okay. That will be 114.

16 MR. REHWINKEL: And it has a short title on
17 the document of --

18 MS. HELTON: Mr. Chairman, I think that's 115.

19 CHAIRMAN FAY: I apologize. Thank you. 115.

20 MR. REHWINKEL: Summary of ESR Equity Ratios.

21 CHAIRMAN FAY: Okay. I got it.

22 (Whereupon, Exhibit No. 115 was marked for
23 identification.)

24 CHAIRMAN FAY: Whenever you are ready, Mr.
25 Rehwinkel.

1 MR. REHWINKEL: Thank you.

2 BY MR. REHWINKEL:

3 Q Mr. Cassel, in this exhibit, I represent to
4 you that I have taken the fourth quarter earnings
5 surveillance report -- or hopefully I can call them ESRs
6 to save time -- for the four LDCs and I summarize the
7 capital structure from the Commission adjusted basis on
8 Schedule 4. Will you accept that subject to check?

9 A Are you referring to the first side of the
10 opening sheet?

11 Q Yes, sir. It's -- I have Bates numbered these
12 pages in the top right-hand corner. So where it says
13 OPC EX --

14 A Yes.

15 Q -- it's Bates two, that's where the summary
16 is.

17 A I see that. Yes.

18 Q Okay. And you will accept, subject to check,
19 that these are faithful representations of the numbers
20 on your Schedule 4s?

21 A Subject to check.

22 Q Thank you. And I have done this for the years
23 2019, 2020 and 2021.

24 As an accountant, and in your experience as
25 AVP Regulatory for CUC, you are familiar with how the

1 **company accounts for its long-term debt and short-term**
2 **debt and reports that cost to the Commission, right?**

3 A If I understand correctly what you are asking.
4 I am an accountant. I have overseen those activities.
5 I have not actually calculated them myself. The
6 accounting offers a whole lot of issues, of which this
7 could be one. Yes.

8 Q **Okay. And you would agree with me that the**
9 **equity ratios for the four companies in Florida were**
10 **generally in the range of 47.15 percent to 47.45 percent**
11 **in the year 2019, subject to check for accuracy?**

12 A Based on this exhibit in front of me, that
13 would be true. Yes.

14 Q **Okay. And you would agree that that -- those**
15 **equity ratio ranges in 2019 actually dropped slightly to**
16 **a range of 46.2 to 46.44 in 2020, would you, subject to**
17 **check for accuracy?**

18 A Again, based on the schedule in front of me,
19 that is true. Yes.

20 Q **And then for 2020, the equity ratios increased**
21 **to a range of 50.79 to 51.27 in 2021, correct?**

22 A I believe that would be in the column 2021.

23 Q **Yes, sir.**

24 A Yes.

25 Q **You agree?**

1 A Yes. Yes.

2 Q Okay. Would you agree, subject to check, that
3 the interim equity ratio -- the equity ratio that your
4 interim request was based on on a consolidated basis was
5 approximately 51 percent?

6 A I was not a part of that calculation. If you
7 can show me the reference, I could look at it and verify
8 that.

9 Q Okay. Well, I think I can deal with that with
10 somebody else. But that would be in your MFRs -- well,
11 do you have -- you don't have the FMFRs with you, do
12 you?

13 A I do have them.

14 Q Let's go look at the FMFRs F3.

15 A If I can give me one moment, I am going to
16 pull up a different binder.

17 Q Okay.

18 A Could you state the MFR again, Mr. Rehwinkel?

19 Q Yes. I am looking at F9, which is at Bates F
20 -- FPUC MFR 1474, or numbered page 1467.

21 A So if I have the right schedule, it's F9 for
22 FPUC, page one of one?

23 Q Yes. Actually, I think F8 is probably a
24 better one to use because it does the math for us. Do
25 you see F8, which is at Bates 1473?

1 A I have F8 for FPUC.

2 Q Okay.

3 A Bates stamp 1466?

4 Q Yes.

5 A I have it.

6 Q Do you see the box on the lower left, it says
7 13-month average common equity 51.27 percent?

8 A Yes, I see that.

9 Q Okay. Would you agree that's the equity ratio
10 that the rates that are in effect now, the interim
11 rates, is based on?

12 A Yes, I would.

13 Q Thank you.

14 MS. HELTON: Mr. Chairman, I am really sorry
15 to interrupt, but I am having a hard time
16 understanding where in the exhibit we are looking,
17 so I want to make sure the record is clear.

18 MR. REHWINKEL: The -- the -- okay, we moved
19 FRF Exhibit 115 to whatever exhibit number the
20 FMFRs are. I apologize.

21 MS. HELTON: Okay. Now -- I am sorry. I am
22 sorry to bother you.

23 MR. REHWINKEL: That's okay. That was
24 probably a good --

25 CHAIRMAN FAY: You did switch sort of

1 casually. But, yes, Mr. Cassel found it
2 appropriately. So, Mary Anne, is that -- you are
3 good?

4 MS. HELTON: I just want to make sure the
5 record is clear which exhibit we are on, so maybe
6 Mr. Sandy could help me.

7 CHAIRMAN FAY: Yeah, if we could have it
8 identified, I guess. If not, we can clear it up on
9 the record and just keep going for now.

10 MR. SANDY: If I can clarify. Mr. Rehwinkel,
11 you are utilizing MFR 58, is that what I heard
12 correctly? Or I may have misheard.

13 MR. REHWINKEL: It's MFR, the interim
14 schedules.

15 MR. SANDY: And on the CEL, which exhibit
16 would that be?

17 MR. REHWINKEL: I don't have the CEL with me.

18 CHAIRMAN FAY: Yeah, that's a good question,
19 just to make sure we have it follow in the record
20 where it is. Let me see if we can find it real
21 quick.

22 MR. REHWINKEL: Let me go get a copy of the
23 CEL.

24 CHAIRMAN FAY: Yeah, if you could reference
25 that, Mr. Rehwinkel, it would make it easier for

1 our folks to follow along. If you will go to 203.

2 MR. REHWINKEL: I will be honest with you, in
3 my 30 something years, I have never had to
4 reference an exhibit list for the MFR so I did not
5 prepare to ask questions using that level of
6 detail, Mr. Chairman. I apologize.

7 CHAIRMAN FAY: That's okay. I mean, I think
8 if you want to reference it with the Bates numbers,
9 we can follow along with these pages. I just think
10 for the record, it would be a little bit easier.
11 If you don't have them, then --

12 MR. REHWINKEL: No.

13 CHAIRMAN FAY: -- we will move forward.
14 That's fine.

15 MR. REHWINKEL: Okay. And it's something we
16 can dig up and put on -- spread on the record at
17 the right time.

18 CHAIRMAN FAY: Okay.

19 MR. REHWINKEL: Just for the record, though,
20 Mr. Cassel and I, I think, were talking the same
21 language on the numbers. But the MFRs that the
22 company has filed have a number at the bottom
23 center. And then below that, they have a Bates
24 numbering system that says FPUC MFR, and then it
25 has a Bates field, and it's about seven numbers

1 different from the -- from the actual pagination of
2 the MFR. So he referenced 1466.

3 CHAIRMAN FAY: And you are at 1473. So that's
4 a gap there.

5 MR. REHWINKEL: That's something like that.

6 CHAIRMAN FAY: Okay.

7 MR. REHWINKEL: Sorry for the confusion, Mr.
8 Chairman.

9 CHAIRMAN FAY: That's okay. Go ahead.

10 BY MR. REHWINKEL:

11 **Q Would you agree with me, subject to check,**
12 **that the proposed year-end equity ratio for the test**
13 **year is 56.24 percent?**

14 A Is that on 1466 that we are referencing
15 currently?

16 **Q No. I am talking about the test year for the**
17 **-- for the case itself?**

18 A Well, subject to check, I could agree with
19 that, but I would have to check it.

20 **Q All right. And the 13-month average equity**
21 **ratio is 55 or 55.1 percent, is that your understanding**
22 **it's in that neighborhood?**

23 A Somewhere in that neighborhood, subject to
24 check.

25 **Q Okay. And would you agree that just**

1 **mathematically, the difference between a 51-percent and**
2 **56-percent equity ratio is almost a 10-percent increase**
3 **in the equity?**

4 A It 51 to 56, I would agree it be it would be a
5 five-percent, not 10 percent I believe you just
6 referenced.

7 Q Well, five -- a five percentage point increase
8 over a 51-percent base is a little short of 10 percent.

9 A Okay. I do agree.

10 Q Okay. Wouldn't you agree that that 10-percent
11 cost that you are proposing in this case is something
12 that is -- cost increase is something that is within the
13 control of the company, CUC?

14 A There are some aspects of what we've asked for
15 that are in our control and there are some aspects that
16 are not in our control.

17 Q And specifically to my question, you would
18 agree that the capitalization ratio is something that is
19 within the company's control?

20 A From my understanding -- again, I am not an
21 accountant, and I am holding regulatory and governmental
22 affairs practice -- but from my understanding there are
23 aspects of that capital ratio that can be controlled,
24 but I don't know the detail enough to know which parts
25 of it and what levers can be pulled to control them.

1 Q Thank you.

2 Are you familiar with the equity ratio of
3 Florida Public Utilities electric division?

4 A I am not. No.

5 Q Do you know if it was modified based on the
6 circumstances surrounding Hurricane Michael?

7 A From my position, I am not familiar enough
8 with the accounting and the equity ratios. I have,
9 quite honestly, been focusing on natural gas on this
10 particular case for several months.

11 Q Okay. Let's talk about the income tax rate
12 adjustment mechanism. And let me ask you to refer to
13 your direct testimony at pages 23 and 24.

14 A I am on page 23.

15 Q FPUC is proposing a new mechanism for a
16 surcharge that will be applied if federal or state tax
17 rates change in the future, is that right?

18 A That is correct. Yes.

19 Q You would agree that FPUC has been able to go
20 for several years without a rate case, as we heard
21 earlier today, right?

22 A We have been 13 years without asking for a
23 rate increase. That's correct.

24 Q And during that time, you did not have a
25 tracker or a surcharge for income rate tax -- income tax

1 **rate changes, correct?**

2 A We have not had this type of a tracker in
3 place.

4 Q **And on page 24 of your testimony, at lines 11**
5 **through 15, you indicate that other Florida utilities**
6 **have similar provisions to what you are seeking in this**
7 **case, but you agree that those were only adopted in the**
8 **context of settlements, is that right?**

9 A That is correct. Yes.

10 Q **Okay.**

11 MR. REHWINKEL: Mr. Chairman, the next exhibit
12 I would like to ask be given a number for
13 identification.

14 CHAIRMAN FAY: Okay. 116.

15 MR. REHWINKEL: And this is 2017 Gulf Power
16 Prehearing Order Excerpt. And it is on the first
17 page inside the cover sheet, it's Order No.
18 PSC-2017-0099-PHO-EI, dated March 14, 2017.

19 And, Mr. Chairman, to save trees and whatnot,
20 I excerpted this order, but I am happy, during the
21 course of the proceeding, to file a complete copy,
22 but I think the Commission can also take official
23 notice of the entirety of the order.

24 CHAIRMAN FAY: Yeah, I am fine with taking it
25 in this manner. I mean, the order -- Mary Anne,

1 just to confirm with you, the full order is public
2 record and accessible and so this is sufficient?

3 MS. HELTON: Yes.

4 CHAIRMAN FAY: Okay. Yep. We will move
5 forward in this format. Thank you.

6 MR. REHWINKEL: Thank you.

7 BY MR. REHWINKEL:

8 Q Can I ask you to turn to what's in the upper
9 left-hand corner of page 107 of this prehearing order.
10 Do you see that numbering?

11 A On the short handout you have given us?

12 Q Yes.

13 A That's page two?

14 Q Yes. It's the second page.

15 A Okay.

16 Q It's page 107. Do you see that in the upper
17 left-hand?

18 A The problem is I do not see the page number.

19 Q Over here. It's the header up there --

20 CHAIRMAN FAY: Essentially the top left where
21 the header of the order and docket number is, but
22 to your point it is -- it's page two of the
23 document, so if you flip the first page, and it
24 starts with pursuant to Rule 28-106.

25 THE WITNESS: Thank you for the clarification.

1 I have it.

2 BY MR. REHWINKEL:

3 Q And do you see that?

4 A I do.

5 Q Okay. Thanks.

6 Can you review the language under the heading
7 **Contested Issues** for me, please?

8 A Can you give me a moment to read it, please?

9 Q Yes. And once you do that, if you could look
10 at the language under OPC Issue 1A.

11 A Okay, I have reviewed it.

12 Q Would you agree that this order reflects that
13 the Commission, through the prehearing officer, struck
14 this issue, and wouldn't even allow the customer parties
15 to raise it related to changes in the income tax rate?

16 A In the very short time I have had to look at
17 this, and I can't speak intelligently on it, but that
18 does appear to be where it's headed. Yes.

19 Q Okay. And I think I read that you have a
20 **Master's of Law degree**, right?

21 A I do have an energy law degree. Yes.

22 Q Okay. And in your studies, you encountered
23 the term **arbitrary and capricious**, you did not?

24 A I have encountered that term somewhere along
25 the way. I don't know whether it was within my degree

1 program, though.

2 Q Okay. Would you agree that if the Commission
3 allowed the utility to achieve the tax mechanism as a
4 part of the litigated outcome of the case after denying
5 the customers even a chance of raising it it could be
6 seen as arbitrary?

7 A Well, to clarify, I have a Master's degree in
8 Energy Law. I am not a practicing attorney, so I can't
9 really speak to the structure of that law, so I wouldn't
10 feel comfortable answering that.

11 MR. REHWINKEL: I will withdraw that question,
12 Mr. Chairman.

13 CHAIRMAN FAY: Okay.

14 BY MR. REHWINKEL:

15 Q Have you ever heard the phrase heads you win,
16 tails I lose?

17 A As a child, Mr. Rehwinkel, I have heard that.
18 Yes.

19 Q My daughters say I am still a child, so
20 that's --

21 Would that -- from the customer's standpoint,
22 would that accurately describe what the company is
23 asking for in this case?

24 A No, absolutely not. I think the idea that we
25 set rates that are predictable, and when parts of our

1 rates and when parts of the economy change that our
2 rates follow that, or some aspect of the rates follow
3 it, it provides predictability for our customers, which
4 is a benefit to them.

5 Q Regarding the tax provision beginning on page
6 23 of your direct testimony, you mentioned that other
7 companies implemented similar provisions based on
8 settlements, right?

9 A That is correct. Yes.

10 Q Would you agree with me that parties to those
11 settlements receive consideration in exchange for
12 various provisions in the negotiated agreement?

13 A Again, I can't speak to that. I wasn't part
14 of that negotiation. I couldn't honestly speak to it.

15 Q Okay. But in the fall of 2017, probably
16 November of 2017, you were involved in much the same
17 negotiations to resolve a rate matter previously on
18 behalf of FPUC electric division, were you not?

19 A In 2017, we had other -- several dockets. I
20 don't know which dockets, honestly, you are asking
21 about.

22 Q Okay. Didn't you negotiate a 2017 agreement,
23 in order 2017-0488, that dealt with a limited
24 proceeding, had a negotiated stay-out and a compromised
25 revenue requirement provision?

1 A I believe I was. Yes.

2 Q Okay. And part of that negotiation provision
3 related to the unanticipated revenue requirement impact
4 threshold of about \$800,000 that would trigger your
5 right to exit the agreement regardless of the stay-out,
6 do you recall that?

7 A I recall that on the electric part our
8 business. Yes.

9 Q Would you agree, having been a part of those
10 negotiations, that parties bargained for the tax
11 provision?

12 A Could you clarify by regarding the tax
13 provision?

14 Q Okay. So it was part of a negotiated
15 resolution where parties, there was give and take on
16 both sides, would you agree with that?

17 A I would say there are many parts that were
18 give and take on most cases. Anything negotiated like
19 that as a black box has many parts and pieces.

20 Q Okay. Now, your proposal is confined to
21 changes in just tax rates, is that right?

22 A That's correct. Yes.

23 Q Wouldn't you agree that a change in a tax law
24 can involve changes to -- can involve changes to both
25 tax rates and other portions of the tax law that don't

1 **involve, rates such as credits?**

2 A Again, I can't speak to how the federal
3 government or the state government issues taxes and tax
4 credits. I would say, though, that one aspect that we
5 are talking about in this particular context is the rate
6 itself.

7 Q Okay. But your proposal doesn't include, for
8 example, credits that are available through a change in
9 tax law as far as passing those through, or recovering
10 increases in costs from customers, right?

11 A We have not dealt in this language with
12 credits being passed back and forth. No.

13 Q Okay. And a credit could -- and a tax law
14 change could involve a increase in the credit or
15 reduction in existing credit, correct?

16 A It could be any number of things. And without
17 anything but a hypothetical, you would have to assume
18 that it could go both ways. Yes.

19 Q Okay. So if other provisions in federal
20 income taxes law change, such as provision of new tax
21 credits for various items, under your proposal, the
22 company would keep for itself the impact of all those
23 increases in credits, or lowering of tax -- of income
24 tax -- well, let me strike that and say -- let me ask it
25 again.

1 If other provisions in federal income tax law
2 changed, such as provision of new tax credits or
3 increases in tax credits for various items, under your
4 proposal, the company would keep for itself the benefit
5 of the impact of those changed tax provisions that are
6 not specifically tax rate changes, is that correct?

7 A That's a lot to take in. Again, we are
8 talking about a hypothetical situation with credits. I
9 can't speak to if the federal government put a tax
10 credit, what would happen, or a tax increase. You know,
11 we've got a mechanism in here that we've proposed as a
12 way to stabilize the rates, in that portion of our rates
13 to our customers to make it easier and more simplistic
14 for them.

15 Q So just -- I am not trying to have a
16 hypothetical. I am trying to understand how the
17 mechanism would work.

18 So if there was no change in the tax rate, but
19 for example, a new credit was available, and it applied
20 to the company's business, the benefit of a reduced
21 income tax expense would enure to the benefit of the
22 company under your proposal and not go back to the
23 customers, right?

24 A So what we are talking about in this provision
25 that we have proposed is a change in the income tax rate

1 that would be passed back and forth between the company
2 and the customer.

3 CHAIRMAN FAY: Mr. Rehwinkel, I think it's
4 asked.

5 MR. REHWINKEL: Yeah, I am --

6 CHAIRMAN FAY: Yeah.

7 BY MR. REHWINKEL:

8 Q The Inflation Reduction Act was passed in
9 August 2022 after you filed your application for rate
10 increase, right?

11 A That's correct. Yes.

12 Q And there are provisions in the Inflation
13 Reduction Act, or IRA, for tax credits for items such as
14 purchasing electric vehicles and/or reducing the cost of
15 prescription drugs that might theoretically help FPUC or
16 CUC, correct?

17 A I can't honestly answer that. I am familiar
18 with the Investment Reduction Act, however, how it
19 applies with other aspects of our business, I can't
20 honestly speak intelligently. The context of what we've
21 proposed here is a rate stabilization effort for our
22 customers.

23 Q Okay. When FPUC gas and electric companies
24 received an income tax rate windfall after the TCJA --
25 what's that -- tax Cuts and Jobs Act of 2017, were they

1 allowed to keep the money because they were not
2 over-earning?

3 A That's correct.

4 Q Okay. Wouldn't fairness dictate that if you
5 had any kind of tax rate increase in the future, that
6 any provision that might be allowed by the Commission as
7 a result of this case should only let you recover no
8 more than what would be required to bring you to the
9 bottom of your authorized range?

10 A In that particular instance, if we are talking
11 about the historic tax docket that didn't put us over
12 range, one of the reasons we have been so successful of
13 avoiding multiple rate cases in the 13 years since we've
14 been here is that very fact. We have been able to
15 manage the business in a way that allows us to keep
16 going without heaping more costs on. And again, that
17 provides rate stability for our customers.

18 MR. REHWINKEL: So, Mr. Chairman, I don't hope
19 to do this much today, but I would like to invoke
20 your admonition of a yes or no. I didn't get a yes
21 or no there.

22 CHAIRMAN FAY: Well, I think your question as
23 the fairness of it is probably a tough evaluation
24 for him. But I think to your point, if it can go
25 up or down, shouldn't there be an adjustment sort

1 of either way, is that what you are getting at?

2 MR. REHWINKEL: Yeah. I guess I would follow
3 it up, wouldn't my question be symmetrical
4 treatment?

5 CHAIRMAN FAY: Yeah.

6 THE WITNESS: I would believe with the tax
7 rate, but what we've been talking about up to this
8 point is tax credits and Investment Reduction Act.

9 BY MR. REHWINKEL:

10 Q Okay. I probably didn't ask the question
11 right. Let's go back to what you are proposing in your
12 testimony starting at page 23. That provision, if the
13 Commission were to adopt something like that provision
14 as you request, shouldn't it be amended to make it
15 symmetrical to how things worked when an attached rate
16 change environment when rates came down? If rates are
17 going up and you are below the bottom of the range, you
18 should only go -- you should -- if you are outside the
19 range, you should only be brought to the bottom of the
20 range be symmetrical, right?

21 A I would agree that's what symmetrical is. But
22 what we are proposing in lines 21 through 22 is an
23 adjustment to any of the tax rates. Again, it's not
24 credits. It's the tax rates specifically that we've
25 addressed in that particular language in my testimony.

1 Q Okay. But your proposal would have -- would
2 have a flow-through of impact of the rates, right?

3 A Within the 120 days, that's correct. Yes.

4 Q Okay. Let's go -- get off the tax bandwagon
5 and go to environmental surcharge. You are asking to
6 establish an environmental surcharge for FPUC, right?

7 A That's correct.

8 Q And as of today, Chesapeake is the only member
9 of the four divisions who has had an environmental
10 surcharge, right?

11 A That is correct. Yes.

12 Q And on page 28, lines 12 through 13, you say
13 that \$3.6 million is included in current base rates for
14 these environmental cleanup sites, is that right?

15 A Could you give me that line reference, please?

16 Q Yes. Page 28, lines 12 through 13.

17 A I agree that's 13.6 million, yes, from rate
18 base.

19 Q 3.6?

20 A 3.6. I am sorry.

21 Q But you are only proposing a surcharge of
22 \$627,995 annually beginning in 2023, right?

23 A That's correct.

24 Q And you say the company's estimated cleanup
25 costs are seven-and-a-half million to \$13.9 million over

1 **the next five to 15 years, is that right?**

2 A That's correct, based on our outside
3 consultant's estimates.

4 Q **Isn't it true that your proposed annual
5 cleanup amount of \$627,000 would be subject to change on
6 a year-to-year basis?**

7 A One of the reasons I would say no, we want to
8 set it as a surcharge so that we can keep that
9 predictability and not have it fluctuate.

10 Q **But it could fluctuate?**

11 A No, not as we've proposed, it could not. It
12 would be a fixed charge for that period of time.

13 Q **So if the costs are recovered in base rates,
14 the revenue requirement amount will stay the same as
15 well until base rates are next set, right?**

16 A That's correct. Yes.

17 Q **And it's been about -- well, we've heard 13
18 years since FPUC's last rate case, is that right?**

19 A Since FPU's, that's correct. Yes.

20 Q **The environmental surcharge approved in 2009
21 for Chesapeake was temporary, right?**

22 A I believe that was temporary.

23 Q **Four years?**

24 A To my best of my knowledge, it was four years.

25 Q **Okay. And just to finish this subject, the**

1 other surcharge mechanisms that you reference in your
2 testimony are storm surcharges that were agreed to as a
3 result of settlements or a stipulation, is that right?

4 A I don't know how they were arrived at, but I
5 know that's what the current rate is. Yes.

6 Q Okay. But you agree, the Commission could
7 look at the orders that you cite in your testimony in
8 the footnotes?

9 A I agree with that, yes.

10 Q Okay.

11 MR. REHWINKEL: Mr. Chairman, those are all
12 the questions I have.

13 CHAIRMAN FAY: Thank you.

14 MR. REHWINKEL: Thank you, Mr. Cassel.

15 THE WITNESS: Thank you, Mr. Rehwinkel.

16 CHAIRMAN FAY: Staff?

17 MR. SANDY: We have no cross-examination.

18 CHAIRMAN FAY: Okay. Commissioners?

19 Mr. Cassel, I have one question for you. I am
20 going to point to your testimony to just to try to
21 make it simple, but on page 50 of your direct, the
22 paragraph at the top of the page discusses the --
23 well, it actually begins at the previous page, but
24 it discusses the approach to revisit policy on the
25 Commission's perspective as it relates to certain

1 fees, and I just want to get clarity from you here.
2 It appears your testimony talks about for the
3 prohibition of one form of generation of gas being
4 prohibited and some form of advocacy or
5 participation to avoid that being removed.

6 But are you -- I guess are you intending
7 clarification that the Commission holistically as a
8 policy would review allowing the cost of
9 memberships and/or some form of, you know, lobbying
10 fees?

11 THE WITNESS: Well, that's a great question.
12 What I am proposing here is that, one, we have not
13 included our lobby fees above the line. They have
14 been below the line, and they stay below the line.

15 What I intend to do here is that conversation,
16 I think, becomes critical for our customers and our
17 state really. We see the opportunity with lobbying
18 in terms of the legislative process and the
19 statutory framework, but the advocacy itself is
20 simply giving a voice to our customers.

21 So the hope that at some point it could help
22 guide that conversation into discerning the
23 difference between the two, and the knowledge and
24 really, quite frankly, that our customers are
25 asking for natural gas, they are demanding it, they

1 want this product, and we have organizations out
2 there that are wholly indent on stopping all fossil
3 fuels.

4 CHAIRMAN FAY: So you sort of envision it as a
5 participation of a membership which may potentially
6 engage in that but not specifically paying for
7 advocacy for a certain policy, is that -- am I
8 stating that accurate?

9 THE WITNESS: Yes, I think that would be
10 accurate. Yes.

11 CHAIRMAN FAY: Okay. Great. Thank you.
12 That's all I have.

13 Redirect?

14 MS. KEATING: No redirect.

15 CHAIRMAN FAY: Okay. We will enter 2 through
16 5 into the record without objection.

17 (Whereupon, Exhibit Nos. 2-5 were received
18 into evidence.)

19 CHAIRMAN FAY: Mr. Rehwinkel, do you want to
20 put your 115 and 116?

21 MR. REHWINKEL: Mr. Chairman, I would move
22 115. I am happy to move 116 for convenience.

23 CHAIRMAN FAY: I don't think we need to,
24 honestly, because it's an order, so -- okay, so we
25 will put 115 into the record.

1 (Whereupon, Exhibit No. 115 was received into
2 evidence.)

3 CHAIRMAN FAY: And with that, I would allow
4 you to excuse -- I always like to be the one to get
5 to excuse you because that's the fun thing to do,
6 but I will allow, Ms. Keating, if she would like to
7 request for you to be excused and you will be back
8 for rebuttal.

9 MS. KEATING: Thank you, Mr. Chairman. We
10 would ask that Mr. Cassel be at least temporarily
11 excused.

12 CHAIRMAN FAY: You are temporarily excused,
13 Mr. Cassel.

14 THE WITNESS: Thank you.

15 CHAIRMAN FAY: Ms. Keating, whenever you are
16 ready, call your next witness.

17 MR. REHWINKEL: Mr. Chairman, before we do
18 that, I am struggling to find where the MFRs are an
19 exhibit, and is there --

20 MS. KEATING: So if I may, Mr. Chairman.
21 During the break, we have listed with each -- with
22 each witness, we've included an exhibit listing the
23 MFRs that each witness is sponsoring. I believe
24 that the FMFRs that Mr. Rehwinkel was referring to
25 earlier are in Exhibit 35 to Mr. Everngam's

1 testimony.

2 MR. REHWINKEL: So just to be clear, I -- the
3 title says a list. I just want to -- are the
4 actual MFRs included there as well?

5 MS. KEATING: That has been our intent.

6 MR. REHWINKEL: Okay. Yeah. I think it would
7 be good to make sure the MFRs are in.

8 MS. KEATING: I would not disagree with you on
9 that point.

10 CHAIRMAN FAY: Yeah, I don't think anyone
11 would disagree. The MFRs need to be in the record.
12 But it's my understanding, from looking at the
13 exhibit list, and Mr. Sandy can correct me, but
14 there is specific components of it, and that's what
15 I thought you were trying to reference and maybe
16 our staff was trying to go. But let me -- let's
17 get clarity from our folks as to if, Mr. Rehwinkel,
18 it sounds like want to continue to refer to
19 portions of the MFRs, what's the most efficient way
20 for us to do it to make sure that both staff,
21 Commissioners and the other parties can track it?

22 MS. HELTON: Here's my issue. I see where Ms.
23 Keating has put the list of the MFRs in the record.
24 However, the way I am looking at the potential
25 record, and what has been prefiled as exhibits, I

1 do not see the MFRs as an exhibit. So my -- part
2 of my confusion came from the fact that I am given
3 copies of all of the prefiled testimony and the
4 prefiled exhibits, so I did not get a set of the
5 MFRs, and that was part of my struggle here.

6 I think that we need to make it clear that the
7 MFRs are a part of the record, and that we need to,
8 maybe on the next break, figure out how we are
9 going to do that, because right now, Mr. Chairman,
10 I don't think that's happened.

11 CHAIRMAN FAY: Okay. That's fine. Well, as
12 far as taking portions of them that have been
13 presented in answer by Mr. Cassel, I am fine with
14 that. But to your point, we need to eventually
15 make sure holistically things are done
16 appropriately, and to your point, on my drive, I
17 don't see it either, but I mean, if --

18 MS. HELTON: I think you have to go to the
19 actual docket file in case management, Mr.
20 Chairman, to find the MFRs at this point.

21 CHAIRMAN FAY: Great. So then, if we can,
22 assuming FPUC doesn't have any objection to it, on
23 the next break we can just find the best reference
24 that we can provide so consistently you can
25 reference the right docket, Mr. Rehwinkel, if you

1 are going to keep referring to it.

2 MR. REHWINKEL: I have several other questions
3 as we go along. And I am 100 percent supportive of
4 the company getting these MFRs in the record,
5 because, you know, I --

6 CHAIRMAN FAY: That's not an issue. There is
7 no objection to that. We will make sure they are
8 placed in the record appropriately. I just want to
9 make sure the point of reference is adaptable for
10 everybody.

11 So, Ms. Keating, unless you have any objection
12 to that, we will move forward with your next
13 witness, but on the break we will, at the direction
14 of sort of staff's recommendation, put it in there
15 holistically, and I presume you don't have any
16 objection to that.

17 MS. KEATING: Absolutely not.

18 CHAIRMAN FAY: Okay. Great.

19 All right. With that, Ms. Keating, you are
20 welcome to call your next witness.

21 MS. KEATING: Thank you, Mr. Chairman.

22 FPUC calls Michael Galtman.

23 Whereupon,

24 MICHAEL GALTMAN

25 was called as a witness, having been previously duly

1 sworn to speak the truth, the whole truth, and nothing
2 but the truth, was examined and testified as follows:

3 THE WITNESS: Afternoon.

4 EXAMINATION

5 BY MS. KEATING:

6 Q Good afternoon, Mr. Galtman.

7 A Good afternoon, Ms. Keating.

8 Q If you would, please state your name and
9 business address for the record.

10 A Michael Galtman. 100 Commerce Drive, Newark,
11 Delaware, 19713.

12 Q And by whom are you employed and in what
13 capacity?

14 A Chesapeake Utilities. I am the Chief
15 Accounting Officer.

16 Q And did you cause to be prepared and filed in
17 this proceeding 19 pages of direct testimony?

18 A I did.

19 Q Did you also cause to be prepared and filed an
20 errata to that direct testimony on October 9th -- 19? I
21 apologize.

22 A I did.

23 Q Do you have any additional changes or
24 corrections to your direct testimony?

25 A I do not.

1 MS. KEATING: Mr. Chairman, we would ask that
2 Mr. Galtman's direct testimony be inserted into the
3 record as though read.

4 CHAIRMAN FAY: Without objection show it
5 inserted.

6 (Whereupon, prefiled direct testimony of
7 Michael D. Galtman was inserted.)

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1 BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

2 Docket No. 20220067-GU: Petition for rate increase by Florida Public Utilities Company,
3 Florida Division of Chesapeake Utilities Corporation, Florida Public Utilities Company -
4 Fort Meade, and Florida Public Utilities Company - Indiantown Division.

5 Prepared Direct Testimony of Michael Galtman

6 Date of Filing: May 24, 2022

7
8 **Q. Please state your name, occupation and business address.**

9 A. My name is Michael D. Galtman. My business address is 100 Commerce Drive.
10 Suite 200, Newark, DE 19713.

11 **Q. By whom are you employed and in what capacity?**

12 A. I am employed by Chesapeake Utilities Corporation, the corporate parent of Florida
13 Public Utilities Company, as Senior Vice President and Chief Accounting Officer.

14 **Q. Please describe your educational background and professional experience.**

15 A. In 1997, I received a Bachelor of Science in Accounting from Rutgers University in
16 Camden, New Jersey and I am a licensed Certified Public Accountant in
17 Pennsylvania. I have been in my current position as Senior Vice President and Chief
18 Accounting Officer of Chesapeake Utilities Corporation since April 2019. Prior to
19 joining Chesapeake Utilities Corporation, I held various accounting leadership roles,
20 including the role of Chief Accounting Officer at Sunoco Logistics Partners LP,
21 which was a subsidiary of Energy Transfer. Sunoco Logistics Partners LP owned
22 and operated midstream assets that served to transport crude oil, refined products and
23 natural gas liquids and had certain assets that are regulated by the FERC and the
24 respective state public service commission where the assets were located.

25 **Q. Please describe your current responsibilities.**

1 A. As the Chief Accounting Officer, I have responsibility for the accounting functions
2 of Chesapeake Utilities Corporation, the parent company of Florida Public Utilities.
3 In my role, I have responsibility for all accounting functions of the company
4 including general accounting, business unit accounting, SEC reporting, accounting
5 policy and tax. Additionally, I have responsibility for financial planning and
6 analysis and the strategic modeling departments.

7 **Q. How will you refer to the Company?**

8 A. When referring to the Florida local distribution company (“LDC”)business units as a
9 whole; i.e., Florida Public Utilities Company (Natural Gas Division), Florida Public
10 Utilities Company-Fort Meade, Florida Public Utilities Company-Indiantown
11 Division, and the Florida Division of Chesapeake Utilities Corporation d/b/a Central
12 Florida Gas, I will refer to these entities jointly as “FPUC” or “the Company”.
13 Individually, I will use the respective name or appropriate acronym.
14 When referring to Chesapeake Utilities Corporation, the parent company, I will refer
15 to it as the “CUC” or the “Corporation.”

16 **Q. Have you filed testimony before the Florida Public Service Commission**
17 **(“Commission”) in prior cases?**

18 A. Yes. I have provided written, pre-filed testimony in FPUC’s COVID-19 Docket No.
19 20200194-PU.

20 **Q. What is the purpose of your testimony in this proceeding?**

21 A. I will provide an overview of the Corporation’s accounting and finance
22 organizations. I will also provide some background on the regulatory asset that was
23 established by the Commission which is associated with the transaction and

1 transition costs resulting from the acquisition of Florida Public Utilities by the
2 Corporation. Finally, I will provide support for certain schedules of historical data
3 and projected data represented in the MFRs listed in my Exhibit MG-1. Historical
4 amounts presented in the respective MFRs listed in Exhibit MG-1 reflect results
5 from the books and records of the Corporation and FPUC and were prepared under
6 my supervision and direction. More specifically, I will address administrative and
7 general (“A&G”) expenses and the allocation methodology for recording expenses to
8 FPUC along with general A&G cost changes that have been implemented since
9 FPUC was acquired by the Corporation, along with the benefits tied to those
10 changes.

11 **Q. Do you have any exhibits to which you will refer in your testimony?**

12 A. Yes. Exhibit MG-1 which was prepared under my supervision and direction.

13 **Q. Are you sponsoring any MFRs in this case?**

14 A. Yes. I am sponsoring the MFRs listed in Exhibit MG-1.

15

16 **ORGANIZATION OVERVIEW**

17 **Q. Can you briefly describe how the Company’s Accounting group is organized?**

18 A. Currently, at CUC, the accounting department is broken up into five areas. The
19 Controller’s Group is responsible for corporate, business unit and fixed asset
20 accounting, payroll, accounts payable and financial shared services (which includes
21 procurement). Additionally, the Controller’s Group is responsible for annual
22 financial reporting to the FERC and the respective state commissions for the
23 Corporation’s regulated business units. The SEC Reporting Group is responsible for

1 quarterly and annual SEC reporting, accounting policy and technical accounting
2 research. The Financial Planning and Analysis Group is responsible for budgeting,
3 forecasting and the financial planning component of the strategic planning process,
4 oversight of expense allocations and internal and management reporting. The
5 Strategic Modelling Department is responsible for modelling all of our potential
6 acquisitions and large capital investment projects. The Corporate Tax Department is
7 responsible for income tax compliance and strategy for CUC and all of its
8 subsidiaries.

9 **Q. Has the organization of this unit changed since the last rate proceeding?**

10 A. Yes. The Accounting organization has continued to expand its capabilities since the
11 prior rate filings for the FPUC business units. CUC is a publicly traded company
12 which is listed on the New York Stock Exchange. The Corporation is continuously
13 investing in natural gas infrastructure to meet increased customer demand, focused
14 on providing a high level of customer service and ensuring safe and efficient
15 operations. As a result of this growth, CUC is considered a large accelerated filer,
16 which is subject to accelerated SEC reporting timelines and internal control
17 requirements as defined under the Sarbanes-Oxley Act. Additionally, the accounting
18 and disclosure requirements have continued to evolve as well as the internal control
19 considerations under the Sarbanes-Oxley Act. In order to comply with the various
20 regulations, the Corporation regularly reviews level of staffing, processes and
21 technology to ensure compliance with the applicable regulations. Since 2010, the
22 Financial Accounting Standards Boards issued a total of 192 accounting standard
23 updates. Not all of these updates resulted in accounting or procedural changes for

1 CUC, but still required the team to review and evaluate any potential impact. Many
2 of these new accounting standards resulted in significant ongoing evaluations and
3 disclosure changes, including fair value measurements and disclosures (Topic 820),
4 derivatives and hedging (Topic 815), revenue from contracts with customers (Topic
5 606), stock compensation (Topic 718), and leases (Topic 842). In the area of
6 taxation, we have seen a significant number of tax laws implemented since the 2010,
7 including the Healthcare Reform Act, the Affordable Care Act, and the Tax Cuts and
8 Jobs Act.

9 **Q. Do you expect the Accounting organization to change in the future?**

10 **A.** Yes. Accounting, disclosure and tax requirements that impact CUC and FPUC are
11 expected to continue to change in the future. For example, in March 2022, the SEC
12 proposed accounting and disclosure requirements associated with climate risk and
13 cyber-security and there is also new federal tax legislation which is currently being
14 considered within President Biden's tax proposal for 2022. As new developments
15 occur, the Corporation assesses its resource needs to ensure its ability to comply with
16 new regulations and effectively manage cost impacts that result in any associated
17 accounting, disclosure or tax changes.

18 **Q. What benefits are derived by the Company and its customers from CUC's**
19 **service of these functions since the acquisition?**

20 **A.** There are several benefits achieved by the evolution and growth of the Accounting
21 function. The Company has been able to file its financial reports and tax returns
22 accurately and timely and maintain an effective internal control environment for
23 compliance with Sarbanes-Oxley. Additionally, the centralized model for

1 accounting resources has allowed the Company to maintain an appropriate level of
2 workload for staff members and provide additional technical resources as regulatory,
3 accounting and tax requirements change. In my opinion, being part of a broader
4 accounting organization, provides greater opportunities for employee development,
5 provides additional resources to handle employee attrition when it occurs and
6 increases the Company's ability to retain and attract employees. Finally, with an
7 effective control environment and a strong history of accurate accounting records,
8 we have been able to work with our external auditors to achieve an audit fee that has
9 grown at a slower than normal pace when compared to the industry average.

10
11 **BACKGROUND – ACQUISITION ADJUSTMENT**

12 **Q. Has the regulatory asset approved by the Commission for transaction and**
13 **transition costs been fully amortized?**

14 A. Yes. The regulatory asset associated with the Florida Public Utilities transaction and
15 transition costs has been fully amortized. For additional details on the separate
16 regulatory assets associated with the purchase premiums for the acquisition of
17 Florida Public Utilities Company and the subsequent acquisition of Florida Public
18 Utilities Company-Indiantown Division, see the testimony of Witnesses Cassel and
19 Napier.

1 **HISTORICAL AND PROJECTED DATA**

2 **ADMINISTRATIVE & GENERAL EXPENSES (A&G)**

3 **Q. Generally, please explain the accounting of A&G costs?**

4 A. A&G costs are either directly recorded to the Company or the Company is allocated
5 a portion of A&G expenses for groups which are performing services which are
6 shared across business units. Allocations are reviewed annually, or as significant
7 changes occur, to ensure expenses are appropriately allocated to the respective
8 business units. The calculation of allocations to the Company are explained in
9 greater detail below.

10 **Q. Please describe what types of expense are included in A&G expenses.**

11 A. A&G expenses include employee salaries and benefits, office supplies, third-party
12 administrative services (e.g. legal services, human resource consulting, financial
13 statement audits, etc.), insurance, advertising and the applicable facilities costs
14 associated with office locations., Additionally, A&G expenses includes pension and
15 benefits costs associated with the Company, as addressed by Witness Rudloff.

16 **Q. Please describe what functional areas are included in A&G expenses?**

17 A. A&G expenses include accounting and finance, human resources, communications,
18 marketing, information technology (“IT”), legal, corporate governance,
19 governmental affairs, internal audit, regulatory affairs, security, safety, and other
20 management functions. A&G expenses also include costs associated with the
21 Corporation’s board of directors, external audit fees, insurance, employee benefits,
22 and expenses associated with pension and other postretirement benefit plans.

1 **Q. What benefits are derived by FPUC and its customers from the Corporation's**
2 **service of these functions post-merger?**

3 A. Generally speaking, since the merger, FPUC has benefited from expanded, more
4 sophisticated functions and services provided by the centralized corporate functions.
5 These expanded functions and services, which include finance, legal, human
6 resources, information technology, communications, governmental affairs, corporate
7 governance, internal audit, security, certain business development and expanded
8 management support functions, as well as increased access to capital, have increased
9 FPUC's quality of service by enhancing customer engagement, obtaining more
10 accurate and relevant business and market information and providing reliable and
11 more efficient service to its customers. These resources and capabilities also enabled
12 FPUC to address newly emerging, complex business issues. With the help of CUC's
13 corporate office, FPUC has also been able to address expanded business and
14 compliance needs for IT infrastructure and security, accuracy in accounting and
15 financial data, adoption of new regulations by the federal and state governments, and
16 employee training and retention. All of these benefits have enabled FPUC to provide
17 outstanding service to its customers and to benefit from increased access to capital in
18 order to maintain improve and expand their natural gas systems.

19 **Q. How are A&G expenses allocated to the FPUC business units of CUC?**

20 A. The Corporation's cost accounting policy is to allocate costs to the business units
21 that either incurred the cost directly or benefit from the cost being incurred. The
22 Corporation's Cost Accounting Manual (CAM) documents the current allocation
23 practices and methodologies utilized to account for all Operations and Maintenance

1 expenses including A&G expenses. The CAM further describes the application of
2 these practices and methodologies through the CUC's accounting processes, as well
3 as recording and reporting through CUC's financial information systems.
4 Specifically, as it relates to A&G expenses, amounts are recorded by FPUC in one of
5 the following ways: (a) direct assignment of costs or (b) allocation of the cost of
6 shared functions and services to business units receiving the benefit of such
7 functions and services. Whenever it is possible and practical, A&G expenses are
8 directly assigned to the business unit incurring such cost. An example of direct
9 assignment of A&G costs is an external audit fee associated with auditing FPUC's
10 annual report on FERC Form No. 1 filed with the Commission. The audit fee
11 directly attributable to the FERC Form No. 1 for FPUC is recorded based on the
12 specific costs attributable for the audit. A&G expenses that cannot be directly
13 assigned are allocated to CUC's business units that receive a benefit from such
14 functions and services.

15

16 **Q. Please explain how indirect A&G expenses incurred are allocated.**

17 A&G expenses incurred by CUC are allocated among all of the Corporation's
18 businesses receiving benefits from such services. The Corporation utilizes various
19 methodologies in the allocation of costs, depending on the type of expense. These
20 methodologies are designed to reflect the relative size and benefit of each business
21 unit receiving the shared functions and services and the methodologies may include
22 metrics like direct payroll, profitability, adjusted gross plant, adjusted capital
23 expenditures and/or the specific level of effort or focus, among others, in

1 determining the allocation basis. CUC reviews and updates the allocation basis at
2 the beginning of each fiscal year and, at times, adjusts the methodology during the
3 year if a change in circumstances is warranted.

4 **Q. Please explain further how A&G expenses are allocated.**

5 A. A&G expenses are segregated by departments in order to record and track expenses.
6 To the extent the expenses are being incurred to support multiple business units of
7 CUC, the Corporation utilizes an allocation process to segregate costs between the
8 applicable business units benefiting from the services provided. As part of the
9 process to determine the appropriateness of the allocation, departments are first
10 reviewed to consider whether the costs apply to all of CUC's business units or
11 should be specifically allocated to selected business units. For example, expenses to
12 support CUC's natural gas transmission, distribution and electric distribution
13 operations should only be allocated to CUC's regulated business units as these
14 expenses reflect the expenses incurred to comply with regulated operations of the
15 respective public service commissions or the FERC. To the extent costs are being
16 incurred to support CUC's unregulated business units, for example the Unregulated
17 Accounting department, these expenses would not be considered for allocations to
18 regulated business units including FPUC's operations. Generally, CUC's corporate
19 departments use one of the following three allocation methods: modified Distrigas,
20 task-based, and capital expenditure-based. The first method is the modified Distrigas
21 formula, which is based off of a FERC-approved formula attempting to weight
22 various aspects of each of the business units to calculate the appropriate allocation.
23 This formula incorporates three equally-weighted factors: gross plant, operating

1 income before interest and income taxes (as opposed to net revenues under Distrigas)
2 and labor cost. Costs related to accounting and finance, IT network, data and
3 desktop maintenance and support, human resources, internal audit, business
4 development (this is shared services), security, safety, facilities and communications
5 are allocated using the modified Distrigas formula. The second method is the task-
6 based allocation, which considers the department's functions and assigns for each
7 function the level of effort or focus to each business unit receiving its service. CUC
8 utilizes the task-based method to allocate the costs associated with, for example, the
9 audit committee, project specific IT departments, management/leadership, treasury,
10 regulatory affairs and specific IT systems. Based on the specific nature of these
11 services, the task-based allocation method provides the most reasonable reflection of
12 the benefit received by each business unit. The third method is the capital
13 expenditure-based allocation, which is based on capital expenditures in each business
14 unit to allocate costs. Costs associated with corporate governance, the Corporation's
15 Board of Directors, (accounts payable here or task-based) and investor relations, all
16 of which are closely related to our growth, which is largely driven by capital
17 expenditures, are allocated using the capital expenditure-based method.

18 **Q. How does CUC ensure a fair distribution of its corporate costs to all of its**
19 **business units, including unregulated businesses?**

20 A. Chesapeake reviews and updates the allocation basis at least annually or when a
21 significant change occurs to CUC's overall business or corporate functions. Every
22 business unit benefiting from a particular department is allocated a portion of the
23 cost associated with that department, using a consistent methodology. CUC also

1 reviews the relative size of each business unit, measured by capital expenditures,
2 operating income, gross plant and payroll expenses, and compares it to the overall
3 corporate cost being allocated to that business unit to assess the reasonableness of the
4 allocation.

5 **Q. How do A&G expenses for the 2021 Historic Base Year compare to the**
6 **Benchmark Year?**

7 A. The A&G variances between the 2021 historic base year and the calculated
8 benchmark year are presented on MFR C-38 for Florida Public Utilities Company
9 and the Florida Division of Chesapeake Utilities Corporation. For Florida Public
10 Utilities Company, A&G expenses for the historic base year exceeds the benchmark
11 by \$3.3 million, which includes a variance of \$1.7 million related to payroll expenses
12 which as of the prior rate cases were recorded in other expense accounts within
13 operations and maintenance expenses. To the extent that these expenses were
14 reclassified to the historical expense categories (e.g. Customer Account, Sales,
15 Distribution and Maintenance), the applicable historic base year expense categories
16 would not exceed the benchmark. Adjusting for these items, A&G expenses for the
17 historic base year increased by \$1.6 million compared to the benchmark. This
18 increase was primarily driven by higher payroll costs to ensure compliance with
19 various regulatory, accounting and technology requirements, expanded information
20 technology costs to meet customer demand and protect against cyber-attacks and
21 increased facilities costs for changes in service needs. Since 2008, complexity
22 within the regulatory, accounting, tax and information technology environments has
23 continuously increased. In order to meet the demands of each change, the Company

1 leverages corporate functions which serves to reduce the cost impact to individual
2 business units throughout the consolidated company. For example, costs associated
3 with implementing new accounting guidance or cyber-security protocols that impact
4 the Florida natural gas operations is addressed centrally by the respective corporate
5 department. Centralizing these functions has served to effectively manage costs as
6 the needs for individual business units are not duplicated in effort and costs. With
7 the cost being managed more efficiently through a centralized structure, this has also
8 served to benefit the Florida natural gas operation as the organization was able to
9 attract and retain technical staff to address changes in the legal, regulatory,
10 accounting and tax environments. For more details on the drivers for the increases
11 compared to the benchmark, see MFR C-38 FPUC.

12

13 For the Florida Division of Chesapeake Utilities Corporation, A&G expense for the
14 historic base year exceeded the benchmark by \$0.7 million. The increase was due
15 primarily to increased payroll expenses driven by the factors noted above for Florida
16 Public Utilities Company, higher insurance costs and increase pension costs
17 associated with the termination of the Chesapeake Utilities Corporation pension plan
18 in 2021. For additional details on the drivers for the increases compared to the
19 benchmark, see MFR C-38 CFG.

20 **Q. What is FPU's A&G expense budget for the 2023 test year?**

21 A. The projected A&G expense of FPU's Consolidated Gas operations detailed on MFR
22 G-2 19d for the 2023 test year is \$25.8 million. This amount represents an increase
23 of \$6.4 million compared to the 2021 adjusted historic test year.

1 **Q. How was A&G expense for FPUC's operations calculated for the 2023 test**
2 **year?**

3 A. The calculation for A&G expenses detailed in MFR G-2 19c & 19d for FPUC's
4 operations was initially based on book expense recorded for the year ended
5 December 31, 2021. These expenses were then analyzed and adjusted for non-
6 recurring items included in 2021 results or partial year expenses which are projected
7 to be recurring in future periods. For example employees who were hired throughout
8 2021 were normalized to include a full year expense. Another example of a non-
9 recurring expense item related to COVID-19 expense adjustments recorded in 2021
10 that are not expected to occur going forward. The 2021 adjusted total was then
11 trended forward using the applicable inflation and growth factor to project the
12 amount of A&G expenses for the projected year ended December 31, 2023. To the
13 extent there were additional market factors or business needs which are incremental
14 to the 2021 trended expense levels, a direct projection was considered for the
15 incremental cost necessary to continue supporting the business for the 2023 projected
16 test year.

17 **Q. What are examples of A&G expense for FPUC's operations expenses which**
18 **were directly projected for the 2023 projected test year?**

19 A. Examples of these adjustments include new contracted satellite scanning costs for
20 leak detection, additional damage prevention staffing, projected market increases in
21 the CUC's insurance programs, incremental costs associated with ESG initiatives,
22 increased pension and benefits costs resulting from higher projected interest rates
23 and technology costs associated with software upgrades. Additional details on the

1 drivers of the specific increases can be found within the testimony of Witnesses
2 Cassel, Russell, Bennett, Rudloff and Gadgil.

3 **Q. Are these costs, including the allocated A&G costs, a legitimate and necessary**
4 **cost of providing service to its customers?**

5 A. Yes. A&G expenses for the 2023 test year include only the A&G costs that are
6 projected to be incurred in supporting FPUC's operations. The overall A&G costs in
7 the 2023 projected test year are projected based on historical costs, recent trends and
8 additional costs associated with increased business needs, which are necessary to
9 continue providing outstanding, safe and reliable service to FPUC's customers. The
10 projected costs include incremental costs as appropriate to address regulatory
11 changes, increased insurance expense given market conditions, to ensure protection
12 from cyber threats, to adapt to evolving climate change disclosure needs and to
13 ensure the Corporation's information technology systems to efficiently serve FPUC's
14 customers.

15 **Q. Then, please explain the comparison of FPUC's operations projected 2023 A&G**
16 **expenses to the normalized 2021.**

17 A. As mentioned above, A&G expenses for FPUC's operations are projected to increase
18 by \$6.4 million above the historic benchmark for 2021 of \$19.4 million. This
19 includes \$1.5 million in increased costs attributable to inflation and growth relative
20 to historical benchmark A&G expenses for 2021. The applicable inflation and
21 growth factor utilized for non-payroll and pay increase related costs used to project
22 these expenses can be found on MFR G-2 19e. In addition, to the trended increases
23 of historical expenses, a direct projection was also included for expenses necessary

1 to address certain market conditions, ensure compliance with regulatory changes and
2 continue to maintain safe and reliable operations for FPUC's operations. First, the
3 projection includes a higher level of outside services, which is driven primarily by
4 additional third-party satellite leak detection scans, increased information technology
5 costs to support various aspects of the business and additional third-party consulting
6 costs to comply with projected ESG compliance needs. Details associated to the
7 increase third-party satellite leak detection scans are included within the testimony of
8 Witness Bennett. Second in the 2023 projected year, there is a higher level of
9 injuries and damages costs attributable to higher insurance cost, increased self-
10 insurance needs based on historical claims and higher safety and damage prevention
11 costs. Third, the projection includes additional amortization expense associated with
12 the projected amortization of rate case expenses. Additional details on the total rate
13 case expense can be found on MFR C-13, and also addressed within Witness
14 Napier's testimony. Fourth, the projection includes an increase related to additional
15 positions detailed in the over and above adjustments and higher employee labor and
16 benefits costs along with increased pension expense associated with Florida Public
17 Utilities pension plan. The increased labor costs considered normal attrition rates
18 and include additional needs above current levels to address damage prevention
19 oversight, customer communication, ESG, employee training and development and
20 accounting and information technology needs. Additionally, as noted in Witness
21 Russell's testimony, increased pension costs as estimated by CUC's third party
22 actuary.

1 **Q. Please provide specific examples on how the expanded corporate A&G**
2 **functions provided by CUC benefit FPUC's customers?**

3 A. Expanded corporate A&G functions have benefited FPUC and its customers in many
4 different ways. Chesapeake's corporate communications team provides increased
5 awareness of the CUC and FPUC brand through emphasizing core values and
6 translating them into superior customer service. The communications team has
7 assisted FPUC in its effort to redesign the Company's website to enhance its look,
8 content and functionality. The goal of this project has been to more directly and
9 effectively engage customers, thereby allowing customers to obtain accurate and
10 more focused information through the website. For example, FPUC's customers can
11 utilize the website to make billing inquiries, request services, make payments, report
12 power outages and calculate energy savings opportunities. The redesign project has
13 also facilitated FPUC's initiatives to increase its engagement with customers and
14 communities, as well as employee satisfaction and training.

15 Business development is another example of the expanded corporate A&G functions
16 now available to FPUC. Business development assists the natural gas operations to
17 assess alternative fuel supply options and provides market research data. Business
18 development also coordinates the corporate-wide initiative to automate the
19 infrastructure mapping to increase efficiency and reliability of the Company's
20 system.

21 As the parent company of FPUC, the Corporation's management team and Board of
22 Directors bring increased oversight of FPUC's businesses and the management of its
23 operations. The Corporation's management is comprised of individuals with several

1 decades of energy and utility industry experience. In particular, CUC's President
2 and Chief Executive Officer, who also serves on the Board of Directors, has over 30
3 years of experience in the energy industry and has served in leadership positions for
4 several energy-based associations and organizations.

5 Additionally, a combination of different backgrounds, skills, experiences and
6 perspectives enables the Board, as a whole, to provide effective oversight of our
7 business operations, assess and respond to the ever-evolving business landscape, and
8 develop opportunities that contribute to societal advancement and create sustainable
9 long-term shareholder value. This includes backgrounds, skills and experiences as
10 disclosed in our Proxy Statement filed with the SEC in 2022, such as energy industry
11 experience, strategic planning and development, human capital management,
12 environmental, social and governance (or ESG), community stewardship, accounting
13 and finance, technology and cyber security, and others. The Board supports a culture
14 of diversity and inclusion which represents the communities we serve, with three
15 female directors, one African American director, and a director of Middle Eastern
16 descent serving on the Board. Five independent directors of the Board, as well as
17 CUC's Chief Executive Officer, have in-depth knowledge of the Florida economy
18 and market and have established relationships with colleagues and members of the
19 community throughout Florida. All of these examples of the expanded corporate
20 functions and services that have allowed FPUC to continue its effort to enhance
21 customer experience, improve employee education, and develop strategies, all of
22 which are for the direct benefit of our customers.

1 **Q. Why is it important that FPUC operations be allowed to recover the costs**
2 **associated with corporate A&G through base rates?**

3 A. The corporate A&G functions are an integral part of FPUC's ability to support its
4 operations, comply with legal, regulatory and other statutory requirements, finance
5 the necessary capital required to maintain and grow its business, provide superior
6 customer service, address complex financial and business issues and ensure the
7 appropriate level of management oversight. As it was previously mentioned, many
8 of the A&G functions previously performed by FPUC were combined with or
9 transferred to CUC's corporate office since the merger in 2009 to leverage
10 administrative resources across CUC's regulated operations, ensure quality and
11 efficiency in operating processes and increase access to technical resources to
12 support FPUC's natural gas customer base. Having A&G functions reside at the
13 corporate level allows the FPUC operations to focus on its day-to-day business of
14 providing safe and reliable natural gas service to its customers. By receiving support
15 from the corporate office, FPUC is able to utilize expanded resources increasing its
16 capability to provide a higher level of customer service, increased efficiency, and an
17 increased ability to handle more complex and challenging business and compliance
18 matters.

19 **Q. Does this conclude your testimony?**

20 A. Yes.



Writer's Direct Dial Number: (850) 521-1706
Writer's E-Mail Address: bkeating@gunster.com

October 19, 2022

BY E-FILING

Mr. Adam Teitzman, Clerk
Florida Public Service Commission
2540 Shumard Oak Boulevard
Tallahassee, FL 32399-0850

Re: Docket No. 20220067-GU: Petition for rate increase by Florida Public Utilities Company, Florida Division of Chesapeake Utilities Corporation, Florida Public Utilities Company - Fort Meade, and Florida Public Utilities Company - Indiantown Division.

Dear Mr. Teitzman:

Attached, for electronic filing, please find the Errata to the Direct Testimony of Michael Galtman, submitted on behalf of Florida Public Utilities Company and the Florida Division of Chesapeake Utilities Corporation.

Sincerely,

/s/Beth Keating

Beth Keating
Gunster, Yoakley & Stewart, P.A.
215 South Monroe St., Suite 601
Tallahassee, FL 32301
(850) 521-1706

cc.(Certificate of Service)

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Petition for rate increase by Florida Public Utilities Company, Florida Division of Chesapeake Utilities Corporation, Florida Public Utilities Company - Fort Meade, and Florida Public Utilities Company - Indiantown Division.

DOCKET NO. 20220067-GU

FILED: October 19, 2022

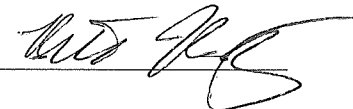
**FLORIDA PUBLIC UTILITIES COMPANY'S
ERRATA SHEET TO THE DIRECT TESTIMONY OF MICHAEL GALTMAN**

Florida Public Utilities Company, jointly with the Florida Division of Chesapeake Utilities Corporation, Florida Public Utilities Company - Fort Meade, and Florida Public Utilities Company - Indiantown Division, (jointly, "FPUC") hereby submits this Errata Sheet to correct the Direct Testimony of its witness, Michael Galtman, originally filed on May 24, 2022:

Direct Testimony

Witness Name	Page and Line Number	Correction
Michael Galtman	Page 13, Line 22	Change projected A&G expense from "\$25.8 million" to "\$25.7 million"

Respectfully submitted this 19th day of October, 2022,

By: 

Beth Keating
Greg Munson
Gunster, Yoakley & Stewart, P.A.
215 South Monroe St., Suite 601
Tallahassee, FL 32301
(850) 521-1706

Attorneys for Florida Public Utilities Company

CERTIFICATE OF SERVICE


I hereby certify that a true and correct copy of the foregoing filing has been served by Email this 19th day of October, 2022, upon the following:

Richard Gentry
P. Christensen
Office of Public Counsel
c/o The Florida Legislature
111 W. Madison Street, Room 812
Tallahassee, FL 32399-1400
Gentry.Richard@leg.state.fl.us
Christensen.patty@leg.state.fl.us

Jennifer Crawford
Ryan Sandy
2540 Shumard Oak Blvd.
Tallahassee, FL 32399
jcrawfor@psc.state.fl.us
rsandy@psc.state.fl.us

Jon C. Moyle, Jr./Karen A. Putnal
c/o Moyle Law Firm
118 North Gadsden Street
Tallahassee FL 32301
jmoyle@moylelaw.com
kputnal@moylelaw.com
mqualls@moylelaw.com

Mike Cassel
Florida Public Utilities Company
208 Wildlight Ave.
Yulee, FL 32097
mcassel@fpuc.com



Beth Keating, Esquire
Florida Bar No. 0022756
Gunster Law Firm
215 South Monroe Street
Suite 601
Tallahassee, FL 32301

Attorneys for Florida Public Utilities Company

1 BY MS. KEATING:

2 Q Mr. Galtman, you did also cause to be prepared
3 and filed with your direct testimony Exhibit MG-1?

4 A I did.

5 Q Do you have any changes or corrections to that
6 exhibit?

7 A I do not.

8 MS. KEATING: Okay. Mr. Chairman, I believe
9 Mr. Galtman's Exhibit MG-1 is already marked as
10 Exhibit 6.

11 CHAIRMAN FAY: 6, yep, it is.

12 MS. KEATING: Okay.

13 BY MS. KEATING:

14 Q Mr. Galtman, did you prepare a summary of your
15 direct testimony?

16 A I did.

17 Q Would you please go ahead and present that?

18 A Great.

19 Good afternoon, Commissioners. I appreciate
20 the opportunity to address you today. The primary
21 purpose of my direct testimony is to discuss the
22 accounting for administrative and general expenses as
23 well as the projected amounts in this case.

24 Since prior rate cases, the various
25 requirements of operating as both a regulated utility

1 and a publicly traded company have continued to evolve.
2 Two recent examples of this include the proposals by the
3 SEC to increase accounting and disclosure among climate
4 risk and cybersecurity, as well as the recent tax law
5 changes passed by the Biden Administration.

6 In order to continuously adapt these new
7 requirements impacting our business, while prudently
8 managing operating costs, Chesapeake Utilities'
9 operating -- accounting organization, excuse me --
10 operates under a shared service model, which serves to
11 support a higher level of technical experience,
12 increased operating efficiency that ensures the most
13 effective internal control environment.

14 Additionally, this model provides a broader
15 platform for employee development, which is critical in
16 this labor market to attract and retain qualified
17 employees. The shared service model is also utilized by
18 a number of administrative and general functions within
19 Chesapeake Utilities.

20 When accounting for administrative and general
21 expenses, they are either directly recorded based on the
22 services performed, or allocated based on the services
23 performed.

24 Our cost allocation manual is designed to only
25 assign costs to the specific business units that are

1 receiving the service. And we will continuously ensure
2 that when reviewing the methodologies at least annually
3 when significant changes occur.

4 Included in the company's projections is 25
5 million of A&G expenses. In developing these estimates,
6 we considered historical spending levels adjusted for
7 nonrecurring or one-time items, and considered market
8 factors that we expect to influence our operating costs
9 in the future. This approach was intended to ensure
10 that only appropriate, prudently incurred expenses were
11 considered in our projections.

12 In conclusion, Commissioners, our
13 administrative and general functions are an integral
14 part of the company's ability to support our operations,
15 comply with various technical requirements, finance the
16 growing demand for natural gas infrastructure, and
17 provide superior customer service to all of our
18 customers. Our approach to centralizing these functions
19 under a share service model is the most effective way to
20 appropriately manage those costs without sacrificing
21 service.

22 For all these reasons, I believe the
23 administrative and general expenses included in our
24 projection are prudent and necessary costs of the
25 business.

1 Thank you for your time today.

2 **Q Thank you, Mr. Galtman.**

3 MS. KEATING: Mr. Chairman, the witness is
4 tendered for cross.

5 CHAIRMAN FAY: Thank you.

6 Mr. Rehwinkel, whenever you are ready.

7 MR. REHWINKEL: Yes, thank you.

8 EXAMINATION

9 BY MR. REHWINKEL:

10 **Q Good afternoon, Mr. Galtman.**

11 A Good afternoon.

12 **Q Did you bring a copy of your errata?**

13 A I did.

14 **Q Let's get this out of the way.**

15 **Can you explain the one edit -- or change that**
16 **you have on page 13, line 22?**

17 A Yes. Going through the discovery process,
18 there were a number of expenses that were identified to
19 be changes that were needed, and that's what's reflected
20 in the change from the 25.8, which was originally
21 reported, down to the 25.7.

22 **Q Okay. Is there any one thing that drove that?**

23 A There is three or four things that are of a
24 small magnitude that are driving that change.

25 **Q Okay. You are a Senior Vice-President and the**

1 Chief Accounting Officer of CUC, the parent, correct?

2 A Yes, sir.

3 Q And I think it's revealed in your testimony
4 that you have an accounting and a finance background,
5 and you are a CPA, right, in Pennsylvania?

6 A Yes, I am.

7 Q And when -- if I say CUC, that's Chesapeake
8 Utilities Corporation, we understand each other?

9 A Correct.

10 Q When CUC acquired Florida Public Utilities
11 Company, it recorded an acquisition adjustment, correct?

12 A Correct.

13 Q In addition to the four Florida LDCs and
14 Florida electric division, CUC has unregulated
15 businesses such as propane distribution, propane
16 wholesale marketing and some transmission businesses,
17 correct?

18 A Yes, we do.

19 Q Do you agree that it's important from a
20 regulatory perspective to ensure that the costs,
21 included A&G costs being paid by ratepayers of the four
22 Florida regulated gas distribution utilities are not
23 subsidizing CUC's other nonregulated operations?

24 A I believe that the costs that are being passed
25 through to the Florida natural gas division should be

1 for the services that are provided, and any business
2 unit within Chesapeake should receive the costs for the
3 services they are providing.

4 **Q So was that a yes, that subsidies should not**
5 **be provided by regulated customers of a regulated FPUC**
6 **to unregulated CUC subsidiaries?**

7 A Yes. But the word subsidy is not something
8 that I -- I think about when I am doing it. I think
9 about allocating costs to the appropriate business unit.

10 **Q Okay. And I think, as you said in your**
11 **summary, you support the -- you testify in support of**
12 **the A&G expenses in this case, correct?**

13 A Yes, I am.

14 **Q And I believe you testify in support of the**
15 **proposed A&G budget, is that right?**

16 A Yes.

17 **Q And you also state that the A&G costs included**
18 **in that budget are legitimate and necessary, is that**
19 **right?**

20 A Correct.

21 MR. REHWINKEL: Mr. Chairman, I guess we
22 didn't -- I gave staff the exhibits. I have two
23 exhibits that I would like to distribute.

24 CHAIRMAN FAY: Okay. We will have them
25 distributed right now.

1 MR. REHWINKEL: Okay.

2 CHAIRMAN FAY: And any reference to the MFR,
3 any schedules on this witness?

4 MR. REHWINKEL: I don't believe so.

5 CHAIRMAN FAY: Okay.

6 MR. REHWINKEL: I think Ms. Napier is next in
7 that.

8 CHAIRMAN FAY: Mr. Galtman, you don't have a
9 copy of the exhibits he is speaking of yet, do you?

10 THE WITNESS: I do not, Chairman.

11 CHAIRMAN FAY: Thank you. Mr. Rehwinkel,
12 what's the exhibit title that you want us to start
13 with?

14 MR. REHWINKEL: Yes, the -- I think the center
15 document is Florida Public Utilities Company
16 Response to OPC's Fifth Set of Interrogatories, if
17 I could get a number for that.

18 CHAIRMAN FAY: Okay. That will be 116.

19 MR. REHWINKEL: 117 I think.

20 CHAIRMAN FAY: I think we only put --

21 MR. REHWINKEL: We identified 116, but I just
22 didn't move it in.

23 CHAIRMAN FAY: Okay.

24 MR. REHWINKEL: I think Ms. Helton has trained
25 me that that's the way to do it.

1 CHAIRMAN FAY: I don't think --

2 MS. HELTON: Yes. That's the way we do it,
3 Mr. Chairman.

4 MR. SANDY: And if I may, I believe this is
5 already marked as an exhibit as 113 on the CEL.

6 MR. REHWINKEL: Okay. Yeah, I will use -- I
7 have asked it to be identified -- given a number
8 for identification. Whether we move it in or not,
9 it's just easier to use it like this, I think.

10 CHAIRMAN FAY: Okay. Well, that's fine.

11 MR. REHWINKEL: Yeah, it is on the CEL.

12 CHAIRMAN FAY: Okay.

13 (Whereupon, Exhibit No. 117 was marked for
14 identification.)

15 BY MR. REHWINKEL:

16 Q Mr. Galtman, do you have a copy of what's
17 identified -- what's been numbered for identification as
18 Exhibit 117?

19 A I don't have -- the two exhibits I have in
20 front of me don't have numbers on them.

21 Q Okay. So the fifth set of interrogatory
22 responses?

23 A Yes, I have a copy of this.

24 Q That's 117, if you want to note it just in
25 case I go back and forth.

1 **Are you familiar, generally, with this**
2 **document?**

3 A If you give me a second to take a look at it.

4 Q **Yes.**

5 A Yes, I am familiar with it.

6 Q **Okay. And is that because some of the**
7 **responses in here were sponsored by you?**

8 A Yes, they were.

9 Q **On page seven, if you could turn to that page,**
10 **and if you would like to go back to page six and review**
11 **the question before I ask you anything from this**
12 **response, I will wait.**

13 A I am sorry, are you asking for the -- I have a
14 question on the top of page seven?

15 Q **I was going to ask you about 159B response**
16 **which is on page seven.**

17 A Okay. I have that.

18 Q **Okay. Would you agree that in your response,**
19 **the response that you sponsored to Interrogatory 159B,**
20 **that you list costs that can be charged or credited with**
21 **funds advanced or borrowed from affiliates?**

22 A Can you ask that question again?

23 Q **Yes. If you look on the bottom half of the**
24 **answer here, you list various types of costs, would you**
25 **agree with that?**

1 A Yes.

2 Q And would you agree that these costs are the
3 type that can either be debited or credited to accounts
4 payable or accounts receivable associated or affiliated
5 companies?

6 A Yes, general -- they were general examples of
7 how we utilized the shared service model, and what flows
8 through our affiliated accounts payable account.

9 Q Okay. And would you agree that some of these
10 costs that flow through these payables or receivables
11 ultimately are recorded in the A&G accounts of the
12 income statement of had FPUC?

13 A To the extent that the other side of the entry
14 when we are recording these costs that they are
15 associated with A&G, yes, they would be recorded through
16 those accounts.

17 Q Okay. In a general sense, would the dollars
18 that flow through the accounts payable -- well, I am
19 asking you from the FPUC perspective. So if there is an
20 accounts payable associated companies, or accounts
21 receivable associated companies, sometimes they use
22 affiliated but it's the same thing, right?

23 A There is a singular accounting presentation I
24 think you are referring to, whether it's a receivable or
25 payable, it's all flowing through there. But generally

1 it would be a payable, because we are operating under a
2 centralized cash management program.

3 Q Okay. Those funds could represent borrowing
4 or advancing funds to an affiliated company, correct?

5 I -- let me strike that and ask is it a different way.

6 The debits or credits to those accounts could
7 represent borrowings or advances, borrowings from or
8 advances to affiliated companies, correct?

9 A When you are asking it in that context,
10 whether it's a debit or a credit, it represents a
11 payable or a receivable.

12 Q Okay. You reference in the answer here on
13 page seven, about the fourth line down, there is a file
14 name is OPC ROG 159B, do you see that?

15 A I do.

16 Q And if you turn to, there is numbered pages,
17 24 at the bottom of these responses. And they go
18 through 24, and then there are two declarations, one of
19 which is yours. Do you see that?

20 A I do.

21 Q Okay. And after the declaration page, I have
22 included what I represent to you is the file that
23 results when you print out that OPC ROG 159B; do you
24 agree with that?

25 A Just to clarify, you are talking about the

1 page that's got the title at the top Balances Per Ledger
2 for FM Division?

3 Q That's correct.

4 A Correct. Yes.

5 Q What this page shows are -- well, let's look
6 at this. If there is a parentheses around an amount,
7 this would be a liability or a credit balance, is that
8 right?

9 A That's correct.

10 Q And so -- and then the ones without are debits
11 or receivables?

12 A Yes, that's correct.

13 Q Okay. So this is a document that shows, I
14 believe it's the year-end, the year-end balance, net
15 balance of 95,637,954, that is the netting of all of
16 these debits and credits above that; is that right?

17 A Yes, I believe that's the math.

18 Q Okay. Now, this shows transactions with
19 affiliates, correct?

20 A Yes, it does.

21 Q Okay. And can you tell me is -- I guess IC is
22 intercompany?

23 A Yes.

24 Q Okay. And if you look at the Aspire Energy
25 Ohio, LLC.

1 A Yes.

2 Q That says intercompany, and I believe it's --
3 I can't tell whether it's the -- I think it's just the
4 2,399 number if my eyes line up right?

5 A Yes.

6 Q Okay. This shows that there is a receivable
7 from Aspire Energy of Ohio, LLC, recorded on FPUC's
8 books, right?

9 A Yes, there is.

10 Q And is as Aspire Energy a regulated or
11 unregulated subsidiary of CUC?

12 A It's an unregulated natural gas pipeline.

13 Q Okay. So this represents some kind of
14 transaction where FPUC is owed money by Aspire Energy --
15 Aspire Energy of Ohio?

16 A Putting it in a debit position, it would
17 represent that, yes.

18 Q Okay.

19 A The thing I would say about that, though, is
20 we regularly have, you know, as a company operating
21 under a shared service model for A&G, but we also have
22 operational folks that net support various parts of the
23 business in a vertically integrated fashion, and so at
24 times, there are things done across the organization.
25 So to the extent there is an efficiency that's gained by

1 recording a cost on one legal entity and then billing
2 the other entity back, that could create a situation
3 like that.

4 Q Okay. So Delmarva Natural Gas is regulated,
5 right?

6 A Yes, sir.

7 Q What does Florida represent there?

8 A These are -- these are codes that we use to
9 make them a little bit more intuitive. So my guess
10 would be it's one of our Florida -- we have various
11 companies within our ledger, and it's something related
12 to Florida.

13 Q Okay. Do you know whether that's regulated or
14 unregulated?

15 A I don't know off the top of my head for that
16 one because it doesn't have the code that I am used to
17 seeing.

18 Q Okay. FPU Allocation group, or ALOC group,
19 that's a regulated transaction, right?

20 A They are different cuts within the ledger, and
21 they would be shared between regulated and unregulated.

22 Q Okay. And then we've already talked about
23 Aspire. Central Florida Gas is a regulated entity,
24 right?

25 A Correct.

1 **Q CU, is that Chesapeake Utilities?**

2 A It's the -- Chesapeake Utilities is the --
3 bear with me one second. Let me make sure I am lined up
4 here because I can't see the debit lines. Yes, that's
5 CU the parents.

6 **Q Okay. And that's the -- this is a credit, so**
7 **this is an accounts payable --**

8 A Correct.

9 **Q -- to the parent?**

10 A Yes.

11 **Q All right. And then Eastern Shore, is that a**
12 **regulated entity?**

13 A Yes.

14 **Q And then we see FPU corporate parent. How is**
15 **that different than CU?**

16 A We have companies established that are set up
17 for our corporate locations in Florida --

18 **Q Okay.**

19 A -- which are shared between both regulated and
20 unregulated businesses.

21 CHAIRMAN FAY: Mr. Rehwinkel, would you like
22 him just to identify the unregulated entities
23 within this list?

24 MR. REHWINKEL: Yes, that's what I am trying
25 to do, yeah.

1 CHAIRMAN FAY: Okay.

2 BY MR. REHWINKEL:

3 Q So FPU electric we know is regulated. Flo-Gas
4 is unregulated, right?

5 A Yes.

6 Q FPU Indiantown, we know that's regulated.
7 What is FPU M&J?

8 A Off the top of my head, I don't know.

9 Q Okay. FPU Natural Gas regulated?

10 A Yes, regulated.

11 Q Fort Meade is regulated?

12 A Yes.

13 Q And then what is Sharp Energy?

14 A Unregulated.

15 Q Okay. So are any of the four Florida
16 regulated gas distribution utilities periodically
17 lending or providing money cost-free for the use by
18 CUC's nonregulated businesses under these type of
19 transactions?

20 A No, they are not lending money.

21 Q Is there a carrying or financing charge on
22 these various payables and receivables?

23 A No, there is not.

24 Q If there was to be an accounts receivable of
25 associated companies on the books of any of the four

1 Florida Gas distribution utilities, that -- couldn't
2 that indicate that there was -- has been a loan from one
3 of the Florida utilities to another affiliated entity?

4 A No, it would not represent that.

5 Q Could you say the last part of that?

6 A No, it would not represent that.

7 Q You are saying it could not represent it
8 either?

9 A No, it wouldn't.

10 Q And why is that?

11 A Because we -- again, we manage the
12 subsidiaries through a centralized cash management
13 program, which has disbursements going out the door
14 through centralized accounts and we leverage the
15 intercompany accounts to facilitate the accounting and
16 get the appropriate entries recorded to the respective
17 entity's books.

18 These are just mainly ways for us to
19 facilitate movement of activity between the various
20 units, and to gain some efficiency to the extent we are
21 paying out of -- you know, we are initially booking it,
22 or somebody within the organization is incurring a cost
23 that benefits all. They could record it in one spot,
24 and then there is intercompany transactions to get it
25 recorded properly on the respective business unit books.

1 Q Would it -- would you -- would it also be your
2 testimony that, likewise, that there could not be a loan
3 to one of the Florida utilities from another affiliated
4 entity under these payable and receivable transactions?

5 A No, because when you -- to the extent it was a
6 loan, we would need to have some type of -- there is an
7 offset to the account. All of these accounts have to
8 have some level of offset.

9 So for example, if we were loaning it, we
10 would have to, you know, debit the receivable and then
11 credit something on Florida Public Utility's books, and
12 we don't have anything to -- that would create a
13 variance that would stick out.

14 So for example, if Florida public utilities
15 were to pay \$100,000 invoice for some consulting service
16 that was intended to be shared with the rest of the
17 organization and they needed to be out -- somebody else
18 needed, in the organization, needed to pay half of that.
19 When we book that initially, you would record that
20 expense for the consulting service and credit it to
21 accounts payable with the parent company because they
22 are going to pay it. In order to move that off, FPU
23 doesn't need to have that \$100,000 expense. And so in
24 order to bring that back down to a \$50,000, the portion
25 that's attributable to them, we would need to credit

1 that account and move the offset as a debit receivable
2 from the other organization within Chesapeake.

3 Q So when I am looking at this 278,698,272, this
4 is a very large credit balance, right? I guess it's in
5 the eye of the beholder but --

6 A In terms of the numbers on the page, yes, it's
7 a large number.

8 Q Okay. So this is not likely to be invoices
9 and whatnot like that. This is largely -- this is
10 likely to represent large investments by the parent and
11 the subsidiary, right?

12 A What this would probably -- more -- most
13 likely represent is the accumulation of all operating
14 expenses being paid, capital be invested, anything that
15 was effectively being done for the business and was
16 participating in the cash management program.

17 Q So as Chief Accounting Officer Of CUC, you are
18 familiar with how had the company accounts for its
19 long-term debt and short-term debt?

20 A I am.

21 Q And is it correct that all long-term and
22 short-term debt for CUC, and for the four Florida LDCs,
23 is recorded on the books of the parent, CUC?

24 A Yes.

25 Let me clarify that. We do have -- for one of

1 our unregulated businesses, we have an equipment
2 financing loan less than \$10 million that was secured by
3 certain unregulated assets, and that is specific to one
4 subsidiary.

5 **Q Okay. That's the Marlin?**

6 A The bounce -- yes, sir.

7 **Q What is your understanding of what third-party**
8 **debt is?**

9 A Third-party debt, as it's described in some of
10 our documents, was intended to mean the borrower. It's
11 debt with an outside party, so outside of the Chesapeake
12 consolidation, where you are listed as a specific
13 borrower on the loan.

14 **Q Okay. And it's your testimony of -- that**
15 **there is no third-party debt on the books of any of the**
16 **four FPUC LDCs?**

17 A Yes. That's correct.

18 **Q And is it correct that none of the four FPUC**
19 **gas distribution utilities are borrowers under any of**
20 **CUC's current debt instruments?**

21 A Yes. That's my understanding.

22 **Q And it's also true, though, that CUC**
23 **participates in a \$400 million credit facility, right?**

24 A Yes.

25 **Q And can you just tell the Commission briefly**

1 what a credit facility is?

2 A We have a -- we have a credit facility that's
3 available for short-term borrowing needs. It's made up
4 of \$200 million, 364-day line, and then we have a longer
5 term line that is the balance of the 200 million.

6 Q And we talked about this briefly when we were
7 going through this roll-up to the \$95 million credit
8 here, centralized cash management is what you were
9 referring to there?

10 A Yes.

11 Q And that means that cash can flow from one
12 entity to another, and CUC tracks that by using an
13 account called accounts payable to associated companies?

14 A Yes.

15 Q Now, is it correct that no interest or
16 financing costs or carrying charges are charged or
17 recorded on the Florida business unit LDC books related
18 to the accounts payable to associated company balances?

19 A Yes. That's correct.

20 Q So the four Florida LDCs could be using funds
21 that were supplied by another source in the CUC
22 corporate group, and the LDCs would account for that by
23 having a liability -- hosting a liability for accounts
24 payable to associated company balances, right?

25 A I am sorry, I got a little jumbled in your

1 question. Could you do it again?

2 Q So the four Florida LDCs could be using funds
3 that were supplied by another source in the CUC
4 corporate organization or umbrella, and the LDCs would
5 account for that by having a liability for accounts
6 payable to associated company?

7 A Yes, to the extent anything that's flowing
8 through the books of the books of Florida Public
9 Utilities' Companies, to the extent that they are
10 utilizing the cash management program, yes, that's going
11 to result in an offsetting payable.

12 Q So this liability, this 95,637,000 in Exhibit
13 117, it reflects money owed by the Florida LDCs to
14 affiliates, including the parent, CUC, right?

15 A No. The only company that's reflected here, I
16 believe, is FPU only. It does not include the other
17 three divisions that are under discussion.

18 Q Okay. I apologize.

19 If we just limit it to FPUC, would the answer
20 be yes?

21 A Yes. This is the accumulation of all the
22 payable activity that flowed through Florida Public
23 Utilities as of year-end '21 for the respective
24 entities.

25 Q Okay. And you may have already answered this

1 in one of your answers to me, but you would agree that
2 accounting uses two-sided journal entries, where there
3 is a credit and a debit, and both credits and debits in
4 each journal entry must add up to the same total, right?

5 A Yes, sir.

6 Q And on the balance sheet of the Florida LDCs
7 for accounts payable to associated companies are being
8 recorded and reported as a liability, or accounts
9 payable, and there is no interest charged on or recorded
10 relative to that balance; is that right?

11 A Yes. There is no interest being charged as
12 part of this.

13 Q Would you agree in principle that if there is
14 no interest cost on an accounts payable liability, then
15 no cost rate, interest cost or common equity return on
16 those amounts should be charged to or recovered from
17 ratepayers?

18 A No, I wouldn't.

19 Q And why would you disagree with that?

20 A It's part of the -- you know, FPU is a
21 stand-alone entity, and the associated companies. They
22 do not have any access to additional liquidity. They
23 are leveraging the Chesapeake Utilities' short-term
24 revolver borrowing capacity, equity offering, et cetera.

25 Q So what is the -- how -- how -- what carrying

1 **costs should be associated with these accounts payables?**

2 A I believe the carrying costs should be that of
3 the parent.

4 **Q Is it equity, or debt, or a mixture of both?**

5 A It would be a mixture of both.

6 MR. REHWINKEL: I had a question from the
7 MFRs, but I think I can do that with another
8 witness, so we can get this sorted out before I do
9 that, so --

10 CHAIRMAN FAY: Did you have anything else, Mr.
11 Rehwinkel?

12 MR. REHWINKEL: Yes. I am trying to slim this
13 down here --

14 CHAIRMAN FAY: Okay.

15 MR. REHWINKEL: -- Mr. Chairman, excuse me.

16 CHAIRMAN FAY: Okay.

17 BY MR. REHWINKEL:

18 **Q Mr. Galtman, I just want to ask you a question**
19 **about the next exhibit.**

20 MR. REHWINKEL: Mr. Chairman, I would ask this
21 be identified, give it a number of for
22 identification, it would be 118.

23 CHAIRMAN FAY: Okay. 118.

24 (Whereupon, Exhibit No. 118 was marked for
25 identification.)

1 MR. REHWINKEL: And this is the Chesapeake
2 Utilities Corporation Form 10Q Second Quarter 2022.

3 BY MR. REHWINKEL:

4 Q Do you have that document?

5 A Yes, I do.

6 Q On page two of your testimony, you indicate
7 that part of your responsibility includes general
8 accounting, business unit accounting and SEC reporting,
9 is that right?

10 A Yes, that's correct.

11 Q In that role, are -- do you have a significant
12 -- play a significant role in the preparation of the SEC
13 filings, like the annual report, 10K and the quarterly
14 reports called the 10Q?

15 A I am part of the review process, and my teams
16 have overall responsibility for that. Yes.

17 Q Okay. The document that I have passed out,
18 would you agree -- you would accept that my
19 representation that I printed it out, albeit in color,
20 from your investor relations portion of your website,
21 and that it is your second quarter form 10Q, filed on
22 August 3rd?

23 A Yes, it looks to be, without checking every
24 page, yea, it looks to be what comes down from the
25 website.

1 Q Thank you for courting me that.

2 The last page has Beth Cooper's signature and
3 August 3rd, right?

4 A Yes, sir.

5 Q And Beth Cooper is?

6 A Beth is our -- our -- the Senior
7 Vice-President -- or Executive Vice-President and CFO
8 for Chesapeake Utilities.

9 Q Would you agree with me that this document,
10 the 10Q, represents the most recent formal official
11 financial presentation made and filed with the SEC by
12 CUC?

13 A I am only pausing because I am trying to think
14 if we had any investor meetings. But in general, the
15 SEC filing, yes, would be the most recent publicly
16 available information for the corporation.

17 Q Okay. So when you have an investor meeting
18 you make a different type of filing that just puts the
19 investor meeting dec, or whatever, on the public domain,
20 right?

21 A Yes. To the extent that we do something where
22 we are going out and filing -- or have an investor
23 meeting, we may file a investor dec with materials that
24 would also get filed, not only under a 10Q, but would
25 get filed under a Form 8K with the SEC.

1 Q And apart from that, this is the most recent
2 financial filed with the S -- comprehensive financial
3 statement filed with the SEC, right?

4 A Yes. This is the latest file for the -- for
5 the financial results for the parent.

6 Q And would you agree, this document contains
7 accurate information about the business segments of CUC?

8 A Yes.

9 Q All right. Just your -- I just wanted to ask
10 you briefly about the IRA, and the, what is it, the
11 Inflation Reduction Act, the August 22nd -- August 2020
12 tax law changes. Are you familiar with those generally?

13 A Generally. Yes.

14 Q Okay. And in your response -- your role as --
15 you are responsible for the tax accounting for CUC?

16 A Yes, the tax group reports to me.

17 Q Okay. And on page five, line 13 through 14,
18 you mention President Biden's tax proposal, correct, in
19 your testimony? Page five, lines 13 through 14.

20 A Yes.

21 Q To your knowledge, did the company update any
22 of its testimony or MFR filings to reflect any impact
23 from that act?

24 A I don't believe we did, but I am not 100
25 percent sure, but I don't believe we did.

1 Q To your knowledge, is -- are you aware of any
2 impacts that that act would have on your regulated cost
3 of service?

4 A At this point, no; but it continues to be
5 something that we are studying as the act was just
6 implemented, and there is parts and pieces of it that
7 continue to be written into law, and so we are trying to
8 continuously evaluate what the impacts would be to the
9 business.

10 Q Okay. So at this point, would it be fair to
11 say that it's your testimony that there are no impacts
12 that the company believes should be reflected in the
13 revenue requirement decided in this case?

14 A No, not at this point, I don't believe so.

15 Q Given that the law passed prior to this
16 hearing, and that you -- the company hasn't identified
17 any adjustments, would you agree that, if adopted, the
18 tax mechanism that's contained in the company's filing
19 would only apply prospectively to changes in the tax law
20 in the future that you are not aware of today?

21 A I am sorry, can you rephrase that again?

22 Q Yeah.

23 If the tax mechanism that you are asking for
24 approval in this case is adopted by the Commission,
25 would it apply only to new tax provisions that you --

1 **that are not known to the company today?**

2 A I guess it would depend on what's approved by
3 the Commission. I mean, when we take a look at how to
4 apply our tax accounting, you know, the regulatory
5 approval and the regulatory construct is something that
6 we need to consider, and so it would -- it would depend
7 on the facts and circumstances.

8 Q **So more specifically, are -- could -- if the**
9 **tax proposal you seek is approved, could it apply to the**
10 **IRA?**

11 A In the current form now, I don't believe that
12 it would, at least in terms of the income tax.

13 The IRA right now contains a provision that
14 would change your corporate income tax rate that has a
15 triggering mechanism on your total income, which is
16 significantly above the income that impacts Chesapeake
17 Utilities currently.

18 Q **On page three, you provide -- you testified**
19 **that you provide support for some of the historical and**
20 **projected data included in the MFRs, is that right?**

21 A You are back on the direct testimony now?

22 Q **Yes. And I am done with the tax stuff. And I**
23 **am looking specifically at lines two and three of**
24 **your --**

25 A You said page three?

1 Q Page three. Yes, sir.

2 A Two and three?

3 Q Yes.

4 A I am there.

5 Q Okay. You testified that you provide support
6 for some of the historical and projected data that's
7 included in the MFRs?

8 A Yes.

9 Q And that would include A&G expenses -- A&G?

10 A Yes, sir.

11 Q Okay. And is it your testimony that the A&G
12 expenses projected for 2022 and the 2023 test year are
13 accurate such that the test year is representative of
14 the operations of the company for the time in which
15 rates will be in effect?

16 A I think my testimony reflects that 2021 was
17 based on our historical book expenses, and then as we
18 projected through, we considered the things that I
19 mentioned earlier. We considered our historical levels
20 of spending, recurring items that needed to be adjusted,
21 as well as projected expenses we anticipated would be
22 impacting the business.

23 Q Is so my question -- I appreciate that. My
24 question was, is it your testimony that those forecast
25 budgeted expenses for '22 and '23 are projected and

1 budgeted are -- can be relied on by the Commission as
2 being representative of the operations of the company
3 for the time rates will be in effect?

4 A Yes, I think that's correct, subject to the
5 adjustments that we filed with the errata.

6 Q Okay. And on pages 13 through 15 --

7 A In direct testimony?

8 Q Yes, sir. You state that the budgeted A&G,
9 that these expenses, the budgeted A&G expenses are
10 legitimate and necessary, is that right?

11 A I believe that to be the case. I'm just --
12 are you referring to a certain line? I just want to
13 make sure that I am --

14 Q Yeah, I was trying to shortcut it, but let's
15 go ahead and get that line.

16 I have been encouraged to go paperless.
17 Although, you can see with all this paper I haven't
18 accomplished that, but I am trying to do it
19 electronically.

20 So if you will look on page 15, lines three
21 and four and five. Are these costs including allocated
22 A&G costs a legitimate and necessary cost to providing
23 service to its customers? Yes.

24 Do you see that?

25 A Yes.

1 Q And I believe in your direct testimony, going
2 back to page four, lines four through six, you testify
3 you were involved in the modeling related to mergers and
4 acquisitions?

5 A That's correct. I have responsibility for the
6 group that does the modeling for deals.

7 Q Okay. If there were any merger or acquisition
8 activities going on that would impact the operations or
9 costs allocated to FPUC, you would be in a position to
10 know about it in your job?

11 A Generally, yes.

12 Q Okay. Is it your testimony that there are no
13 mergers or acquisitions that are under consideration
14 involving the operations of FPUC, or the costs allocated
15 to it, that would have the potential to affect the level
16 of A&G expenses shown in the test year?

17 A There are no acquisitions that are being
18 contemplated that are reflected in these costs.

19 Q Are there any that could affect these costs
20 and their representative nature?

21 A We -- our fiduciary duty, we are always
22 looking at opportunities across the organization, not
23 just within the Florida businesses. And so to the
24 extent that we have, for example, an unregulated
25 acquisition opportunity that we invest in, that could

1 impact the cost structure the same way a large regulated
2 acquisition could as well.

3 Q Okay. So what I am trying to understand for
4 the record is I don't want to know what you are doing,
5 because I am not entitled to know that for one thing. I
6 just want to know while you are on the stand here if you
7 are aware of anything that the Commission should be
8 aware of that would affect the expenses that they are
9 approving in this case in terms of mergers and
10 acquisitions?

11 A No. Nothing at all.

12 Q Okay. Mr. Galtman, I appreciate your time.
13 Thank you. That's all the questions I have.

14 A Thank you, sir.

15 CHAIRMAN FAY: Thank you, Mr. Rehwinkel.
16 Staff?

17 MR. SANDY: No cross.

18 CHAIRMAN FAY: Okay. Commissioners?
19 Redirect?

20 MS. KEATING: No redirect.

21 CHAIRMAN FAY: All right. We will enter
22 Exhibit No. 6 and then 117 and 118.

23 MR. REHWINKEL: Mr. Chairman, I will -- I will
24 move Exhibit 118. Mr. Sandy is correct in pointing
25 out that 113 is already in the record, so I don't

1 really need to move this.

2 CHAIRMAN FAY: Okay.

3 MR. REHWINKEL: I would just ask the witnesses
4 to hold -- just to leave it up at the -- and I may
5 ask from this document for convenience --

6 CHAIRMAN FAY: Okay.

7 MR. REHWINKEL: -- with the other witnesses as
8 we go forward.

9 CHAIRMAN FAY: That's fine.

10 MR. REHWINKEL: So just 118 is all I am
11 moving.

12 CHAIRMAN FAY: Okay. Without objection?

13 MS. KEATING: No objection.

14 CHAIRMAN FAY: Okay. Show that entered.

15 (Whereupon, Exhibit Nos. 6 & 118 were received
16 into evidence.)

17 CHAIRMAN FAY: All right. Ms. Keating.

18 MS. KEATING: And just to be clear, we moved
19 6?

20 CHAIRMAN FAY: Correct, yes, without
21 objection.

22 MS. KEATING: Okay.

23 CHAIRMAN FAY: Okay. Yep.

24 All right. Ms. Keating, your witness.

25 MS. KEATING: Mr. Chairman, may Mr. Galtman be

1 excused?

2 CHAIRMAN FAY: You are excused for now, Mr.

3 Galtman.

4 THE WITNESS: Thank you.

5 CHAIRMAN FAY: Thank you.

6 (Transcript continues in sequence in Volume

7 2.)

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CERTIFICATE OF REPORTER

STATE OF FLORIDA)
COUNTY OF LEON)

I, DEBRA KRICK, Court Reporter, do hereby certify that the foregoing proceeding was heard at the time and place herein stated.

IT IS FURTHER CERTIFIED that I stenographically reported the said proceedings; that the same has been transcribed under my direct supervision; and that this transcript constitutes a true transcription of my notes of said proceedings.

I FURTHER CERTIFY that I am not a relative, employee, attorney or counsel of any of the parties, nor am I a relative or employee of any of the parties' attorney or counsel connected with the action, nor am I financially interested in the action.

DATED this 31st day of October, 2022.



DEBRA R. KRICK
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