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PAUL RENNER
Speaker of the House of
Representatives

June 21, 2024

Adam J. Teitzman, Commission Clerk Florida Public Service Commission 2540 Shumard Oak Boulevard Tallahassee, Florida 32399-0850

Re: Docket No. 20240025 - EI

Dear Mr. Teitzman,

Please find enclosed for filing in the above referenced docket the **non-confidential** Direct Testimony and Exhibits of David E. Dismukes, Ph.D. Counsel for DEF has reviewed Dr. Dismukes' testimony and exhibits and confirmed that they do not contain information that DEF considers to be confidential.

If you have any questions or concerns; please do not hesitate to contact me. Thank you for your assistance in this matter.

Sincerely,

Walter Trierweiler Public Counsel

/s/ Mary A. Wessling
Mary A. Wessling
Associate Public Counsel
Florida Bar No. 093590

CERTIFICATE OF SERVICE DOCKET NO. 20240025-EI

I HEREBY CERTIFY that a true and correct copy of the foregoing has been furnished by electronic mail on this 21st day of June, 2024, to the following:

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BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In Re: Petition for rate increase by Duke Energy Florida, LLC. Docket No. 20240025-EI

FILED: June 11, 2024

DIRECT TESTIMONY

OF

DAVID E. DISMUKES, PH.D.

ON BEHALF

OF

THE CITIZENS OF THE STATE OF FLORIDA

Walt Trierweiler Public Counsel

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Attorneys for the Citizens of the State of Florida

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1 I. INTRODUCTION

- 2 Q. WOULD YOU PLEASE STATE YOUR NAME AND BUSINESS ADDRESS?
- 3 A. My name is David E. Dismukes. My business address is 5800 One Perkins Place Drive,
- 4 Suite 5-F, Baton Rouge, Louisiana, 70808.

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- 6 Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS PROCEEDING?
- 7 A. I am testifying in this proceeding on behalf of the Florida Office of Public Counsel
- 8 ("OPC").

9

- 10 Q. WOULD YOU PLEASE STATE YOUR OCCUPATION AND CURRENT PLACE
- 11 **OF EMPLOYMENT?**
- 12 A. I am a Consulting Economist with the Acadian Consulting Group ("ACG"), a research and
- consulting firm that specializes in the analysis of regulatory, economic, financial,
- accounting, statistical, and public policy issues associated with regulated and energy
- industries. ACG is a Louisiana-registered partnership, formed in 1995, and is located in
- Baton Rouge, Louisiana.

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- Q. DO YOU HOLD ANY ACADEMIC POSITIONS?
- 19 A. Yes. I am a professor emeritus at Louisiana State University ("LSU"). Prior to my
- retirement in January 2023, I served as a full professor, executive director, and director of
- 21 policy analysis at the LSU Center for Energy Studies and as a full tenured professor in the
- Department of Environmental Sciences and the director of the Coastal Marine Institute in

the LSU College of the Coast and Environment. I also serve as a senior fellow at the Institute of Public Utilities at Michigan State University, where I have taught energy regulatory staff and other utility stakeholders about principles, trends, and issues in the electric and natural gas industries. I am also a Distinguished Fellow and Senior Economist with the Institute for Energy Research in Washington, D.C. Appendix A provides my academic curriculum vitae, which includes a full listing of my publications, presentations, pre-filed expert witness testimony, expert reports, expert legislative testimony, and affidavits.

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Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?

11 A. I have been retained by the OPC to provide an expert opinion to the Florida Public Service
12 Commission ("the Commission") on load forecasting, multi-year rate increases, and energy
13 affordability issues and how these topics relate to the current base rate case increase
14 proposed by Duke Energy Florida ("DEF" or "the Company"). My testimony and
15 accompanying exhibits have been prepared by me or those under my direction and control.

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Q. ARE YOU SPONSORING ANY EXHIBITS?

- 18 A. Yes. The following exhibits have been prepared in support of my testimony:
- Exhibit DED-1: Base Revenue Impact,
- Exhibit DED-2: Out-of-Model Adjustments,
- Exhibit DED-3: Company Energy Sales and Customer Forecasts,
- Exhibit DED-4: Revised Sales Forecast based on Ten-Year Trend,
- Exhibit DED-5: Usage per Customer Utility Survey,

1		• Exhibit DED-6: Rate Case Forecast Compared to Ten-Year Site Plan,
2		• Exhibit DED-7: Impact of Alternative Regulation for Retail Ratepayers in Florida
3		• Exhibit DED-8: Energy Affordability Index.
4		
5	Q.	HOW IS THE REMAINDER OF YOUR TESTIMONY ORGANIZED?
6	A.	My testimony is organized into the following sections:
7		• Section II: Summary of Recommendations
8		Section III: Load Forecast
9		• Section IV: Multi-Year Rate ("MYR") Increase
10		Section V: Energy Affordability
11		Section VI: Conclusions and Recommendations
12		
13	Q.	ARE YOU AWARE OF ANY FILINGS MADE BY THE COMPANY THAT
14		WOULD ADJUST INFORMATION IN ITS INITIAL RATE CASE FILING?
15	A.	I am aware that late in the afternoon of June 6, 2024, five calendar days before Intervenor
16		Testimony was due and after denying in depositions that material corrections would be
17		made until closer to hearing (if at all), the Company filed a Notice of Identified
18		Adjustments. The information in this notice may have an effect on my analysis and
19		recommendations. However, at the stage my testimony was in at that time of receipt of
20		this notice, it was impossible to reconcile the notice with the filing and extensive discovery.

testimony incorporating the impact.

I will review the Notice of Identified Adjustments, and, if warranted, file supplemental

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II. SUMMARY OF RECOMMENDATIONS

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2 Q. PLEASE SUMMARIZE YOUR LOAD FORECAST RECOMMENDATION.

I recommend the Commission reject the Company's energy sales forecast because it bears no resemblance to historic trends and is biased due to the introduction of a number of subjective and non-documented out-of-model adjustments. Additionally, by the Company's own admission, the input data in the rate case model originates from the outdated spring forecast instead of the Company's more recent fall forecast. I recommend the Commission accept a modified version of the Company's more recent fall forecast that removes subjective and non-documented out-of-model adjustments. The use of the fall forecast instead of the spring forecast will increase the Company's test year megawatt-hour sales forecast by 698,255 in 2025; 632,169 in 2026; and 789,322 in 2027. The removal of out-of-model adjustments from the fall forecast will increase the Company's test year megawatt-hour sales forecast by an additional 579,466 in 2025; 873,257 in 2026; and 1,107,452 in 2027. The result is a new megawatt-hour sales projection of 41,076,721 in 2025; 41,432,426 in 2026; and 41,853,774 in 2027. Overall, the change in forecast (spring to fall) accounts for 45 percent of my proposed load forecast change while the removal of the out-of-model adjustments accounts for the remaining difference between the Company's proposed forecast and my own.

¹ Company Response to Staff's First Set of Interrogatories, No. 2.

Q. PLEASE SUMMARIZE THE REVENUE IMPACTS RESULTING FROM YOUR LOAD FORECAST RECOMMENDATION.

A. My recommendation will result in an increase in total proposed (filed) test year retail revenues of \$94 million in 2025; \$110 million in 2026; and \$136 million in 2027. On a revenue basis, my proposed changes to update the forecast account for 46 percent of the change in total test year revenues (2025 through 2027), while the remaining 54 percent accounts for the total change attributable to the removal of the out-of-model adjustments. I consider this to be a conservative recommendation considering a forecast aligned with the Company's ten-year historical trend would result in a \$142 million increase in 2025; \$166 million increase in 2026; and \$196 million increase in 2027. A summary of these forecasted revenues is provided in Exhibit DED-1.

A.

Q. PLEASE SUMMARIZE YOUR MULTI-YEAR RATE INCREASE RECOMMENDATION.

I recommend the Commission reject the Company's requests for subsequent rate increases in 2026 and 2027, and instead only allow for a single rate adjustment in 2025 – if otherwise justified. The Company's testimony and exhibits contain no analysis or support that multi-year rate increases have provided any ratepayer benefits or will result in any *bona fide* and measurable public benefits. My review of multi-year rate cases and other forms of alternative regulation around the U.S. has found that these forms of regulation lead to higher rates, little to no efficiency benefits, and less capital spending discipline.

1 Q. PLEASE SUMMARIZE YOUR FINDINGS REGARDING ENERGY

2 AFFORDABILITY IN THE COMPANY'S SERVICE TERRITORY.

A. Energy affordability remains a challenging issue around the U.S. as well as in the Company's service territory. DEF-specific electricity costs as a share of income remain unaffordable for the Company's low-income customers. Continued multi-year rate increases will do nothing to improve the affordability of electricity for low- and moderate-income ratepayers. I recommend the Commission consider energy affordability in this proceeding, and all future utility base rate proceedings, in evaluating rate increase requests consistent with the trends in other U.S. regulatory jurisdictions. Doing so would be consistent with the Commission's commitment "to making sure that Florida's consumers receive some of their most essential services...in a safe, affordable, and reliable manner." (Emphasis added.)

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14 III. LOAD FORECAST

A. DEF's Forecasting Process

16 Q. PLEASE EXPLAIN THE COMPANY'S FORECASTING PROCESS.

17 A. The Company's forecasting process involves econometric and end-use models to
18 determine changes in usage per customer ("UPC"), energy sales, peak demand, and
19 customer growth which ultimately forecasts test year revenues.³ Each of these forecasts
20 rely on several economic and demographic variables originating from both internal and

² https://floridapsc.com/about#OverviewAndKeyFacts. Florida Public Service Commission Website. "Overview and Key Facts." 2024.

³ Direct Testimony of Benjamin Borsch at 27:7-8.

1	external sources. ⁴	Sales are regressed	against several	independent	variables	to explain
2	monthly fluctuation	ns. ⁵				

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4 Q. PLEASE EXPLAIN HOW THESE FORECASTING MODELS DIFFER BASED

ON CUSTOMER CLASS.

The Company forecasts sales for six customer classes: residential; commercial; industrial; street lighting; public authorities; and sales for resale.⁶ The UPC projections for the residential class and sales projections for the commercial class are based on Itron's statistically adjusted end use ("SAE") approach, whereas customer growth is based on county level population projections provided by Moody's Analytics.⁷ The remaining four classes use class specific econometric models for energy sales and customer growth projections.⁸

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14 Q. PLEASE EXPLAIN THE COMPANY'S SAE MODEL.

- 15 A. The parameters for the Company's SAE model rely primarily on three major types of variables:
 - Those measuring weather expressed as cooling and heating degree days.⁹
 - Those measuring economic outlook. 10

⁴ Direct Testimony of Benjamin Borsch at 27:17-28:1.

⁵ Direct Testimony of Benjamin Borsch at 27:19-21.

⁶ Direct Testimony of Benjamin Borsch at 28:11-33:12.

⁷ Direct Testimony of Benjamin Borsch at 27:8-30:13.

⁸ Direct Testimony of Benjamin Borsch at 30:15-33:12.

⁹ Direct Testimony of Benjamin Borsch at 28:12-13.

¹⁰ Direct Testimony of Benjamin Borsch at 28:14.

• Those measuring trends in appliance saturation and efficiency. For the residential class, the Company incorporated 19 appliances into their study. 11 For the commercial class, 10 categories of end-use equipment were identified. 12

5 Q. DID THE COMPANY RELY UPON ANY "OUT-OF-MODEL" ADJUSTMENTS?

A. Yes. The Company relies on three major "out-of-model" adjustments to its sales forecast that include (1) revisions for changes in energy efficiency, (2) revisions for increases in electric vehicle adoption, and (3) revisions for increases in behind-the-meter solar installations.¹³

A.

Q. WHAT DO YOU MEAN BY "OUT-OF-MODEL" ADJUSTMENTS?

An out-of-model adjustment is an additional, often subjective, modification to statistical model results. These modifications are considered "out-of-model" since they either modify, change, or disregard the results that are derived from a statistical model, which in this case, is the Company's SAE model. Practitioners often make these adjustments if they feel forecast results are either deficient or not properly informed by their explanatory (or independent) variables or statistical/mathematical specifications. An example of an out-of-model adjustment includes those used in the recent past to account for an unknown and not otherwise experienced change in economic conditions brought on by the COVID

¹¹ Direct Testimony of Benjamin Borsch at 28:16-21.

¹² Direct Testimony of Benjamin Borsch at 29:11-30:2.

¹³ Direct Testimony of Benjamin Borsch at 37:1-38:7.

1	pandemic.	These adjustments,	while ofte	n informed	by	empirical	data,	also	included	a
2	large degree	of subjectivity.								

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4 Q. PLEASE EXPLAIN THE COMPANY'S ENERGY EFFICIENCY ADJUSTMENTS.

The Company applied separate megawatt-hour adjustments amounting to 343,852 in 2025, 389,374 in 2026, and 426,097 in 2027 as a reduction to their regression model results. The adjustments are meant to represent forecasted energy reductions expected to be realized through demand-side mechanism ("DSM") goals. The adjustments were applied to the residential, commercial, and other sales to public authorities customer classes. The adjustments were applied to the residential, commercial, and other sales to public authorities customer classes.

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Q. WHAT SUPPORT DID THE COMPANY PROVIDE FOR THESE ENERGY

EFFICIENCY ADJUSTMENTS?

A. The Company stated that the forecast is based on the most recent Commission approved DSM goals in Docket No. 20190018-EG.¹⁷ No testimony, exhibits, workpapers, or any other type of supporting evidence was provided in support of the out-of-model adjustment in the Company's direct filing. Upon request for more details on how these energy efficiency adjustments were estimated, the Company provided the forecasted adjustment

¹⁴ Company Response to Staff's First Set of Production of Documents, No. 1, Attachment "LF-23_Impacts_MWH", tab "UEE".

¹⁵ Minimum Filing Requirement Schedule F-8, page 2 of 35.

¹⁶ Company Response to Staff's First Set of Production of Documents, No. 1, Attachment "LF-23_Impacts_MWH", tab "UFE"

¹⁷ Minimum Filing Requirement Schedule F-8, page 2 of 35.

results by customer class and month, but no supporting details on how those results were calculated.¹⁸

A.

4 Q. DO YOU AGREE WITH THE INCLUSION OF THE COMPANY'S ENERGY 5 EFFICIENCY ADJUSTMENTS INTO THE ENERGY SALES FORECAST?

No. The Company has failed to provide the supporting evidence necessary to prove whether their out-of-model adjustment for energy efficiency is reasonable. Furthermore, this adjustment leads to a number of other unexplained forecasting and documentation deficiencies. First, the Company references the Commission order related to 2019 Conservation Goals as the basis for their adjustment. However, this Order only approves conservation goals from 2020 through 2024, with no mention of the test years 2025 through 2027 where the adjustments are being applied. Second, it is unclear how the Company is calculating their adjustment using the conservation goals from the referenced order. The order approves annual megawatt-hour conservation goals totaling 15,200 in 2020; 10,100 in 2021; 6,200 in 2022; 3,600 in 2023; and 2,000 in 2024. In contrast, the Company's out-of-model energy efficiency adjustments are as high as 426,097 megawatt-hours in 2027. The Company's energy efficiency adjustment is, therefore, deficient in its support and documentation. The Company has simply not met its burden of proof in providing a transparent and easily replicable sales adjustment for future test year energy efficiency.

¹⁸ Company Response to Staff's First Set of Production of Documents, No. 1, Attachment "LF-23_Impacts_MWH", tab "UEE".

¹⁹ Minimum Filing Requirement Schedule F-8, page 2 of 35.

²⁰ Order No. PSC-2019-0509-FOF-EG.

1 PLEASE EXPLAIN THE COMPANY'S ELECTRIC VEHICLE ADJUSTMENTS. Q.

2 The Company applied separate megawatt-hour adjustments amounting to 199,257 in 2025; A. 3 330,712 in 2026; and 512,160 in 2027 as an addition to their regression model results.²¹ The adjustments are meant to represent the impact electric vehicle growth will have on 4 5 Company load. The forecast relies upon assumptions including customer penetration levels as well as gasoline price expectations.²² The adjustments were applied to the

residential, commercial, and industrial customer classes.²³

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Q. WHAT SUPPORT DID THE COMPANY PROVIDE FOR THESE ELECTRIC

VEHICLE ADJUSTMENTS?

The Company did not provide the supporting details on this out-of-model adjustment, nor A. the underlying assumptions made to calculate their results. The Company simply referenced the adjustment in testimony²⁴ and provided a brief description in their supporting filing schedules.²⁵ Upon request for more details on this electric vehicle outof-model adjustment, the Company provided the forecasted adjustment results by customer class and month, but no supporting details on how those results were calculated. ²⁶ The adjustment is not transparent and cannot be independently verified and, as a result, should be rejected by the Commission.

²¹ Company Response to Staff's First Set of Production of Documents, No. 1, Attachment "LF-23 Impacts MWH", tab "EV".

²² Minimum Filing Requirement Schedule F-8, page 3 of 35.

²³ Company Response to Staff's First Set of Production of Documents, No. 1, Attachment "LF-23 Impacts MWH", tab "EV".

²⁴ Direct Testimony of Benjamin Borsch at 37:5-7.

²⁵ Minimum Filing Requirement Schedule F-8, page 3 of 35.

²⁶ Company Response to Staff's First Set of Production of Documents No. 1, Attachment "LF-23 Impacts MWH", tab "EV".

1 Q. PLEASE EXPLAIN THE COMPANY'S SOLAR ENERGY ADJUSTMENTS.

A. The Company applied separate megawatt-hour adjustments amounting to 872,243 in 2025;

1,242,154 in 2026; and 1,627,823 in 2027 as a reduction to their regression model results.²⁷

The adjustments are meant to represent the impact that customer-owned behind-the-meter solar generation will have on future load. The model relies upon assumptions regarding future penetration levels, equipment prices, and electric prices.²⁸ The adjustments were

7 applied to the residential, commercial, and industrial customer classes.²⁹

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Q. WHAT SUPPORT DID THE COMPANY PROVIDE FOR THESE SOLAR

ENERGY ADJUSTMENTS?

The Company did not provide the supporting details nor the underlying assumptions used to estimate this out-of-model adjustment for solar energy generation. The lack of supporting evidence is troubling given the sheer size of these adjustments and the impact these solar energy adjustments will have on test year revenues. The only support the Company provides for this solar adjustment is a simple reference to their direct testimony³⁰ and a brief description of the adjustment in their related filing schedules.³¹ Upon request for more details on this adjustment, its documentation and underlying assumptions, the Company provided the forecasted adjustment results by customer class and month, but no

 $^{^{27}}$ Company Response to Staff's First Set of Production of Documents, No. 1, Attachment "LF-23_Impacts_MWH", tab "PV".

²⁸ Minimum Filing Requirement Schedule F-8, page 3 of 35.

²⁹ Company Response to Staff's First Set of Production of Documents, No. 1, Attachment "LF-23_Impacts_MWH", tab "PV".

³⁰ Direct Testimony of Benjamin Borsch at 37:5-7.

³¹ Minimum Filing Requirement Schedule F-8, page 3 of 35.

supporting details on how those adjustments were calculated.³² The Company has simply failed to meet its burden of proof on this adjustment. It is neither transparent nor independently verifiable and should be rejected by the Commission.

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HOW LARGE ARE THE COMPANY'S COLLECTIVE OUT-OF-MODEL Q

ADJUSTMENTS?

Collectively, the Company's three out-of-model adjustments reduce their test year megawatt-hour energy sales by 1,016,839 in 2025; 1,300,816 in 2026; and 1,541,760 in 2027. The individual and collective impacts of these adjustments are shown on Exhibit DED-2. These adjustments, coupled with other Company projections showing sales decreases, are inconsistent with past trends and conventional wisdom. The Company's forecast and out-of-model adjustments all, surprisingly, suggest that its sales will decrease despite Florida being one of the fastest growth states in the country. Not only is Florida experiencing strong economic growth, but Orlando and Tampa are each among the top ten metro regions in the country at attracting new residents.³³ In fact, three of the top four fastest growing metro areas in the United States reside in DEF's service territory.³⁴ The Company has maintained consistent growth over the past decade and shows few signs of reversing course as the Company's forecast suggests. I will discuss the Company's

³² Company Response to Staff's First Set of Production of Documents, No. 1, Attachment "LF-23_Impacts_MWH",

³³ Kristie Wilder and Paul Mackun, "Sunshine State Home to Metro Areas Among Top 10 U.S. Population Gainers From 2022 to 2023," Census Bureau, 2024.

³⁴ Kristie Wilder and Paul Mackun, "Sunshine State Home to Metro Areas Among Top 10 U.S. Population Gainers From 2022 to 2023," Census Bureau, 2024.

forecast and how it compares to these historic trends in the following section of my testimony.

A.

B. Company Forecast Inconsistencies with Historic Trends

5 O. WHAT ARE THE RESULTS OF THE COMPANY'S SALES AND CUSTOMER

FORECASTS?

The Company forecasts a two percent sales decrease from 2023 to its 2027 test year while customers are forecasted to increase by seven percent. The divergence between these two forecasts is contradictory. Consider that the Company's forecasts suggest that end-use reductions in UPC will be far larger than all the new incremental load added to the Company's system due to new customer growth. Exhibit DED-3 shows the Company's historic sales, customer, and UPC trends compared to its proposed forecast. The analysis decomposes changes in usage attributable to existing customers (efficiency changes) and new customers (growth changes). The forecast for 2024 shows the large decreases in UPC from existing customers are forecasted to be over two and a half times larger in absolute value than usage changes attributable to new customer growth. Such an outcome has not happened since 2012 in the aftermath of the last recession of 2008 to 2009.

A.

Q. ARE THE COMPANY'S SALES PROJECTIONS CONSISTENT WITH

HISTORICAL TRENDS?

No. The Company is projecting a sales decrease throughout its individual future test years despite the fact that sales have steadily increased at an annualized rate of 1.1 percent from 2013 to 2023. In fact, over this historical period, sales grew for nine out of ten years and

never experienced a decline over two consecutive years which is what the Company forecasts will happen for establishing test year revenues. Moreover, the projected decrease from 2023 to 2024 would be larger than anything experienced during the most recent tenyear historical period. The Company's decrease in forecast sales (1,053 GWh) is three times larger than the average annual decrease experienced from 2008 to 2011 during and immediately after the 2008 to 2009 recession. Exhibit DED-4 provides a chart comparing the Company's current forecast to a historic trend-based projection of ten-year sales. The difference between the two series is substantial and shows just how inconsistent the Company's sales forecast is with historic trends on a forward-going basis.

A.

Q. ARE THE COMPANY'S UPC PROJECTIONS CONSISTENT WITH

HISTORICAL TRENDS?

No. UPC declined by 0.5 percent on an annual average basis between 2013 and 2023 in direct contradiction to the Company's forecast which estimates a very large and steep 4.2 percent decline in 2024. In other words, much of the Company's test year projection hinges on their prediction that UPC will decrease at over eight times the ten-year historic rate.

A.

Q. IS THIS A LARGE DECREASE IN FORECAST UPC?

Yes. I have examined the changes in total company UPC for all southeastern investor-owned utilities going back to before the last recession from 2009 to 2022. This includes 166 utilities over 14 years for a total of 2,324 observations. The results are shown on Exhibit DED-5. In the most recent year, only 5 utilities (three percent) have seen an annual UPC decrease that equals or exceeds the UPC forecasted by the Company in this

1		proceeding. Of those utilities, none were located in Florida or what could be considered a
2		"growth" state comparable to Florida. The UPC projection made by the Company is more
3		comparable to 2009 during the recession when 48 percent of utilities experienced an annual
4		UPC decrease of an equal or greater magnitude. However, even during the 2009 recession,
5		the average UPC decrease was 3.5 percent, lower than the Company's current projection.
6		
7		C. Differences between Current and Prior Company Load Forecasts
8	Q.	ARE THE COMPANY'S CURRENT FORECASTS CONSISTENT WITH THOSE
9		FILED IN OTHER RECENT COMMISSION PROCEEDINGS?
10	A.	No. The Company's load forecasts in this proceeding differ from the ones it filed in its
11		most recently approved Ten-Year Site Plan ("TYSP") ³⁵ .
12		
13	Q.	WERE THE TYSP LOAD FORECASTS FILED OVER A RELATIVELY
14		CONTEMPORANEOUS TIME PERIOD?
15	A.	Yes. The Company filed load forecasts as part of the TYSP with the Commission in April
16		2024, the same month the Company filed direct testimony and exhibits for this rate case.
17		Both rate case and TYSP results report historical loads from 2013 to 2023 as well as load
18		projections from 2024 to 2027. Yet, despite matching results for the historical loads in
19		both filings, the Company's load projections differ quite significantly.

³⁵ Duke Energy Florida, LLC, Ten-Year Site Plan, 2024.

1 Q. HOW DID THE COMPANY'S RATE CASE FORECAST DIFFER FROM THE 2 2024 TYSP?

3 A comparison of the Company's rate case and TYSP forecasts shown in Exhibit DED-6 A. 4 reveals total forecasted energy sales in 2027 to be two percent lower than the corresponding 5 equivalent forecast in the 2024 TYSP. These inconsistent forecasting results not only have 6 significant revenue implications but have also led the Company to draw contradictory 7 conclusions. For instance, when examining the residential class which is driving the 8 Company's negative sales projections, the rate case model concludes that energy sales will 9 decrease from 2023 to 2025, while the TYSP model concludes that energy sales will 10 increase from 2023 to 2025.

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Q. WHAT REASONING DID THE COMPANY PROVIDE TO EXPLAIN THE DIFFERENCES IN FORECAST FILINGS?

A. The Company states that it produces two load forecasts each year, one in the spring and one in the fall.³⁶ The forecast developed in the spring of 2023 ("spring forecast") was used to develop the current rate case while a more up-to-date forecast developed in the fall of 2023 ("fall forecast") was applied to the TYSP. The Company has acknowledged that the fall forecast utilizes more recent data.

³⁶ Company Response to Staff's First Set of Interrogatories, No. 2.

1 Q. DID THE COMPANY FILE AMENDED TESTIMONY AND MINIMUM FILING

2 REQUIREMENTS TO INCORPORATE THE MORE RECENT FALL FORECAST

RESULTS?

- 4 A. No, even upon request for revised minimum filing requirement schedules.³⁷ However, select workpapers related to load forecasting and revenues for the fall forecast were shared
- 6 as attachments by the Company in discovery.

Q. WERE THE DIFFERENCES BETWEEN THE SPRING AND FALL FORECAST

RESULTS SIGNIFICANT?

A. Yes. For 2027, the projected sales were 789,322 megawatt-hours higher in the fall forecast compared to the spring forecast. Furthermore, the out-of-model adjustments the Company uses to modify the statistical results of their model changed remarkably. The out-of-model adjustment for rooftop solar was 38 percent different between the spring and fall Forecast while the energy efficiency adjustment was 89 percent different. These eye-popping changes to the Company's forecast results are both undocumented and unexplained. Such striking and unexplained volatility in forecasting results after a short six-month period seriously calls into question the reliability of the Company's out-of-model adjustments.

³⁷ Company Response to OPC's Fourteenth Set of Interrogatories, No. 342.

D. Recommendations Regarding the Company's Load Forecasts

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2 O. PLEASE SUMMARIZE YOUR LOAD FORECAST RECOMMENDATION.

I recommend the Commission reject the Company's energy sales forecast because it bears no resemblance to historic trends and is biased due to the introduction of a number of subjective and non-documented out-of-model adjustments. Additionally, by the Company's own admission, the input data in the rate case model originates from the outdated spring forecast instead of the Company's more recent fall forecast.³⁸ I recommend the Commission accept a modified version of the Company's more recent fall forecast that removes subjective and non-documented out-of-model adjustments. The use of the fall forecast instead of the spring forecast will increase the Company's test year megawatt-hour sales forecast by 698,255 in 2025; 632,169 in 2026; and 789,322 in 2027. The removal of out-of-model adjustments from the fall forecast will increase the Company's test year megawatt-hour sales forecast by an additional 579,466 in 2025; 873,257 in 2026; and 1,107,452 in 2027. The result is a new, reasonable and conservative megawatt-hour sales projection of 41,076,721 in 2025; 41,432,426 in 2026; and 41,853,774 in 2027. Overall, the change in forecast (spring to fall) accounts for 45 percent of my proposed load forecast change while the removal of the out-of-model adjustments accounts for the remaining difference between the Company's proposed forecast and my own.

³⁸ Company Response to Staff's First Set of Interrogatories, No. 2.

Q. PLEASE SUMMARIZE THE REVENUE IMPACTS RESULTING FROM YOUR LOAD FORECAST RECOMMENDATION.

My recommendation will result in an increase in total proposed (filed) test year retail revenues of \$94 million in 2025; \$110 million in 2026; and \$136 million in 2027. On a revenue basis, my proposed changes to update the forecast account for 46 percent of the change in total test year revenues (2025 through 2027), while the remaining 54 percent accounts for the total change attributable to the removal of the out-of-model adjustments. I consider this to be a conservative recommendation considering a forecast aligned with the Company's ten-year historical trend would result in a \$142 million increase in 2025; \$166 million increase in 2026; and \$196 million increase in 2027.

A.

IV. MULTI-YEAR RATE ("MYR") INCREASE

13 Q. PLEASE DESCRIBE THE COMPANY'S MYR INCREASE.

14 A. The Company's proposal is based on three forecasted test year periods, 12-month periods
15 ending December 31, 2025, 2026, and 2027. The forecasted costs and revenues result in a
16 three-step rate adjustment with rate increases going into effect within the first billing period
17 of each year. The Company's proposed rate increases amount to revenue requirement
18 increases of \$593 million in 2025, \$98 million in 2026, and \$129 million in 2027 for a total
19 increase of \$820 million. This represents a cumulative three-year base revenue increase
20 of \$2.105 billion.

³⁹ Direct Testimony of Marcia Olivier at 5:16-19.

1	Q.	IS IT NORMAL FOR A UTILITY TO BE ALLOWED TO INCREASE RATES
2		OVER MULTIPLE YEARS BASED ON MULTIPLE FORECASTED TEST
3		PERIODS?
4	A.	No. The traditional regulatory process allows for a single rate adjustment based on known
5		and measurable information over a single test year period. The "known and measurable"
6		standard helps ensure rates are fair, just, and reasonable. The traditional regulatory process
7		also avoids shifting utility performance risk onto the ratepayers.
8		
9	Q.	WHAT POTENTIAL BENEFITS WERE IDENTIFIED BY THE COMPANY IN
10		SUPPORT OF A MYR INCREASE?
11	A.	The Company identified two benefits: (1) greater rate certainty for customers and (2)
12		avoiding the cost of annual litigated rate cases for all parties involved. 40
13		
14	Q.	HAS THE COMPANY PROVIDED EVIDENCE OR ANALYSIS TO SUPPORT
15		WHY THESE ASSERTED BENEFITS OUTWEIGH THE POTENTIAL COSTS?
16	A.	No. The Company has not provided evidence or analysis to support their decision to
17		request a MYR increase over a traditional regulatory process. In fact, the Company failed
18		to address the known risks associated with MYR increases or other alternative forms of

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regulation ("AFOR") more broadly. The Company has simply pointed to recent

⁴⁰ Direct Testimony of Marcia Olivier at 8:8-11.

1 Commission approvals for MYR increases.⁴¹ Upon request for a cost-benefit analysis, the 2 Company responded, "DEF has not performed any cost/benefit analyses of DEF's three 3 proposed test years."⁴²

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5 Q. HAVE YOU EXAMINED AFOR PERFORMANCE IN OTHER JURISDICTIONS?

A. Yes, and that analysis is provided in Exhibit DED-7. For purposes of this analysis, AFORs are limited to the major "paradigm shifting" forms of regulation that include formula rate plans ("FRPs"), performance-based ratemaking ("PBR"), and multi-year rate plan ("MYRP") mechanisms.

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11 Q. WHAT CONCLUSIONS DO YOU REACH FROM THIS ANALYSIS?

- A. My analysis finds that, to date, no major AFOR has led to meaningful or measurable ratepayer benefits, including no sustainable or distinctly measurable improvement in reliability or quality of service. Indeed, not one single state adopting an AFOR has shown outcomes that can be held out as an unequivocal "success" for ratepayers. Specifically, AFORs have generally led to:
 - Deterioration in utility capital investment discipline with significant increases in rate base;

⁴¹ In the Matter of the Application for limited proceeding to approve 2017 second revised and restated settlement agreement, including certain rate adjustments, by Duke Energy Florida, LLC., Order No. PSC-2017-0451-AS-EU, issued November 20, 2017; In the Matter of the Petition for limited proceeding to approve 2021 settlement agreement, including general base rate increases, by Duke Energy Florida, LLC., Order No. PSC-2021-0202-AS-EI, issued June 4, 2021.

⁴² Company Response to OPC's First Set of Production of Documents, No. 21.

- Large rate increases with very few rate decreases or earning sharing opportunities;
- No measurable or sustainable improvement in utility operating cost efficiencies; and
 - No sustainable or distinctly measurable improvement in reliability or quality of service.

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Q. HAVE THE COMPANY'S RETAIL RATES IMPROVED AS A RESULT OF ITS

PAST MULTI-YEAR INCREASES?

No. The Company notes that both of DEFs last two settlements, the 2017 Settlement (term 2018-2021) and the 2021 Settlement (term 2022-2024), have included multiple-year rate increases. These increases, however, have resulted in continued deterioration in the Company's retail rates relative to other Southeastern peer utilities. Exhibit DED-7 includes a section examining a number of different metrics including revenues, costs, and capital investments before and after the Company's MYR increases were approved. These metrics have been compiled for both the Company and other regional peer investor-owned utilities ("IOUs"). Pages 64 to 73 provide a comparison of the Company's retail rates (average non-fuel revenues) relative to peer utilities. The table and charts on these pages show the Company's retail rates have not improved since MYR increases first went into effect in 2018. On the contrary, from 2018 to 2023, non-fuel revenues relative to total sales (\$/KWh) have increased from \$0.062 to \$0.109, or by 75 percent. The sharp increase in rates has caused the Company to have the 9th highest rates in the region (out of a peer group of 10 utilities), only behind Tampa Electric Company and just ahead of Florida Power &

⁴³ Direct Testimony of Marcia Olivier at 8:5-7.

Light Company, the two utilities the Company explicitly mentioned in direct testimony for having also been approved for multiple year rate increases.⁴⁴ From 2013 to 2017, prior to the two MYR increases, the Company ranked ahead of the peer group average in rate competitiveness with lower rates for three of the five years. In 2023, five years after the first MYR increase was adopted, the Company's rates were 46 percent higher than the peer group average.

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Q. DID THE COMPANY SEE ANY IMPROVEMENTS IN ITS OPERATING COST

EFFICIENCIES SINCE MYR INCREASES WERE APPROVED?

No. Pages 74 to 80 of Exhibit DED-7 show a variety of comparisons of both the Company's O&M and A&G costs. Over the past 10 years, the Company has not seen demonstrative improvement in its O&M costs relative to peer utilities. O&M expenses relative to total sales (\$/MWh) have been consistently higher than the peer group average and most recently ranked in the bottom half for O&M efficiency. To make matters worse, the Company's A&G costs have become remarkably less efficient in recent years. From 2013 to 2017, prior to the two MYR increases, the Company's A&G expenses relative to total sales (\$/MWh) were more efficient than the peer average for 4 out of the 5 years with a consistent downward trend. From 2018 to 2023, after the two MYR increase approvals, A&G costs have skyrocketed above the peer group average and remained higher every year since. By 2023, the Company's A&G costs of \$14.13/MWh ranked the worst in the peer group and over double the peer group average of \$6.94/MWh.

⁴⁴ Direct Testimony of Marcia Olivier at 8:18-20.

1 Q. DID THE COMPANY SEE ANY IMPROVEMENTS IN ITS CAPITAL COST

2 EFFICIENCIES SINCE MYR INCREASES WERE APPROVED?

- 3 A. No. As shown in pages 81 to 85 of Exhibit DED-7, net plant in service per customer has
- 4 grown every year since 2013. Since 2018, net plant per customer has grown at an average
- 5 rate of 11.7%, outpacing the peer average of 7.2%. This has caused the Company to drop
- 6 in its peer ranking from 2 out of 10 in 2017 to 7 out of 10 in 2023.

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Q. WHAT ARE YOUR RECOMMENDATIONS REGARDING THE COMPANY'S

PROPOSED MYR INCREASE?

- 10 A. I recommend the Commission reject the Company's requests for subsequent rate increases
- in 2026 and 2027, and instead only allow for a single rate adjustment in 2025 if otherwise
- justified. The Company's testimony and exhibits contain no analysis or support that multi-
- year rate increases have provided any ratepayer benefits or will result in any *bona fide* and
- measurable public benefits. My review of multi-year rate cases and other forms of
- alternative regulation around the U.S. has found that these forms of regulation lead to
- higher rates, little to no efficiency benefits, and less capital spending discipline.

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V. ENERGY AFFORDABILITY

19 Q. HOW DO YOU DEFINE ENERGY AFFORDABILITY?

- 20 A. While there is no universally accepted definition of energy affordability, it is typically
- 21 examined within the context of how expensive energy is relative to household income. 45

⁴⁵ See, "Understanding Energy Affordability" ACEEE, 2015, page 1.

Affordability, more generally, can be utilized as an index number to measure, among other things, the ability of a specific type of household to pay for essential utility services such as water, electric, and/or natural gas.

5 Q. ARE THERE ANY THRESHOLDS AT WHICH ENERGY SIMPLY BECOMES

"UNAFFORDABLE" OR "BURDENSOME?"

A. Yes. The most accepted and utilized threshold at which utilities, and thus energy, becomes unaffordable or burdensome is when the percentage of income spent on energy exceeds six percent. 46 This threshold comes from the Fisher, Sheehan, and Colton's Home Energy Affordability Gap Study from 2011. The threshold is based on the premise that total shelter costs (including rent/mortgage and all utilities) should not exceed 30 percent of income and that 20 percent of shelter costs should be allocated to energy bills. Thus, 20 percent of 30 percent yields a six percent affordable utility burden. 47 Utility burdens below six percent are classified as "affordable," and energy burdens above six percent are classified as "unaffordable."

Q. HOW DOES ACADEMIC LITERATURE EXAMINE UTILITY

AFFORDABILITY?

A. The academic literature examines energy affordability through various metrics but predominantly through utility and energy burden rates. Utility burden rates measure the impact of a utility bill on household income. The American Council for an Energy Efficient

⁴⁶ See, "Understanding Energy Affordability" ACEEE, 2015, page 2.

⁴⁷ Fisher, Sheehan, and Colton. "Home Energy Affordability in New York: The Affordability Gap 2008-2010", June 2011, page 2.

Economy (ACEEE)'s *Understanding Energy Affordability* Report best encapsulates what academicians have studied. ACEEE's report determines four drivers of high energy burdens: (1) physical (i.e. housing age and type, poor insulation, weather extremes); (2) economic (i.e. chronic or sudden economic hardship); (3) behavioral (lack of access to information for bill payment assistance); and (4) policy (insufficient programs for bill assistance, high fixed customer charges). ⁴⁸ It also examines utility burden rates throughout the United States, classifying any total utility burden above six percent as a household that experiences a high energy burden. ⁴⁹

Q. HOW IS THE CONCEPT OF ENERGY AFFORDABILITY RECOGNIZED IN REGULATION AND PUBLIC POLICY?

A. Energy affordability is increasingly becoming an important regulatory policy consideration with various states and local governments now setting energy affordability targets.

Recently, New York set a state-wide goal of achieving a six percent energy burden. ⁵⁰ The City of Portland, Oregon, released a Ten-Year Plan to Reduce Energy Burden in Oregon Affordable Housing. ⁵¹ The California Public Utilities Commission ("CPUC") developed the state's first energy affordability metric that tracks affordability for essential services (electric, gas, water, and communications). ⁵² The Pennsylvania Public Utility Commission

⁴⁸ "Understanding Energy Affordability" ACEEE, 2015, page 2.

⁴⁹ *Id.*, at page 3.

⁵⁰ "Understanding and Alleviating Energy Cost Burden in New York City," (August 2019) NYC Mayor's Office of Sustainability and the Mayor's Office for Economic Opportunity, at p. 2.

⁵¹ "Reducing the Energy Burden in Oregon Affordable Housing – Ten-year Plan," (2018), Built Environment Energy Working Group.

⁵² California Public Utilities Commission Order 18-07-006, 2018.

("PPUC") examined home energy burdens for low-income Pennsylvanians in its Home Energy Affordability 2019 report⁵³ and subsequently issued a policy statement on March 21, 2020, establishing maximum energy burdens for customers.⁵⁴ These examples demonstrate that examining energy affordability has become paramount in utility regulation across the country.

7 Q. DO LOW INCOME HOUSEHOLDS SPEND PROPORTIONATELY MORE IN 8 ELECTRICITY THAN HIGHER INCOME HOUSEHOLDS?

A. Yes. Lower income households spend a larger share of their income on electricity than higher income households. In other words, while households consume more electricity as income increases, the share of their income they spend on electricity decreases as their income increases.

14 Q. HAVE YOU ESTIMATED ENERGY AFFORDABILITY USING THE 15 COMPANY'S PROPOSED RESIDENTIAL RATES?

16 A. Yes. Exhibit DED-8 presents residential Energy Affordability Index estimates at both the
17 15th and 20th income percentiles. This analysis finds that both indexes are already greater
18 than six percent, indicating a significant level of energy burden for both income brackets.
19 Moreover, energy is expected to remain unaffordable for these income brackets as rates are
20 increased in 2025, 2026, and 2027.

⁵³ Exhibit OPC (A)-24, Home Energy Affordability for Low-Income Customers in Pennsylvania, (January 2019) Pennsylvania Public Utility Commission.

⁵⁴ 52 PA. Code Ch. 69.

Q. WHAT DO THESE FINDINGS MEAN FOR THE COMPANY'S PROPOSAL?

Energy affordability remains a challenging issue around the U.S. as well as in the Company's service territory. DEF-specific electricity costs as a share of income remain unaffordable for the Company's low-income customers. Continued multi-year rate increases will do nothing to improve the affordability of electricity for low- and moderate-income ratepayers. I recommend the Commission consider energy affordability in this proceeding, and all future utility base rate proceedings, in evaluating rate increase requests consistent with the trends in other U.S. regulatory jurisdictions. Doing so would be consistent with the Commission's commitment "to making sure that Florida's consumers receive some of their most essential services...in a safe, *affordable*, and reliable manner." 55 (Emphasis added.)

A.

VI. CONCLUSIONS AND RECOMMENDATIONS

14 Q. PLEASE SUMMARIZE YOUR LOAD FORECAST RECOMMENDATION.

A. I recommend the Commission reject the Company's energy sales forecast because it bears no resemblance to historic trends and is biased due to the introduction of a number of subjective and non-documented out-of-model adjustments. Additionally, by the Company's own admission, the input data in the rate case model originates from the outdated spring forecast instead of the Company's more recent fall forecast. ⁵⁶ I recommend the Commission accept a modified version of the Company's more recent fall forecast that removes subjective and non-documented out-of-model adjustments. The use

⁵⁵ <u>https://floridapsc.com/about#OverviewAndKeyFacts</u>. Florida Public Service Commission Website. "Overview and Key Facts." 2024.

⁵⁶ Company Response to Staff's First Set of Interrogatories, No. 2.

of the fall forecast instead of the spring forecast will increase the Company's test year megawatt-hour sales forecast by 698,255 in 2025; 632,169 in 2026; and 789,322 in 2027. The removal of out-of-model adjustments from the fall forecast will increase the Company's test year megawatt-hour sales forecast by an additional 579,466 in 2025; 873,257 in 2026; and 1,107,452 in 2027. The result is a new megawatt-hour sales projection of 41,076,721 in 2025; 41,432,426 in 2026; and 41,853,774 in 2027. Overall, the change in forecast (spring to fall) accounts for 45 percent of my proposed load forecast change while the removal of the out-of-model adjustments accounts for the remaining difference between the Company's proposed forecast and my own.

A.

Q. PLEASE SUMMARIZE THE REVENUE IMPACTS RESULTING FROM YOUR LOAD FORECAST RECOMMENDATION.

My recommendation will result in an increase in total proposed (filed) test year retail revenues of \$94 million in 2025; \$110 million in 2026; and \$136 million in 2027. On a revenue basis, my proposed changes to update the forecast account for 46 percent of the change in total test year revenues (2025 through 2027), while the remaining 54 percent accounts for the total change attributable to the removal of the out-of-model adjustments. I consider this to be a conservative recommendation considering a forecast aligned with the Company's ten-year historical trend would result in a \$142 million increase in 2025; \$166 million increase in 2026; and \$196 million increase in 2027.

1 Q. PLEASE SUMMARIZE YOUR MULTI-YEAR RATE PLAN

RECOMMENDATION.

A. I recommend the Commission reject the Company's requests for subsequent rate increases in 2026 and 2027, and instead only allow for a single rate adjustment in 2025 – if otherwise justified. The Company's testimony and exhibits contain no analysis or support that multi-year rate increases have provided any ratepayer benefits or will result in any *bona fide* and measurable public benefits. My review of multi-year rate cases and other forms of alternative regulation around the U.S. has found that these forms of regulation lead to higher rates, little to no efficiency benefits, and less capital spending discipline.

- 11 Q. PLEASE SUMMARIZE YOUR FINDINGS REGARDING ENERGY
 12 AFFORDABILITY IN THE COMPANY'S SERVICE TERRITORY.
 - A. Energy affordability remains a challenging issue around the U.S. as well as in the Company's service territory. DEF-specific electricity costs as a share of income remain unaffordable for the Company's low-income customers. Continued multi-year rate increases will do nothing to improve the affordability of electricity for low- and moderate-income ratepayers. I recommend the Commission consider energy affordability in this proceeding, and all future utility base rate proceedings, in evaluating rate increase requests consistent with the trends in other U.S. regulatory jurisdictions. Doing so would be consistent with the Commission's commitment "to making sure that Florida's consumers

1		receive some of their most essential servicesin a safe, affordable, and reliable manner."57
2		(Emphasis added.)
3		
4	Q.	DOES THIS COMPLETE YOUR PREFILED DIRECT TESTIMONY?
5	A.	Yes, at this time. However, the compressed procedural schedule in this proceeding for
6		filing Intervenor testimony has limited the time to complete OPC's investigation into the

understanding that OPC reserves the right to file supplemental testimony to fully address

issues and effects of those issues on the Company's petition. Consequently, it is my

these issues and effects of those issues, if necessary. 9

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⁵⁷ <u>https://floridapsc.com/about#OverviewAndKeyFacts</u>. Florida Public Service Commission Website. "Overview and Key Facts." 2024.

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EDUCATION

Ph.D., Economics, Florida State University, 1995.

M.S., Economics, Florida State University, 1992.

M.S., International Affairs, Florida State University, 1988.

B.A., History, University of West Florida, 1987.

A.A., Liberal Arts, Pensacola State College, 1985.

Master's Thesis: Nuclear Power Project Disallowances: A Discrete Choice Model of Regulatory Decisions

Ph.D. Dissertation: An Empirical Examination of Environmental Externalities and the Least-Cost Selection of Electric Generation Facilities

ACADEMIC APPOINTMENTS

Louisiana State University, Baton Rouge, Louisiana

Center for Energy Studies

2023-Current	Professor Emeritus
2014-2023	Executive Director (Retired in 2023)
2007-2023	Director, Division of Policy Analysis
2006-2023	Professor
2003-2014	Associate Executive Director
2001-2006	Associate Professor
1999-2001	Research Fellow and Adjunct Assistant Professor
1995-2000	Assistant Professor

College of the Coast and the Environment (Department of Environmental Studies)

2014-2023	Professor (Joint Appointment with CES)
2010-2023	Director, Coastal Marine Institute
2010-2014	Adjunct Professor

E.J. Ourso College of Business Administration (Department of Economics)

2006-2023	Adjunct Professor
2001-2006	Adjunct Associate Professor
1999-2000	Adjunct Assistant Professor

Michigan State University, East Lansing, Michigan

Institute of Public Utilities

2018-Current Senior Fellow

Florida State University, Tallahassee, Florida

College of Social Sciences, Department of Economics

1995 Instructor

PROFESSIONAL EXPERIENCE

Acadian Consulting Group, Baton Rouge, Louisiana

2001-Current Consulting Economist/Principal 1995-1999 Consulting Economist/Principal

Econ One Research, Inc., Houston, Texas

1999-2001 Senior Economist

Florida Public Service Commission, Tallahassee, Florida

Division of Communications, Policy Analysis Section

1995 Planning & Research Economist

Division of Auditing & Financial Analysis, Forecasting Section

1993 Planning & Research Economist

1992-1993 Economist

Project for an Energy Efficient Florida/FlaSEIA, Tallahassee, Florida

1994 Energy Economist

Ben Johnson Associates, Inc., Tallahassee, Florida

1991-1992 Research Associate 1989-1991 Senior Research Analyst

1988-1989 Research Analyst

GOVERNMENT & ADVISORY APPOINTMENTS

2023 – Current Distinguished Fellow & Senior Economist

Institute For Energy Research

Washington, D.C.

2017 -- Current Member, National Petroleum Council.

U.S. Department of Energy.

2020-2023 Co-Chairperson, Energy Advisory Committee, World Trade Center

New Orleans, Louisiana.

2007-2023 Louisiana Representative, Interstate Oil and Gas Compact

Commission; Energy Resources, Research & Technology

2007-2023	Committee. Louisiana Representative, University Advisory Board Representative; Energy Council (Center for Energy, Environmental and Legislative Research).
2005	Member, Task Force on Energy Sector Workforce and Economic Development (HCR 322).
2003-2005	Member, Energy and Basic Industries Task Force, Louisiana Economic Development Council
2001-2003	Member, Louisiana Comprehensive Energy Policy Commission.

PUBLICATIONS: BOOKS AND MONOGRAPHS

- 1. Energy and Environment: The Grand Challenges of 21st Century. (2022). With Chris F. D'Elia and Bryan F. Snyder. New York: Kendell Hunt Publishers. Pp. 153.
- 2. Power System Operations and Planning in a Competitive Market. (2002). With Fred I. Denny. New York: CRC Press. Pp. 133.
- 3. *Distributed Energy Resources: A Practical Guide for Service.* (2000). With Ritchie Priddy. London: Financial Times Energy. Pp. 60.

PUBLICATIONS: PEER REVIEWED ACADEMIC JOURNALS

- "Anticipating and Adapting to the Future Impacts of Climate Change on the Health, Security, and Welfare of Low Elevation Coastal Zone (LECZ) Communities in Southeastern USA" (2021). With Thomas Allen, Joshua Behr, Anamaria Bukvic, Ryan S.D. Calder, Kiki Caruson, Charles Connor, Christopher D'Elia, Robin Ersing, Rima Franklin, Jesse Goldstein, Jonathon Goodall, Scott Hemmerling, Jennifer Irish, Steven Lazarus, Derek Loftis Mark Luther, Leigh McCallister, Karen McGlathery, Molly Mitchell, William Moore, Carhles Reid Nichols, Karinna Nunez, Matthew Reidenbach, Julie Shortridge, Robert Weisberg, Robert Weiss, Lynn Donelson Wright, Meng Xia, Kehui Xu, Donald Young, Gary Zarillo, and Julie C. Zinnert. Journal of Marine Science and Engineering. 9 (11) 1196.
- 2. "The Potential Impact of the U.S. Carbon Capture and Storage Tax Credit Expansion on the Economic Feasibility of Industrial Carbon Capture and Storage" (2021). With Brittany Tarufelli and Brian Snyder. *Energy Policy*. Vol. 149.
- 3. "Current Trends and Issues in Reforming State-level Solar Net Energy Metering Policies." (2020). *Journal of Energy Law and Resources*. Vol. VIII: 419-451.
- 4. "A cash flow model of an integrated industrial CCS-EOR project in a petrochemical corridor: a case study in Louisiana. (2019). With Brian Snyder and Michael Layne. *International Journal of Greenhouse Gas Control.* 93(08).
- 5. "Understanding the challenges of industrial carbon capture and storage: An example in a U.S. petrochemical corridor." (2019). With Michael Layne and Brian Snyder. *International Journal of Sustainable Energy* 38(1):13-23.
- 6. "Understanding the Mississippi River Delta as a coupled natural-human system: research

- methods, challenges, and prospects. (2018). With Nina S.N. Lam, Y. Jun Xu, Kam-Biu Liu, Margaret Reams, R. Kelly Pace, Yi Qiang, Siddhartha Narra, Kenan Li, Thomas Blanchette, Heng Cei, Lei Zou, and Volodymyr Mihunov. *Water.* 10(8).
- 7. "Understanding the challenges of industrial carbon capture and storage: an example in a U.S. petrochemical corridor." (2018). With Brian Snyder and Michael Layne. *International Journal of Sustainable Energy*. 38(1):1-11
- 8. "Sea level rise and coastal inundation: a case study of the Gulf Coast energy infrastructure." (2018). With Siddhartha Narra. *Natural Resources*. 9: 150-174.
- 9. "The energy pillars of society: perverse interactions among human resource use, the economy and environmental degradation." (2018). With Adrian R.H. Wiegman, John W. Day, Christopher F. D'Elia, Jeffrey S. Rutherford, Charles Hall. *BioPhysical Economics and Resource Quality.* 3(2) 1-16.
- "Modeling the impacts of sea-level rise, oil price, and management strategy on the costs of sustaining Mississippi delta marshes with hydraulic dredging." (2018). with Adrian R.H. Wiegman, John W. Day, Christopher F. D'Elia, Jeffrey S. Rutherford, James T. Morris, Eric D. Roy, Robert R. Lane, and Brian F. Snyder. *Science of the Total Environment* 618 (2018): 1547-1559.
- 11. "Identifying Vulnerabilities of Working Coasts Supporting Critical Energy Infrastructure." (2016). With Siddhartha Narra. *Water*. 8(1).
- 12. "Economies of Scale, Learning Effects and Offshore Wind Development Costs" (2015). With Gregory B. Upton, Jr. *Renewable Energy*. 61-66.
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- 39. Louisiana Greenhouse Gas Inventory. (2010). With Michael D. McDaniel, Christopher Peters, Kathryn R. Perry, Lauren L. Stuart, and Jordan L. Gilmore. Louisiana Greenhouse Gas Inventory Project, Task 1 Report. Prepared for the Louisiana Department of Economic

- Development. Baton Rouge, LA: LSU Center for Energy Studies, 114 pp.
- 40. Opportunities for Geo-pressured Thermal Energy in Southwestern Louisiana. (2010). Report prepared on behalf of Louisiana Geothermal, L.L.C, 41 pp.
- 41. Economic and Energy Market Benefits of the Proposed Cavern Expansions at the Jefferson Island Storage and Hub Facility. (2009). Report prepared on behalf of Jefferson Island Storage and Hub, LLC, 28 pp.
- 42. The Benefits of Continued and Expanded Investments in the Port of Venice. (2009). With Christopher Peters and Kathryn Perry. Baton Rouge, LA: LSU Center for Energy Studies. 83 pp.
- 43. Examination of the Development of Liquefied Natural Gas on the Gulf of Mexico. (2008). U.S. Department of the Interior, Minerals Management Service, Gulf of Mexico OCS Region, New Orleans, LA OCS Study MMS 2008-017. 106 pp.
- 44. Gulf of Mexico OCS Oil and Gas Scenario Examination: Onshore Waste Disposal. (2007). With Michelle Barnett, Derek Vitrano, and Kristen Strellec. OCS Report, MMS 2007-051. New Orleans, LA: U.S. Department of the Interior, Minerals Management Service, Gulf of Mexico Region.
- 45. Economic Impact Analysis of the Proposed Lake Charles Gasification Project. (2007). Report Prepared on Behalf of Leucadia Corporation.
- 46. The Economic Impacts of New Jersey's Proposed Renewable Portfolio Standard. (2005) Report Prepared on Behalf of the New Jersey Division of Ratepayer Advocate.
- 47. The Importance of Energy Production and Infrastructure in Plaquemines Parish. (2006). Report Prepared on Behalf of Project Rebuild Plaquemines.
- 48. Louisiana's Oil and Gas Industry: A Study of the Recent Deterioration in-State Drilling Activity. (2005). With Kristi A.R. Darby, Jeffrey M. Burke, and Robert H. Baumann. Baton Rouge, LA: Louisiana Department of Natural Resources.
- 49. Comparison of Methods for Estimating the NO_x Emission Impacts of Energy Efficiency and Renewable Energy Projects Shreveport, Louisiana Case Study. (2005). With Adam Chambers, David Kline, Laura Vimmerstedt, Art Diem, and Dmitry Mesyanzhinov. Golden, Colorado: National Renewable Energy Laboratory.
- 50. Economic Opportunities for a Limited Industrial Retail Choice Plan in Louisiana. (2004). With Elizabeth A. Downer and Dmitry V. Mesyanzhinov. Baton Rouge, LA: Louisiana State University Center for Energy Studies.
- 51. Economic Opportunities for LNG Development in Louisiana. (2004). With Elizabeth A. Downer and Dmitry V. Mesyanzhinov. Baton Rouge, LA: Louisiana Department of Economic Development and Greater New Orleans, Inc.
- 52. Marginal Oil and Gas Production in Louisiana: An Empirical Examination of State Activities and Policy Mechanisms for Stimulating Additional Production. (2004). With Dmitry V. Mesyanzhinov, Jeffrey M. Burke, Robert H. Baumann. Baton Rouge, LA: Louisiana Department of Natural Resources, Office of Mineral Resources.
- 53. Deepwater Program: OCS-Related Infrastructure in the Gulf of Mexico Fact Book. (2004). With Louis Berger Associates, University of New Orleans National Ports and Waterways Institute, and Research and Planning Associates. MMS Study No. 1435-01-99-CT-30955.

- U.S. Department of the Interior, Minerals Management Service.
- 54. The Power of Generation: The Ongoing Benefits of Independent Power Development in Louisiana. With Dmitry V. Mesyanzhinov, Jeffrey M. Burke, and Elizabeth A. Downer. Baton Rouge, LA: LSU Center for Energy Studies, 2003.
- 55. Modeling the Economic Impact of Offshore Oil and Gas Activities in the Gulf of Mexico: Methods and Application. (2003). With Williams O. Olatubi, Dmitry V. Mesyanzhinov, and Allan G. Pulsipher. Prepared by the Center for Energy Studies, Louisiana State University, Baton Rouge, LA. OCS Study MMS2000-0XX. U.S. Department of the Interior, Minerals Management Service, Gulf of Mexico OCS Region, New Orleans, LA.
- 56. An Analysis of the Economic Impacts Associated with Oil and Gas Activities on State Leases. (2002) With Robert H. Baumann, Dmitry V. Mesyanzhinov, and Allan G. Pulsipher. Baton Rouge, LA: Louisiana Department of Natural Resources, Office of Mineral Resources.
- 57. *Alaska In-State Natural Gas Demand Study.* (2002). With Dmitry Mesyanzhinov, et.al. Anchorage, Alaska: Alaska Department of Natural Resources, Division of Oil and Gas.
- 58. Moving to the Front of the Lines: The Economic Impacts of Independent Power Plant Development in Louisiana. (2001). With Dmitry Mesyanzhinov and Williams O. Olatubi. Baton Rouge, LA: Louisiana State University, Center for Energy Studies.
- 59. The Economic Impacts of Merchant Power Plant Development in Mississippi. (2001). Report Prepared on Behalf of the US Oil and Gas Association, Alabama and Mississippi Division. Houston, TX: Econ One Research, Inc.
- 60. Energy Conservation and Electric Restructuring in Louisiana. (2000). With Dmitry Mesyanzhinov, Ritchie D. Priddy, Robert F. Cope III, and Vera Tabakova. Baton Rouge, LA: Louisiana State University, Center for Energy Studies.
- 61. Assessing the Environmental and Safety Risks of the Expanded Role of Independents in Oil and Gas E&P Operations on the U.S. Gulf of Mexico OCS. (1996). With Allan Pulsipher, Omowumi Iledare, Dmitry Mesyanzhinov, William Daniel, and Bob Baumann. Baton Rouge, LA: Louisiana State University, Center for Energy Studies.
- 62. Restructuring the Electric Utility Industry: Implications for Louisiana. (1996). With Allan Pulsipher and Kimberly H. Dismukes. Baton Rouge, LA: Louisiana State University, Center for Energy Studies.

GRANT RESEARCH

- 1. *Co-Principal Investigator* (2022). With Gregory B. Upton, Jr. Estimating the benefits of electricity restoration to critical energy infrastructure. Funded by Entergy Corporation. Total Funding: \$56,088. Status: Completed.
- 2. *Co-Principal Investigator.* (2021). With Gregory B. Upton Jr. Estimating the benefits of underground carbon dioxide storage investments. Funded by Gulf Coast Sequestration. Total Funding: \$124,835. Status: In Progress.
- 3. *Principal Investigator.* (2021). Louisiana Greenhouse Gas Inventory Update and Report. Governor's Office of Coastal Affairs. Total Funding \$65,830. Status: Completed.
- 4. Principal Investigator. (2021). Estimating Louisiana's power generation greenhouse gas

- emissions. The Nature Conservancy. Total Funding: \$9,994. Status: Completed.
- 5. *Co-Principal Investigator.* (2021). With Gregory B. Upton. Estimating the economic impacts of methanol investments in St. James Parish. Koch Industries. Total Funding: \$37,457. Status: Completed.
- 6. *Co-Principal Investigator.* (2019). With Gregory B. Upton Estimating the economic impact of TransCanada pipeline investments. TransCanada Pipelines. Total Funding: \$40,798. Status: Completed.
- 7. *Co-Principal Investigator*. (2018). With Gregory B. Upton. Estimating the economic impact of Enable Pipeline Investments. Total Funding: \$49,798. Status: Completed.
- 8. *Co-investigator*. Estimating offshore Gulf of Mexico carbon capture, sequestration, and utilization opportunities. (2018). With Southern States Energy Board, Advanced Resources International, Argonne Laboratories, University of Alabama, University of South Carolina, and Oklahoma State University. U.S. Department of Energy, National Energy Technology Laboratory. Total funding: \$731,031 (LSU share of \$4.0 million project, three years, in progress).
- 9. Co-Principal Investigator. Planning Grant: Engineering Research Center for Resiliency Enhancement and Disaster-Impact Interception ("READII") in the Manufacturing Sector. (2018). With Mahmoud El-Halwagi, Mark Stadtherr, Heshmat Aglan, Efstratos Postikopoulus. National Science Foundation (#1840512). Total Funding: \$100,000 (one year). Status: Completed.
- 10. *Principal Investigator*. Understanding MISO long term infrastructure needs and stakeholder positions. (2017). Midcontinent Independent System Operator. Total Project: \$9,500, six months. Status: Completed.
- 11. *Principal Investigator*. Offshore oil and gas activity impacts on ecosystem services in the Gulf of Mexico. (2017). With Brian F, Snyder. U.S. Department of the Interior, Bureau of Ocean Energy Management. Total Project: \$240,982, two years. Status: Completed.
- 12. *Principal Investigator*. Economic Impacts of the Bayou Bridge pipeline. (2017). With Gregory B, Upton, Jr., Energy Transfer Corporation. \$9,900. Status: Completed.
- 13. *Principal Investigator*. Integrated carbon capture, storage and utilization in the Louisiana chemical corridor. (2017). U.S, Department of Energy/National Energy Technology Laboratory. Total funding: \$1,300,000 (18 months). Status: Completed.
- 14. *Co-Principal Investigator*. Gulf coast energy outlook and analysis. (2016). With Gregory B. Upton and Mallory Vachon. Regions Bank. Total funding: \$20,000, one year. Status: Completed.
- 15. Principal Investigator. GOM energy infrastructure trends and factbook update. (2016). With Gregory B. Upton and Mallory Vachon. U.S. Department of the Interior, Bureau of Ocean Energy Management ("BOEM"). Total funding: \$224,995, two years. Status: In progress.
- 16. Principal Investigator. Examining Louisiana's Industrial Carbon Sequestration Potential. Phase 2: Follow-up and estimation. (2016). With Brian F. Snyder. Southern States Energy Board. Total Project: \$69,990, three months. Status: Completed.
- 17. Principal Investigator. Examining Louisiana's Industrial Carbon Sequestration Potential.

- Phase 1: Scoping and Identification. (2016). With Brian F. Snyder. Southern States Energy Board. Total Project: \$29,919, three months. Status: Completed.
- 18. *Principal Investigator.* Energy efficiency building codes for Louisiana. (2016). With Brian F. Snyder. Louisiana Department of Natural Resources. Total Project: \$50,000, one year. Status: Completed.
- 19. *Principal Investigator*. An update of Louisiana's combined heat and power potentials, current utilizations, and barriers to improved operating efficiencies. (2016). Louisiana Department of Natural Resources. Total Project: \$90,000, one year. Status: Completed.
- 20. *Principal Investigator*. Combined Heat and Power Stakeholder Meeting. (2016). Southeastern Energy Efficiency Council. Total Project \$9,160, two months. Status: Completed.
- 21. *Co-Investigator*. "Expanding Ecosystem Service Provisioning from Coastal Restoration to Minimize Environmental and Energy Constraints" (2015). With John Day and Chris D'Elia. Gulf Research Program. Total Project: \$147,937. Status: Completed.
- 22. *Principal Investigator.* "Coastal Marine Institute Administrative Grant" (2104). U.S. Department of the Interior. Total Project \$45,000. Status: Completed.
- 23. *Principal Investigator*. "Analysis of the Potential for Combined Heat and Power (CHP) in Louisiana." (2013). Louisiana Department of Natural Resources. Total Project: \$90,000. Status: Completed.
- 24. *Co-Investigator*. "CNH: A Tale of Two Louisianas: Coupled Natural-Human Dynamics in a Vulnerable Coastal System" (2013) With Nina Lam, Margaret Reams, Kam-Biu Liu, Victor Rivera, Yi-Jun Xu and Kelley Pace. National Science Foundation. Total Project: \$1.5 million. Status: Completed (Sept 2012-Feb 2017).
- 25. *Principal Investigator.* "Examination of Unconventional Natural Gas and Industrial Economic Development" (2012). America's Natural Gas Alliance. Total Project: \$48,210. Status: Completed.
- 26. Principal Investigator. "Investigation of the Potential Economic Impacts Associated with Shell's Proposed Gas-To-Liquids Project" (2012). Shell Oil Company, North America. Total Project: \$76,708. Status: Completed.
- 27. *Principal Investigator.* "Analysis of the Federal Wind Energy Production Tax Credit." American Energy Alliance. Total Project: \$20,000. Status: Completed.
- 28. *Principal Investigator*. "Energy Sector Impacts Associated with the Deepwater Horizon Oil Spill." Louisiana Department of Economic Development. Total Project: approximately \$50,000. Status: Completed.
- 29. *Principal Investigator*. "Economic Contributions and Benefits Support by the Port of Venice." Port of Venice Coalition. Total Project: \$20,000. Status: Completed.
- 30. *Principal Investigator.* "Energy Policy Development in Louisiana." Louisiana Department of Natural Resources. Total Project: \$150,000. Status: Completed.
- 31. *Principal Investigator.* "Preparing Louisiana for the Possible Federal Regulation of Greenhouse Gas Regulation." With Michael D. McDaniel. Louisiana Department of Economic Development. Total Project: \$98,543. Status: Completed.

- 32. Principal Investigator. "OCS Studies Review: Louisiana and Texas Oil and Gas Activity and Production Forecast; Pipeline Position Paper; and Geographical Units for Observing and Modeling Socioeconomic Impact of Offshore Activity." (2008). With Mark J. Kaiser and Allan G. Pulsipher. U.S. Department of the Interior, Minerals Management Service. Total Project: \$377,917 (3 years). Status: Completed.
- 33. *Principal Investigator.* "State and Local Level Fiscal Effects of the Offshore Petroleum Industry." (2007). With Loren C. Scott. U.S. Department of the Interior, Minerals Management Service. Total Project: \$241,216 (2.5 years). Status: Completed.
- 34. *Principal Investigator.* "Understanding Current and Projected Gulf OCS Labor and Ports Needs." (2007). With Allan. G. Pulsipher, Kristi A. R. Darby. U.S. Department of the Interior, Minerals Management Service. Total Project: \$169,906. (one year). Status: Completed.
- 35. *Principal Investigator.* "Structural Shifts and Concentration of Regional Economic Activity Supporting GOM Offshore Oil and Gas Activities." (2007). With Allan. G. Pulsipher, Michelle Barnett. U.S. Department of the Interior, Minerals Management Service. Total Project: \$78,374 (one year). Status: Awarded, Completed.
- 36. Principal Investigator. "Plaquemine Parish's Role in Supporting Critical Energy Infrastructure and Production." (2006). With Seth Cureington. Plaquemines Parish Government, Office of the Parish President and Plaquemines Association of Business and Industry. Total Project: \$18,267. Status: Completed.
- 37. *Principal Investigator.* "Diversifying Energy Industry Risk in the Gulf of Mexico." (2006). With Kristi A. R. Darby. U.S. Department of the Interior, Minerals Management Service. Total Project: \$65,302 (two years). Status: Awarded, Completed.
- 38. *Principal Investigator.* "Post-Hurricane Assessment of OCS-Related Infrastructure and Communities in the Gulf of Mexico Region." (2006). U.S. Department of the Interior, Minerals Management Service. Total Project Funding: \$244,837. Status: Completed.
- 39. *Principal Investigator.* "Ultra-Deepwater Road Mapping Process." (2005). With Kristi A. R. Darby, Subcontract with the Texas A&M University, Department of Petroleum Engineering. Funded by the Gas Technology Institute. Total Project Funding: \$15,000. Status: Completed.
- 40. *Principal Investigator.* "An Examination of the Opportunities for Drilling Incentives on State Leases." (2004). With Robert H. Baumann and Kristi A. R. Darby. Louisiana Office of Mineral Resources. Total Project Funding: \$75,000. Status: Completed.
- 41. *Principal Investigator.* "An Examination on the Development of Liquefied Natural Gas Facilities on the Gulf of Mexico." (2004). With Dmitry V. Mesyanzhinov and Mark J. Kaiser. U.S. Department of the Interior, Minerals Management Service. Total Project Funding \$101,054. Status: Completed.
- 42. *Principal Investigator.* "Examination of the Economic Impacts Associated with Large Customer, Industrial Retail Choice." (2004). With Dmitry V. Mesyanzhinov. Louisiana Mid-Continent Oil and Gas Association. Total Project Funding: \$37,000. Status: Completed.
- 43. *Principal Investigator*. "Economic Opportunities from LNG Development in Louisiana." (2003). With Dmitry V. Mesyanzhinov. Metrovision/New Orleans Chamber of Commerce

- and the Louisiana Department of Economic Development. Total Project Funding: \$25,000. Status: Completed.
- 44. Principal Investigator. "Marginal Oil and Gas Properties on State Leases in Louisiana: An Empirical Examination and Policy Mechanisms for Stimulating Additional Production." (2002). With Robert H. Baumann and Dmitry V. Mesyanzhinov. Louisiana Office of Mineral Resources. Total Project Funding: \$72,000. Status: Completed.
- 45. *Principal Investigator.* "A Collaborative Investigation of Baseline and Scenario Information for Environmental Impact Statements." (2002). With Dmitry V. Mesyanzhinov and Williams O. Olatubi. U.S. Department of Interior, Minerals Management Service. Total Project Funding: \$557,744. Status: Awarded, In Progress.
- 46. Co-Principal Investigator. "An Analysis of the Economic Impacts of Drilling and Production Activities on State Leases." (2002). With Robert H. Baumann, Allan G. Pulsipher, and Dmitry V. Mesyanzhinov. Louisiana Office of Mineral Resources. Total Project Funding: \$8,000. Status: Completed.
- 47. Principal Investigator. "Cost Profiles and Cost Functions for Gulf of Mexico Oil and Gas Development Phases for Input Output Modeling." (1998). With Dmitry Mesyanzhinov and Allan G. Pulsipher. U.S. Department of Interior, Minerals Management Service. Total Project Funding: \$244,956. Status: Completed.
- 48. *Principal Investigator*. "An Economic Impact Analysis of OCS Activities on Coastal Louisiana." (1998). With Dmitry Mesyanzhinov and David Hughes. U.S. Department of Interior, Minerals Management Service. Total Project Funding: \$190,166. Status: Completed.
- 49. *Principal Investigator.* "Energy Conservation and Electric Restructuring in Louisiana." (1997). Louisiana Department of Natural Resources." Petroleum Violation Escrow Program Funds. Total Project Funding: \$43,169. Status: Completed.
- 50. *Principal Investigator.* "The Industrial Supply of Electricity: Commercial Generation, Self-Generation, and Industry Restructuring." (1996). With Andrew Kleit. Louisiana Energy Enhancement Program, LSU Office of Research and Development. Total Project Funding: \$19,948. Status: Completed.
- 51. Co-Principal Investigator. "Assessing the Environmental and Safety Risks of the Expanded Role of Independents in Oil and Gas E&P Operations on the U.S. Gulf of Mexico OCS." (1996). With Allan Pulsipher, Omowumi Iledare, Dmitry Mesyanzhinov, William Daniel, and Bob Baumann. U.S. Department of Interior, Minerals Management Service, Grant Number 95-0056. Total Project Funding: \$109,361. Status: Completed.

ACADEMIC CONFERENCE PAPERS/PRESENTATIONS

- 1. "The changing nature of Gulf of Mexico energy infrastructure." (2017). Session 3B: New Directions in Social Science Research. 27th Gulf of Mexico Region Information Technology Meetings. U.S. Department of the Interior, Bureau of Ocean Energy Management, Environmental Studies Program. New Orleans, LA. August 24.
- "Capacity utilization, efficiency trends, and economic risks for modern CHP installations."
 (2017). U.S. Department of Energy, 2017 Industrial Energy Technology Conference, New Orleans, LA June 21.

- 3. "Vulnerability assessment of the central Gulf of Mexico coast using a multi-dimensional approach." (2016). With Siddhartha Narra. Eighth International Conference on Environmental Science and Technology. June 6-10, Houston, TX.
- 4. "The Impact of Infrastructure Cost Recovery Mechanisms on Pipeline Replacements and Leaks." (2015). With Gregory Upton. Southern Economic Association Meeting 2015. New Orleans, Louisiana. November 23.
- 5. "The Impact of Infrastructure Cost Recovery Mechanisms on Pipeline Replacements and Leaks" (2015). With Gregory Upton. 38th IAEE International Conference, Antalya, Turkey. May 26.
- 6. "Modifying Renewables Policies to Sustain Positive Economic and Environmental Change" (2015). IEEE Annual Green Technologies ("Greentech") Conference. April 17.
- 7. "The Gulf Coast Industrial Investment Renaissance and New CHP Development Opportunities." (2014). Industrial Energy and Technology Conference, New Orleans, Louisiana. May 20.
- 8. "Estimating Critical Energy Infrastructure Value at Risk from Coastal Erosion" (2014). With Siddhartha Narra. American's Estuaries: 7th Annual Summit on Coastal and Estuarine Habitat Restoration. Washington, D.C., November 3-6.
- 9. "Economies of Scale, Learning Curves, and Offshore Wind Development Costs" (2012). With Gregory Upton. Southern Economic Association Annual Conference, New Orleans, LA November 17.
- 10. "Analysis of Risk and Post-Hurricane Reaction." (2009). 25th Annual Information Transfer Meeting. U.S. Department of the Interior, Minerals Management Service. January 7.
- 11. "Legacy Litigation, Regulation, and Other Determinants of Interstate Drilling Activity Differentials." (2008). With Christopher Peters and Mark Kaiser. 28th Annual USAEE/IAEE North American Conference: Unveiling the Future of Future of Energy Frontiers. New Orleans, LA, December 3.
- 12. "Gulf Coast Energy Infrastructure Renaissance: Overview." (2008). 28th Annual USAEE/IAEE North American Conference: Unveiling the Future of Future of Energy Frontiers. New Orleans, LA, December 3.
- 13. "Understanding the Impacts of Katrina and Rita on Energy Industry Infrastructure." (2008). American Chemical Society National Meetings, New Orleans, Louisiana. April 7.
- 14. "Determining the Economic Value of Coastal Preservation and Restoration on Critical Energy Infrastructure." (2007). With Kristi A. R. Darby and Michelle Barnett. International Association for Energy Economics, Wellington, New Zealand, February 19.
- 15. "Regulatory Issues in Rate Design, Incentives, and Energy Efficiency." (2007). 34th Annual Public Utilities Research Center Conference, University of Florida. Gainesville, FL. February 16.
- 16. "An Examination of LNG Development on the Gulf of Mexico." (2007). With Kristi A.R. Darby. US Department of the Interior, Minerals Management Service. 24th Annual Information Technology Meeting. New Orleans, LA. January 9.

- 17. "OCS-Related Infrastructure on the GOM: Update and Summary of Impacts." (2007). U.S. Department of the Interior, Minerals Management Service. 24th Annual Information Technology Meeting. New Orleans, LA. January 10.
- 18. "The Economic Value of Coastal Preservation and Restoration on Critical Energy Infrastructure." (2006). With Michelle Barnett. Third National Conference on Coastal and Estuarine Habitat Restoration. Restore America's Estuaries. New Orleans, Louisiana, December 11.
- 19. "The Impact of Implementing a 20 Percent Renewable Portfolio Standard in New Jersey." (2006). With Seth E. Cureington. Mid-Continent Regional Science Association 37th Annual Conference, Purdue University, Lafayette, Indiana, June 9.
- 20. "The Impacts of Hurricane Katrina and Rita on Energy infrastructure Along the Gulf Coast." (2006). Environment Canada: 2006 Artic and Marine Oilspill Program. Vancouver, British Columbia, Canada.
- 21. "Hurricanes, Energy Markets, and Energy Infrastructure in the Gulf of Mexico: Experiences and Lessons Learned." (2006). With Kristi A.R. Darby and Seth E. Cureington. 29th Annual IAEE International Conference, Potsdam, Germany, June 9.
- 22. "An Examination of the Opportunities for Drilling Incentives on State Leases in Louisiana." (2005). With Kristi A.R. Darby. 28th Annual IAEE International Conference, Taipei, Taiwan (June).
- 23. "Fiscal Mechanisms for Stimulating Oil and Gas Production on Marginal Leases." (2004). With Jeffrey M. Burke. International Association of Energy Economics Annual Conference, Washington, D.C. (July).
- 24. "GIS and Applied Economic Analysis: The Case of Alaska Residential Natural Gas Demand." (2003). With Dmitry V. Mesyanzhinov. Presented at the Joint Meeting of the East Lakes and West Lakes Divisions of the Association of American Geographers in Kalamazoo, MI, October 16-18.
- 25. "Are There Any In-State Uses for Alaska Natural Gas?" (2002). With Dmitry V. Mesyanzhinov and William E. Nebesky. IAEE/USAEE 22nd Annual North American Conference: "Energy Markets in Turmoil: Making Sense of It All." Vancouver, British Columbia, Canada. October 7.
- 26. "The Economic Impact of State Oil and Gas Leases on Louisiana." (2002). With Dmitry V. Mesyanzhinov. 2002 National IMPLAN Users' Conference. New Orleans, Louisiana, September 4-6.
- 27. "Moving to the Front of the Lines: The Economic Impact of Independent Power Plant Development in Louisiana." (2002). With Dmitry V. Mesyanzhinov and Williams O. Olatubi. 2002 National IMPLAN Users' Conference. New Orleans, Louisiana, September 4-6.
- 28. "New Consistent Approach to Modeling Regional Economic Impacts of Offshore Oil and Gas Activities in the Gulf of Mexico." (2002). With Vicki Zatarain. 2002 National IMPLAN Users' Conference. New Orleans, Louisiana, September 4-6.
- 29. "Distributed Energy Resources, Energy Efficiency, and Electric Power Industry Restructuring." (1999). American Society of Environmental Science Fourth Annual Conference. Baton Rouge, Louisiana. December.

- 30. "Estimating Efficiency Opportunities for Coal Fired Electric Power Generation: A DEA Approach." (1999). With Williams O. Olatubi. Southern Economic Association Sixty-ninth Annual Conference. New Orleans, November.
- 31. "Applied Approaches to Modeling Regional Power Markets." (1999.) With Robert F. Cope. Southern Economic Association Sixty-ninth Annual Conference. New Orleans, November 1999.
- 32. "Parametric and Non-Parametric Approaches to Measuring Efficiency Potentials in Electric Power Generation." (1999). With Williams O. Olatubi. International Atlantic Economic Society Annual Conference, Montreal, October.
- 33. "Asymmetric Choice and Customer Benefits: Lessons from the Natural Gas Industry." (1999). With Rachelle F. Cope and Dmitry Mesyanzhinov. International Association of Energy Economics Annual Conference. Orlando, Florida. August.
- 34. "Modeling Regional Power Markets and Market Power." (1999). With Robert F. Cope. Western Economic Association Annual Conference. San Diego, California. July.
- 35. "Economic Impact of Offshore Oil and Gas Activities on Coastal Louisiana" (1999). With Dmitry Mesyanzhinov. Annual Meeting of the Association of American Geographers. Honolulu, Hawaii. March.
- 36. "Empirical Issues in Electric Power Transmission and Distribution Cost Modeling." (1998). With Robert F. Cope and Dmitry Mesyanzhinov. Southern Economic Association. Sixty-Eighth Annual Conference. Baltimore, Maryland. November.
- 37. "Modeling Electric Power Markets in a Restructured Environment." (1998). With Robert F. Cope and Dan Rinks. International Association for Energy Economics Annual Conference. Albuquerque, New Mexico. October.
- 38. "Benchmarking Electric Utility Distribution Performance." (1998) With Robert F. Cope and Dmitry Mesyanzhinov. Western Economic Association, Seventy-sixth Annual Conference. Lake Tahoe, Nevada. June.
- 39. "Power System Operations, Control, and Environmental Protection in a Restructured Electric Power Industry." (1998). With Fred I. Denny. IEEE Large Engineering Systems Conference on Power Engineering. Nova Scotia, Canada. June.
- 40. "Benchmarking Electric Utility Transmission Performance." (1997). With Robert F. Cope and Dmitry Mesyanzhinov. Southern Economic Association, Sixty-seventh Annual Conference. Atlanta, Georgia. November 21-24.
- 41. "A Non-Linear Programming Model to Estimate Stranded Generation Investments in a Deregulated Electric Utility Industry." (1997). With Robert F. Cope and Dan Rinks. Institute for Operations Research and Management Science Annual Conference. Dallas Texas. October 26-29.
- 42. "New Paradigms for Power Engineering Education." (1997). With Fred I. Denny. International Association of Science and Technology for Development, High Technology in the Power Industry Conference. Orlando, Florida. October 27-30
- 43. "Cogeneration and Electric Power Industry Restructuring." (1997). With Andrew N. Kleit. Western Economic Association, Seventy-fifth Annual Conference. Seattle, Washington. July 9-13.

- 44. "The Unintended Consequences of the Public Utilities Regulatory Policies Act of 1978." (1997). National Policy History Conference on the Unintended Consequences of Policy Decisions. Bowling Green State University. Bowling Green, Ohio. June 5-7.
- 45. "Assessing Environmental and Safety Risks of the Expanding Role of Independents in E&P Operations on the Gulf of Mexico OCS." (1996). With Allan Pulsipher, Omowumi Iledare, Dmitry Mesyanzhinov, and Bob Baumann. U.S. Department of Interior, Minerals Management Service, 16th Annual Information Transfer Meeting. New Orleans, Louisiana.
- 46. "Empirical Modeling of the Risk of a Petroleum Spill During E&P Operations: A Case Study of the Gulf of Mexico OCS." (1996). With Omowumi Iledare, Allan Pulsipher, and Dmitry Mesyanzhinov. Southern Economic Association, Sixty-Sixth Annual Conference. Washington, D.C.
- 47. "Input Price Fluctuations, Total Factor Productivity, and Price Cap Regulation in the Telecommunications Industry" (1996). With Farhad Niami. Southern Economic Association, Sixty-Sixth Annual Conference. Washington, D.C.
- 48. "Recovery of Stranded Investments: Comparing the Electric Utility Industry to Other Recently Deregulated Industries" (1996). With Farhad Niami and Dmitry Mesyanzhinov. Southern Economic Association, Sixty-Sixth Annual Conference. Washington, D.C.
- "Spatial Perspectives on the Forthcoming Deregulation of the U.S. Electric Utility Industry."
 (1996) With Dmitry Mesyanzhinov. Southwest Association of American Geographers Annual Meeting. Norman, Oklahoma.
- 50. "Comparing the Safety and Environmental Performance of Offshore Oil and Gas Operators." (1995). With Allan Pulsipher, Omowumi Iledare, Dmitry Mesyanzhinov, William Daniel, and Bob Baumann. U.S. Department of Interior, Minerals Management Service, 15th Annual Information Transfer Meeting. New Orleans, Louisiana.
- 51. "Empirical Determinants of Nuclear Power Plant Disallowances." (1995). Southern Economic Association, Sixty-Fifth Annual Conference. New Orleans, Louisiana.
- 52. "A Cross-Sectional Model of IntraLATA MTS Demand." (1995). Southern Economic Association, Sixty-Fifth Annual Conference. New Orleans, Louisiana.

ACADEMIC SEMINARS AND PRESENTATIONS

- 1. Panelist. "Fuel Security, Resource Adequacy & Value of Transmission." (2019). 6th Annual Electricity Dialogue at Northwestern University: Energy and Capacity: Transitions? Northwestern University Center of Law, Regulation, and Economic Growth.
- 2. "Air Emissions Regulation and Policy: The Recently Proposed Cross State Air Pollution Rule and the Implications for Louisiana Power Generation." Lecture before School of the Coast & Environment. November 5, 2011.
- 3. "Energy Regulation: Overview of Power and Gas Regulation." Lecture before School of the Coast & Environment, Course in Energy Policy and Law. October 5, 2009.
- 4. "Trends and Issues in Renewable Energy." Presentation before the School of the Coast & Environment, Louisiana State University. Spring Guest Lecture Series. May 4, 2007.
- 5. "CES Research Projects and Status." Presentation before the U.S. Department of the

- Interior, Minerals Management Service, Outer Continental Shelf Scientific Committee Meeting, New Orleans, LA May 22, 2007.
- 6. "Hurricane Impacts on Energy Production and Infrastructure." Presentation Before the 53rd Mineral Law Institute, Louisiana State University. April 7, 2006.
- 7. "Trends and Issues in the Natural Gas Industry and the Development of LNG: Implications for Louisiana. (2004) 51st Mineral Law Institute, Louisiana State University, Baton Rouge, LA. April 2, 2004.
- 8. "Electric Restructuring and Conservation." (2001). Presentation before the Department of Electrical Engineering, McNesse State University. Lake Charles, Louisiana. May 2, 2001.
- 9. "Electric Restructuring and the Environment." (1998). Environment 98: Science, Law, and Public Policy. Tulane University. Tulane Environmental Law Clinic. March 7, New Orleans, Louisiana.
- 10. "Electric Restructuring and Nuclear Power." (1997). Louisiana State University. Department of Nuclear Science. November 7, Baton Rouge, Louisiana.
- 11. "The Empirical Determinants of Co-generated Electricity: Implications for Electric Power Industry Restructuring." (1997). With Andrew N. Kleit. Florida State University. Department of Economics: Applied Microeconomics Workshop Series. October 17, Tallahassee, Florida.

PROFESSIONAL AND CIVIC PRESENTATIONS

- 1. "The role and outlook for CCS in Louisiana energy manufacturing development." (2024). GINP-CCS International Network. February 20, 2024.
- 2. "Louisiana energy manufacturing development outlook and the energy transition." (2024). Greater Baton Rouge Industry Alliance. February 1, 2024.
- 3. "Gulf Coast Energy Outlook 2024." (2023). LSU Center for Energy Studies, Baton Rouge, LA, Fall 2023.
- 4. "Louisiana clean, green industry: reconciling industrial decarbonization, capital formation, and growth." (2023). Louisiana State Bar Association, Public Utility Section. December 1, 2023.
- 5. "Expert witness training: considerations for preparation and effective execution during public utility regulatory hearings and proceedings." (2023). On the Behalf of the National Association of State Utility Consumer Advocates, Accounting and Finance Subcommittee. September 21, 2023.
- 6. "Gulf cost energy outlook: traditional resources and the energy transition." (2023). AAPL/Gulf Coast Land Institute Meetings. April 26, 2023.
- 7. "Ratepayer considerations in the promotion of clean energy." (2023). Public Utility Law Section Roundtable Discussion. April 21, 2023.
- 8. "Gulf coast energy outlook: traditional resources and the energy transition." (2023). Louisiana Engineering Society. April 19, 2023.

- 9. "Carbon capture & storage: three thoughts and considerations." (2023). Gulf Coast Power Association. 9th Annual MISO/SPP Conference. March 9, 2023.
- 10. "Natural gas markets: prices; trends; and ratepayer impacts." (2023). Maryland Energy Advocates Virtual Monthly Meeting. February 17, 2023.
- 11. "Hydrogen overview and its role in Louisiana decarbonization." (2022). Louisiana Public Service Commission Monthly Business & Executive Meeting. November 17, 2022.
- 12. "High winter natural gas prices and ratepayer impacts." (2022). National Association of State Utility Consumer Advocates ("NASUCA") Annual Conference. November 14, 2022.
- 13. "Facing the future together: the Louisiana energy transition, industrial decarbonization, and capital formation trends." (2022). Louisiana Chemical Association: Annual Meeting 2022. October 27, 2022.
- 14. "Louisiana and the energy transition: reconciling industrial decarbonization, capital formation, and growth." (2022). Louisiana Air and Waste Management 2022 Annual Meeting. October 26, 2022.
- 15. "The Louisiana energy transition, industrial decarbonization, and industrial capital formation trends." (2022). Postlethwaite & Netterville: 2022 Governmental Update. August 4, 2022.
- 16. "Identifying and mapping regulatory requirements for CCUS projects." (2022). SECARB Offshore GOM Gulf Regulator Workshop. New Orleans LA. May 16, 2022.
- 17. "Louisiana industrial decarbonization opportunities." (2022). Louisiana Chemical Association/Louisiana Chemical Industry Alliance Legislative Meeting. May 11, 2022. Baton Rouge, LA.
- 18. "Natural Gas outlook, 2022: supply, demand, and geopolitical considerations." (2022). National Association of State Utility Consumer Advocates ("NASUCA") Monthly Natural Gas Committee Webinar. March 30, 2022.
- 19. "Louisiana industrial decarbonization opportunities." (2022). LSU Law School, Journal of Energy Law and Resources Symposium on Energy Transitions. February 4, 2022. Baton Rouge, LA.
- 20. Panelist. Grid Resiliency in the Era of Extreme Weather. Gulf Coast Power Association 8th Annual MISO/SPP Regional Meeting. February 9, 2022. New Orleans, LA.
- 21. Panelist. Natural Gas Industry Update. (2022). National Association of State Utility Consumer Advocates Annual Meeting. (virtual). November 8, 2021.
- 22. "Overview of Louisiana's greenhouse gas emissions and trends." (2021). Louisiana Energy Users Group ("LEUG") Meeting. November 11, 2021.
- 23. "State of energy in Louisiana: a preview of the 2021 Gulf Coast Energy Outlook." (2021). Financial Planning Association of Baton Rouge. November 10, 2021.
- 24. "Replacing natural gas and industrial decarbonization: utility and ratemaking issues." (2021). Virtual Joint Annual Meeting: Virginia Committee for Fair Utility Rates, Old Dominion Committee for Fair Utility Rates, and Virginia Industrial Gas Users Group Workshop. September 8, 2021.

- 25. "Louisiana 2021 GHG Inventory: Update and summary of preliminary findings." (2021). Presentation before the Climate Initiative Task Force. July 29, 2021.
- 26. "Opportunities for the development of a hydrogen economy in Louisiana." (2021). Louisiana Energy Climate Solutions Workshop. June 15, 2021.
- 27. "Natural gas: Building gas system resilience. Overview of the 2021 polar vortex and its implications for gas resiliency." (2021). National Association of State Utility Consumer Advocates ("NASUCA"). Virtual mid-year meeting. June 14, 2021.
- 28. "Status and briefing on the Louisiana greenhouse gas inventory and emissions analysis." (2021). Scientific Advisory Group ("SAG") Meeting, Governor's Climate Initiative Task Force. March 29, 2021.
- 29. "Louisiana carbon capture: sinks; sources; and the role of transportation in industrial applications." (2021). LSU Journal of Energy Law & Resources Symposium on Carbon Capture and Solutions. February 5, 2021.
- 30. "Natural gas outlook, 2021: production, demand, pandemic and policy." (2021). National Association of State Utility Consumer Advocates ("NASUCA") Monthly Natural Gas Committee Webinar. January 20, 2021.
- 31. "Consumer Perspectives on the Rate Design of the Future." (2020). National Association of State Utility Consumer Advocates ("NASUCA"). Annual Conference, November 10.
- 32. "Evaluation of Louisiana's Depleted Gas Reservoirs for Geological Carbon Sequestration." (2020). Louisiana Mid-Continent Oil and Gas Association ("LMOGA") Carbon Capture and Underground Storage ("CCUS") Committee Meeting. August 25.
- 33. "The 2020 Gulf Coast Energy Outlook: COVID-19 update." (2020). Baton Rouge Area Chamber of Commerce Business Webinar. COVID-19 and Global Supply Impacts on the Capital Region and Louisiana Economies. Baton Rouge, LA. June 3.
- 34. "Ratepayer benefits of reforming PURPA". (2020). Harvard Electricity Policy Group Webinar. PURPA: A time to reform or reduce its role? March 26.
- 35. "Pipeline industry: economic trends and outlook". (2020). Joint Industry Association Annual Meeting. Louisiana Mid-Continent Oil and Gas Association ("LMOGA") and the Louisiana Oil and Gas Association ("LOGA"). Lake Charles, LA March 5.
- 36. "The outlook for natural gas: storm clouds ahead?" (2020). National Association of State Utility Consumer Advocates ("NASUCA"). Natural Gas Committee Webinar, February 26.
- 37. "The 2020 Gulf Coast Energy Outlook". (2020). University of Louisiana Lafayette, Southern Unconventional Resources Center for Excellence. Lafayette, LA February 16.
- 38. "Opportunities for carbon capture, utilization, and storage in the Louisiana chemical corridor". (2020). Air and Waste Management Association, Louisiana Section Luncheon. Gonzales, LA January 16.
- 39. Panelist. (2020). Baton Route Advocate, 2020 Economic Outlook Summit. Baton Rouge Advocate. January 8.
- 40. "2020 Louisiana business climate outlook: the view from the energy sector." (2019). American Council of Engineering Companies Fall Conference. November 21, 2019. Baton Rouge, LA

- 41. "The urgency of PURPA reform in protecting ratepayers." (2019). Americans for Tax Reform, Fall 2019 Coalition Leaders Summit, November 14, 2019. New Orleans, LA.
- 42. "Louisiana's coast and the energy industry." (2019). 2019 API Delta Chapter Joint Society Luncheon Meeting. November 12, 2019, New Orleans, LA.
- 43. "Reforming PURPA: implications for ratepayers." (2019). Thomas Jefferson Institute for Public Policy, Annual Energy Summit, State Policy Network Annual Meeting. Colorado Springs, CO, October 28.
- 44. "Natural gas outlook: supply, demand and prices." (2019). National Association of State Utility Consumer Advocates, Natural Gas Committee Monthly Meeting. July 30, 2019.
- 45. "The economic impacts and outlook for LNG development on the Gulf Coast." (2019). 73rd Annual Meeting of the Southern Legislative Conference of the Council of State Governments. New Orleans, LA, July 14. (prepared presentation, hurricane cancellation)
- 46. "Natural gas outlook: supply, demand, and prices." (2019). NASUCA Mid-Year Meeting. Portland, OR, June 20.
- 47. "Overview of Louisiana LNG issues and trends." (2019). Berlin: LNG, Energy Security, and Diversity Reporting Tour, LSU Center for Energy Studies. Baton Rouge, LA, May 9.
- 48. "Overview of Louisiana energy issues and outlook." (2019). Australian Media Visit, Greater New Orleans, Inc./Baton Rouge Area Foundation. Baton Rouge, LA, April 29.
- 49. "Gulf Coast Energy Outlook 2019: Regional trends and outlook." (2019). Women's Energy Network. Baton Rouge, LA, April 23.
- 50. "MISO Grid Vision 2033." (2019). 2019 Spring Regulator and Policymaker Forum. New Orleans, LA, April 15-16.
- 51. "Ratepayer benefits of reforming PURPA." (2019). LSU Center for Energy Studies Industry Advisory Council Meeting. March 27.
- 52. "Incentives, risk, and the changing nature of regulation." (2019). NASUCA Water Committee monthly meeting/webinar. March 13.
- 53. "Gulf Coast Energy Outlook 2019: Production, trade and infrastructure trends." (2019). 66th Annual Mineral Board Institute Meetings. Baton Rouge, LA, March 14.
- 54. "A golden age: energy outlook 2019." (2019). Engineering News Record Webinar. February 13.
- 55. Panelist. (2019). Baton Route Advocate, 2019 Economic Outlook Summit. Baton Rouge Advocate. January 8.
- 56. "MISO Grid Vision 2033." (2018). 2018 Winter Regulatory and Policymaker Forum. New Orleans, LA, December 11.
- 57. "Gulf Coast Energy Outlook 2019." (2018). LSU Center for Energy Studies, Baton Rouge, LA, Fall 2018.
- 58. "How LNG is transforming Louisiana's energy economy." (2018). Louisiana State Bar Association, Public Utility Section. Baton Rouge, LA, November 30.
- 59. "Overview of Louisiana LNG issues and trends." (2018). Kean Miller Law Firm: Energy and Environmental Practice Group. Baton Rouge, LA, November 28.

- 60. "Infrastructure and capacity: challenges for development." (2018). Society of Utility and Regulatory Financial Analysts (SURFA) Annual Meeting, New Orleans, LA, April 20.
- 61. "Louisiana industrial cogeneration trends." (2018). Annual Louisiana Solid Waste Association Conference, Lafayette, LA, March 16.
- 62. "Gulf Coast industrial development: overview of trends and issues." (2018). Gulf Coast Power Association Meetings, New Orleans, LA, February 8.
- 63. "Energy outlook reflection on market trends and Louisiana implications." (2017). IberiaBank Corporation Bank Board of Directors Meeting, New Orleans, LA. November 15.
- 64. "Integrated carbon capture and storage in the Louisiana chemical corridor." (2017). Industry Associates Advisory Council Meeting, Baton Rouge, LA. November 7.
- 65. "The outlook for natural gas and energy development on the Gulf Coast." (2017). Louisiana Chemical Association, Annual Meeting, New Orleans, LA. October 26.
- 66. "Critical energy infrastructure: the big picture on resiliency research." (2017). National Academies of Science, Engineering, and Medicine. New Orleans, LA. September 18.
- 67. "The changing nature of Gulf of Mexico energy infrastructure." (2017). 27th Gulf of Mexico Region Information Technology Meetings, New Orleans, LA, August 24.
- 68. "Capacity utilization, efficiency trends, and economic risks for modern CHP installations." (2017). Industrial Energy Technology Conference, New Orleans, LA. June 21.
- 69. "Crude oil and natural gas outlook: Where are we and where are we going?" (2017). CCREDC Economic Trends Panel. Corpus Christi, TX, June 15.
- 70. "Navigating through the energy landscape." (2017). Baton Rouge Rotary Luncheon. Baton Rouge, LA, May 24.
- 71. "The 2017-2018 Louisiana energy outlook." (2017). Junior Achievement of Greater New Orleans, JA BizTown Speaker Series. New Orleans, LA, May 12.
- 72. "The Gulf Coast energy economy: trends and outlook." (2017). Society for Municipal Analysts. New Orleans, LA, April 21.
- 73. "Gulf coast energy outlook." (2017). E.J. Ourso College of Business, Dean's Advisory Council, Energy Committee Meeting. Baton Rouge, LA, March 31.
- 74. "Recent trends in energy: overview and impact for the banking community." (2017). Oil and Gas Industry Update, Louisiana Bankers Association. Baton Rouge, LA, March 24.
- 75. "How supply, demand and prices have influenced unconventional development." (2016). Energy Annual Meeting, CLEER-University Advisory Board Lecture. New Orleans, LA, September 17.
- 76. "The Basics of Natural Gas Production, Transportation, and Markets." (2016). Center for Energy Studies. Baton Rouge, LA, August 1.
- 77. "Gulf Coast industrial development: trends and outlook." (2016). Investor Relations Group Meeting, Edison Electric Institute. New Orleans, LA, June 23.
- 78. "The future of policy and regulation: Unlocking the Treasures of Utility Regulation." (2016). Annual Meeting, National Conference of Regulatory Attorneys. Tampa, FL, June 20.

- 79. "Utility mergers: where's the beef?". (2016). National Association of State Utility Consumer Advocates Mid-Year Meetings. New Orleans, LA, June 6.
- 80. "Overview of the Clean Power Plan and its application to Louisiana." (2016). Shell Oil Company Internal Meeting. April 12.
- 81. "Energy and economic development on the Gulf Coast: trends and emerging challenges." (2016). Gas Processors Association Meeting. New Orleans, LA, April 11.
- 82. "Unconventional Oil and Gas Drilling Trends and Issues." (2016). French Delegation Visit, LSU Center for Energy Studies. March 16.
- 83. "Gulf Coast Industrial Growth: Passing clouds or storms on the horizon?" (2016). Gulf Coast Power Association Meetings. New Orleans, LA, February 18.
- 84. "The Transition to Crisis: What do the recent changes in energy markets mean for Louisiana?" (2016). Louisiana Independent Study Group. February 2.
- 85. "Regulatory and Ratepayer Issues in the Analysis of Utility Natural Gas Reserves Purchases" (2016). National Association of State Utility Consumer Advocates Gas Consumer Monthly Meeting. January 25.
- 86. "Emerging Issues in Fuel Procurement: Opportunities & Challenges in Natural Gas Reserves Investment." (2015). National Association of State Utility Consumer Advocates Annual Meeting. Austin, Texas. November 9.
- 87. "Trends and Issues in Net Metering and Solar Generation." (2015). Louisiana Rural Electric Cooperative Meeting. November 5.
- 88. "Electric Power: Industry Overview, Organization, and Federal/State Distinctions." (2015). EUCI. October 16.
- 89. "Natural Gas 101: The Basics of Natural Gas Production, Transportation, and Markets." (2015). Council of State Governments Special Meeting on Gas Markets. New Orleans, LA. October 14.
- 90. "Update and General Business Matters." (2015). CES Industry Associates Meeting. Baton Rouge, Louisiana. Fall 2015.
- 91. "The Impact of Infrastructure Cost Recovery Mechanisms on Pipeline Replacements and Leaks." (2015). 38th IAEE 2015 International Conference. Antalya, Turkey. May 26.
- 92. "Industry on the Move What's Next?" (2015). Event Sponsored by Regional Bank and 1012 Industry Report. May 5.
- 93. "The State of the Energy Industry and Other Emerging Issues." (2015). Lex Mundi Energy & Natural Resources Practice Group Global Meeting. May 5.
- 94. "Energy, Louisiana, and LSU." (2015). LSU Science Café. Baton Rouge, Louisiana. April 28.
- 95. "Energy Market Changes and Impacts for Louisiana." (2015). Kinetica Partners Shippers Meeting, New Orleans, Louisiana. April 22.
- 96. "Incentives, Risk and the Changing Nature of Utility Regulation." (2015). NARUC Staff Subcommittee on Accounting and Finance Meetings, New Orleans, Louisiana. April 22.
- 97. "Modifying Renewables Policies to Sustain Positive and Economic Change." (2015). IEEE

- Annual Green Technologies ("Greentech Conference"). April 17.
- 98. "Louisiana's Changing Energy Environment." (2015). John P. Laborde Energy Law Center Advisory Board Spring Meeting, Baton Rouge, Louisiana. March 27.
- 99. "The Latest and the Long on Energy: Outlooks and Implications for Louisiana." (2015). Iberia Bank Advisory Board Meeting, Baton Rouge, Louisiana. February 23.
- 100. "A Survey of Recent Energy Market Changes and their Potential Implications for Louisiana." (2015). Vistage Group, New Orleans, Louisiana. February 4.
- 101. "Energy Prices and the Outlook for the Tuscaloosa Marine Shale." (2015). Baton Rouge Rotary Club, Baton Rouge, Louisiana. January 28.
- 102. "Trends in Energy & Energy-Related Economic Development." (2014). Miller and Thompson Presentation, Baton Rouge, Louisiana. December 30.
- 103. "Overview EPA's Proposed Rule Under Section 111(d) of the Clean Air Act: Impacts for Louisiana." (2014). Louisiana State Bar: Utility Section CLE Annual Meeting, Baton Rouge, Louisiana. November 7.
- 104. "Overview EPA's Proposed Clean Power Plan and Impacts for Louisiana." (2014). Clean Cities Coalition Meeting, Baton Rouge, Louisiana. November 5.
- 105. "Impacts on Louisiana from EPA's Proposed Clean Power Plan." (2014). Air & Waste Management Annual Environmental Conference (Louisiana Chapter), Baton Rouge, Louisiana. October 29, 2014.
- 106. "A Look at America's Growing Demand for Natural Gas." (2014). Louisiana Chemical Association Annual Meeting, New Orleans, Louisiana. October 23.
- 107. "Trends in Energy & Energy-Related Economic Development." (2014). 2014 Government Finance Officer Association Meetings, Baton Rouge, Louisiana. October 9.
- 108. "The Conventional Wisdom Associated with Unconventional Resource Development." (2014). National Association for Business Economics Annual Conference, Chicago, Illinois. September 28.
- 109. Unconventional Oil & Natural Gas: Overview of Resources, Economics & Policy Issues. (2014). Society of Environmental Journalists Annual Meeting. New Orleans, Louisiana. September 4.
- 110. "Natural Gas Leveraged Economic Development in the South." (2014). Southern Governors Association Meeting, Little Rock, Arkansas. August 16.
- 111. "The Past, Present and Future of CHP Development in Louisiana." (2014). Louisiana Public Service Commission CHP Workshop, Baton Rouge, Louisiana. June 25.
- 112. "Regional Natural Gas Demand Growth: Industrial and Power Generation Trends." (2014). Kinetica Partners Shippers Meeting, New Orleans, Louisiana. April 30.
- 113. "The Technical and Economic Potential for CHP in Louisiana and the Impact of the Industrial Investment Renaissance on New CHP Capacity Development." (2014). Electric Power 2014, New Orleans, Louisiana. April 1.
- 114. "Industry Investments and the Economic Development of Unconventional Development." (2014). Tuscaloosa Marine Shale Conference & Expo, Natchez, Mississippi. March 31.

- 115. Discussion Panelist. Energy Outlook 2035: The Global Energy Industry and Its Impact on Louisiana, (2014). Grow Louisiana Coalition, Baton Rouge, Louisiana. March 18.
- 116. "Natural Gas and the Polar Vortex: Has Recent Weather Led to a Structural Change in Natural Gas Markets?" (2014). National Association of State Utility Consumer Advocates Monthly Gas Committee Meeting. February 19.
- 117. "Some Unconventional Thoughts on Regional Unconventional Gas and Power Generation Requirements." (2014). Gulf Coast Power Association Special Briefing, New Orleans, Louisiana. February 6.
- 118. "Leveraging Energy for Industrial Development." (2013). 2013 Governor's Energy Summit, Jackson, Mississippi. December 5.
- 119. "Natural Gas Line Extension Policies: Ratepayer Issues and Considerations." (2013). National Association of State Utility Consumer Advocates Annual Meeting, Orlando, Florida. November 19.
- 120. "Replacement, Reliability & Resiliency: Infrastructure & Ratemaking Issues in the Power & Natural Gas Distribution Industries." (2013). Louisiana State Bar, Public Utility Section Meetings. November 15.
- 121. "Natural Gas Markets: Leveraging the Production Revolution into an Industrial Renaissance." (2013). International Technical Conference, Houston, TX. October 11.
- 122. "Natural Gas, Coal & Power Generation Issues and Trends." (2013). Southeast Labor and Management Public Affairs Committee Conference, Chattanooga, Tennessee. September 27.
- 123. "Recent Trends in Pipeline Replacement Trackers." (2013). National Association of State Utility Consumer Advocates Monthly Gas Committee Meeting. September 19.
- 124. Discussion Panelist (2013). Think About Energy Summit, America's Natural Gas Alliance, Columbus Ohio. September 16-17.
- 125. "Future Test Years: Issues to Consider." (2013). National Regulatory Research Institute, Teleseminar on Future Test Years. August 28.
- 126. "Industrial Development Outlook for Louisiana." (2013). Louisiana Water Synergy Project Meetings, Jones Walker Law Firm, Baton Rouge, Louisiana. July 30.
- 127. "Natural Gas & Electric Power Coordination Issues and Challenges." (2013). Utilities State Government Organization Conference, Pointe Clear, Alabama. July 9.
- 128. "Natural Gas Market Issues & Trends." (2013). Western Conference of Public Service Commissioners, Santa Fe, New Mexico. June 3.
- 129. "Louisiana Unconventional Natural Gas and Industrial Redevelopment." (2013). Louisiana Chemical Association/Louisiana Chemical Industry Alliance Annual Legislative Conference, Baton Rouge, Louisiana. May 8.
- 130. "Infrastructure Cost Recovery Mechanism: Overview of Issues." (2013). Energy Bar Association Annual Meeting, Washington, D.C. May 1.
- 131. "GOM Offshore Oil and Gas." (2013). Energy Executive Roundtable, New Orleans, Louisiana. March 27.

- 132. "Louisiana Unconventional Natural Gas and Industrial Redevelopment." (2013). Risk Management Association Luncheon, March 21.
- 133. "Natural Gas Market Update and Emerging Issues." (2013). NASUCA Gas Committee Conference Call/Webinar, March 12.
- 134. "Unconventional Resources and Louisiana's Manufacturing Development Renaissance." (2013). Baton Rouge Press Club, De La Ronde Hall, Baton Rouge, LA, January 28.
- 135. "New Industrial Operations Leveraged by Unconventional Natural Gas." (2013) American Petroleum Institute-Louisiana Chapter. Lafayette, LA, Petroleum Club, January 14.
- 136. "What's Going on with Energy? How Unconventional Oil and Gas Development is Impacting Renewables, Efficiency, Power Markets, and All that Other Stuff." (2012). Atlanta Economics Club Monthly Meeting. Atlanta, GA. December 11.
- 137. "Trends, Issues, and Market Changes for Crude Oil and Natural Gas." (2012). East Iberville Community Advisory Panel Meeting. St. Gabriel, LA. September 26.
- 138. "Game Changers in Crude and Natural Gas Markets." (2012). Chevron Community Advisory Panel Meeting. Belle Chase, LA, September 17.
- 139. "The Outlook for Renewables in a Changing Power and Natural Gas Market." (2012). Louisiana Biofuels and Bioprocessing Summit. Baton Rouge, LA. September 11.
- 140. "The Changing Dynamics of Crude and Natural Gas Markets." (2012). Chalmette Refining Community Advisory Panel Meeting. Chalmette, LA, September 11.
- 141. "The Really Big Game Changer: Crude Oil Production from Shale Resources and the Tuscaloosa Marine Shale." (2012). Baton Rouge Chamber of Commerce Board Meeting. Baton Rouge, LA, June 27.
- 142. "The Impact of Changing Natural Gas Prices on Renewables and Energy Efficiency." (2012). NASUCA Gas Committee Conference Call/Webinar. 12 June 2012.
- 143. "Issues in Gas-Renewables Coordination: How Changes in Natural Gas Markets Potentially Impact Renewable Development" (2012). Energy Bar Association, Louisiana Chapter, Annual Meeting, New Orleans, LA. April 12, 2012.
- 144. "Issues in Natural Gas End-Uses: Are We Really Focusing on the Real Opportunities?" (2012). Energy Bar Association, Louisiana Chapter, Annual Meeting, New Orleans, LA. April 12, 2012.
- 145. "The Impact of Legacy Lawsuits on Conventional Oil and Gas Drilling in Louisiana." (2012). Louisiana Oil and Gas Association Annual Meeting, Lake Charles, LA. February 27, 2012.
- 146. "The Impact of Legacy Lawsuits on Conventional Oil and Gas Drilling in Louisiana." (2012) Louisiana Oil and Gas Association Annual Meeting. Lake Charles, Louisiana. February 27, 2012.
- 147. "Louisiana's Unconventional Plays: Economic Opportunities, Policy Challenges. Louisiana Mid-Continent Oil and Gas Association 2012 Annual Meeting. (2012) New Orleans, Louisiana. January 26, 2012.
- 148. "EPA's Recently Proposed Cross State Air Pollution Rule ("CSAPR") and Its Impacts on Louisiana." (2011). Bossier Chamber of Commerce. November 18, 2011.

- 149. "Facilitating the Growth of America's Natural Gas Advantage." (2011). BASF U.S. Shale Gas Workshop Management Meeting. Florham Park, New Jersey. November 1, 2011.
- 150. "CSAPR and EPA Regulations Impacting Louisiana Power Generation." (2011). Air and Waste Management Association (Louisiana Section) Fall Conference. Environmental Focus 2011: a Multi-Media Forum. Baton Rouge, LA. October 25, 2011.
- 151. "Natural Gas Trends and Impact on Industrial Development." (2011). Central Gulf Coast Industrial Alliance Conference. Arthur R. Outlaw Convention Center. Mobile, AL. September 22, 2011.
- 152. "Energy Market Changes and Policy Challenges." (2011). Southeast Manpower Tripartite Alliance ("SEMTA") Summer Conference. Nashville, TN September 2, 2011.
- 153. "EPA Regulations, Rates & Costs: Implications for U.S. Ratepayers." (2011). Workshop: "A Smarter Approach to Improving Our Environment." 38th Annual American Legislative Exchange Council ("ALEC") Meetings. New Orleans, LA. August 5, 2011.
- 154. Panelist/Moderator. Workshop: "Why Wait? Start Energy Independence Today." 38th Annual American Legislative Exchange Council ("ALEC") Meetings. New Orleans, LA. August 4, 2011.
- 155. "Facilitating the Growth of America's Natural Gas Advantage." Texas Chemical Council, Board of Directors Summer Meeting. San Antonio, TX. July 28, 2011.
- 156. "Creating Ratepayer Benefits by Reconciling Recent Gas Supply Opportunities with Past Policy Initiatives." National Association of State Utility Consumer Advocates ("NASUCA"), Monthly Gas Committee Meeting. July 12, 2011.
- 157. "Energy Market Trends and Policies: Implications for Louisiana." (2011). Lakeshore Lion's Club Monthly Meeting. Baton Rouge, Louisiana. June 20, 2011.
- 158. "America's Natural Gas Advantage: Securing Benefits for Ratepayers Through Paradigm Shifts in Policy." Southeastern Association of Regulatory Commissioners ("SEARUC") Annual Meeting. Nashville, Tennessee. June 14, 2011.
- 159. "Learning Together: Building Utility and Clean Energy Industry Partnerships in the Southeast." (2011). American Solar Energy Society National Solar Conference. Raleigh Convention Center, Raleigh, North Carolina. May 20, 2011.
- 160. "Louisiana Energy Outlook and Trends." (2011). Executive Briefing. Counsul General of Canada. LSU Center for Energy Studies, Baton Rouge, Louisiana. May 24, 2011.
- 161. "Louisiana's Natural Gas Advantage: Can We Hold It? Grow It? Or Do We Need to be Worrying About Other Problems?" (2011). Louisiana Chemical Association Annual Legislative Conference, Baton Rouge, Louisiana, May 5, 2011.
- 162. "Energy Outlook and Trends: Implications for Louisiana. (2011). Executive Briefing, Legislative Staff, Congressman William Cassidy. LSU Center for Energy Studies, Baton Rouge, Louisiana. March 25, 2011.
- 163. "Regulatory Issues in Inflation Adjustment Mechanisms and Allowances." (2011). Gas Committee, National Association of State Utility Consumer Advocates ("NASUCA"). February 15, 2011.
- 164. "Regulatory Issues in Inflation Adjustment Mechanisms and Allowances." (2010). 2010

- Annual Meeting, National Association of State Utility Consumer Advocates ("NASUCA"), Omni at CNN Center, Atlanta, Georgia, November 16, 2010.
- 165. "How Current and Proposed Energy Policy Impacts Consumers and Ratepayers." (2010). 122nd Annual Meeting, National Association of Regulatory Utility Commissioners ("NARUC"), Omni at CNN Center, Atlanta, Georgia, November 15, 2010.
- 166. "Energy Outlook: Trends and Policies." (2010). 2010 Tri-State Member Service Conference; Arkansas, Louisiana, and Mississippi Electric Cooperatives. L'Auberge du Lac Casino Resort, Lake Charles, Louisiana, October 14, 2010.
- 167. "Deepwater Moratorium and Louisiana Impacts." (2010). The Energy Council Annual Meeting. Gulf of Mexico Deepwater Horizon Accident, Response, and Policy. Beau Rivage Conference Center. Biloxi, Mississippi. September 25, 2010.
- 168. "Overview on Offshore Drilling and Production Activities in the Aftermath of Deepwater Horizon." (2010) Jones Walker Banking Symposium. The Oil Spill: What Will it Mean for Banks in the Region? New Orleans, Louisiana. August 31, 2010.
- 169. "Long-Term Energy Sector Impacts from the Oil Spill." (2010). Second Annual Louisiana Oil & Gas Symposium. The BP Gulf Oil Spill: Long-Term Impacts and Strategies. Baton Rouge Geological Society. August 16, 2010.
- 170. "Overview and Issues Associated with the Deepwater Horizon Accident." (2010). Global Interdependence Meeting on Energy Issues. Baton Rouge, LA. August 12, 2010.
- 171. "Overview and Issues Associated with the Deepwater Horizon Accident." (2010). Regional Roundtable Webinar. National Association for Business Economics. August 10, 2010.
- 172. "Deepwater Moratorium: Overview of Impacts for Louisiana." Louisiana Association of Business and Industry Meeting. Baton Rouge, LA. June 25, 2010.
- 173. Moderator. Senior Executive Roundtable on Industrial Energy Efficiency. U.S. Department of Energy Conference on Industrial Efficiency. Office of Renewable Energy and Energy Efficiency. Royal Sonesta Hotel, New Orleans, LA. May 21, 2010.
- 174. "The Energy Outlook: Trends and Policies Impacting Southeastern Natural Gas Supply and Demand Growth." Second Annual Local Economic Analysis and Research Network ("LEARN") Conference. Federal Reserve Bank of Atlanta. March 29, 2010.
- 175. "Natural Gas Supply Issues: Gulf Coast Supply Trends and Implications for Louisiana." Energy Bar Association, New Orleans Chapter Meeting. Jones Walker Law Firm. January 28, 2010, New Orleans, LA.
- 176. "Potential Impacts of Federal Greenhouse Gas Legislation on Louisiana Industry." LCA Government Affairs Committee Meeting. November 10, 2009. Baton Rouge, LA
- 177. "Regulatory and Ratemaking Issues Associated with Cost and Revenue Tracker Mechanisms." National Association of State Utility Consumer Advocates ("NASUCA") Annual Meeting. November 10, 2009.
- 178. "Louisiana's Stakes in the Greenhouse Gas Debate." Louisiana Chemical Association and Louisiana Chemical Industry Alliance Annual Meeting: The Billing Dollar Budget Crisis: Catastrophe or Change? New Orleans, LA.
- 179. "Gulf Coast Energy Outlook: Issues and Trends." Women's Energy Network, Louisiana

- Chapter. September 17, 2009. Baton Rouge, LA.
- 180. "Gulf Coast Energy Outlook: Issues and Trends." Natchez Area Association of Energy Service Companies. September 15, 2009, Natchez, MS.
- 181. "The Small Picture: The Cost of Climate Change to Louisiana." Louisiana Association of Business and Industry, U.S. Chamber of Commerce, Louisiana Oil and Gas Association, and LSU Center for Energy Studies Conference: Can Louisiana Make a Buck After Climate Change Legislation? August 21, 2009. Baton Rouge, LA.
- 182. "Carbon Legislation and Clean Energy Markets: Policy and Impacts." National Association of Conservation Districts, South Central Region Meeting. August 14, 2009. Baton Rouge, LA.
- 183. "Evolving Carbon and Clean Energy Markets." The Carbon Emissions Continuum: From Production to Consumption." Jones Walker Law Firm and LSU Center for Energy Studies Workshop. June 23, 2009. Baton Rouge, LA
- 184. "Potential Impacts of Cap and Trade on Louisiana Ratepayers: Preliminary Results." (2009). Briefing before the Louisiana Public Service Commission. Business and Executive Meeting, May 12, 2009. Baton Rouge, LA.
- 185. "Natural Gas Outlook." (2009). Briefing before the Louisiana Public Service Commission. Business and Executive Meeting, May 12, 2009. Baton Rouge, LA.
- 186. "Gulf Coast Energy Outlook: Issues and Trends." (2009). ISA-Lafayette Technical Conference & Expo. Cajundome Conference Center. Lafayette, Louisiana. March 12, 2009.
- 187. "The Cost of Energy Independence, Climate Change, and Clean Energy Initiatives on Utility Ratepayers." (2009). National Association of Business Economics (NABE). 25th Annual Washington Economic Policy Conference: Restoring Financial and Economic Stability. Arlington, VA March 2, 2009.
- 188. Panelist, "Expanding Exploration of the U.S. OCS" (2009). Deep Offshore Technology International Conference and Exhibition. PennWell. New Orleans, Louisiana. February 4, 2009.
- 189. "Gulf Coast Energy Outlook." (2008.) Atmos Energy Regional Management Meeting. Louisiana and Mississippi Division. New Orleans, Louisiana. October 8, 2008.
- 190. "Background, Issues, and Trends in Underground Hydrocarbon Storage." (2008). Presentation before the LSU Center for Energy Studies Industry Advisory Board Meeting. Baton Rouge, Louisiana. August 27, 2008.
- 191. "Greenhouse Gas Regulations and Policy: Implications for Louisiana." (2008). Presentation before the Praxair Customer Seminar. Houston, Texas, August 14, 2008.
- "Market and Regulatory Issues in Alternative Energy and Louisiana Initiatives." (2008). Presentation before the 2008 Statewide Clean Cities Coalition Conference: Making Sense of Alternative Fuels and Advanced Technologies. New Orleans, Louisiana, March 27, 2008.
- 193. "Regulatory Issues in Rate Design, Incentives, and Energy Efficiency." (2007) Presentation before the New Hampshire Public Utilities Commission. Workshop on Energy Efficiency and Revenue Decoupling. November 7, 2007.

- 194. "Regulatory Issues for Consumer Advocates in Rate Design, Incentives, and Energy Efficiency." (2007). National Association of State Utility Consumer Advocates, Mid-Year Meeting. June 12, 2007.
- 195. "Regulatory and Policy Issues in Nuclear Power Plant Development." (2007). LSU Center for Energy Studies Industry Advisory Council Meeting. Baton Rouge, LA. March 23, 2007.
- 196. "Oil and Gas in the Gulf of Mexico: A North American Perspective." (2007). Canadian Consulate, Heads of Mission EnerNet Workshop, Houston, Texas. March 20, 2007.
- 197. "Regulatory Issues for Consumer Advocates in Rate Design, Incentives & Energy Efficiency. (2007). National Association of State Utility Consumer Advocates ("NASUCA") Gas Committee Monthly Meeting. February 13, 2006.
- 198. "Recent Trends in Natural Gas Markets." (2006). National Association of Regulatory Utility Commissioners, 118th Annual Convention. Miami, FL November 14, 2006.
- 199. "Energy Markets: Recent Trends, Issues & Outlook." (2006). Association of Energy Service Companies (AESC) Meeting. Petroleum Club, Lafayette, LA, November 8, 2006.
- 200. "Energy Outlook" (2006). National Business Economics Issues Council. Quarterly Meeting, Nashville, TN, November 1-2, 2006.
- 201. "Global and U.S. Energy Outlook." (2006). Energy Virginia Conference. Virginia Military Institute, Lexington, VA October 17, 2006.
- 202. "Interdependence of Critical Energy Infrastructure Systems." (2006). Cross Border Forum on Energy Issues: Security and Assurance of North American Energy Systems. Woodrow Wilson Center for International Scholars. Washington, DC, October 13, 2006.
- 203. "Determining the Economic Value of Coastal Preservation and Restoration on Critical Energy Infrastructure." (2006) The Economic and Market Impacts of Coastal Restoration: America's Wetland Economic Forum II. Washington, DC September 28, 2006.
- 204. "Relationships between Power and Other Critical Energy Infrastructure." (2006). Rebuilding the New Orleans Region: Infrastructure Systems and Technology Innovation Forum. United Engineering Foundation. New Orleans, LA, September 24-25, 2006.
- 205. "Outlook, Issues, and Trends in Energy Supplies and Prices." (2006.) Presentation to the Southern States Energy Board, Associate Members Meeting. New Orleans, Louisiana. July 14, 2006.
- 206. "Energy Sector Outlook." (2006). Baton Rouge Country Club Meeting. Baton Rouge, Louisiana. July 11, 2006.
- 207. "Oil and Gas Industry Post 2005 Storm Events." (2006). American Petroleum Institute, Teche Chapter. Production, Operations, and Regulations Annual Meeting. Lafayette, Louisiana. June 29, 2006.
- 208. "Concentration of Energy Infrastructure in Hurricane Regions." (2006). Presentation before the National Commission on Energy Policy Forum: Ending the Stalemate on LNG Facility Siting. Washington, DC. June 21, 2006.
- 209. "LNG—A Premier." (2006). Presentation Given to the U.S. Department of Energy's "LNG Forums." Los Angeles, California. June 1, 2006.
- 210. "Regional Energy Infrastructure, Production and Outlook." (2006). Executive Briefing for

- Board of Directors, Louisiana Oil and Gas Plc., Enhanced Exploration, Inc. and Energy Self-Service, Inc. Covington, Louisiana, May 12, 2006.
- 211. "The Impacts of the Recent Hurricane Season on Energy Production and Infrastructure and Future Outlook." Presentation before the Industrial Energy Technology Conference 2006. New Orleans, Louisiana, May 9, 2006.
- 212. "Update on Regional Energy Infrastructure and Production." (2006). Executive Briefing for Delegation Participating in U.S. Department of Commerce Gulf Coast Business Investment Mission. Baton Rouge, Louisiana May 5, 2006.
- 213. "Hurricane Impacts on Energy Production and Infrastructure." (2006). Presentation before the Interstate Natural Gas Association of America Mid-Year Meeting. Hyatt Regency Hill Country. April 21, 2006.
- 214. "LNG—A Premier." Presentation Given to the U.S. Department of Energy's "LNG Forums." Astoria, Washington. April 28, 2006.
- 215. Natural Gas Market Outlook. Invited Presentation Given to the Georgia Public Service Commission and Staff. Georgia Institute of Technology, Atlanta, Georgia. March 10, 2006.
- 216. The Impacts of Hurricanes Katrina and Rita on Louisiana's Energy Industry. Presentation to the Louisiana Economic Development Council. Baton Rouge, Louisiana. March 8, 2006.
- 217. Energy Markets: Hurricane Impacts and Outlook. Presentation to the 2006 Louisiana Independent Oil and Gas Association Annual Conference. L'Auberge du Lac Resort and Casino. Lake Charles, Louisiana. March 6, 2006
- 218. Energy Market Outlook and Update on Hurricane Damage to Energy Infrastructure. Presentation to the Energy Council 2005 Global Energy and Environmental Issues Conference. Santa Fe, New Mexico, December 10, 2005.
- 219. "Putting Our Energy Infrastructure Back Together Again." Presentation Before the 117th Annual Convention of the National Association of Regulatory Utility Commissioners (NARUC). November 15, 2005. Palm Springs, CA
- 220. "Hurricanes and the Outlook for Energy Markets." Presentation before the Baton Rouge Rotary Club. November 9, 2005, Baton Rouge, LA.
- 221. "Hurricanes, Energy Supplies and Prices." Presentation before the Louisiana Department of Natural Resources and Atchafalaya Basin Committee Meeting. November 8, 2005. Baton Rouge, LA.
- 222. "The Impact of the Recent Hurricane's on Louisiana's Energy Industry." Presentation before the Louisiana Independent Oil and Gas Association Board of Directors Meeting. November 8, 2005. Baton Rouge, LA.
- 223. "The Impact of the Recent Hurricanes on Louisiana's Infrastructure and National Energy Markets." Presentation before the Baton Rouge City Club Distinguished Speaker Series. October 13, 2005. Baton Rouge, LA.
- 224. "The Impact of the Recent Hurricanes on Louisiana's Infrastructure and National Energy Markets." Presentation before Powering Up: A Discussion About the Future of Louisiana's

- Energy Industry. Special Lecture Series Sponsored by the Kean Miller Law Firm. October 13, 2005. Baton Rouge, LA.
- 225. "The Impact of Hurricane Katrina on Louisiana's Energy Infrastructure and National Energy Markets." Special Lecture on Hurricane Impacts, LSU Center for Energy Studies, September 29, 2005.
- 226. "Louisiana Power Industry Overview." Presentation before the Clean Air Interstate Rule Implementation Stakeholders Meeting. August 11, 2005. Louisiana Department of Environmental Quality.
- 227. "CES 2005 Legislative Support and Outlook for Energy Markets and Policy." Presentation before the LMOGA/LCA Annual Post-Session Legislative Committee Meeting. August 10-13, 2005. Perdido Key, Florida.
- 228. "Electric Restructuring: Past, Present, and Future." Presentation to the Southeastern Association of Tax Administrators Annual Conference. Sheraton Hotel and Conference Facility. New Orleans, LA July 12, 2005.
- 229. "The Outlook for Energy." Lagniappe Studies Continuing Education Course. Baton Rouge, LA. July 11, 2005.
- 230. "The Outlook for Energy." Sunshine Rotary Club. Baton Rouge, LA. April 27, 2005.
- 231. "Background and Overview of LNG Development." Energy Council Workshop on LNG/CNG. Biloxi, Ms: Beau Rivage Resort and Hotel, April 9, 2005.
- 232. "Natural Gas Supply, Prices, and LNG: Implications for Louisiana Industry." Cytec Corporation Community Advisory Panel. Fortier, LA January 14, 2005.
- 233. "The Economic Opportunities for a Limited Industrial Retail Choice Plan." Louisiana Department of Economic Development. Baton Rouge, Louisiana. November 19, 2004.
- 234. "Energy Issues for Industrial Customers of Gas and Power." Louisiana Association of Business and Industry, Energy Council Meeting. Baton Rouge, Louisiana. October 11, 2004.
- 235. "Energy Issues for Industrial Customers of Gas and Power." Annual Meeting of the Louisiana Chemical Association and the Louisiana Chemical Industry Alliance. Point Clear, Alabama. October 8, 2004.
- 236. "Energy Issues for Industrial Customers of Gas and Power." American Institute of Chemical Engineers New Orleans Section. New Orleans, LA. September 22, 2004.
- 237. "Natural Gas Supply, Prices and LNG: Implications for Louisiana Industry." Dow Chemical Company Community Advisory Panel Meeting. Plaquemine, LA. August 9, 2004.
- 238. "Energy Issues for Industrial Customers of Gas and Power." Louisiana Chemical Association Post-Legislative Meeting. Springfield, LA. August 9, 2004.
- 239. "LNG In Louisiana." Joint Meeting of the Louisiana Economic Development Council and the Governors Cabinet Advisory Council. Baton Rouge, LA. August 5, 2004.
- 240. "Louisiana Energy Issues." Louisiana Mid-Continent Oil and Gas Association Post Legislative Meetings. Sandestin, Florida. July 28, 2004.

- 241. "The Gulf South: Economic Opportunities Related to LNG." Presentation before the Energy Council's 2004 State and Provincial Energy and Environmental Trends Conference. Point Clear, AL, June 26, 2004.
- 242. "Natural Gas and LNG Issues for Louisiana." Presentation before the Rhodia Community Advisory Panel. May 20, 2004, Baton Rouge, LA.
- 243. "The Economic Opportunities for LNG Development in Louisiana." Presentation before the Louisiana Chemical Association Plant Managers Meeting. May 27, 2004. Baton Rouge, LA.
- 244. The Economic Opportunities for LNG Development in Louisiana." Presentation before the Louisiana Chemical Association/Louisiana Chemical Industry Alliance Legislative Conference. May 26, 2004. Baton Rouge, LA.
- 245. "The Economic Opportunities for LNG Development in Louisiana." Presentation before the Petrochemical Industry Cluster, Greater New Orleans, Inc. May 19, 2004, Destrehan, LA.
- 246. "Industry Development Issues for Louisiana: LNG, Retail Choice, and Energy." Presentation before the LSU Center for Energy Studies Industry Associates. May 14, 2004, Baton Rouge, LA.
- 247. "The Economic Opportunities for LNG Development in Louisiana." Presentation before the Board of Directors, Greater New Orleans, Inc. May 13, 2004, New Orleans, LA.
- 248. "Natural Gas Outlook: Trends and Issues for Louisiana." Presentation before the Louisiana Joint Agricultural Association Meetings. January 14, 2004, Hotel Acadiana, Lafayette, Louisiana.
- 249. "Natural Gas Outlook" Presentation before the St. James Parish Community Advisory Panel Meeting. January 7, 2004, IMC Production Facility, Convent, Louisiana.
- 250. "Competitive Bidding in the Electric Power Industry." Presentation before the Association of Energy Engineers. Business Energy Solutions Expo. December 11-12, 2003, New Orleans, Louisiana.
- 251. "Regional Transmission Organization in the South: The Demise of SeTrans" Presentation before the LSU Center for Energy Studies Industry Associates Advisory Council Meeting. December 9, 2003. Baton Rouge, Louisiana.
- 252. "Affordable Energy: The Key Component to a Strong Economy." Presentation before the National Association of Regulatory Utility Commissioners ("NARUC"), November 18, 2003, Atlanta, Georgia.
- 253. "Natural Gas Outlook." Presentation before the Louisiana Chemical Association, October 17, 2003, Pointe Clear, Alabama.
- 254. "Issues and Opportunities with Distributed Energy Resources." Presentation before the Louisiana Biomass Council. April 17, 2003, Baton Rouge, Louisiana.
- 255. "What's Happened to the Merchant Energy Industry? Issues, Challenges, and Outlook" Presentation before the LSU Center for Energy Studies Industry Associates Advisory Council Meeting. November 12, 2002. Baton Rouge, Louisiana.

- 256. "An Introduction to Distributed Energy Resources." Presentation before the U.S. Department of Energy, Office of Renewable Energy and Energy Efficiency, State Energy Program/Rebuild America Conference, August 1, 2002, New Orleans, Louisiana.
- 257. "Merchant Energy Development Issues in Louisiana." Presentation before the Program Committee of the Center for Legislative, Energy, and Environmental Research (CLEER), Energy Council. April 19, 2002.
- 258. "Merchant Power Plants and Deregulation: Issues and Impacts." Presentation before 24th Annual Conference on Waste and the Environment. Sponsored by the Louisiana Department of Environmental Quality. Lafayette, Louisiana, Cajundome. March 18, 2002.
- 259. "Merchant Power and Deregulation: Issues and Impacts." Presentation before the Air and Waste Management Association Annual Meeting. Baton Rouge, LA, November 15, 2001.
- 260. "Moving to the Front of the Lines: The Economic Impact of Independent Power Production in Louisiana." Presentation before the LSU Center for Energy Studies Merchant Power Generation and Transmission Conference, Baton Rouge, LA. October 11, 2001.
- 261. "Economic Impacts of Merchant Power Plant Development in Mississippi." Presentation before the U.S. Oil and Gas Association Annual Oil and Gas Forum. Jackson, Mississippi. October 10, 2001.
- 262. "Economic Opportunities for Merchant Power Development in the South." Presentation before the Southern Governor's Association/Southern State Energy Board Meetings. Lexington, KY. September 9, 2001.
- 263. "The Changing Nature of the Electric Power Business in Louisiana." Presentation before the Louisiana Department of Environmental Quality. Baton Rouge, LA, August 27, 2001.
- 264. "Power Business in Louisiana: Background and Issues." Presentation before the Louisiana Interagency Group on Merchant Power Development. Baton Rouge, LA, July 16, 2001.
- 265. "The Changing Nature of the Electric Power Business in Louisiana: Background and Issues." Presentation before the Louisiana Office of the Governor. Baton Rouge, LA, July 16, 2001.
- 266. "The Changing Nature of the Electric Power Business in Louisiana: Background and Issues." Presentation before the Louisiana Department of Economic Development. Baton Rouge, LA, July 3, 2001.
- 267. "The Economic Impacts of Merchant Power Plant Development In Mississippi." Presentation before the Mississippi Public Service Commission. Jackson, Mississippi, March 20, 2001.
- 268. "Energy Conservation and Electric Restructuring." With Ritchie D. Priddy. Presentation before the Louisiana Department of Natural Resources. Baton Rouge, Louisiana, October 23, 2000.
- 269. "Pricing and Regulatory Issues Associated with Distributed Energy." Joint Conference by Econ One Research, Inc., the Louisiana State University Distributed Energy Resources Initiative, and the University of Houston Energy Institute: "Is the Window Closing for Distributed Energy?" Houston, Texas, October 13, 2000.

- 270. "Electric Reliability and Merchant Power Development Issues." Technical Meetings of the Louisiana Public Service Commission. Baton Rouge, LA. August 29, 2000.
- 271. "A Introduction to Distributed Energy Resources." Summer Meetings, Southeastern Association of Regulatory Utility Commissioners (SEARUC). New Orleans, LA. June 27, 2000.
- 272. Roundtable Moderator/Discussant. Mid-South Electric Reliability Summit. U.S. Department of Energy. New Orleans, Louisiana. April 24, 2000.
- 273. "Electricity 101: Definitions, Precedents, and Issues." Energy Council's 2000 Federal Energy and Environmental Matters Conference. Loews L'Enfant Plaza Hotel, Washington, D.C. March 11-13, 2000.
- 274. "LSU/CES Distributed Energy Resources Initiatives." Los Alamos National Laboratories. Office of Energy and Sustainable Systems. Los Alamos, New Mexico. February 16, 2000.
- 275. "Distributed Energy Resources Initiatives." Louisiana State University, Center for Energy Studies Industry Associates Meeting. Baton Rouge, Louisiana. December 15, 1999.
- 276. "Merchant Power Opportunities in Louisiana." Louisiana Mid-Continent Oil and Gas Association (LMOGA) Power Generation Committee Meetings. Baton Rouge, Louisiana. November 10, 1999.
- 277. Roundtable Discussant. "Environmental Regulation in a Restructured Market" The Big E: How to Successfully Manage the Environment in the Era of Competitive Energy. PUR Conference. New Orleans, Louisiana. May 24, 1999.
- 278. "The Political Economy of Electric Restructuring In the South" Southeastern Electric Exchange, Rate Section Annual Conference. New Orleans, Louisiana. May 7, 1999.
- 279. "The Dynamics of Electric Restructuring in Louisiana." Joint Meeting of the American Association of Energy Engineers and the International Association of Facilities Managers. Metairie, Louisiana. April 29, 1999.
- 280. "The Implications of Electric Restructuring on Independent Oil and Gas Operations." Petroleum Technology Transfer Council Workshop: Electrical Power Cost Reduction Methods in Oil and Gas Field Operations. Lafayette, Louisiana, March 24, 1999.
- 281. "What's Happened to Electricity Restructuring in Louisiana?" Louisiana State University, Center for Energy Studies Industry Associates Meeting. March 22, 1999.
- 282. "A Short Course on Electric Restructuring." Central Louisiana Electric Company. Sales and Marketing Division. Mandeville, Louisiana, October 22, 1998.
- 283. "The Implications of Electric Restructuring on Independent Oil and Gas Operations." Petroleum Technology Transfer Council Workshop: Electrical Power Cost Reduction Methods in Oil and Gas Field Operations. Shreveport, Louisiana, October 13, 1998.
- 284. "How Will Utility Deregulation Affect Tourism." Louisiana Travel Promotion Association Annual Meeting, Alexandria, Louisiana. January 15, 1998.
- 285. "Reflections and Predictions on Electric Utility Restructuring in Louisiana." With Fred I. Denny. Louisiana State University, Center for Energy Studies Industry Associates Meeting. November 20, 1997.

- 286. "Electric Utility Restructuring in Louisiana." Hammond Chamber of Commerce, Hammond, Louisiana. October 30, 1997.
- 287. "Electric Utility Restructuring." Louisiana Association of Energy Engineers. Baton Rouge, Louisiana. September 11, 1997.
- 288. "Electric Utility Restructuring: Issues and Trends for Louisiana." Opelousas Chamber of Commerce, Opelousas, Louisiana. June 24, 1997.
- 289. "The Electric Utility Restructuring Debate In Louisiana: An Overview of the Issues." Annual Conference of the Public Affairs Research Council of Louisiana. Baton Rouge, Louisiana. March 25, 1997.
- 290. "Electric Restructuring: Louisiana Issues and Outlook for 1997." Louisiana State University, Center for Energy Studies Industry Associates Meeting, Baton Rouge, Louisiana, January 15, 1997.
- 291. "Restructuring the Electric Utility Industry." Louisiana Propane Gas Association Annual Meeting, Alexandria, Louisiana, December 12, 1996.
- 292. "Deregulating the Electric Utility Industry." Eighth Annual Economic Development Summit, Baton Rouge, Louisiana, November 21, 1996.
- 293. "Electric Utility Restructuring in Louisiana." Jennings Rotary Club, Jennings, Louisiana, November 19, 1996.
- 294. "Electric Utility Restructuring in Louisiana." Entergy Services, Transmission and Distribution Division, Energy Centre, New Orleans, Louisiana, September 12, 1996
- 295. "Electric Utility Restructuring" Louisiana Electric Cooperative Association, Baton Rouge, Louisiana, August 27, 1996.
- 296. "Electric Utility Restructuring -- Background and Overview." Louisiana Public Service Commission, Baton Rouge, Louisiana, August 14, 1996.
- 297. "Electric Utility Restructuring." Sunshine Rotary Club Meetings, Baton Rouge, Louisiana, August 8, 1996.
- 298. Roundtable Moderator, "Stakeholder Perspectives on Electric Utility Stranded Costs." Louisiana State University, Center for Energy Studies Seminar on Electric Utility Restructuring in Louisiana, Baton Rouge, May 29, 1996.
- 299. Panelist, "Deregulation and Competition." American Nuclear Society: Second Annual Joint Louisiana and Mississippi Section Meetings, Baton Rouge, Louisiana, April 20, 1996.

EXPERT WITNESS, LEGISLATIVE, AND PUBLIC TESTIMONY; EXPERT REPORTS, RECOMMENDATIONS, AND AFFIDAVITS

- 1. Expert Testimony. Docket No. 20240026. (2024). Before the Florida Public Service Commission. *In Re: Petition for rate increase by Tampa Electric Company*. On Behalf of The Citizens of the State of Florida. Issues: load forecasting, affordability.
- 2. Expert Testimony. Docket No. 2024-34-E. (2024). Before the Public Service Commission of South Carolina. *In the Matter of: Application of Dominion Energy South Carolina, incorporated for authority to adjust and increase its retail electric rate schedules tariffs, and terms and conditions.* On Behalf of South Carolina Department of Consumer Affairs.

- Issues: GRID investment, cost of service, revenue allocation, rate design.
- 3. Expert Testimony. Cause No. 46011. (2024). Before the State of Indiana, Indiana Utility Regulatory Commission. *Petition of Ohio Valley Gas, Inc. for (1) authority to increase its rates and charges for gas utility service, (2) approval of new schedules of rates and charges, (3) approval of decoupling through a new sales reconciliation component rider, and (4) approval of necessary and appropriate accounting relief and other requests. On Behalf of Indiana Office of Utility Consumer Counselor. Issues: decoupling, sales reconciliation component rider.*
- 4. Expert Testimony. Docket No. 2024-UA-42. (2024). Before the Mississippi Public Service Commission. Joint Application of Centerpoint Energy Resources Corp. and Delta Utilities MS, LLC for all necessary authorizations and approvals for Delta Utilities MS, LLC to acquire the assets of Centerpoint Energy Resources Corp. and for approval of a certificate of public convenience and necessity for Delta Utilities MS, LLC, and for related relief. On Behalf of Delta Utilities MS, LLC. Issues: economic benefits, ratemaking, other benefits.
- 5. Expert Testimony. Docket No. S-37187. (2024). Before the Louisiana Public Service Commission. Delta Utilities No. LA, LLC, Delta Utilities S. LA., and Centerpoint Energy Resources Corp. Ex. Parte. In RE: Application for authority to operate as a local distribution company and incur indebtedness and joint application for approval for transfer and acquisition of local distribution company assets and related relief. On Behalf of Delta Utilities No. LA, LLC. Issues: economic benefits, ratemaking, other benefits.
- 6. Expert Testimony. D.P.U. 23-150. (2024). Before the Commonwealth of Massachusetts Department of Public Utilities. *Petition of Massachusetts Electric Company and Nantucket Electric Company each d/b/a National Grid Pursuant to G.L. c. 164 § 94 and 220 C.M.R. 5.00 for Approval of an Increase in Base Distribution Ratesand Approval of a Performance-Based Ratemaking Plan.* On Behalf of the Massachusetts Office of the Attorney General, Office of Ratepayer Advocacy. Issues: capital tracker, Y-factor, IDRF, PBR, alternative regulation, benchmarking analysis.
- Expert Testimony. Cause No. 45990. (2024). Before the Indiana Utility Regulatory 7. Commission. Verified Petition of Southern Indiana Gas and Electric Company D/B/A Centerpoint Energy Indiana South ("CEI South) for (1) Authority to modify its rates and charges for electric utility service through a phase in of rates (2) approval of new schedules of rates and charges and new and revised riders, including but not limited to a new tax adjustment rider and a new green power rider (3) approval of a critical peak pricing ("CPP") pilot program, (4) approval of revised depreciation rates applicable to electric and common plant in service, (5) approval of necessary and appropriate accounting relief, including authority to capitalize as rate base all cloud computing costs and defer to a regulatory asset amounts not already included in base rates that are incurred for thirdparty cloud computing arrangements, and (6) approval of an alternative regulatory plant granting CEI South a waiver from 170 IAC 4-1-16(f) to allow for remote disconnection for non-payment. On Behalf of Indiana Office of Utility Consumer Counselor. Issues: proposed rate increases, cost of service study, minimum system study, revenue distribution, rate design, TOU-CPP pilot.
- 8. Expert Testimony. Cause No. 45967. (2024). Before the Indiana Utility Regulatory Commission. Petition of Northern Indiana Public Service Company LLC Pursuant to Ind. Code §§ 8-1-2-42, 8-1-2-42.7 and 8-1-2-61 for (1) authority to modify its retail rates and

charges for gas utility service through a phase in of rates; (2) approval of new schedules of rates and charges, general rule sand regulations, and riders (both existing and new): (3) approval of a new sales reconciliation adjustment mechanism; (4) approval of revised gas deprecation rates applicable to its gas plant in service; (5) approval of necessary and appropriate accounting relief, including but not limited to approval of certain deferral mechanisms for pensions, other post-retirement benefits and line locate expenses; and (6) to the extent necessary, approval of any of the relief requested herein pursuant to Ind. Code Ch. 8-1-2-5. On Behalf of Indiana Office of Utility Consumer Counselor. Issues: sales reconciliation adjustment.

- 9. Expert Testimony. F.C. No. 1176. (2024). Before the Public Service Commission of the District of Columbia. *In the Matter of the Application of Potomac Electric Power Company for Authority to Implement a Multiyear Rate Plan for Electric Distribution Service in the District of Columbia*. On Behalf of the Office of the People's Counsel for the District of Columbia. Issues: affordability, revenue distribution, rate design, multi-year rate planning, bill stabilization adjustment.
- 10. Expert Testimony. Case No. 23-0460-E-42T (2023). Before the Public Service Commission of West Virginia Charleston. *In the Matter of Monongahela Power Company and the Potomac Edison Company rule 42T tariff filing to increase rates and charges.* On Behalf of the Consumer Advocate Division of the Public Service Commission of West Virginia. Issues: cost of service, zero intercept study, revenue allocation, rate design, net energy metering rider.
- 11. Expert Testimony. Docket No. DPU 23-81. (2023). Before the Commonwealth of Massachusetts Department of Public Utilities. *Petition of Fitchburg Gas and Electric Light Company d/b/a Unitil (Gas Division), pursuant to G.L. c. 164, § 94 and 220 CMR 5.00, for Approval of a General Increase in Base Distribution Rates for Gas Service and a Performance-Based Ratemaking Plan.* On Behalf of the Massachusetts Office of the Attorney General, Office of Ratepayer Advocacy. Direct and Surrebuttal. Issues: alternative regulation performance-based ratemaking, cost of service, revenue distribution, rate design.
- 12. Expert Testimony. Docket No. DPU 23-80. (2023). Before the Commonwealth of Massachusetts Department of Public Utilities. *Petition of Fitchburg Gas and Electric Light Company d/b/a Unitil (Electric Division), pursuant to G.L. c. 164, § 94 and 220 CMR 5.00, for Approval of a General Increase in Base Distribution Rates for Electric Service and a Performance-Based Ratemaking Plan.* On Behalf of the Massachusetts Office of the Attorney General, Office of Ratepayer Advocacy. Direct and Surrebuttal. Issues: alternative regulation performance-based ratemaking, cost of service, revenue distribution, rate design.
- 13. Expert Testimony. Case No. 23-03803-W-42T and 23-0384-S-42T (2023). Before the Public Service Commission of West Virginia Charleston. In the Matter of West Virginia-America Water Company rule 42T application to increase rates and charges. On Behalf of the Consumer Advocate Division of the Public Service Commission of West Virginia. Issues: revenue distribution, rate design, affordability, service quality.
- 14. Expert Testimony. Cause No. 45933 (2023). Before the Indiana Utility Regulatory Commission. *Petition of Indiana Michigan Power Company an Indiana Corporation, for authority to increase rates and charges for electric utility service through a phase in rate*

adjustment; and for approval of related relief including: (1) revised depreciation rates, including cost of removal less salvage, and updated depreciation expense; (2) accounting relief, including deferrals and amortization; (3) inclusion of capital investment; (4) rate adjustment mechanism proposals, including new grant projects rider and modified tax rider; (5) a voluntary residential customer powerpay program; (6) waiver or declination of jurisdiction with respect to certain rules to facilitate implementation of the powerpay program; (7) cost recovery for cook plant subsequent license renewal evaluation project; and (8) new schedules of rates, rules and regulations. On Behalf of Indiana Office of Utility Consumer Counselor. Issues: cost of service, rate design, revenue distribution, service fees.

- 15. Expert Report. (2023). *Alternative regulation deficiencies and potential ratepayer harms*. On Behalf of the Office of the Consumer Advocate of Iowa. October 3, 2023.
- 16. Expert Testimony. Docket No. 2023.06.057. (2023). Before the Public Service Commission of the State of Montana. *In the Matter of Energy West Montana's Application for Approval of Gas Cost Hedging Plan for West Yellowstone*. On Behalf of the Montana Consumer Counsel. Issues: gas hedging program.
- 17. Legislative Testimony. (2023). Ratepayer harms from alternative regulation in Oklahoma. Appearing on the Behalf of the Petroleum Alliance of Oklahoma. October 23, 2023.
- 18. Expert Testimony. Cause No. 45911. (2023). Before the State of Indiana Utility Regulatory Commission. Petition of Indianapolis Power & Light Company D/B/A AES Indiana ("AES Indiana") for authority to increase rates and charges for electric utility service, and for approval of related relief, including (1) revised depreciation rates, (2) accounting relief, including deferrals and amortizations, (3) inclusion of capital investments, (4) rate adjustment mechanism proposals, including new economic development rider, (5) remote disconnect/reconnect process and (6) new schedules of rates, rules and regulations for service. On Behalf of Indiana Office of Utility Consumer Counselor. Direct and Cross-Answering. Issues: allocated cost of service, revenue distribution, rate design, trackers.
- 19. Expert Testimony. Docket No. 23-06007. (2023). Before the Public Utilities Commission of Nevada. *In the Matter of the Application by Nevada Power Company D/B/A NV Energy, filed pursuant to NRS 704.110(3) and NRS 704.110(4), addressing its annual revenue requirement for general rates charged to all classes of electric customers.* On Behalf of the Nevada Bureau of Consumer Protection. Issues: marginal cost of service study, embedded cost of service study, revenue distribution, rate design.
- 20. Expert Testimony. Docket No. UE-230172. (2023). Before the Washington Utilities and Transportation Commission. Washington Utilities and Transportation Commission, Complainant v. Pacificorp dba Pacific Power & Light Company, Respondent. On Behalf of the Washington State Office of the Attorney General Public Counsel Unit. Issues: rate design, revenue distribution, cost of service.
- 21. Expert Testimony. Case No. U-21389. (2023). Before the Michigan Public Service Commission. *In the Matter of the Application of Consumers Energy Company for Authority to Increase its Rates for the Generation and Distribution of Electricity and for other Relief.*On Behalf of the Michigan Department of the Attorney General. Issues: capital expenditure adjustments, overview of proposal.
- 22. Expert Report. Case No. 22-1094-WW-AIR. (2023). Audit of the Application to Increase Rates of Agua Ohio, Inc. For the Period July 1, 2022 through June 30, 2023. Prepared for

- the Public Utilities Commission of Ohio. Issues: cost of service, billing determinants, revenue distribution, rate design.
- 23. Expert Report. Case No. 22-1096-ST-AIR. (2023). Audit of the Application to Increase Rates of Aqua Ohio Wastewater, Inc. For the period July 1, 2022 through June 30, 2023. Prepared for the Public Utilities Commission of Ohio. Issues: cost of service, billing determinants, revenue distribution, rate design.
- 24. Expert Report. Analysis of the effectiveness and ratepayer impacts regarding the Natural Gas Rate Stabilization Act of 2005. (S.C. Code Ann. Section 58-5-410). On Behalf of the South Carolina Department of Consumer Affairs. July 27, 2023.
- 25. Expert Testimony. Docket No. 2023-70-G. (2023). Before the Public Service Commission of South Carolina. *In the Matter of: Dominion Energy South Carolina, Inc's application for adjustments in its natural gas rate schedules and tariffs.* On Behalf of the South Carolina Department of Consumer Affairs. Issues: revenue credit, revenue distribution, rate design. Direct and Surrebuttal.
- 26. Expert Testimony. Docket No. E-01345A-22-0144. (2023). Before the Arizona Corporation Commission. In the Matter of the Application of Arizona Public Service Company for a hearing to determine the fair value of the utility property of the company for ratemaking purposes, to fix a just and reasonable rate of return thereon, and to approve rate schedules designed to develop such return. On Behalf of the Utilities Division Arizona Corporation Commission. Issues: cost of service, revenue distribution, rate design. Direct and Surrebuttal.
- 27. Expert Testimony. Docket No. 23-0068 (consol.) 23-0069. (2023). Before the Illinois Commerce Commission. North Shore Gas Company, The Peoples Gas Light and Coke Company Proposed general increase in rates and revisions to service classifications, riders and terms and conditions of service. On Behalf of the People of the State of Illinois. Issues: integrity management, infrastructure metrics, natural gas policy, state gas policy.
- 28. Expert Testimony. Docket No. 23-067. (2023). Before the Illinois Commerce Commission. Ameren Illinois Company Proposed general increase in gas delivery service rates. On Behalf of the Illinois Attorney General. Issues: integrity management, infrastructure metrics, natural gas policy, state gas policy.
- 29. Expert Testimony. Docket No. 23-066. (2023). Before the Illinois Commerce Commission. *Northern Illinois Gas Company d/b/a Nicor Gas Company Proposed general increase in gas rates.* On Behalf of the People of the State of Illinois. Issues: integrity management, infrastructure metrics, natural gas policy, state gas policy.
- 30. Expert Testimony. Docket No. U-22-081. (2023). Before the Regulatory Commission of Alaska. *In the Matter of the Revenue Requirement Study Designated as TA334-4 Filed by Enstar Natural Gas Company, A Division of SEMCO Energy, Inc.* On Behalf of the Attorney General, Regulatory Affairs & Public Advocacy Section. Issues: cost of service, rate design, revenue distribution.
- 31. Expert Testimony. Docket No. U-22-078. (2023). Before the Regulatory Commission of Alaska. *In the Matter of the Revenue Requirement Study and Tariff Filing Designated as TA510-1 Filed by Alaska Electric Light & Power Company.* On Behalf of the Office of the Attorney General, Regulatory Affairs & Public Advocacy Section. Issues: cost of service, rate design, seasonal rates, revenue allocation, customer charge.

- 32. Expert Testimony. Docket No. 2022.11.099. (2023). Before the Department of Public Service Regulation. *In the Matter of Montana-Dakota Utilities Co. for Authority to Establish Increased Rates for Electric Service*. On Behalf of the Montana Consumer Counsel. Direct and Cross-Answering. Issues: rate increase, cost of service study, marginal cost of service, revenue allocation, rate design.
- 33. Expert Testimony. Docket No. U-22-078. (2023). Before the Regulatory Commission of Alaska. *In the Matter of the Revenue Requirement Study and Tariff Filing Designated as TA510-1 Filed by Alaska Electric Light & Power Company.* On Behalf of the Office of the Attorney General, Regulatory Affairs & Public Advocacy Section. Issues: rate design, cost of service, revenue allocation, seasonal rates.
- 34. Expert Testimony. Docket No. U-21193. (2023). Before the Michigan Public Service Commission. In the matter of the Application of DTE Electric Company for Approval of its Integrated Resource Plan pursuant to MCL 460.6t, and for other relief. On Behalf of the Michigan Department of the Attorney General. Issues: Resource planning, coal retirements, asset amortization, financial compensation mechanism.
- 35. Expert Testimony. Docket No. RP22-1033. (2023). Before the Federal Energy Regulatory Commission. *Northern Natural Gas Company*. On Behalf of the Northern Municipal Distributors Group and the Midwest Region Gas Task Force Association. Issues: tariff provisions, rate analysis, discount adjustment.
- 36. Expert Testimony. Docket No. 22-061-U. (2023). Before the Arkansas Public Service Commission. *In the Matter of an Investigation into Potential Cost Shifting Associated with Net Metering.* On Behalf of the Office of Tim Griffin, Attorney General of Arkansas. Issues: policy, net metering background.
- 37. Expert Testimony. Docket No. 22F-0263EG. (2023). Before the Public Utility Commission of the State of Colorado. *Olson's Greenhouses of Colorado, LLC. Complainant, v. Public Service Company of Colorado Respondent*. On Behalf of Olson's Greenhouses of Colorado, LLC. Issues: reliability, system upgrades, weather normalization.
- 38. Expert Testimony. Docket No. 2022.07.078. (2022). Before the Public Service Commission of the State of Montana. *In the Matter of NorthWestern Energy's Application for Authority to Increase Retail Electric and Natural Gas Utility Rates and for Approval of Electric and Natural Gas Service Schedules and Rules and Allocated Cost of Service and Rate Design.* On Behalf of the Montana Consumer Counsel. Direct and Cross-Intervenor. Issues: riders, fixed cost recovery mechanism, power cost adjustment, cost of service, revenue distribution.
- 39. Expert Testimony. Docket No 2022-254-E. (2022). Before the Public Service Commission of South Carolina. *In the Matter of: Application of Duke Energy Progress, LLC for Authority to Adjust and Increase its Electric Rates and Charges.* On Behalf of South Carolina Department of Consumer Affairs. Direct and Surrebuttal. Issues: Cost of service, revenue allocation, rate design.
- 40. Expert Testimony Docket No. 22-06014. (2022). Before the Public Utilities Commission of Nevada. In the Matter of the Application by Sierra Pacific Power Company D/B/A NV Energy, filed pursuant to NRS 704.110(3) and NRS 704.110(4), addressing its annual revenue requirement for general rates charged to all classes of electric customers. On Behalf of the Nevada Bureau of Consumer Protection. Issues: rate design, cost of services, marginal cost of service, revenue distribution.

- 41. Expert Testimony Docket No. 2022.06.067. (2022). Before the Public Service Commission of the State of Montana. In RE NorthWestern Energy's Application for an Advanced Metering Opt-Out Tariff. On Behalf of the Montana Consumer Counsel. Direct and Rebuttal. Issues: meter issues, opt-out fees, tariffs options.
- 42. Expert Testimony Docket No. 16-036-FR. (2022). Before the Arkansas Public Service Commission. In the Matter of the Formula Rate Plan Filings of Entergy Arkansas, INC., Pursuant to APSC Docket NO. 15-015-U. On Behalf of the Arkansas Attorney General Leslie Rutledge. Issues: Rate design, netting adjustment, performance standards, projected year adjustments.
- 43. Expert Testimony Formal Case No. 1169. (2022). Before the Public Service Commission of the District of Columbia. In the Matter of the application of Washington Gas Light Company for authority to increase existing rates and charges for gas service. On Behalf of the People's Counsel for the District of Columbia. Direct and Rebuttal. Issues: Revenue allocation, weather normalization, rate design.
- 44. Expert Testimony Case No. U-21224. (2022). Before the Michigan Public Service Commission. In the Matter of the Application of Consumers Energy Company for authority to increase its rates for the generation and distribution of electricity and for other relief. On Behalf of the Michigan Department of the Attorney General. Issues: cost of service, revenue distribution, policy overview.
- 45. Expert Report. Case No. 695287. (2022). Before the Nineteenth Judicial District Court, The Parish of East Baton Rouge, State of Louisiana. *Washington-St. Tammany Electric Cooperative, Inc. and Claiborne Electric Cooperative, Inc., Plaintiff v. Louisiana Generating, L.L.C., Defendant.* On Behalf of Louisiana Generating, L.L.C. Issues: environmental regulations, re-fueling, regulatory rules, collateral benefits.
- 46. Expert Report. Case No. 0:20-cv-60981-AMC. (2022). Café, Gelato & Panini LLC, d/b/a Café Gelato Panini, on behalf of itself and all others similarly situated, Plaintiff v. Simon Property Group, Inc., Simon Property Group, L.P., M. S. Management Associates, Inc. And The Town Center at Boca Raton Trust, Defendant. On Behalf of Simon Property Group, Inc.
- 47. Expert Testimony Case No. U-20836. (2022). Before the Michigan Public Service Commission. In the Matter of the Application of DTE Electric Company for authority to increase its rates, amend its rate schedules and rules governing the distribution and supply of electric energy, and for miscellaneous accounting authority. On Behalf of the Michigan Department of the Attorney General. Issues: cost of service, revenue distribution, peer comparison.
- 48. Expert Testimony. D.P.U. 22-22. (2022). Before the Department of Public Utilities of the Commonwealth of Massachusetts. Petition of NSTAR Electric Company d/b/a Eversource Energy for Approval of a Performance-Based Ratemaking Plan and Increase in Base Distribution Rates for Electric Service Pursuant to G.L. c. 164, §94 and 220 C.M.R. §5.00. On Behalf of Massachusetts Office of the Attorney General Office of Ratepayer Advocacy. Issues: rate design, TFP analysis, rate increases, benchmark analysis, revenue distribution. Direct and Surrebuttal.
- 49. Expert Testimony. Docket No. 21-097-U. (2022). In the Matter of the Application of Black Hills Energy Arkansas, Inc. for Approval of a General Change in Rates and Tariffs. On Behalf of the Office of Arkansas Attorney General. Issues: cost of service, rate design,

- reliability, billing determinant adjustment.
- 50. Expert Testimony. Docket No. 2021-361-G. (2022). Before the Public Service Commission of South Carolina. *In the Matter of: Dominion Energy South Carolina, Inc.'s Request for Approval of New Natural Gas Energy Efficiency Programs*. On Behalf of South Carolina Department of Consumer Affairs. Issues: DSM Rider, energy efficiency, shared savings. Direct and Surrebuttal.
- 51. Expert Report. Case No. 21-596-ST-AIR. (2022). Audit of the Application to Increase Rates of Aqua Ohio Wastewater, Inc. For the Period January 1, 2021 through December 31, 2021. Prepared for Public Utilities Commission of Ohio. Issues: rate design, cost of service, revenue distribution.
- 52. Expert Report. Case No. 21-595-WW-AIR. (2022). Audit of the Application to Increase Rates of Aqua Ohio, Inc. For the Period January 1, 2021 through December 31, 2021. Prepared for Public Utilities Commission of Ohio. Issues: rate design, cost of service, revenue distribution.
- 53. Expert Testimony. Docket No. 2021.09.112. (2022). Before the Public Service Commission of the State of Montana. In the Matter of NorthWestern Energy's Annual PCCAM Filing and Application for Approval of Tariff Changes. On Behalf of the Montana Consumer Counsel. Issues: wholesale energy hedging, market exposure, overview of PCCAM filing, demand side management costs.
- 54. Expert Affidavit. Docket No. 2:21-cv-1074. (2021). In the United States District Court for the Western District of Louisiana. *The State of Louisiana by and through its Attorney General, Jeff Landry et al. Plantiffs, v. Joseph R. Biden, Jr., in his official capacity as President of the United States; et al., Defendants.* On Behalf of the Attorney General of Louisiana. Issues: social cost of carbon, carbon tax, environmental policy.
- 55. Expert Testimony. Case No. U21090. (2021). Before the Michigan Public Service Commission. In the matter of the application of Consumers Energy Company for approval of its Integrated Resource Plan pursuant to MCL 460.6t, certain accounting approvals, and for other relief. On Behalf of the Michigan Department of the Attorney General. Issues: IRP, coal plant retirements, acquisition premiums, financial compensation mechanism.
- 56. Expert Testimony. Docket No 16-036-FR. (2021). Before the Arkansas Public Service Commission. *In the Matter of the Formula Rate Plan Filings of Entergy Arkansas, Inc., Pursuant to APSC Docket No. 15-015-U.* On Behalf of the Office of Arkansas Attorney General Leslie Rutledge. Issues: netting adjustments, rate increases, projected year adjustments, reliability.
- 57. Expert Report. Docket JCCP No. 4861. (2021). Before the Superior Court of the State of California County of Los Angeles, Central Civil West. *Coordination Proceeding Special Title [Rule 3.550] Southern California Gas Leak Cases.* On Behalf of Toll Brothers. Issues: gas leak, public service obligation, integrity management.
- 58. Expert Testimony. Docket No. U-35927. (2021). Before the Louisiana Public Service Commission. *In Re: Application of 1803 Electric Cooperative, Inc. for Approval of Power Purchase Agreements and for Cost Recovery.* Direct and Cross-Answering. On Behalf of Cleco Cajun LLC. Issues: tolling agreements, generation acquisition, risk factors.
- 59. Expert Testimony. Docket No. 21-060-U. (2021). Before the Arkansas Public Service Commission. *In the Matter of Joint Application of Centerpoint Energy Resources Corp.*

- and Summit Utilities Arkansas, Inc. For all Necessary Authorizations and Approvals for Summit Utilities Arkansas, Inc. To Acquire the Arkansas Assets of Centerpoint Energy Resources Corp. and for Approval of a Certificate of Public Convenience and necessity for Summit Utilities Arkansas, Inc. Direct and Surrebuttal. On Behalf of the Office of Arkansas Attorney General Leslie Rutledge. Issues: asset acquisition, ratepayer benefits, acquisition synergies, Rider FRP.
- 60. Expert Affidavit. Civil Action No. 2:21-cv-00778 (2021). Before the United States District Court for the Western District of Louisiana. *The State of Louisiana v. Joseph R. Biden, Jr.* Issues: leasing and drilling moratorium, state revenue, coastal restoration, economic activity.
- 61. Expert Testimony. Docket No. 21-044-U (2021). Before the Arkansas Public Service Commission. In the Matter of Centerpoint Energy Resources Corp. D/B/A Centerpoint Energy Arkansas Gas' Request to Extend Rider FRP. On Behalf of the Office of Arkansas Attorney General Leslie Rutledge. Issues: ratepayer benefits, service quality, cost of service, FRP extension.
- 62. Expert Testimony. Docket No. 17-010-FR (2021). Before the Arkansas Public Service Commission. In the Matter of the Formula Rate Plan Filings of Centerpoint Energy Resources Corp. D/B/A Centerpoint Energy Arkansas Gas Pursuant to APSC Docket No. 15-098-U. On Behalf of the Office of Arkansas Attorney General Leslie Rutledge. Issues: rate increase, investment and expense trends, revenue deficiency, leak performance.
- 63. Expert Testimony. Case No. U-20963 (2021). Before the Michigan Public Service Commission. *In the Matter of the Application of Consumers Energy Company for authority to increase its rates for the generation and distribution of electricity and for other relief.* On Behalf of the Michigan Department of the Attorney General. Issues: cost of service, peak allocation, revenue distribution.
- 64. Expert Testimony. U-20-072, U-20-073, U-20-074. (2021). Before the Regulatory Commission of Alaska. *In the Matter of the Revenue Requirement study and Tariff Filing designated as TA886-2 filed by Alaska Power Company, In the Matter of the Revenue Requirement study and Tariff filing designated as TA6-521 filed by Goat Lake Hydro, Inc., In the Matter of the Revenue Requirement study and Tariff filing designated as TA4-573 filed by BBL Hydro, Inc.* On Behalf of the Alaska Office of Attorney General. Issues: rate groups, cost of service.
- 65. Expert Testimony. Docket No. P20-001. (2021). Before the Louisiana Pilotage Fee Commission. In Re: Request for Increase in Approved Pilot Complement; Increased Funding for necessary Additional Manpower; Upward Adjustment of Estimated Average Annual Pilot Compensation; and Related Relief Pursuant to LA R.S. 34:112. On Behalf of the Louisiana Chemical Association (LCA) and Louisiana Mid-Continent Oil & Gas Association (LMOGA). Issues: unreasonable requests, fee structure, economic impact, over earnings.
- 66. Expert Testimony. D.P.U. 20-120. (2021). Before the Commonwealth of Massachusetts Before the Department of Public Utilities. *Petition of Boston Gas Company d/b/a National Grid Pursuant to G.L. c. 164, 94 and 220 C.M.R. 5.00 for Approval of an Increase in Base Distribution Rates and Approval of a Performance-Based Ratemaking Plan.* On Behalf of the Massachusetts Office of the Attorney General Office of Ratepayer Advocacy. Issues: rate increase, accelerated depreciation, benchmarking analysis, performance incentive

mechanism.

- 67. Expert Testimony. RPU-2020-0001. (2020). Before the Iowa Utilities Board. *In Re: Iowa-American Water Company.* On Behalf of the Office of Consumer Advocate. Issues: rate increase, test trackers, RSM accounting ratemaking construct.
- 68. Expert Testimony. BPU Docket Nos. QO19010040 and GO20090622. (2020). Before the New Jersey Board of Public Utilities. *In the Matter of the Petition of New Jersey Natural Gas Company for Approval of Energy Efficiency Programs and the Associated Cost Recovery Mechanisms Pursuant to the Clean Energy Act, N.J.S.A. 48:3-87.8 et seq. and 48:3-98.1 et seq. On behalf of the Division of Rate Counsel. Issues: CBA requirements, capacity benefits, volatility benefits.*
- 69. Expert Testimony. Docket No. 2020-125-E. (2020). Before the Public Service Commission of South Carolina. *In the Matter of: Application of Dominion Energy South Carolina, Incorporated for Adjustments of Rates and Charges (See Commission Order No. 2020-313).* On Behalf of the South Carolina department of Consumer Affairs. Issues: cost of service, revenue allocation, rate design.
- 70. Answering Testimony. Before the United States of America Federal Energy Regulatory Commission. Docket No. RP20-614-000 and RP20-618-000. (2020). *Transcontinental Gas Pile Line Company, LLC.* On Behalf of the North Carolina Utilities Commission. Issues: Tariff revisions, assessment of Transco claims.
- 71. Expert Testimony. Docket No. 16-036-FR. (2020). Before the Arkansas Public Service Commission. In the Matter of the Formula Rate Plan Filings of Entergy Arkansas, Inc., Pursuant to APSC Docket No. 15-015-U. Direct and Surrebuttal. On Behalf of the Arkansas Attorney General Leslie Rutledge. Issues: rate increases, investment and expenses trends, load forecast, historic year netting adjustment, reliability issues.
- 72. Expert Testimony. Docket No. 2019.12.101. (2020). Before the Public Service Commission of the State of Montana. *In the Matter of NorthWestern Energy's Application for Approval of Capacity Resource Acquisition.* On the Behalf of the Montana Consumer Counsel. Issues: sale of capital asset, evaluation benefits, ratepayer cost exposure, reserve fund.
- 73. Expert Testimony. Formal Case No. 1162. (2020). Before the Public Service Commission of the District of Columbia. *In the Matter of the Application of Washington Gas Light Company for Authority to Increase Existing Rates and Charges for Gas Service*. On Behalf of the Office of the People's Counsel. Issues: rate increase, revenue adjustment, weather normalization, rate design, revenue distribution.
- 74. Expert Testimony. Docket No. E-01345A-19-0236. (2020). Before the Arizona Corporation Commission. In the Matter of the Application of Arizona Public Service Company for Ratemaking Purposes to Fix a Just and Reasonable Rate of Return Thereon, to Approve Rate Schedules Designed to Develop such Return. Direct and Surrebuttal. On Behalf of the Utilities Division of the Arizona Corporation Commission. Issues: Cost of Service, Revenue Distribution, Rate Design.
- 75. Expert Testimony. Docket No. 17-010-FR. (2020). Before the Arkansas Public Service Commission. In the Matter of the Formula Rate Plan Filings of Centerpoint Energy Resources Corp. D/B/A Centerpoint Energy Arkansas Gas Pursuant to APSC Docket No. 15-098-U. On Behalf of the Arkansas Attorney General Leslie Rutledge. Issues: rate

- increase, leak replacement and reduction, netting adjustment, revenue deficiency, accounting policy changes.
- 76. Expert Testimony. Case No. U-20697. (2020). Before the Michigan Public Service Commission. In the Matter of the Application of Consumers Energy Company for authority to increase its rates for the generation and distribution of electricity and for other relief. On Behalf of the Michigan Department of Attorney General. Issues: cost of service, revenue distribution, rate design.
- 77. Expert Testimony. Docket No. 2019.09.058. (2020). Before the Public Service Commission of the State of Montana. *In the Matter of NorthWestern Energy's Annual PCCAM Filing and Application for Approval of Tariff Changes*. On the Behalf of the Montana Consumer Counsel. Issues: purchase power expenses, cost sharing, PCAAM power cost.
- 78. Expert Testimony. Formal Case No. 1156. (2020). Before the Public Service Commission of the District of Columbia. In the matter of Potomac Electric Power Company for authority to implement a multiyear rate plan for electric distribution service in the district of Columbia. Direct, Rebuttal, Surrebuttal, Supplemental, and Second Supplemental. On Behalf of the Office of the People's Counsel. Issues: revenue distribution, rate design, customer charge, performance metric policies, performance metric incentives.
- 79. Expert Testimony. Case No. U-20561. (2019). Before the Michigan Public Service Commission. In the matter of the Application of DTE Electric Company for authority to increase its rates, amend its rate schedules and rules governing the distribution and supply of electric energy, and for miscellaneous accounting authority. On Behalf of the Michigan Department of Attorney General. Issues: Cost of service, allocation of production plant, allocation of sub-transmission plant, revenue distribution.
- 80. Expert Testimony. Cause No. 45253. (2019). Before the Indiana Utility Regulatory Commission. Petition of Duke Energy Indiana, LLC Pursuant to Ind. Code 8-1-2-42.7 and 8-1-2-61, for (1) Authority to Modify its Rates and Charges for Electric Utility Service through a Step-In of New Rates and Charges using a Forecasted Test Period; (2) Approval of New Schedules of Rates and Charges, General Rules and Regulations, and Riders; (3) Approval of a Federal Mandate Certificate Under Ind. Code 8-1-8.4-1; (4) Approval of Revised Electric Depreciation Rates Applicable to its Electric Plant in Service; (5) Approval of Necessary and Appropriate Accounting Deferral Relief; and (6) Approval of a Revenue Decoupling Mechanism for Certain Customers Classes. On Behalf of the Indiana Office of Utility Consumer Counsel. Issues: Decoupling, revenue decoupling mechanism and design, commission policy, benchmarking analysis.
- 81. Expert Testimony. Docket 19-019-U. (2019). Before the Arkansas Public Service Commission. In the Matter of the Petition of Entergy Arkansas, LLC for Approval of a Build-Own-Transfer Arrangement for a Renewable Resource and for all other Related Approvals. On Behalf of the Arkansas Attorney General Leslie Rutledge. Issues: Solar investment, risk assessment, proposed rider.
- 82. Expert Testimony. Docket No. 16-036-FR. (2019). Before the Arkansas Public Service Commission. *In the Matter of the Formula Rate Plan Filings of Entergy Arkansas, Inc., Pursuant to APSC Docket No. 15-015-U.* On Behalf of the Arkansas Attorney General Leslie Rutledge. Issues: rate design, reliability, and formula rate plan.

- 83. Expert Testimony. Docket No. 19-019-U. (2019). Before the Arkansas Public Service Commission. In the Matter of the Petition of Entergy Arkansas, LLC for Approval of a Build-Own-Transfer Arrangement for a Renewable Resource and for all other Related Approvals. On Behalf of the Arkansas Attorney General Leslie Rutledge. Issues: Solar project approval, ratepayer risk, cost allocation.
- 84. Expert Testimony. Docket No. 17-010-FR. (2019). Before the Arkansas Public Service Commission. *In the Matter of the Formula Rate Plan Filings of Centerpoint Energy Resources Corp. D/B/A Centerpoint Energy Arkansas Gas Pursuant to APSC Docket No. 15-098-U.* On Behalf of the Arkansas Attorney General Leslie Rutledge. Issues: retail rates, leak analysis, revenue deficiency, investments.
- 85. Expert Testimony. Case No. U-20471. (2019). Before the Michigan Public Service Commission. In the matter of the Application of DTE Electric Company for approval of its Integrated Resource Plan pursuant to MCL 460.6t, and for other relief. On Behalf of the Michigan Department of Attorney General. Issues: load forecasting, least-cost system planning.
- 86. Expert Report. Docket No. 18-004422. (2019). Before the State of Florida Division of Administrative Hearings. *Peoples Gas System vs. South Sumter Gas Company, LLC and the City of Leesburg.* On Behalf of the City of Leesburg. Issues: retail rates, customer growth, sales trends and forecasts, policy, cost of service, socio-economic trends and forecasts.
- 87. Expert Testimony. Docket Nos. GO18101112 and EO18101113. (2019). Before the New Jersey Board of Public Utilities. *In the Matter of the Public Service Electric and Gas Company for Approval of its Clean Energy Future-Energy Efficiency ("CEF-EE") Program on a Regulated Basis*. On behalf of the Division of Rate Counsel. Issues: economic impact, cost benefit analysis, decoupling mechanisms.
- 88. Expert Testimony. Docket Nos. EO18060629 and GO18060630. (2019). Before the New Jersey Board of Public Utilities. *In the Matter of the Public Service Electric and Gas Company for Approval of the Second Energy Strong Program (Energy Strong II)*. On behalf of the Division of Rate Counsel. Issues: economic impact, cost benefit analysis, infrastructure replacement, cost recovery tracker mechanisms.
- 89. Expert Report. Docket No. 2011-AD-2. (2019). On Behalf of the Mississippi Public Service Commission. Order Establishing Docket to Investigate the Development and Implementation of Net Metering Programs and Standards. On Behalf of the Mississippi Public Utilities Staff. Issues: Net-metering, distributed generation.
- 90. Expert Testimony. Docket No. D2018.2.12. (2018). Before the Public Service Commission of the State of Montana. *In the Matter of NorthWestern Energy's Application for Authority to Increase Retail Electric Utility Service Rates and for Approval of Electric Service Schedules and Rules and Allocated Cost of Service and Rate Design.* On Behalf of the Montana Consumer Counsel. Issues: Net-metering, cost of service, revenue distribution, rate design.
- 91. Expert Testimony. Docket No. 19-SEPE-054-MER. (2018). Before the Kansas Corporation Commission. In the Matter of the Joint Application of Sunflower Electric Power Corporation and Mid-Kansas Electric Company, Inc. for an Order Approving the Merger of Mid-Kansas Electric Company, Inc. into Sunflower Electric Power Corporation. On the Behalf of the Kansas Electric Power Cooperative, Inc. Issues: merger impacts, rates,

tariffs.

- 92. Expert Testimony. Docket No. 18-046-FR. (2018). Before the Arkansas Public Service Commission. *In the Matter of the Formula Rate Plan Filings of Oklahoma Gas and Electric Company Pursuant to APSC Docket No. 16-052-U.* On Behalf of the Arkansas Attorney General Leslie Rutledge. Issues: formula rate plan, plant investment and expenses benchmarking analysis, reliability.
- 93. Expert Testimony. Docket No. 16-036-FR. (2018). Before the Arkansas Public Service Commission. *In the Matter of the Formula Rate Plan Filings of Entergy Arkansas, Inc., Pursuant to APSC Docket No. 15-015-U.* On Behalf of the Arkansas Attorney General Leslie Rutledge. Issues: rate design, reliability, and formula rate plan.
- 94. Expert Testimony. Docket No. 2017-AD-0112. (2018). Before the Mississippi Public Service Commission. *In Re: Encouraging Stipulation of Matters in Connection with the Kemper County IGCC Project.* On Behalf of the Mississippi Public Utilities Staff. Issues: cost of service and rate design.
- 95. Expert Affidavit. Docket No. 87011-E. (2018). Before the 16th Judicial District Court Parish of St. Martin State of Louisiana. *Bayou Bridge Pipeline*, *LLC versus 38.00 Acres, More or Less, Located in St. Martin Parish; Barry Scott Carline*, et al. Issues: economic impacts.
- 96. Expert Testimony. Docket No. QO18080843. (2018). Before the New Jersey Board of Public Utilities. *In the Matter of the Petition of Nautilus Offshore Wind, LLC for the Approval of the State Waters Wind Project and Authorizing Offshore Wind Renewable Energy Certificates*. On behalf of the Division of Rate Counsel. Issues: regulatory policy and costbenefit analyses.
- 97. Expert Testimony. Docket No. ER18010029 and GR18010030. (2018). Before the New Jersey Board of Public Utilities. In the Matter of the Petition of Public Service Electric and Gas Company for Approval of an Increase in Electric and Gas Rates and for Changes in the Tariffs for Electric and Gas Service, B.P.U.N.J. No. 16 Electric and B.P.U.N.J No. 16 Gas, and for Changes in Depreciation Rates, Pursuant to N.J.S.A. 48:2-18, N.J.S.A. 48:2-21 and N.J.S.A. 48:2-21.1, and for Other Appropriate Relief. On behalf of the Division of Rate Counsel. Issues: rate proposal, revenue decoupling, regulatory policy, cost benchmarking.
- 98. Expert Testimony. Docket No. T-34695. (2018). Before the Louisiana Public Service Commission. *In re: Application for a rate increase on service originating at Grand isle and termination at St. James for Crude Petroleum as currently outlined in LPSC Tariff No. 75.2*. On Behalf of Energy XXI GOM, LLC. Issues: cost of service, rate design, and alternative regulation.
- 99. Expert Testimony. Docket No. 17-071-U. (2018). Before the Arkansas Public Service Commission. In the Matter of the Application of Black Hills Energy Arkansas, Inc. for Approval of a General Change in Rates and Tariffs. On Behalf of the Arkansas Attorney General Leslie Rutledge. Issues: cost of service, rate design, billing determinates.
- 100. Expert Testimony. Docket No. 17-010-FR. (2018). Before the Arkansas Public Service Commission. In the Matter of the Formula Rate Plan Filing of CenterPoint Energy Resources Corp. D/B/A CenterPoint Energy Arkansas Gas Pursuant to APSC Docket No. 15-098-U. On Behalf of the Arkansas Attorney General Leslie Rutledge. Issues: cost of service, rate design, alternative regulation, formula rate plan.

- 101. Expert Testimony. Case No. PU-17-398. (2018). Before the North Dakota Public Service Commission. *In the Matter of the Application of Otter Tail Power Company for Authority to Increase Rates for Electric Utility Service in North Dakota*. On Behalf of the North Dakota Service Commission Advocacy Staff. Issues: cost of service, marginal cost of service, and rate design.
- 102. Expert Testimony. Docket No. 20170179-GU. (2018). Before the Florida Public Service Commission. *In re: Petition for rate increase and approval of depreciation study by Florida City Gas.* On Behalf of the Citizens of the State of Florida. Issues: policy issues concerning long-term gas capacity procurement.
- 103. Expert Testimony. Docket No. 18-KCPE-095-MER. (2018). Before the Kansas Corporation Commission. In the Matter of the Joint Application of Great Plains Energy Incorporated, Kansas City Power & Light Company, and Westar Energy, Inc. for Approval of the Merger of Westar, Inc. and Great Plains Energy Incorporated. On the Behalf of the Kansas Electric Power Cooperative, Inc. Issues: merger/acquisition policy, financial risk, and ring-fencing.
- 104. Expert Testimony. Docket No. GR17070776. (2018). Before the New Jersey Board of Public Utilities. In the Matter of the Petition of Public Service Electric and Gas Company for Approval of the Next Phase of the Gas System Modernization Program and Associated Cost Recovery Mechanism ("GSMP II"). On behalf of the Division of Rate Counsel. Issues: economic impact, infrastructure replacement program rider, pipeline replacement, leak rate comparisons and cost benefit analysis.
- 105. Expert Affidavit. Case No. 18-489. (2018). Before the Civil District Court for the Parish of Orleans, State of Louisiana. *Bayou Bridge Pipeline, LLC versus The White Castle Lumber and Shingle Company Limited and Jeanerette Lumber & Shingle CO. L.L.C.* Issues: economic impact of crude oil pipeline development.
- 106. Expert Testimony. Docket No. 16-036-FR. (2017). Before the Arkansas Public Service Commission. *In the Matter of the Formula Rate Plan Filings of Entergy Arkansas, Inc., Pursuant to APSC Docket No. 15-015-U.* On behalf of the Office of the Arkansas Attorney General Leslie Rutledge. Issue: cost of service, rate design, alternative regulation, formula rate plan.
- 107. Expert Testimony. Docket No. 2017-AD-0112. (2017). Before the Mississippi Public Service Commission. *In re: Encouraging Stipulation of Matters in Connection with the Kemper County IGCC Project*. On Behalf of the Mississippi Public Utilities Staff. Issues: financial analysis, rates and cost trends, economic impacts of proposal.
- 108. Expert Testimony. Case No. 2017-00179. (2017). Before the Public Service Commission, Commonwealth of Kentucky. *Electronic Application of Kentucky power Company For (1) A General Adjustment of Its Rates for Electric Service; (2) An Order Approving Its 2017 Environmental Compliance Plan; (3) An Order Approving Its Tariffs and Riders; (4) An Order Approving Accounting Practices to Establish a Regulatory Asset or Liability Related to the Big Sandy 1 Operation Rider; and (5) An Order Granting All Other Required Approvals and Relief. On Behalf of the Office of the Kentucky Attorney General. Issues: rate design, revenue allocation, economic development.*
- 109. Expert Testimony. Docket No. 17-010-FR. (2017). Before the Arkansas Public Service Commission. In the Matter of the Formula Rate Plan Filing of CenterPoint Energy Resources Corp. D/B/A CenterPoint Energy Arkansas Gas Pursuant to APSC Docket No.

- 15-098-U. On Behalf of the Arkansas Attorney General Leslie Rutledge. Issues: cost of service, rate design, alternative regulation, formula rate plan.
- 110. Expert Testimony. Formal Case No. 1142. (2017). Before the Public Service Commission of the District of Columbia. *In the Matter of the Merger of AltaGas Ltd. and WGL Holdings, Inc.* On Behalf of the Office of the People's Counsel. Issues: merger/acquisition policy, financial risk, ring-fencing, and reliability.
- 111. Expert Testimony. D.P.U. 17-05. (2017). Before the Massachusetts Department of Public Utilities. Petition of NSTAR Electric Company and Western Massachusetts Electric Company each d/b/a Eversource Energy for Approval of an Increase in Base Distribution Rates for Electric Service Pursuant to G.L. c. 164, § 94 and 220 C.M.R. § 5.00. On Behalf of the Massachusetts Office of the Attorney General Office of Ratepayer Advocacy. Issues: performance-based ratemaking, multi-factor productivity estimation.
- 112. Deposition and Testimony. (2017) Before the Nebraska Section 70, Article 13 Arbitration Panel. Northeast Nebraska Public Power District, City of South Sioux City Nebraska; City of Wayne, Nebraska; City of Valentine, Nebraska; City of Beatrice, Nebraska; City of Scribner, Nebraska; Village of Walthill, Nebraska, vs. Nebraska Public Power District. On the Behalf of Baird Holm LLP for the Plaintiffs. Issues: rate discounts; cost of service; utility regulation, economic harm.
- 113. Expert Testimony. Docket No. 16-052-U. (2017). Before the Arkansas Public Service Commission. In the Matter of the Application of the Oklahoma Gas and Electric Company for Approval of a General Change in Rates, Charges and Tariffs. On the Behalf of the Office of Arkansas Attorney General Leslie Rutledge. Issues: cost of service, rate design, alternative regulation, formula rate plan.
- 114. Expert Testimony. Docket No. 16-KCPE-593-ACQ. (2016). Before the Kansas Corporation Commission. In the Matter of the Joint Application of Great Plains Energy Incorporated, Kansas City Power & Light Company, and Westar Energy, Inc. for Approval of the Acquisition of Westar, Inc. by Great Plains Energy Incorporated. On the Behalf of the Kansas Electric Power Cooperative, Inc. Issues: merger/acquisition policy, financial risk, and ring-fencing.
- 115. Expert Testimony. Formal Case No. 1139. (2016). Before the Public Service Commission of the District of Columbia. *In the Matter of the Application of Potomac Electric Power Company for Authority to Increase Existing Retail Rates and Charges for Electric Distribution Service.* On the Behalf of the Office of the People's Counsel for the District of Columbia. Issues: cost of service, rate design, alternative regulation.
- 116. Expert Affidavit. Docket No. CP15-558-000 (2016). Before the United States of America Federal Energy Regulatory Commission. *PennEast Pipeline Company, LLC*. Affidavit and Reply Affidavit. On the Behalf of the New Jersey Division of Rate Counsel. Issues: pipeline capacity, peak day requirements.
- 117. Expert Testimony. Docket No. RPU-2016-0002. (2016). Before the Iowa Utilities Board. *In re: Iowa American Water Company application for revision of rates.* On behalf of the Office of Consumer Advocate. Issue: revenue stabilization mechanism, revenue decoupling.
- 118. Expert Testimony. Docket No. 15-015-U. (2016). Before the Arkansas Public Service Commission. *In the Matter of the Formula Rate Plan Filings of Entergy Arkansas, Inc.,*

- Pursuant to APSC Docket No. 15-015-U. On behalf of the Office of the Arkansas Attorney General Leslie Rutledge. Issue: formula rate plan evaluation.
- 119. Expert Testimony. Docket Nos. 160021-EI, 160061-EI, 160062-EI, and 160088-EI. (2016). Before the Florida Public Service Commission. *In re: Petition for rate increase by Florida Power & Light Company (consolidated).* On behalf of the Citizens of the State of Florida. Issue: load forecasting.
- 120. Expert Testimony. Docket Nos. 160021-EI, 160061-EI, 160062-EI, and 160088-EI. (2016). Before the Florida Public Service Commission. *In re: Petition for rate increase by Florida Power & Light Company (consolidated)*. On behalf of the Citizens of the State of Florida. Issue: off-system sales incentives.
- 121. Expert Testimony. Project No. 5-103. (2016). United States of America Federal Energy Regulatory Commission. *Confederated Salish and Kootenai Tribes Energy Keepers, Incorporated.* On behalf of the Flathead, Mission, and Jocko Valley Irrigation Districts and the Flathead Joint Board of Control of the Flathead, Mission, and Jocko Valley Irrigation Districts.
- 122. Expert Testimony. Docket No. 15-098-U. (2016). Before the Arkansas Public Service Commission. In the Matter of the Application of CenterPoint Energy Resources Corp. d/b/a CenterPoint Energy Arkansas Gas for a General Change or Modification in its Rates, Charges and Tariffs. On behalf of the Office of the Arkansas Attorney General. Issues: formula rate plan, cost of service and rate design.
- 123. Expert Testimony. BPU Docket No. GM15101196. (2016). *In the Matter of the Merger of Southern Company and AGL Resources, Inc.* On behalf of the New Jersey Division of Rate Counsel. Issues: merger standards of review, customer dividend contributions, synergy savings and costs to achieve, ratemaking treatment of merger-related costs.
- 124. Expert Testimony. Docket No. 15-078-U. (2015). Before the Arkansas Public Service Commission. In the Matter of the Joint Application of SourceGas Inc., SourceGas LLC, SourceGas Holdings LLC and Black Hills Utility Holdings, Inc. for all Necessary Authorizations and Approvals for Black Hills Utility Holdings, Inc. to Acquire SourceGas Holdings LLC. On behalf of the Office of the Arkansas Attorney General. Issues: public policy and regulatory policy associated with the acquisition.
- 125. Expert Testimony. Docket No. 15-031-U. (2015). Before the Arkansas Public Service Commission. In the Matter of the Application of SourceGas Arkansas Inc. for an Order Approving the Acquisition of Certain Storage Facilities and the Recovery of Investments and Expenses Associated Therewith. On behalf of the Office of the Arkansas Attorney General. Issues: cost-benefit analysis, transmission cost analysis, and a due diligence analysis.
- 126. Expert Testimony. Docket No. 15-015-U. (2015). Before the Arkansas Public Service Commission. *In the Matter of the Application of Entergy Arkansas, Inc. for Approval of Changes in Rates for Retail Electric Service.* On behalf of the Office of the Arkansas Attorney General. Issues: economic development riders and production plant cost allocation.
- 127. Expert Testimony. Docket No. 7970. (2015). Before the Vermont Public Service Board. Petition of Vermont Gas Systems, Inc., for a certificate of public good pursuant to 30 V.S.A.§ 248, authorizing the construction of the "Addison Natural Gas Project" consisting

- of approximately 43 miles of new natural gas transmission pipeline in Chittenden and Addison Counties, approximately 5 miles of new distribution mainlines in Addison County, together with three new gate stations in Williston, New Haven, and Middlebury, Vermont. On behalf of AARP-Vermont. Issues: net economic benefits of proposed natural gas transmission project.
- 128. Expert Testimony. File No. ER-2014-0370 (2015). Before the Public Service Commission of the State of Missouri. *In the Matter of Kansas City Power & Light Company for Authority Implement A General Rate Increase for Electric Service*. On behalf of the Missouri Office of the People's Counsel. Issues: customer charges, rate design, revenue distribution, class cost of service, and policy and ratemaking considerations in connection with electric vehicle charging stations.
- 129. Expert Testimony. File No. ER-2014-0351 (2015). Before the Public Service Commission of the State of Missouri. In the Matter of The Empire District Electric Company for Authority To File Tariffs Increasing Rates for Electric Service Provided to Customers In the Company's Missouri Service Area. On behalf of the Missouri Office of the People's Counsel. Issues: customer charges, rate design, revenue distribution, and class cost of service.
- 130. Expert Testimony. D.P.U. 14-130 (2015). Before the Massachusetts Department of Public Utilities. *Petition of Fitchburg Gas and Electric Light Company d/b/a Unitil for approval by the Department of Public Utilities of the Company's 2015 Gas System Enhancement Program Plan, pursuant to G.L. c. 164, § 145, and for rates effective May 1, 2015.* On behalf of the Attorney General's Office. Issues: ratepayer protections, cost allocations, rate design, performance metrics.
- 131. Expert Testimony. D.P.U. 14-131 (2015). Before the Massachusetts Department of Public Utilities. *Petition of The Berkshire Gas Company for approval by the Department of Public Utilities of the Company's Gas System Enhancement Program Plan for 2015, pursuant to G.L. c. 164, § 145, and for rates effective May 1, 2015.* On behalf of the Attorney General's Office. Issues: ratepayer protections, cost allocations, rate design, performance metrics.
- 132. Expert Testimony. D.P.U. 14-132 (2015). Before the Massachusetts Department of Public Utilities. *Petition of Boston Gas Company and Colonial Gas Company d/b/a National Grid for approval by the Department of Public Utilities of the Companies' Gas System Enhancement Program for 2015, pursuant to G.L. c. 164, § 145, and for rates effective May 1, 2015.* On behalf of the Attorney General's Office. Issues: ratepayer protections, cost allocations, rate design, performance metrics.
- 133. Expert Testimony. D.P.U. 14-133 (2015). Before the Massachusetts Department of Public Utilities. *Petition of Liberty Utilities for approval by the Department of Public Utilities of the Company's Gas System Enhancement Program Plan for 2015, pursuant to G.L. c. 164, § 145, and for rates effective May 1, 2015.* On behalf of the Attorney General's Office. Issues: ratepayer protections, cost allocations, rate design, performance metrics.
- 134. Expert Testimony. D.P.U. 14-134 (2015). Before the Massachusetts Department of Public Utilities. *Petition of Bay State Gas Company d/b/a Columbia Gas of Massachusetts for approval by the Department of Public Utilities of the Company's Gas System Enhancement Program Plan for 2015, pursuant to G.L. c. 164, § 145, and for rates to be effective May 1, 2015.* On behalf of the Attorney General's Office. Issues: ratepayer protections, cost allocations, rate design, performance metrics.

- 135. Expert Testimony. D.P.U. 14-135 (2015). Before the Massachusetts Department of Public Utilities. Petition of NSTAR Gas Company for approval by the Department of Public Utilities of the Company's Gas System Enhancement Program Plan for 2015, pursuant to G.L. c. 164, § 145, and for rates to be effective May 1, 2015. On behalf of the Attorney General's Office. Issues: ratepayer protections, cost allocations, rate design, performance metrics.
- 136. Expert Report. Docket No. X-33192 (2015). Before the Louisiana Public Service Commission. *Examination of the Comprehensive Costs and Benefits of Net Metering in Louisiana*. On behalf of the Louisiana Public Service Commission. Issues: cost-benefit, cost of service, rate impact.
- 137. Expert Testimony. F.C. 1119 (2014). Before the District of Columbia Public Service Commission. In the Matter of the Merger of Exelon Corporation, Pepco Holdings, Inc., Potomac Electric Power Company, Exelon Energy Delivery Company, LLC, and new Special Purpose Entity, LLC. On behalf of the Office of the People's Counsel. Issues: economic impact analysis, reliability, consumer investment fund, regulatory oversight, impacts to competitive electricity markets.
- 138. Expert Report. Civil Action 1:08-cv-0046 (2014). Before the U.S. District Court for the Southern District of Ohio. *Anthony Williams, et al., v. Duke Energy International, Inc., et al.* On behalf of Markovits, Stock & DeMarco, Attorneys & Counselors at Law. Issues: public utility regulation, electric power markets, economic harm.
- 139. Expert Testimony. D.P.U. 14-64 (2014). Before the Massachusetts Department of Public Utilities. NSTAR Gas Company/HOPCO Gas Services Agreement. On behalf of the Office of the Public Advocate. Issues: certain ratemaking features associated with the proposed Gas Service Agreement.
- 140. Expert Testimony. Docket Nos. 14-0224 and 14-0225 (2014). Before the Illinois Commerce Commission. In the Matter of the Peoples Gas Light and Coke Company and North Shore Gas Company Proposed General Increase in Rates for Gas Service (consolidated). On behalf of the People of the State of Illinois. Issues: test year expenses, cost benchmarking analysis, pipeline replacement, and leak rate comparisons.
- 141. Expert Testimony. Docket 8191 (2014). Before the Vermont Public Service Board. *In Re:* Petition of Green Mountain Power Corporation for Approval of a Successor Alternative Regulation Plan. On the behalf of AARP-Vermont. Issues: Alternative Regulation.
- 142. Expert Testimony. Docket No. 2013-00168 (2014). Before the Maine Public Utilities Commission. In the Matter of the Request for Approval of an Alternative Rate Plan (ARP 2014) Pertaining to Central Maine Power Company. On behalf of the Office of the Public Advocate. Issues: class cost of service study, marginal cost of service study, revenue distribution and rate design.
- 143. Expert Testimony. D.P.U. 13-90 (2013). Before the Massachusetts Department of Public Utilities. Petition of Fitchburg Gas and Electric Light Company (Electric Division) d/b/a Unitil to the Department of Public Utilities for approval of the rates and charges and increase in base distribution rates for electric service. On behalf of the Office of the Ratepayer Advocate. Issues: capital cost adjustment mechanism and performance-based regulation.
- 144. Expert Testimony. BPU Docket Nos. EO13020155 and GO13020156. (2013). Before the

- State of New Jersey Board of Public Utilities. *I/M/O The Petition of Public Service Electric* & *Gas Company for the Approval of the Energy Strong Program.* On behalf of the Division of Rate Counsel. Issues: economic impact, infrastructure replacement program rider, pipeline replacement, leak rate comparisons and cost benefit analysis.
- 145. Expert Testimony. D.P.U. 13-75 (2013). Before the Massachusetts Department of Public Utilities. *Investigation by the Department of Public Utilities on its Own Motion as to the Propriety of the Rates and Charges by Bay State Gas Company d/b/a Columbia Gas of Massachusetts set forth in Tariffs M.D.P.U. Nos. 140 through 173, and Approval of an Increase in Base Distribution Rates for Gas Service Pursuant to G.L. c. 164, § 94 and 220 C.M.R. § 5.00 et seq., filed with the Department on April 16, 2013, to be effective May 1, 2013. On the Behalf of the Office of the Attorney General, Office of Ratepayer Advocacy. Issues: Target infrastructure replacement program rider, pipeline replacement, and leak rate comparisons; environmental benefits analysis; O&M offset; and cost benchmarking analysis.*
- 146. Expert Testimony. Docket No. 13-115 (2013). Before the Delaware Public Service Commission. *In the Matter of the Application of Delmarva Power & Light Company FOR an Increase in Electric Base Rates and Miscellaneous Tariff Changes* (Filed March 22, 2013). On the Behalf of Division of the Public Advocate. Issues: pro forma infrastructure proposal, class cost of service study, revenue distribution, and rate design.
- 147. Expert Testimony. Formal Case No. 1103 (2013). Before the Public Service Commission of the District of Columbia. *In the Matter of the Application of the Potomac Electric Power Company for Authority to Increase Existing Retail Rates and Charges for Electric Distribution Service*. On the Behalf of the Office of the People's Counsel of the District of Columbia. Issues: Pro forma adjustment for reliability investments.
- 148. Expert Testimony. Case No. 9326 (2013). Before the Public Service Commission of Maryland. *In the Matter of the Application of Baltimore Gas and Electric Company for Adjustments to its Electric and Gas Base Rates*. On the Behalf of the Maryland Office of the People's Counsel. Issues: Electric Reliability Investment ("ERI") initiatives, pro forma gas infrastructure proposal, tracker mechanisms, class cost of service study, revenue distribution, and rate design
- 149. Rulemaking Testimony. (2013). Before the Louisiana Tax Commission. Examination of Louisiana Assessors' Association Well Diameter Analysis, economic development policies regarding midstream assets and industrial development.
- 150. Expert Testimony. Case No. 9317 (2013). Before the Public Service Commission of Maryland. In the Matter of the Application of Delmarva Power & Light Company for Adjustments to its Retail Rates for the Distribution of Electric Energy. Direct, and Surrebuttal. On the Behalf of the Maryland Office of the People's Counsel. Issues: Grid Resiliency Charge, tracker mechanisms, pipeline replacement, class cost of service study, revenue distribution, and rate design.
- 151. Expert Testimony. Case No. 9311 (2013). Before the Public Service Commission of Maryland. *In the Matter of the Application of Potomac Electric Power Company for an Increase in its Retail Rates for the Distribution of Electric Energy*. Direct, and Surrebuttal. On the Behalf of the Maryland Office of the People's Counsel. Issues: Grid Resiliency Charge, tracker mechanisms, pipeline replacement, class cost of service study, revenue distribution, and rate design.

- 152. Expert Testimony. Docket No. 12AL-1268G (2013). Before the Public Utilities Commission of the State of Colorado. *In the Matter of the Tariff Sheets Filed by Public Service Company of Colorado with Advice No. 830 Gas. Answer.* On the Behalf of the Colorado Office of Consumer Counsel. Issues: Pipeline System Integrity Adjustment, tracker mechanisms, pipeline replacement and leak rate comparisons.
- 153. Expert Testimony. BPU Docket No. EO12080721 (2013). Before the New Jersey Board of Public Utilities. *In the Matter of the Public Service Electric & Gas Company for Approval of an Extension of Solar Generation Program.* On the Behalf of the New Jersey Division of Rate Counsel. Direct, Rebuttal, Surrebuttal. Issues: solar energy market design, solar energy market conditions, solar energy program design and net economic benefits.
- 154. Expert Testimony. BPU Docket No. EO12080726 (2013). Before the New Jersey Board of Public Utilities. *In the Matter of the Petition of Public Service Electric & Gas Company for Approval of a Solar Loan III Program.* On the Behalf of the New Jersey Division of Rate Counsel. Direct, Rebuttal and Surrebuttal. Issues: solar energy market design, solar energy market conditions, solar energy program design.
- 155. Expert Testimony. BPU Docket No. EO11050314V. (2012). Before the New Jersey Board of Public Utilities. *In the Matter of the Petition of Fishermen's Atlantic City Windfarm, LLC for the Approval of the State Waters Project and Authorizing Offshore Wind Renewable Energy Certificates*. On the Behalf of the New Jersey Division of Rate Counsel. December 17, 2012. Issues: approval of offshore wind project and ratepayer financial support for the proposed project.
- 156. Expert Testimony. D.P.U. 12-25. (2012). Before the Massachusetts Department of Public Utilities. *In the Matter of Bay State Gas Company d/b/a/ Columbia Gas Company of Massachusetts Request for Increase in Rates*. On the Behalf of the Office of the Attorney General, Office of Ratepayer Advocacy. Issues: Target infrastructure replacement program rider, pipeline replacement and leak rate comparisons.
- 157. Expert Testimony. Docket Nos. UE-120436, et.al. (consolidated). (2012). Before the Washington Utilities and Transportation Commission. Washington Utilities and Transportation Commission v. Avista Corporation D/B/A Avista Utilities. On the Behalf of the Washington Attorney General, Office of the Public Counsel. Issues: Revenue Decoupling, lost revenues, tracker mechanisms, attrition adjustments.
- 158. Expert Testimony. Case No. 9286. (2012) Before the Public Service Commission of Maryland. *In Re: Potomac Electric Power Company ("Pepco") General Rate Case*. On the Behalf of the Maryland Office of the People's Counsel. Issues: Capital tracker mechanisms/reliability investment mechanisms, reliability issues, regulatory lag, class cost of service, revenue distribution, rate design.
- 159. Expert Testimony. Case No 9285. (2012) Before the Public Service Commission of Maryland. *In Re: the Delmarva Power and Light Company General Rate Case*. On the Behalf of the Maryland Office of the People's Counsel. Issues: Capital tracker mechanisms/reliability investment mechanisms, reliability issues, regulatory lag, class cost of service, revenue distribution, rate design.
- 160. Expert Testimony. Docket Nos. UE-110876 and UG-110877 (consolidated). (2012). Before the Washington Utilities and Transportation Commission. Washington Utilities and Transportation Commission v. Avista Corporation D/B/A Avista Utilities. On the Behalf of the Washington Attorney General, Office of the Public Counsel. Issues: Revenue

- Decoupling, lost revenues, tracker mechanisms.
- 161. Expert Testimony. BPU Docket No. EO11050314V. (2012). Before the New Jersey Board of Public Utilities. *In the Matter of the Petition of Fishermen's Atlantic City Windfarm, LLC for the Approval of the State Waters Project and Authorizing Offshore Wind Renewable Energy Certificates*. On the Behalf of the New Jersey Division of Rate Counsel. February 3, 2012. Issues: approval of offshore wind project and ratepayer financial support for the proposed project.
- 162. Expert Testimony. Docket No. NG 0067. (2012). Before the Public Service Commission of Nebraska. *In the Matter of the Application of SourceGas Distribution, LLC Approval of a General Rate Increase*. On the Behalf of the Public Advocate. January 31, 2012. Issues: Revenue Decoupling, Customer Adjustments, Weather Normalization Adjustments, Class Cost of Service Study, Rate Design.
- 163. Expert Testimony. Docket No. G-04204A-11-0158. (2011). Before the Arizona Corporation Commission. On the Behalf of the Arizona Corporation Commission Staff. In the Matter of the Application of UNS Gas, Inc. for the Establishment of Just and Reasonable Rates and Charges Designed to Realize a Reasonable Rate of Return on the Fair Value of Its Arizona Properties. Issues: Revenue Decoupling; Class Cost of Service Modeling; Revenue Distribution; Rate Design.
- 164. Expert Testimony. Formal Case Number 1087. (2011). Before the Public Service Commission of the District of Columbia. On the Behalf of the Office of the People's Counsel of the District of Columbia. In the Matter of the Application of Potomac Electric Power Company for Authority to Increase Existing Retail Rates and Charges for Electric Distribution Service. Issues: Regulatory lag, ratemaking principles, reliability-related capital expenditure tracker proposals.
- 165. Expert Affidavit. Case No. 11-1364. (2011). The State of Louisiana, the Louisiana Department of Environmental Quality, and the Louisiana Public Service Commission v. United States Environmental Protection Agency and Lisa P. Jackson. Before the United States Court of Appeals for the District of Columbia Circuit. On the behalf of the State of Louisiana, the Louisiana Department of Environmental Quality, and the Louisiana Public Service Commission. Issues: Impacts of environmental costs on electric utilities, compliance requirements, investment cost of mitigation equipment, multi-area dispatch modeling and plant retirements.
- 166. Expert Affidavit. Docket No. EPA-HQ-OAR-2009-0491. (2011). Before the U.S. Environmental Protection Agency. Federal Implementation Plans: Interstate Transport of Fine Particulate Matter and Ozone and Correction of SIP Approvals. On the Behalf of the Louisiana Public Service Commission. Issues: Impacts of environmental costs on electric utilities, compliance requirements, investment cost of mitigation equipment, multi-area dispatch modeling and plant retirements.
- 167. Expert Testimony. Case No. 9296. (2011). Before the Maryland Public Service Commission. On the Behalf of the Maryland Office of People's Counsel. In the Matter of the Application of Washington Gas Light Company for Authority to Increase Existing Rates and Charges and Revise its Terms and Conditions for Gas Service. Issues: Infrastructure Cost Recovery Rider; Class Cost of Service Modeling; Revenue Distribution; Rate Design.
- 168. Expert Testimony. Docket No. G-01551A-10-0458. (2011). Before the Arizona Corporation Commission. On the Behalf of the Arizona Corporation Commission Staff. *In*

- the Matter of the Application of Southwest Gas Corporation for the Establishment of Just and Reasonable Rates and Charges Designed to Realize A Reasonable Rate of Return on the Fair Value of its Properties throughout Arizona. Issues: Revenue Decoupling; Class Cost of Service Modeling; Revenue Distribution; Rate Design.
- 169. Expert Testimony. Docket No. 11-0280 and 11-0281. (2011). Before the Illinois Commerce Commission. On the Behalf of the Illinois Attorney General, the Citizens Utility Board, and the City of Chicago, Illinois. *In re: Peoples Gas Light and Coke Company and North Shore Natural Gas Company.* Issues: Revenue Decoupling and Rate Design. (Direct and Rebuttal)
- 170. Expert Testimony. D.P.U. 11-01. (2011). Before the Massachusetts Department of Public Utilities. On the Behalf of the Office of the Attorney General, Office of Ratepayer Advocacy. Petition of the Fitchburg Electric and Gas Company (Electric Division) for Approval of A General Increase in Electric Distribution Rates and Approval of a Revenue Decoupling Mechanism. Issues: Capital Cost Rider, Revenue Decoupling.
- 171. Expert Testimony. D.P.U. 11-02. (2011). Before the Massachusetts Department of Public Utilities. On the Behalf of the Office of the Attorney General, Office of Ratepayer Advocacy. Petition of the Fitchburg Electric and Gas Company (Gas Division) for Approval of A General Increase in Electric Distribution Rates and Approval of a Revenue Decoupling Mechanism. Issues: Pipeline Replacement Rider, Revenue Decoupling.
- 172. Expert Affidavit. Docket No. EL-11-13 (2011). Before the Federal Energy Regulatory Commission. Petition for Preliminary Ruling, Atlantic Grid Operations. On the Behalf of the New Jersey Division of Rate Counsel. Issues: Offshore wind generation development, offshore wind transmission development, ratemaking treatment of development costs, transmission development incentives.
- 173. Expert Opinion. Case No. Cl06-195. (2011). Before the District Court of Jefferson County, Nebraska. On the Behalf of the City of Fairbury, Nebraska and Michael Beachler. In re: Endicott Clay Products Co. vs. City of Fairbury, Nebraska and Michael Beachler. Issues: rate design and ratemaking, time of use and time differentiated rate structures, empirical analysis of demand and usage trends for tariff eligibility requirements.
- 174. Expert Testimony. D.P.U. 10-114. (2010). Before the Massachusetts Department of Public Utilities. On the Behalf of the Office of the Attorney General, Office of Ratepayer Advocacy. Petition of the New England Gas Company for Approval of A General Increase in Electric Distribution Rates and Approval of a Revenue Decoupling Mechanism. Issues: infrastructure replacement rider.
- 175. Expert Testimony. D.P.U. 10-70. (2010). Before the Massachusetts Department of Public Utilities. Petition of the Western Massachusetts Electric Company for Approval of A General Increase in Electric Distribution Rates and Approval of a Revenue Decoupling Mechanism. On the Behalf of the Office of the Attorney General, Office of Ratepayer Advocacy. Issues: Revenue decoupling; infrastructure replacement rider; performance-based regulation; inflation adjustment mechanisms; and rate design.
- 176. Expert Testimony. G.U.D. Nos. 998 & 9992. (2010). Before the Texas Railroad Commission. In the Matter of the Rate Case Petition of Texas Gas Services, Inc. On the Behalf of the City of El Paso, Texas. Issues: Cost of service, revenue distribution, rate design, and weather normalization.

- 177. Expert Testimony. B.P.U Docket No. GR10030225. (2010). Before the New Jersey Board of Public Utilities. In the Matter of the Petition of New Jersey Natural Gas Company for Approval of Regional Greenhouse Gas Initiative Programs and Associated Cost Recovery Mechanisms Pursuant to N.J.S.A. 48:3-98.1. On the Behalf of the Department of the Public Advocate, Division of Rate Counsel. Issues: solar energy proposals, solar securitization issues, solar energy policy issues.
- 178. Expert Testimony. D.P.U. 10-55. (2010). Before the Massachusetts Department of Public Utilities. Investigation Into the Propriety of Proposed Tariff Changes for Boston Gas Company, Essex Gas Company, and Colonial Gas Company. (d./b./a. National Grid). On the Behalf of the Office of the Attorney General, Office of Ratepayer Advocacy. Issues: Revenue decoupling; pipeline-replacement rider; performance-based regulation; partial productivity factor estimates, inflation adjustment mechanisms; and rate design.
- 179. Expert Testimony. Cause No.43839. (2010). Before the Indiana Utility Regulatory Commission. In the Matter of Southern Indiana Gas and Electric Company d/b/a/ Vectren Energy Delivery of Indiana, Inc. (Vectren South-Electric). On the behalf of the Indiana Office of Utility Consumer Counselor (OUCC). Issues: revenue decoupling, variable production cost riders, gains on off-system sales, transmission cost riders.
- 180. Congressional Testimony. Before the United States Congress. (2010). U.S. House of Representatives, Committee on Natural Resources. Hearing on the Consolidated Land, Energy, and Aquatic Resources Act. June 30, 2010.
- 181. Expert Testimony. Before the City Counsel of El Paso, Texas; Public Utility Regulatory Board. (2010). On the Behalf of the City of El Paso. In Re: Rate Application of Texas Gas Services, Inc. Issues: class cost of service study (minimum system and zero intercept analysis), rate design proposals, weather normalization adjustment, and its cost of service adjustment clause, conservation adjustment clause proposals, and other cost tracker policy issues.
- 182. Expert Testimony. Docket 09-00183. (2010). Before the Tennessee Regulatory Authority. In the Matter of the Petition of Chattanooga Gas Company for a General Rate Increase, Implementation of the EnergySMART Conservation Programs, and Implementation of a Revenue Decoupling Mechanism. On the Behalf of Tennessee Attorney General, Consumer Advocate & Protection Division. Issues: revenue decoupling and energy efficiency program review and cost effectiveness analysis.
- 183. Expert Testimony and Exhibits. Docket No. 10-240. (2010). Before the Louisiana Office of Conservation. In Re: Cadeville Gas Storage, LLC. On the Behalf of Cardinal Gas Storage, LLC. Issues: alternative uses and relative economic benefits of conversion of depleted hydrocarbon reservoir for natural gas storage purposes.
- 184. Expert Testimony. Docket No. 09505-El. (2010). Before the Florida Public Service Commission. In Re: Review of Replacement Fuel Costs Associated with the February 26, 2008 outage on Florida Power & Light's Electrical System. On the Behalf of the Florida Office of Public Counsel for the Citizens of the State of Florida. Issues: Replacement costs for power outage, regulatory policy/generation development incentives, renewable and energy efficiency incentives.
- 185. Expert Report, Recommendation, and Proposed Rule: Docket Number R-29380-A, ex parte, (2009). Before the Louisiana Public Service Commission. In re: Environmental Adjustment Clause and Environmental Certification for Electric Power Generation

- Resources. On the behalf of the Louisiana Public Service Commission Staff. Report and Recommendation. Issues: environmental regulation and cost recovery; allowance allocations and air credit markets cost recovery treatment; other generation planning issues.
- 186. Expert Testimony. Docket 09-00104. (2009). Before the Tennessee Regulatory Authority. In the Matter of the Petition of Piedmont Natural Gas Company, Inc. to Implement a Margin Decoupling Tracker Rider and Related Energy Efficiency and Conservation Programs. On the Behalf of the Tennessee Attorney General, Consumer Advocate & Protection Division. Issues: revenue decoupling, energy efficiency program review, weather normalization.
- 187. Expert Testimony. Docket Number NG-0060. (2009). Before the Nebraska Public Service Commission. In the Matter of SourceGas Distribution, LLC Approval for a General Rate Increase. On the Behalf of the Nebraska Public Advocate. October 29, 2009. Issues: revenue decoupling, inflation trackers, infrastructure replacement riders, customer adjustment rider, weather normalization rider, weather normalization adjustments, estimation of normal weather for ratemaking purposes.
- 188. Expert Report and Deposition. Before the 23rd Judicial District Court, Parish of Assumption, State of Louisiana. On the Behalf of Dow Hydrocarbons and Resources, Inc. September 1, 2009. (Deposition, November 23-24, 2009). Issues: replacement and repair costs for underground salt cavern hydrocarbon storage.
- 189. Expert Testimony. D.P.U. 09-39. Before the Massachusetts Department of Public Utilities. (2009). Investigation Into the Propriety of Proposed Tariff Changes for Massachusetts Electric Company and Nantucket Electric Company (d./b./a. National Grid). On the Behalf of the Office of the Attorney General, Office of Ratepayer Advocacy. Issues: Revenue decoupling; infrastructure rider; performance-based regulation; inflation adjustment mechanisms; revenue distribution; and rate design.
- 190. Expert Testimony. D.P.U. 09-30. Before the Massachusetts Department of Public Utilities. (2009). In the Matter of Bay State Gas Company Request for Increase in Rates. On the Behalf of the Office of the Attorney General, Office of Ratepayer Advocacy. Issues: Revenue decoupling; target infrastructure replacement program rider; revenue distribution; and rate design.
- 191. Expert Testimony. Docket EO09030249. (2009). Before the New Jersey Board of Public Utilities. In the Matter of the Petition of Public Service Electric and Gas Company for Approval of a Solar Loan II Program and An Associated Cost Recovery Mechanism. On the Behalf of the Department of the Public Advocate, Division of Rate Counsel. Issues: solar energy market design, renewable portfolio standards, solar energy, and renewable financing/loan program design.
- 192. Expert Testimony. Docket EO0920097. (2009). Before the New Jersey Board of Public Utilities. In the Matter of the Verified Petition of Rockland Electric Company for Approval of an SREC-Based Financing Program and An Associated Cost Recovery Mechanism. On the Behalf of the Department of the Public Advocate, Division of Rate Counsel. Issues: solar energy market design; renewable energy portfolio standards; solar energy.
- 193. Expert Rebuttal Report. Civil Action No.: 2:07-CV-2165. (2009). Before the U.S. District Court, Western Division of Louisiana, Lake Charles Division. Prepared on the Behalf of the Transcontinental Pipeline Corporation. Issues: expropriation and industrial use of property.

- 194. Expert Testimony. Docket EO06100744. (2008). Before the New Jersey Board of Public Utilities. In the Matter of the Renewable Portfolio Standard Amendments to the Minimum filing Requirements for Energy Efficiency, Renewable Energy, and Conservation Programs and For Electric Distribution Company Submittals of Filings in connection with Solar Financing (Atlantic City Electric Company). On the Behalf of the Department of the Public Advocate, Division of Rate Counsel. Issues: Solar energy market design; renewable energy portfolio standards; solar energy. (Rebuttal and Surrebuttal)
- 195. Expert Testimony. Docket EO08090840. (2008). Before the New Jersey Board of Public Utilities. In the Matter of the Renewable Portfolio Standard Amendments to the Minimum filing Requirements for Energy Efficiency, Renewable Energy, and Conservation Programs and For Electric Distribution Company Submittals of Filings in connection with Solar Financing (Jersey Central Power & Light Company). On the Behalf of the Department of the Public Advocate, Division of Rate Counsel. Issues: Solar energy market design; renewable energy portfolio standards; solar energy. (Rebuttal and Surrebuttal)
- 196. Expert Testimony. Docket UG-080546. (2008). Before the Washington Utilities and Transportation Commission. On the Behalf of the Washington Attorney General (Public Counsel Section). Issues: Rate Design, Cost of Service, Revenue Decoupling, Weather Normalization.
- 197. Congressional Testimony. (2008). Senate Republican Conference: Panel on Offshore Drilling in the Restricted Areas of the Outer Continental Shelf. September 18, 2008.
- 198. Expert Testimony. Appeal Number 2007-125 and 2007-299. (2008). Before the Louisiana Tax Commission. On the Behalf of Jefferson Island Storage and Hub, LLC (AGL Resources). Issues: Valuation Methodologies, Underground Storage Valuation, LTC Guidelines and Policies, Public Purpose of Natural Gas Storage. July 15, 2008 and August 20, 2008.
- 199. Expert Testimony. Docket Number 07-057-13. (2008). Before the Utah Public Service Commission. In the Matter of the Application of Questar Gas Company to File a General Rate Case. On the Behalf of the Utah Committee of Consumer Services. Issues: Cost of Service, Rate Design. August 18, 2008 (Direct, Rebuttal, Surrebuttal).
- 200. Rulemaking Testimony. (2008). Before the Louisiana Tax Commission. Examination of Replacement Cost Tables, Depreciation and Useful Lives for Oil and Gas Properties. Chapter 9 (Oil and Gas Properties) Section. August 5, 2008.
- 201. Legislative Testimony. (2008). Examination of Proposal to Change Offshore Natural Gas Severance Taxes (HB 326 and Amendments). Joint Finance and Appropriations Committee of the Alabama Legislature. March 13, 2008.
- 202. Public Testimony. (2007). Issues in Environmental Regulation. Testimony before Gubernatorial Transition Committee on Environmental Regulation (Governor-Elect Bobby Jindal). December 17, 2007.
- 203. Public Testimony. (2007). Trends and Issues in Alternative Energy: Opportunities for Louisiana. Testimony before Gubernatorial Transition Committee on Natural Resources (Governor-Elect Bobby Jindal). December 13, 2007.
- 204. Expert Report and Recommendation: Docket Number S-30336 (2007). Before the Louisiana Public Service Commission. In re: Entergy Gulf States, Inc. Application for

- Approval of Advanced Metering Pilot Program. Issues: pilot program for demand response programs and advanced metering systems.
- 205. Expert Testimony. Docket EO07040278 (2007). Before the New Jersey Board of Public Utilities. In the Matter of the Petition of Public Service Electric & Gas Company for Approval of a Solar Energy Program and An Associated Cost Recovery Mechanism. On the Behalf of the Department of the Public Advocate, Division of Rate Counsel. Issues: renewable energy market development, solar energy development, SREC markets, rate impact analysis, cost recovery issues.
- 206. Expert Testimony: Docket Number 05-057-T01 (2007). Before the Utah Public Service Commission. In the Matter of: Joint Application of Questar Gas Company, the Division of Public Utilities, and Utah Clean Energy for Approval of the Conservation Enabling Tariff Adjustment Options and Accounting Orders. On the behalf of the Utah Committee of Consumer Services. Issues: Revenue Decoupling, Demand-side Management; Energy Efficiency policies. (Direct, Rebuttal, and Surrebuttal Testimony)
- 207. Expert Testimony (Non-sworn rulemaking testimony) Docket Number RR-2008, (2007). Before the Louisiana Tax Commission. In re: Commission Consideration of Amendment and/or Adoption of Tax Commission Real/Personal Property Rules and Regulations. Issues: Louisiana oil and natural gas production trends, appropriate cost measures for wells and subsurface property, economic lives and production decline curve trends.
- 208. Expert Report, Recommendation, and Proposed Rule: Docket Number R-29213 & 29213-A, ex parte, (2007). Before the Louisiana Public Service Commission. In re: In re: Investigation to determine if it is appropriate for LPSC jurisdictional electric utilities to provide and install time-based meters and communication devices for each of their customers which enable such customers to participate in time-based pricing rate schedules and other demand response programs. On the behalf of the Louisiana Public Service Commission Staff. Report and Recommendation. Issues: demand response programs, advanced meter systems, cost recovery issues, energy efficiency issues, regulatory issues.
- 209. Expert Report, Recommendation, and Proposed Rule: Docket Number R-29712, ex parte, (2007) Before the Louisiana Public Service Commission. In re: Investigation into the ratemaking and generation planning implications of nuclear construction in Louisiana. On the behalf of the Louisiana Public Service Commission Staff. Report and Recommendation. Issues: nuclear cost power plant development, generation planning issues, and cost recovery issues.
- 210. Expert Testimony, Case Number U-14893, (2006). Before the Michigan Public Service Commission. In the Matter of SEMCO Energy Gas Company for Authority to Redesign and Increase Its Rates for the Sale and Transportation of Natural Gas In its MPSC Division and for Other Relief. On the behalf of the Michigan Attorney General. Issues: Rate Design, revenue decoupling, financial analysis, demand-side management program and energy efficiency policy. (Direct and Rebuttal Testimony).
- 211. Expert Report, Recommendation, and Proposed Rule: Docket Number R-29380, ex parte, (2006). Before the Louisiana Public Service Commission. In re: An Investigation Into the Ratemaking and Generation Planning Implications of the U.S. EPA Clean Air Interstate Rule. On the behalf of the Louisiana Public Service Commission Staff. Report and Recommendation. Issues: environmental regulation and cost recovery; allowance

- allocations and air credit markets; ratepayer impacts of new environmental regulations.
- 212. Expert Affidavit Before the Louisiana Tax Commission (2006). On behalf of ANR Pipeline, Tennessee Gas Transmission and Southern Natural Gas Company. Issues: Competitive nature of interstate and intrastate transportation services.
- 213. Expert Affidavit Before the 19th Judicial District Court (2006). Suit Number 491, 453 Section 26. On behalf of Transcontinental Pipeline Corporation, et.al. Issues: Competitive nature of interstate and intrastate transportation services.
- 214. Expert Testimony: Docket Number 05-057-T01 (2006). Before the Utah Public Service Commission. In the Matter of: Joint Application of Questar Gas Company, the Division of Public Utilities, and Utah Clean Energy for Approval of the Conservation Enabling Tariff Adjustment Options and Accounting Orders. On the behalf of the Utah Committee of Consumer Services. Issues: Revenue Decoupling, Demand-side Management; Energy Efficiency policies. (Rebuttal and Supplemental Rebuttal Testimony)
- 215. Legislative Testimony (2006). Senate Committee on Natural Resources. Senate Bill 655 Regarding Remediation of Oil and Gas Sites, Legacy Lawsuits, and the Deterioration of State Drilling.
- 216. Expert Report: Rulemaking Docket (2005). Before the New Jersey Bureau of Public Utilities. In re: Proposed Rulemaking Changes Associated with New Jersey's Renewable Portfolio Standard. Expert Report. The Economic Impacts of New Jersey's Proposed Renewable Portfolio Standard. On behalf of the New Jersey Office of Ratepayer Advocate. Issues: Renewable Portfolio Standards, rate impacts, economic impacts, technology cost forecasts.
- 217. Expert Testimony: Docket Number 2005-191-E. (2005). Before the South Carolina Public Service Commission. On behalf of NewSouth Energy LLC. In re: General Investigation Examining the Development of RFP Rules for Electric Utilities. Issues: Competitive bidding; merchant development. (Direct and Rebuttal Testimony).
- 218. Expert Testimony: Docket No. 05-UA-323. (2005). Before the Mississippi Public Service Commission. On the behalf of Calpine Corporation. In re: Entergy Mississippi's Proposed Acquisition of the Attala Generation Facility. Issues: Asset acquisition; merchant power development; competitive bidding.
- 219. Expert Testimony: Docket Number 050045-El and 050188-El. (2005). Before the Florida Public Service Commission. On the behalf of the Citizens of the State of Florida. In re: Petition for Rate Increase by Florida Power & Light Company. Issues: Load forecasting; O&M forecasting and benchmarking; incentive returns/regulation.
- 220. Expert Testimony (non-sworn, rulemaking): Comments on Decreased Drilling Activities in Louisiana and the Role of Incentives. (2005). Louisiana Mineral Board Monthly Docket and Lease Sale. July 13, 2005
- Legislative Testimony (2005). Background and Impact of LNG Facilities on Louisiana. Joint Meeting of Senate and House Natural Resources Committee. Louisiana Legislature. May 19, 2005.
- 222. Public Testimony. Docket No. U-21453. (2005). Technical Conference before the Louisiana Public Service Commission on an Investigation for a Limited Industrial Retail Choice Plan.

- 223. Expert Testimony: Docket No. 2003-K-1876. (2005). On Behalf of Columbia Gas Transmission. Expert Testimony on the Competitive Market Structure for Gas Transportation Service in Ohio. Before the Ohio Board of Tax Appeals.
- 224. Expert Report and Testimony: Docket No. 99-4490-J, *Lafayette City-Parish Consolidated Government, et. al. v. Entergy Gulf States Utilities, Inc. et. al.* (2005, 2006). On behalf of the City of Lafayette, Louisiana and the Lafayette Utilities Services. Expert Rebuttal Report of the Harborfront Consulting Group Valuation Analysis of the LUS Expropriation. Filed before 15th Judicial District Court, Lafayette, Louisiana.
- 225. Expert Testimony: ANR Pipeline Company v. Louisiana Tax Commission (2005), Number 468,417 Section 22, 19th Judicial District Court, Parish of East Baton Rouge, State of Louisiana Consolidated with Docket Numbers: 480,159; 489,776;480,160; 480,161; 480,162; 480,163; 480,373; 489,776; 489,777; 489,778;489,779; 489,780; 489,803; 491,530; 491,744; 491,745; 491,746; 491,912;503,466; 503,468; 503,469; 503,470; 515,414; 515,415; and 515,416. In re: Market structure issues and competitive implications of tax differentials and valuation methods in natural gas transportation markets for interstate and intrastate pipelines.
- 226. Expert Report and Recommendation: Docket No. U-27159. (2004). On Behalf of the Louisiana Public Service Commission Staff. Expert Report on Overcharges Assessed by Network Operator Services, Inc. Before the Louisiana Public Service Commission.
- 227. Expert Testimony: Docket Number 2004-178-E. (2004). Before the South Carolina Public Service Commission. On behalf of Columbia Energy LLC. In re: Rate Increase Request of South Carolina Electric and Gas. (Direct and Surrebuttal Testimony)
- 228. Expert Testimony: Docket Number 040001-EI. (2004). Before the Florida Public Service Commission. On behalf of Power Manufacturing Systems LLC, Thomas K. Churbuck, and the Florida Industrial Power Users Group. In re: Fuel Adjustment Proceedings; Request for Approval of New Purchase Power Agreements. Company examined: Florida Power & Light Company.
- 229. Expert Affidavit: Docket Number 27363. (2004). Before the Public Utilities Commission of Texas. Joint Affidavit on Behalf of the Cities of Texas and the Staff of the Public Utilities Commission of Texas Regarding Certified Issues. In Re: Application of Valor Telecommunications, L.P. For Authority to Establish Extended Local Calling Service (ELCS) Surcharges For Recovery of ELCS Surcharge.
- 230. Expert Report and Testimony. Docket 1997-4665-PV, 1998-4206-PV, 1999-7380-PV, 2000-5958-PV, 2001-6039-PV, 2002-64680-PV, 2003-6231-PV. (2003) Before the Kansas Board of Tax Appeals. (2003). In the Matter of the Appeals of CIG Field Services Company from orders of the Division of Property Valuation. On the Behalf of CIG Field Services. Issues: the competitive nature of natural gas gathering in Kansas.
- 231. Expert Report and Testimony: Docket Number U-22407. Before the Louisiana Public Service Commission (2002). On the Behalf of the Louisiana Public Service Commission Staff. Company examined: Louisiana Gas Services, Inc. Issues: Purchased Gas Acquisition audit, fuel procurement and planning practices.
- 232. Expert Testimony: Docket Number 000824-EI. Before the Florida Public Service Commission. (2002). On the Behalf of the Citizens of the State of Florida. Company examined: Florida Power Corporation. Issues: Load Forecasts and Billing Determinants

- for the Projected Test Year.
- 233. Public Testimony: Louisiana Board of Commerce and Industry (2001). Testimony on the Economic Impacts of Merchant Power Generation.
- 234. Expert Testimony: Docket Number 24468. (2001). On the Behalf of the Texas Office of Public Utility Counsel. Public Utility Commission of Texas Staff's Petition to Determine Readiness for Retail Competition in the Portion of Texas Within the Southwest Power Pool. Company examined: AEP-SWEPCO.
- 235. Expert Report. (2001) On Behalf of David Liou and Pacific Richland Products, Inc. to Review Cogeneration Issues Associated with Dupont Dow Elastomers, L.L.C. (DDE) and the Dow Chemical Company (Dow).
- 236. Expert Testimony: Docket Number 01-1049, Docket Number 01-3001. (2001) On behalf the Nevada Office of Attorney General, Bureau of Consumer Protection. Petition of Central Telephone Company-Nevada D/b/a Sprint of Nevada and Sprint Communications L.P. for Review and Approval of Proposed Revised Performance Measures and Review and Approval of Performance Measurement Incentive Plans. Before the Public Utilities Commission of Nevada.
- 237. Expert Affidavit: Multiple Dockets (2001). Before the Louisiana Tax Commission. On the Behalf of Louisiana Interstate Pipeline Companies. Testimony on the Competitive Nature of Natural Gas Transportation Services in Louisiana.
- 238. Expert Affidavit before the Federal District Court, Middle District of Louisiana (2001). Issues: Competitive Nature of the Natural Gas Transportation Market in Louisiana. On behalf of a Consortium of Interstate Natural Gas Transportation Companies.
- 239. Public Testimony: Louisiana Board of Commerce and Industry (2001). Testimony on the Economic and Ratepayer Benefits of Merchant Power Generation and Issues Associated with Tax Incentives on Merchant Power Generation and Transmission.
- 240. Expert Testimony: Docket Number 01-1048 (2001). Before the Public Utilities Commission of Nevada. On the Behalf of the Nevada Office of the Attorney General, Bureau of Consumer Protection. Company analyzed: Nevada Bell Telephone Company. Issues: Statistical Issues Associated with Performance Incentive Plans.
- 241. Expert Testimony: Docket 22351 (2001). Before the Public Utility Commission of Texas. On the Behalf of the City of Amarillo. Company analyzed: Southwestern Public Service Company. Issues: Unbundled cost of service, affiliate transactions, load forecasting.
- 242. Expert Testimony: Docket 991779-EI (2000). Before the Florida Public Service Commission. On the Behalf of the Citizens of the State of Florida. Companies analyzed: Florida Power & Light Company; Florida Power Corporation; Tampa Electric Company; and Gulf Power Company. Issues: Competitive Nature of Wholesale Markets, Regional Power Markets, and Regulatory Treatment of Incentive Returns on Gains from Economic Energy Sales.
- 243. Expert Testimony: Docket 990001-EI (1999). Before the Florida Public Service Commission. On the Behalf of the Citizens of the State of Florida. Companies analyzed: Florida Power & Light Company; Florida Power Corporation; Tampa Electric Company; and Gulf Power Company. Issues: Regulatory Treatment of Incentive Returns on Gains from Economic Energy Sales.

- 244. Expert Testimony: Docket 950495-WS (1996). Before the Florida Public Service Commission. On the Behalf of the Citizens of the State of Florida. Company analyzed: Southern States Utilities, Inc. Issues: Revenue Repression Adjustment, Residential and Commercial Demand for Water Service.
- 245. Legislative Testimony. Louisiana House of Representatives, Special Subcommittee on Utility Deregulation. (1997). On Behalf of the Louisiana Public Service Commission Staff. Issue: Electric Restructuring.
- 246. Expert Testimony: Docket 940448-EG -- 940551-EG (1994). Before the Florida Public Service Commission. On the Behalf of the Legal Environmental Assistance Foundation. Companies analyzed: Florida Power & Light Company; Florida Power Corporation; Tampa Electric Company; and Gulf Power Company. Issues: Comparison of Forecasted Cost-Effective Conservation Potentials for Florida.
- 247. Expert Testimony: Docket 920260-TL, (1993). Before the Florida Public Service Commission. On the Behalf of the Florida Public Service Commission Staff. Company analyzed: BellSouth Communications, Inc. Issues: Telephone Demand Forecasts and Empirical Estimates of the Price Elasticity of Demand for Telecommunication Services.
- 248. Expert Testimony: Docket 920188-TL, (1992). Before the Florida Public Service Commission. On the Behalf of the Florida Public Service Commission Staff. Company analyzed: GTE-Florida. Issues: Telephone Demand Forecasts and Empirical Estimates of the Price Elasticity of Demand for Telecommunication Services.

REFEREE AND EDITORIAL APPOINTMENTS

Contributor, 2014-2018, Wall Street Journal, Journal Reports, Energy

Editorial Board Member, 2015-2017, Utilities Policy

Referee, 2014-Current, Utilities Policy

Referee, 2010-Current, Economics of Energy & Environmental Policy

Referee, 1995-Current, Energy Journal

Contributing Editor, 2000-2005, Oil, Gas and Energy Quarterly

Referee, 2005, Energy Policy

Referee, 2004, Southern Economic Journal

Referee, 2002, Resource & Energy Economics

Committee Member, IAEE/USAEE Student Paper Scholarship Award Committee, 2003

PROPOSAL TECHNICAL REVIEWER

California Energy Commission, Public Interest Energy Research (PIER) Program (1999).

PROFESSIONAL ASSOCIATIONS

American Economic Association, American Statistical Association, Southern Economic Association, Western Economic Association, International Association of Energy Economists

("IAEE"), United States Association of Energy Economics ("USAEE"), the National Association for Business Economics ("NABE"), and the Energy Bar Association (National and Louisiana Chapter; current Board member of LA chapter).

HONORS AND AWARDS

Baton Rouge Business Report, Selected as one of the "Capital Region 500" (2023).

National Association of Regulatory Utility Commissioners (NARUC). Best Paper Award for papers published in the *Journal of Applied Regulation* (2004).

Baton Rouge Business Report, Selected as "Top 40 Under 40" (2003).

Omicron Delta Epsilon (1992-Current).

Interstate Oil and Gas Compact Commission (IOGCC) "Best Practice" Award for Research on the Economic Impact of Oil and Gas Activities on State Leases for the Louisiana Department of Natural Resources (2003).

Distinguished Research Award, Academy of Legal, Ethical and Regulatory Issues, Allied Academics (2002).

Florida Public Service Commission, Staff Excellence Award for Assistance in the Analysis of Local Exchange Competition Legislation (1995).

TEACHING EXPERIENCE

Energy and the Environment (Survey Course)

Principles of Microeconomic Theory

Principles of Macroeconomic Theory

Lecturer, Environmental Management and Permitting. Lecture in Natural Gas Industry, LNG and Markets.

Lecturer, Electric Power Industry Environmental Issues, Field Course on Energy and the Environment. (Dept. of Environmental Studies).

Lecturer, Electric Power Industry Trends, Principles Course in Power Engineering (Dept. of Electric Engineering).

Lecturer, LSU Honors College, Senior Course on "Society and the Coast."

Continuing Education. Electric Power Industry Restructuring for Energy Professionals.

"The Gulf Coast Energy Situation: Outlook for Production and Consumption." Educational Course and Lecture Prepared for the Foundation for American Communications and the Society for Professional Journalists, New Orleans, LA, December 2, 2004

"The Impact of Hurricane Katrina on Louisiana's Energy Infrastructure and National Energy Markets." Educational Course and Lecture Prepared for the Foundation for American Communications and the Society for Professional Journalists, Houston, TX, September 13, 2005.

"Forecasting for Regulators: Current Issues and Trends in the Use of Forecasts, Statistical, and Empirical Analyses in Energy Regulation." Instructional Course for State Regulatory Commission Staff. Institute of Public Utilities, Kellogg Center, Michigan State University. July 8-9, 2010.

- "Regulatory and Ratemaking Issues with Cost and Revenue Trackers." Michigan State University, Institute of Public Utilities. Advanced Regulatory Studies Program. September 29, 2010.
- "Demand Modeling and Forecasting for Regulators." Michigan State University, Institute of Public Utilities. Advanced Regulatory Studies Program. September 30, 2010.
- "Demand Modeling and Forecasting for Regulators." Michigan State University, Institute of Public Utilities, Forecasting Workshop, Charleston, SC. March 7-9, 2011.
- "Regulatory and Cost Recovery Approaches for Smart Grid Applications." Michigan State University, Institute of Public Utilities, Smart Grid Workshop for Regulators. Charleston, SC. March 7-11, 2011.
- "Regulatory and Ratemaking Issues Associated with Cost and Expense Adjustment Mechanisms." Michigan State University, Institute of Public Utilities, Advanced Regulatory Studies Program. Lansing, Michigan. September 28, 2011.
- "Utility Incentives, Decoupling, and Renewable Energy Programs." Michigan State University, Institute of Public Utilities, Advanced Regulatory Studies Program. Lansing, Michigan. September 29, 2011.
- "Regulatory and Cost Recovery Approaches for Smart Grid Applications." Michigan State University, Institute of Public Utilities, Smart Grid Workshop for Regulators. Charleston, SC. March 6-8, 2012.
- "Traditional and Incentive Ratemaking Workshop." New Mexico Public Utilities Commission Staff. Santa Fe, NM October 18, 2012.
- "Traditional and Incentive Ratemaking Workshop." New Jersey Board of Public Utilities Staff. Newark, NJ. March 1, 2013.
- "Natural Gas Issues and Recent Market Trends." Michigan State University Institute of Public Utilities, GridSchool Regulatory Studies Program, East Lansing, Mich., March 29, 2017.
- "Gas Supply Planning and Procurement: Regulatory Overview and issues." Michigan State University Institute of Public Utilities, Basic Regulatory Studies Program, East Lansing, Mich., Aug 17, 2017.
- "Natural Gas Supply Issues and Challenges." Michigan State University Institute of Public Utilities, Basic Regulatory Studies Program, East Lansing, Mich., Aug 17, 2017.
- "Incentives, Risk and Changes in the Nature of Regulation." Michigan State University Institute of Public Utilities, Basic Regulatory Studies Program, East Lansing, Mich., Aug 18, 2017.
- "Traditional and Alternative Forms of Regulation: Background and Overview." Michigan State University Institute of Public Utilities, Advanced Regulatory Studies Program, East Lansing, Mich., October 2, 2017.
- "Traditional and Alternative Forms of Regulation: Utility and policy motivations for risk and change." Michigan State University Institute of Public Utilities, Advanced Regulatory Studies Program, East Lansing, Mich., October 2, 2017.

"Traditional and Alternative Forms of Regulation: Incentives and Formula Based Methods." Michigan State University Institute of Public Utilities, Advanced Regulatory Studies Program, East Lansing, Mich., October 2, 2017.

THESIS/DISSERTATIONS COMMITTEES

Active:

- 1 Thesis Committee Memberships (Environmental Studies)
- 2 Ph.D. Dissertation Committee (Economics)

Completed:

- 8 Thesis Committee Memberships (Environmental Studies, Geography)
- 4 Doctoral Committee Memberships (Information Systems & Decision Sciences, Agricultural and Resource Economics, Economics, Education and Workforce Development).
- 2 Doctoral Examination Committee Membership (Information Systems & Decision Sciences, Education and Workforce Development)
- 1 Senior Honors Thesis (Journalism, Loyola University)

LSU SERVICE AND COMMITTEE MEMBERSHIPS

Committee Member, Energy Education Curriculum Committee. E.J. Ourso College of Business. LSU (2016-Current).

Chairman, LSU Energy Initiative/LSU Energy Council (2014-Current).

Co-Director & Steering Committee Member, LSU Coastal Marine Institute (2009-2014).

CES Promotion Committee, Division of Radiation Safety (2006).

Search Committee Chair (2006), Research Associate 4 Position.

Search Committee Member (2005), Research Associate 4 Position.

Search Committee Member (2005), CES Communications Manager.

LSU Graduate Research Faculty, Associate Member (1997-2004); Full Member (2004-2010); Affiliate Member with Full Directional Rights (2011-2014); Full Member (2014-current).

LSU Faculty Senate (2003-2006).

Conference Coordinator. (2005-Current) Center for Energy Studies Conference on Alternative Energy.

LSU CES/SCE Public Art Selection Committee (2003-2005).

Conference Coordinator. Center for Energy Studies Annual Energy Conference/Summit. (2003-Current).

Conference Coordinator. Center for Energy Studies Seminar Series on Electric Utility Restructuring and Wholesale Competition. (1996-2003).

Co-Chairman, Review Committee, Louisiana Port Construction and Development Priority Program Rules and Regulations, On Behalf of the LSU Ports and Waterways Institute. (1997).

LSU Main Campus Cogeneration/Turbine Project, (1999-2000).

LSU InterCollege Environmental Cooperative. (1999-2001).

LSU Faculty Senate Committee on Public Relations (1997-1999).

LSU Faculty Senate Committee on Student Retention and Recruitment (1999-2003).

PROFESSIONAL SERVICE

Board Member (2018). Energy Bar Association, Louisiana Chapter.

Program Committee Member (2017). Gulf Coast Power Association Conference. New Orleans.

Program Committee Member (2016). Gulf Coast Power Association Conference. New Orleans.

Program Committee Member (2015). Gulf Coast Power Association Workshop/Special Briefing. "Gulf Coast Disaster Readiness: A Past, Present and Future Look at Power and Industry Readiness in MISO South."

Advisor (2008). National Association of Regulatory Utility Commissioners. Study Committee on the Impact of Executive Drilling Moratoria on Federal Lands.

Steering Committee Member, Louisiana Representative (2008-Current). Southeast Agriculture & Forestry Energy Resources Alliance. Southern Policies Growth Board.

Advisor (2007-Current). National Association of State Utility Consumer Advocates ("NASUCA"), Natural Gas Committee.

Program Committee Chairman (2007-2008). U.S. Association of Energy Economics ("USAEE") Annual Conference, New Orleans, LA

Finance Committee Chairman (2007-2008). USAEE Annual Conference, New Orleans, LA

Committee Member (2006), International Association for Energy Economics Nominating Committee.

Founding President (2005-2007) Louisiana Chapter, USAEE.

Secretary (2001) Houston Chapter, USAEE.

Advisor, Louisiana LNG Buyers/Developers Summit, Office of the Governor/Louisiana Department of Economic Development/Louisiana Department of Natural Resources, and Greater New Orleans, Inc. (2004).

Base Revenue Impact

"Fall Forecast" Revised to Remove Out-of- Model Adjustments		2025		2026		2027
Base Revenues from Sales of Electricity at Pres	se n	t Rates (\$00	00)			
Company "Fall Forecast"	\$	2,876,319	\$	2,904,298	\$	2,927,108
Company "Spring Forecast"	\$	2,823,161	\$	2,857,304	\$	2,870,546
Base Revenue Impact (\$000)	\$	53,157	\$	46,994	\$	56,562
Company "Fall Forecast" Base Revenues from Sales of Electricity						
at Present Rates (\$000)	\$	2,876,319	\$	2,904,298	\$	2,927,108
MWh Sales		40,497,255		40,559,169		40,746,322
Revenue per KWh under Present Rates	\$	0.071	\$	0.072	\$	0.072
Revised MWh Sales						
Company Sales		40,497,255		40,559,169		40,746,322
Out-of-Model Adjustment Removal		579,466		873,257		1,107,452
Revised MWh Sales	4	11,076,721	4	1,432,426	4	11,853,774
Revised Forecast						
MWh Sales		41,076,721		41,432,426		41,853,774
Revenue per KWh under Present Rates	\$	0.071	\$	0.072	\$	0.072
Revised Revenue	\$	2,917,475	\$	2,966,828	\$	3,006,664
Base Revenues from Sales of Electricity at Pres	se n	t Rates (\$00	00)			
Revised Forecast	\$	2,917,475	\$	2,966,828	\$	3,006,664
Company "Fall Forecast"		2,876,319	\$	2,904,298		2,927,108
Base Revenue Impact (\$000)	\$	41,157	\$	62,531	\$	79,556
Base Revenue Impact (\$000)	\$	94,314	\$	109,525	\$	136,118

Base Revenue Impact

"Fall Forecast" Revised to Align with Ten- Year Historical Trend		2025		2026	2027
Base Revenues from Sales of Electricity at Pres	en	t Rates (\$00	00)		
Company "Fall Forecast"	\$	2,876,319	\$	2,904,298	\$ 2,927,108
Company "Spring Forecast"	\$	2,823,161	\$	2,857,304	\$ 2,870,546
Base Revenue Impact (\$000)	\$	53,157	\$	46,994	\$ 56,562
Company "Fall Forecast"					
Base Revenues from Sales of					
Electricity					
at Present Rates (\$000)	\$	2,876,319	\$	2,904,298	\$ 2,927,108
MWh Sales		40,497,255		40,559,169	40,746,322
Revenue per KWh under Present Rates	\$	0.071	\$	0.072	\$ 0.072
Revised Forecast					
MWh Sales		41,747,457		42,214,702	42,688,484
Revenue per KWh under Present Rates	\$	0.071	\$	0.072	\$ 0.072
Revised Revenue	\$	2,965,114	\$	3,022,844	\$ 3,066,627
Base Revenues from Sales of Electricity at Pres	en	t Rates (\$00	00)		
Revised Forecast	\$	2,965,114	\$	3,022,844	\$ 3,066,627
Company "Fall Forecast"	\$	2,876,319	\$	2,904,298	\$ 2,927,108
Base Revenue Impact (\$000)	\$	88,796	\$	118,547	\$ 139,520
Base Revenue Impact (\$000)	\$	141,953	\$	165,541	\$ 196,082

Out-of-Model Adjustments

Out-of-Model Adjustments	Megawa	tt-Hour Adjus	stments
"Spring Forecast"	2025	2026	2027
Rooftop Solar			
Residential	(842,966)	(1,200,596)	(1,573,603)
Commercial	(27,543)	(39,145)	(51,132)
Industrial	(1,734)	(2,413)	(3,088)
Total	(872,243)	(1,242,154)	(1,627,823)
Electric Vehicles			
Residential	129,013	211,763	325,327
Commercial	67,627	114,015	178,536
Industrial	2,617	4,934	8,296
Total	199,257	330,712	512,160
Utility-Driven Energy Efficiency			
Residential	(270,844)	(310,371)	(344,792)
Commercial	(36,504)	(39,501)	(40,653)
Other Sales to Public Authorities	(36,504)	(39,501)	(40,653)
Total	(343,852)	(389,374)	(426,097)
Total Out-of-Model Adjustments	(1,016,839)	(1,300,816)	(1,541,760)

Out-of-Model Adjustments

Out-of-Model Adjustments	Megawat	t-Hour Adju	stments
"Fall Forecast"	2025	2026	2027
Rooftop Solar			
Residential	(524,422)	(888,692)	(1,266,976)
Commercial	(15,305)	(25,789)	(36,868)
_Industrial	(1,046)	(1,725)	(2,401)
Total	(540,773)	(916,207)	(1,306,245)
Electric Vehicles			
Residential	92,866	184,357	319,229
Commercial	48,499	97,381	169,858
_Industrial	1,845	3,897	7,010
Total	143,210	285,635	496,097
Utility-Driven Energy Efficiency			
Residential	(162,378)	(216,219)	(265,892)
Commercial	(9,762)	(13,233)	(15,706)
Other Sales to Public Authorities	(9,762)	(13,233)	(15,706)
Total	(181,902)	(242,685)	(297,304)
Total Out-of-Model Adjustments	(579,466)	(873,257)	(1,107,452)

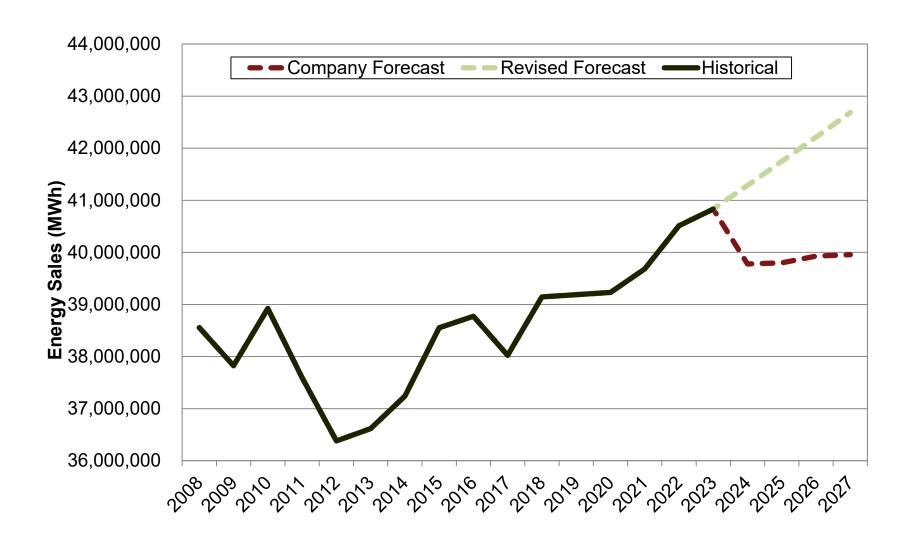
	"S	Spring Forecas	st"	Change	in Use	Percent	Change
	MWh Sold	Number of Customers	MWh Per Customer	Use from Existing Customers	Use from New Customers	Number of Customers	MWh Per Customer
2008	38,555,709	1,638,911	23.5				
2009	37,824,252	1,630,172	23.2	(528,689)	(202,768)	-0.5%	-1.37%
2010	38,925,066	1,640,814	23.7	848,354	252,460	0.7%	2.24%
2011	37,596,936	1,642,146	22.9	(1,358,626)	30,496	0.1%	-3.49%
2012	36,380,683	1,649,823	22.1	(1,385,541)	169,288	0.5%	-3.69%
2013	36,615,990	1,682,182	21.8	(469,050)	704,357	2.0%	-1.29%
2014	37,240,099	1,699,077	21.9	253,807	370,302	1.0%	0.69%
2015	38,553,183	1,721,848	22.4	803,228	509,856	1.3%	2.16%
2016	38,773,961	1,743,136	22.2	(252,748)	473,526	1.2%	-0.66%
2017	38,024,012	1,775,327	21.4	(1,439,417)	689,468	1.8%	-3.71%
2018	39,144,651	1,801,551	21.7	550,836	569,803	1.5%	1.45%
2019	39,187,343	1,832,872	21.4	(626,960)	669,652	1.7%	-1.60%
2020	39,230,213	1,863,801	21.0	(608, 139)	651,009	1.7%	-1.55%
2021	39,681,797	1,943,012	20.4	(1,166,129)	1,617,713	4.2%	-2.97%
2022	40,511,973	1,933,053	21.0	1,038,892	(208,716)	-0.5%	2.62%
2023	40,832,186	1,968,213	20.7	(409,210)	729,423	1.8%	-1.01%
2024	39,779,000	2,000,874	19.9	(1,702,513)	649,327	1.7%	-4.17%
2025	39,799,000	2,035,324	19.6	(653,640)	673,640	1.7%	-1.64%
2026	39,927,000	2,069,775	19.3	(536,577)	664,577	1.7%	-1.35%
2027	39,957,000	2,103,660	19.0	(613,613)	643,613	1.6%	-1.54%

	,	"Fall Forecast"		Change	in Use	Percent	Change
	MWh Sold	Number of Customers	MWh Per Customer	Use from Existing Customers	Use from New Customers	Number of Customers	MWh Per Customer
2008	38,555,709	1,638,911	23.5				
2009	37,824,252	1,630,172	23.2	(528,689)	(202,768)	-0.5%	-1.37%
2010	38,925,066	1,640,814	23.7	848,354	252,460	0.7%	2.24%
2011	37,596,936	1,642,146	22.9	(1,358,626)	30,496	0.1%	-3.49%
2012	36,380,683	1,649,823	22.1	(1,385,541)	169,288	0.5%	-3.69%
2013	36,615,990	1,682,182	21.8	(469,050)	704,357	2.0%	-1.29%
2014	37,240,099	1,699,077	21.9	253,807	370,302	1.0%	0.69%
2015	38,553,183	1,721,848	22.4	803,228	509,856	1.3%	2.16%
2016	38,773,961	1,743,136	22.2	(252,748)	473,526	1.2%	-0.66%
2017	38,024,012	1,775,327	21.4	(1,439,417)	689,468	1.8%	-3.71%
2018	39,144,651	1,801,551	21.7	550,836	569,803	1.5%	1.45%
2019	39,187,343	1,832,872	21.4	(626,960)	669,652	1.7%	-1.60%
2020	39,230,213	1,863,801	21.0	(608, 139)	651,009	1.7%	-1.55%
2021	39,681,797	1,943,012	20.4	(1,166,129)	1,617,713	4.2%	-2.97%
2022	40,511,973	1,933,053	21.0	1,038,892	(208,716)	-0.5%	2.62%
2023	40,832,186	1,968,213	20.7	(409,210)	729,423	1.8%	-1.01%
2024	40,197,362	1,996,545	20.1	(1,205,245)	570,421	1.4%	-2.95%
2025	40,497,255	2,032,078	19.9	(408,244)	708,137	1.8%	-1.02%
2026	40,559,169	2,067,499	19.6	(632,958)	694,872	1.7%	-1.56%
2027	40,746,322	2,102,585	19.4	(492,783)	679,937	1.7%	-1.21%

Docket No. 20240025-EI Revised Sales Forecast Based On Ten-Year Trend Exhibit DED-4,Page 1 of 2

		MWh S	Sales	
	Company	Revised	Difference	Percent Difference
2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023	38,555,709 37,824,252 38,925,066 37,596,936 36,380,683 36,615,990 37,240,099 38,553,183 38,773,961 38,024,012 39,144,651 39,187,343 39,230,213 39,681,797 40,511,973 40,832,186	38,555,709 37,824,252 38,925,066 37,596,936 36,380,683 36,615,990 37,240,099 38,553,183 38,773,961 38,024,012 39,144,651 39,187,343 39,230,213 39,681,797 40,511,973 40,832,186		
2024 2025 2026 2027	39,779,000 39,799,000 39,927,000 39,957,000	41,286,651 41,747,457 42,214,702 42,688,484	1,507,651 1,948,457 2,287,702 2,731,484	3.8% 4.9% 5.7% 6.8%

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Usage per Customer Utility Survey

Year	Number of Utilities w. Growth > DEF	Number of Utilities w. Growth ≤ DEF	Percent of Utilities w. Growth ≤ DEF
2009	87	79	48%
2010	163	3	2%
2011	156	10	6%
2012	153	13	8%
2013	161	5	3%
2014	159	7	4%
2015	157	9	5%
2016	150	16	10%
2017	148	18	11%
2018	161	5	3%
2019	124	42	25%
2020	90	76	46%
2021	162	4	2%
2022	161	5	3%
Total	2,032	292	14%

Docket No. 20240025-EI Rate Case Forecast Compared To Ten-Year Site Plan Exhibit DED-6, Page 1 of 1

	Current R	ate Case	TYSP 2024		Percent Difference	
	MWh Sold	Number of Customers	MWh Sold	Number of Customers	MWh Sold	Number of Customers
Total Fore	ecast 2024-2027					
2023	40,832,000	1,968,221				
2024	39,779,000	2,000,874	40,062,503	1,996,557	-0.7%	0.2%
2025	39,799,000	2,035,324	40,657,909	2,032,087	-2.1%	0.2%
2026	39,927,000	2,069,775	40,488,665	2,067,508	-1.4%	0.1%
2027	39,957,000	2,103,660	40,777,254	2,102,592	-2.0%	0.1%
Residentia	al Forecast 2024	<u>1-2027</u>				
2023	21,750,000	1,753,583				
2024	21,111,000	1,783,098	21,660,084	1,778,702	-2.5%	0.2%
2025	21,044,000	1,815,032	21,849,932	1,811,476	-3.7%	0.2%
2026	21,056,000	1,846,937	21,583,171	1,844,137	-2.4%	0.2%
2027	21,002,000	1,878,277	21,716,656	1,876,494	-3.3%	0.1%





Docket No. 20240025-EI Alternative Regulation Report Exhibit DED-7, Page 1 of 88

Impact of alternative regulation for retail ratepayers in Florida.

Prepared on the behalf of the Office of Public Counsel

David E. Dismukes, Ph.D. Acadian Consulting Group

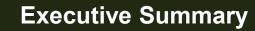
May 24, 2024

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Executive Summary – Overall Findings

There are three major forms of alternative regulation: Formula Rate Plans ("FRPs"); Performance-Based Ratemaking ("PBR") plans; and Multi-Year Rate Plans ("MYRPs"). To date, none have led to any meaningful nor measurable ratepayer benefits. Alternative regulation has not resulted in any sustainable nor distinctly measurable improvement in reliability or quality of service.

Alternative regulation mechanisms have resulted in large rate increases with very few rate decreases nor earning sharing opportunities.

In addition, no measurable operating costs efficiencies have arisen in any state due to alternative regulation. In fact, most states have seen a deterioration in capital investment discipline and huge gains in rate base due to alternative regulation.

There is <u>not one single state adopting alternative regulation that has</u> <u>shown outcomes that can be held out as an unequivocal "success" for ratepayers.</u>





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Study purpose

The Acadian Consulting Group, LLC ("ACG") has been asked by the Office of Public Counsel ("OPC") to examine alternative regulation.

The purpose of this analysis is to assess and evaluate the potential of alternative forms of regulations. This analysis reviews the potential benefits, or lack thereof, of alternative regulation as it has been implemented throughout the United States and is intended to complement OPC's case-in-chief which will directly address Duke's proposed extension of the MYRP.

The analysis finds that few to no ratepayer benefits will arise from the adoption of alternative regulation and will likely lead to excessive capital investment and higher electricity rates. Alternative regulation has not led to any meaningful nor measurable operating cost efficiencies nor has it resulted in any improvements in reliability or quality of service.



Section 2: The fallacies of alternative regulation

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Alternative Regulation Fallacies

Why alternative regulation?

Moral hazard notes that often, the **informational asymmetry** between regulators and regulated companies, **prevents traditional regulation from forcing the most optimal outcome**.

The basis for alternative regulation is that while optimal costs are difficult to observe, profits are not. Thus, alternative regulation seeks to eliminate the traditional base rate case regulatory process to one where rates are automatically increased by a formula or some fixed allowed levels. This pricing "flexibility," supposedly, gives utilities greater incentives, through higher profits, to seek capital and operating cost efficiencies.

The entire basis for alternative regulation is that **unobservable efficiency opportunities** actually **exist** and the **benefits** of changing the current form of regulation are **greater than the costs**.

However, actual experience has not proven either premise is true, nor has alternative regulation been successful at: (a) lowering rates; (b) generating cost/operating efficiencies; (c) improving service quality or reliability; and (d) creating ratepayer benefits.



Alternative Regulation Fallacies

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How does traditional regulation differ from alternative regulation?

Alternative regulation starts with a large policy leap of faith: regulators have to be willing to allow **prices** (or revenues) become "decoupled" with traditional (utility-specific) measures of costs.

Such approaches challenge the traditional policy and legal foundations of utility regulation that set rates on "known and measurable" information to assure those rates are fair, just, and reasonable.

Alternative regulation presumes that if utilities are given pricing and investment flexibility, they will lead to considerable efficiencies that can be shared with ratepayers in the form of (a) lower retail rates and (b) earnings or profit sharing.

However, alternative regulation shifts all utility performance risk onto ratepayers: utilities are allowed, up front, to increase rates to increase or preserve profitability. Benefits only arise if utilities create operating and capital efficiencies — if these efficiencies do not arise, ratepayers receive no benefits from alternative regulation and thus bear the risk of the poor utility performance.

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Alternative Regulation Fallacies

Does alternative regulation lead to ratepayer benefits?

To date, there is no systematic evidence that clearly shows that alternative regulation, for electric utilities, has resulted in any (a) reduced/improved retail rates; (b) improved cost efficiencies; or (c) improved quality of service or reliability.

In fact, the evidence to date shows that various different forms of alternative regulation have resulted in the opposite: (a) increased rates; (b) increased inefficiencies, particularly capital investment inefficiencies; (c) little to no improvement in reliability or quality of service.

Very little, to zero, ratepayer financial benefits have arisen from "sharing" or "earnings sharing mechanisms" as applied to most major forms of alternative regulation (i.e., FRPs, PBRs, MYRPs).

In fact, many states that have utilized alternative regulation mechanisms in the past, have abandoned their use. For instance, Maine and Vermont do not use PBR mechanisms anymore, and North Dakota, Indiana, Colorado, and Oklahoma no longer use MYRPs.

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Alternative Regulation Fallacies

Reduced administrative/regulatory costs?

To date, there is <u>no systematic evidence that clearly shows that</u> <u>alternative regulation results in lower regulatory or administrative</u> <u>costs.</u>

Most utilities that are under some form of alternative regulation continue to make repeated and regular regulatory filings. It is a myth that alternative regulation significantly reduces administrative and regulatory costs.

Further, rate proceedings such as FRPs and MYRPs have compliance and or reconciliation proceedings that continue to require regulatory and administrative costs. It has not been shown that <u>the sum of these smaller</u> <u>and repeated annual filings offset base rate expenses</u> incurred prior to the alternative regulatory regime.

Lastly, future rate case filings can also be more contentious and require additional resources since the prudence of many cumulative capital investments are evaluated at that time.

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Alternative Regulation Fallacies

The theoretic basis for alternative regulation is flawed.

The theoretic literature supporting alternative regulation was written and developed with the experience of the 1980s-1990s in mind. This period followed a large era of major capital/capacity expansion, particularly in the development of nuclear and coal fired electric generation.

Capital and capacity utilization during the 1980s-1990s was abysmal. Consider that throughout the 1980s, nuclear generators operated at an average utilization of between 40 to 60 percent. Coal plant utilization, particularly for super-critical units, were equally low.

In addition, energy utilities (electric and natural gas) were also saddled with out-of-market longer-term generation contracts, executed during a period in which price/cost inflation was expected to increase at a double digit percents and when fossil fuels, particularly natural gas, were expected to be in short supply.

This <u>high degree of industry inefficiency upon which alternative</u> regulation is based simply does not exist today nor do the technical potentials for achieving better overall cost and pricing efficiencies.

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Alternative Regulation Fallacies

Why is alternative regulation no longer appropriate/relevant?

Today's utility investments are intended to address a wide range of market failures and social policy goals, not generate cost efficiencies including:

- Renewables (GHG externalities)
- Safety/reliability (GHG externalities, public goods)
- Environmental (GHG externalities)
- Energy efficiency (GHG, externalities, imperfect info, risk/uncertainty)

The regulatory challenge is that these policies' benefits, by definition, do not have an easily-measured market value. Just about any benefit estimate can be used to justify any level of the investment. This runs counter to the goals of alternative regulation to create efficiencies.

Further, <u>few of these social/environmental investments will lead to improved system efficiency</u> since many are non-revenue generating or have no/little capacity value, resulting in lower system utilization, <u>thus</u>, <u>making alternative regulation irrelevant and useless</u>.

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Alternative Regulation Fallacies

Regulation and the capital investment bias

Since the 1960s, the **theory and practice of utility regulation has** recognized that utilities have a capital investment bias. This bias is technically referred to as the "Averch-Johnson effect" after the two economists publishing the theory in the *American Economic Review* – but is more commonly referred to as "gold plating" in utility practice.

This capital investment bias notes that the larger a utility's investment base, the larger the potential earnings. The larger and faster this investment base (or "rate base") grows, the faster the potential earnings growth.

Historically, utilities have justified very large capital/capacity investments on energy usage growth that, while slowing, has still been considerable over the past three decades.

Over the past decade, however, utilities have faced slowing to potentially contracting energy usage. No usage growth means no need for capacity, no capacity needs mean no capital investment, and no capital investment means lower earnings opportunities.

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Alternative Regulation Fallacies

How do utilities grow earnings in a low to non-growth environment?

Utilities are finding new alternatives to grow their rate base through social investments that include those dedicated to reliability/resiliency, safety/security, renewables, energy storage, and other emerging new technologies and resources.

The basis for these investments contradicts the purposes of alternative regulation. First, social investments are often uneconomic. This means that alternative regulation can not incent utilities into making cost-effective decisions since the resources themselves are not cost effective.

Second, social investments do not lead to improved system efficiencies and can lead to lower, not higher system utilization running counter to the purpose of using alternative regulation.

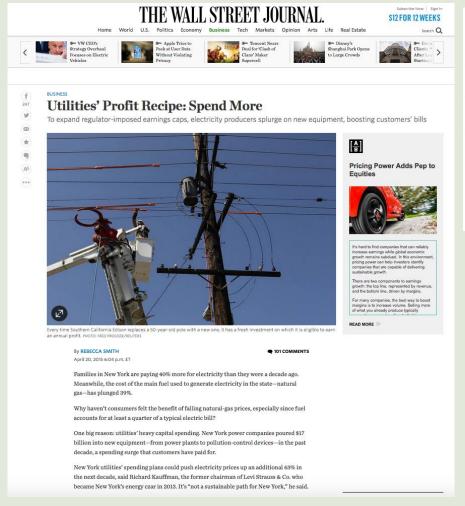
Third, alternative regulation delegates social investment prioritization to for-profit utilities and their shareholders. This outcome contradicts traditional regulation that allows utilities, under the direct supervision of regulators, to make these investments if the gains are shared with ratepayers.

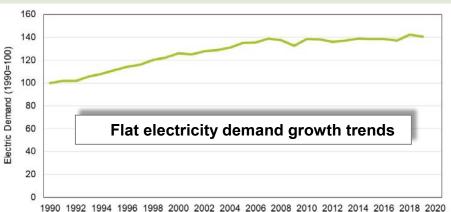


Alternative Regulation Fallacies

Media recognition of the new utility capital bias.

Even the **media recognizes this capital bias** in the face of flat electricity demand growth – **a trend that is proven to be exacerbated with alternative regulation**.





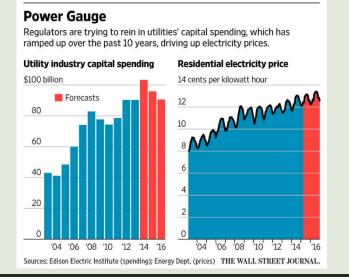


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Alternative Regulation Fallacies

Major forms of alternative regulation: multiyear rate plans ("MYRPs").

Multi-Year Rate Plans ("MYRPs") are rate plans designed to span multiple years similar to PBR.

However, unlike PBR, MYRPs do not rely on a formula to determine future rate increases and instead are approved with defined rate increases each year of the proposed plan. Due to this, MYRPs tend to be shorter in duration, typically only two or three years in total.

The biggest concern with MYRPs is the approval of large upfront rate increases that are based on projected, not actual information. Additionally, depending on the extent of these allowed future rate increases, MYRPs may include little to no incentive for the utility to control costs during the term of the plan. Once rates have been allowed to increase, it is difficult to "claw back" those increases in the form of expense/investment disallowances.

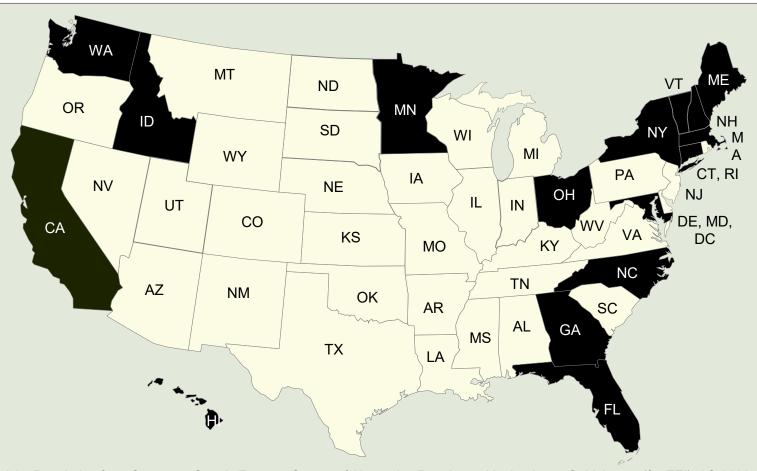


Alternative Regulation Fallacies

Alternative Regulation Report Exhibit DED-7, Page 16 of 88

Prevalence of MYRPs.

MYRPs are used in several states in the east, primarily in states New England states.



Sources: Electricity Regulation for a Customer-Centric Future – Survey of Alternative Regulatory Mechanisms, Guidehouse (for EEI), 2Q 2020; Idaho PUC Case No. AVU-E-23-01, AVU-G-23-01; DC PSC FC 1156; MD PSC Case No. 9655; VT PUC Case No. 18-1633-PET; NC PUC Docket No. E-2, SUB 1300, S&P Global RRA Regulatory Focus.



Alternative Regulation Fallacies

Alternative Regulation Report Exhibit DED-7, Page 17 of 88

Major forms of alternative regulation: formula rate plans ("FRPs").

Formula rate plans ("FRPs") are a form of alternative regulation that allows for annual rate adjustments between rate cases based on the difference between a utility's achieved return on equity to an established target return on equity set during the prior rate case. Essentially FRPs allow for annual "mini rate cases" that involve a review of utility expenditures, capital investments, and revenue variances (challenging the claim of "lower regulatory and administrative costs").

FRPs in practice, however, have been plagued by constant rate increases to fund growing utility investments, inefficient utility capital investments, and in some cases utility windfall profits due to outdated capital market assumptions.

FRPs also have been criticized for reducing the ability of independent oversight of utility expenses and capital investments since annual FRP reviews are typically conducted on a significantly expedited compared to traditional rate cases.

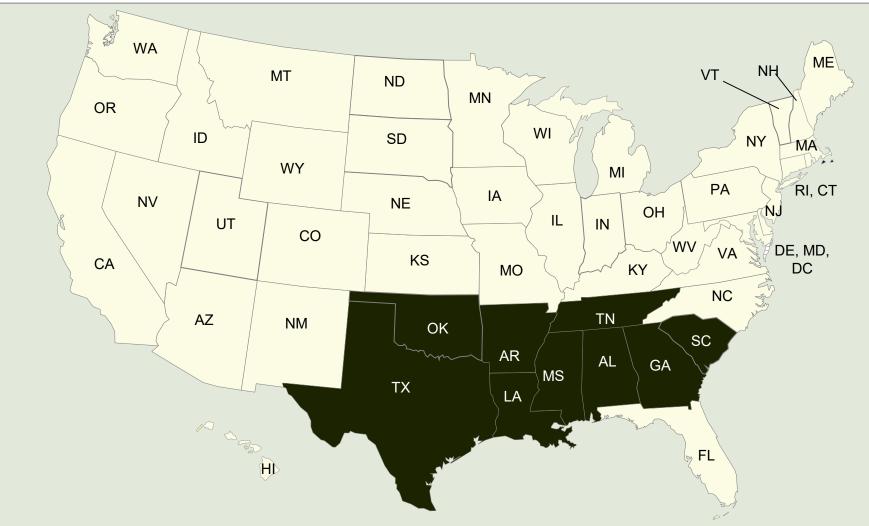
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Alternative Regulation Fallacies

FRP use throughout the southeast.

FRPs are almost exclusively used in the southeast.



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Major forms of alternative regulation: performance-based regulation ("PBRs").

Performance-Based Regulation ("PBR") allows either utility revenues or prices (i.e. rates) to increase each year using a set formula that importantly includes an inflation term ("I") and a productivity offset ("X"). This "I-X" component is the core of such regulation paradigms and represents a guaranteed rate increase.

Revenue Cap

$$\overline{R}_t = (\overline{R}_{t-1} + CGA * \Delta Cust) * (1 + I - X) \pm Z$$

 $\overline{P}_{m,t} = \overline{P}_{m,t-1} * (1 + I - X) \pm Z$

Price Cap

Where:

I = Annual percent change in prices (Inflation index) **X** = An index of expected efficiency gains (Productivity offset)

Z = Adjustments for unforeseen events beyond management's control

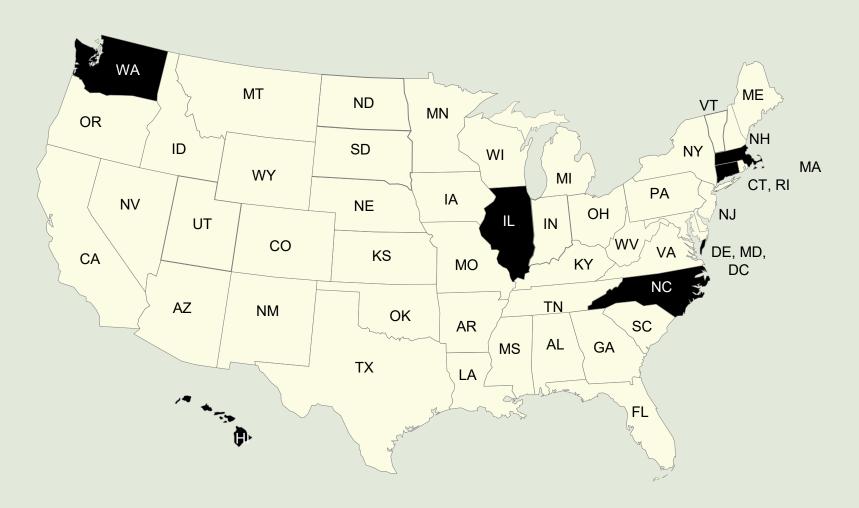


Alternative Regulation Fallacies

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Prevalence of electric utility PBR plans.

PBRs are rarely and sporadically used in a handful of states.





Section 3: Alternative regulation increases rates

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Alternative Regulation & Rates

Alternative regulation increases rates.

Alternative regulation does not lead to any meaningful nor measurable ratepayer benefits. Utilities that have been allowed to adopt various forms of alternative regulation (MYRPs, PBRs, FRPs) have requested very large and generous rate increases, in most instances, orders of magnitude larger than what was historically requested under traditional regulation.

There are simply no "real-world" examples nor evidence that shows that ratepayers have received any meaningful benefits, particularly in the form of rate decreases, from alternative regulation.

The following analysis provides several real-world examples of postalternative regulation rate increase requests.



MYRP deficiency example: Pepco DC.

Even under traditional regulation, Pepco's rates were increasing faster than inflation.

Rate increases for all customers accelerated in a dramatic fashion after MYRP implementation. Current pending MYRP is even greater than prior two years.

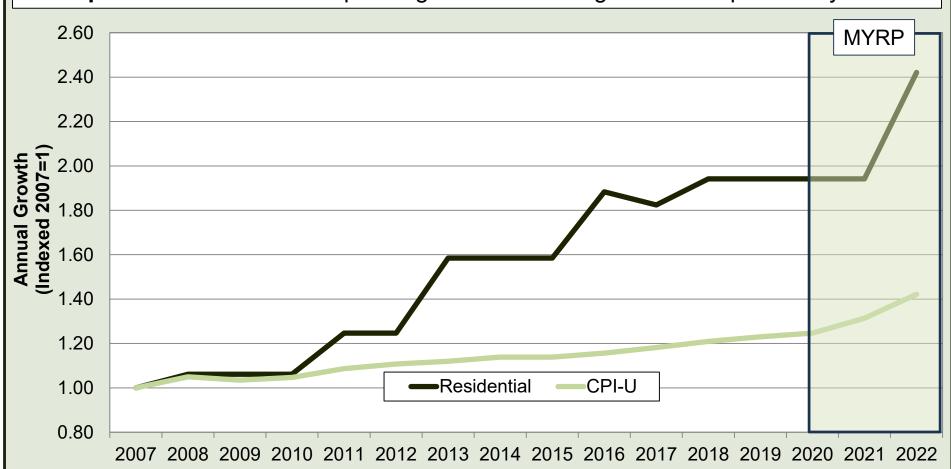




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MYRP deficiency example: PEPCO DC.

Pepco's most recent MYRP filing requests an increase of \$190.6 million over three years. This is equal to a <u>32 percent increase</u> in distribution rates, or nearly <u>10</u> <u>percent per year of the proposal</u>.

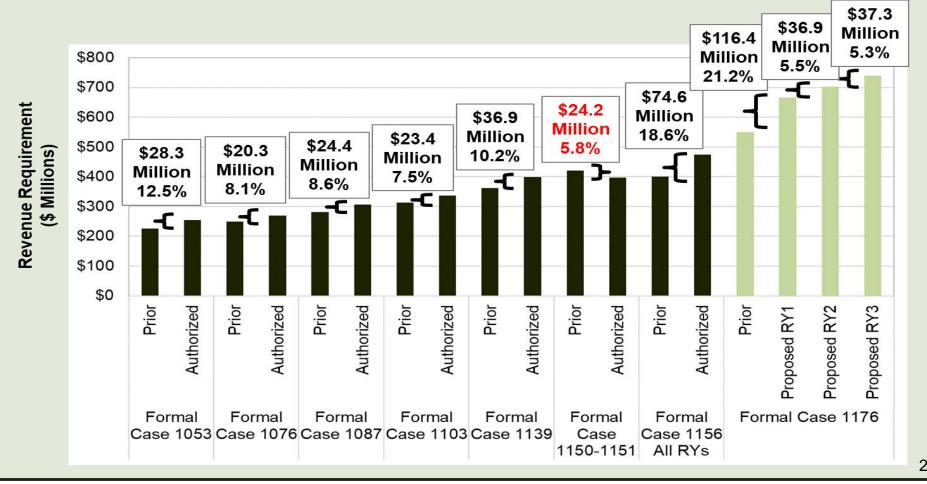


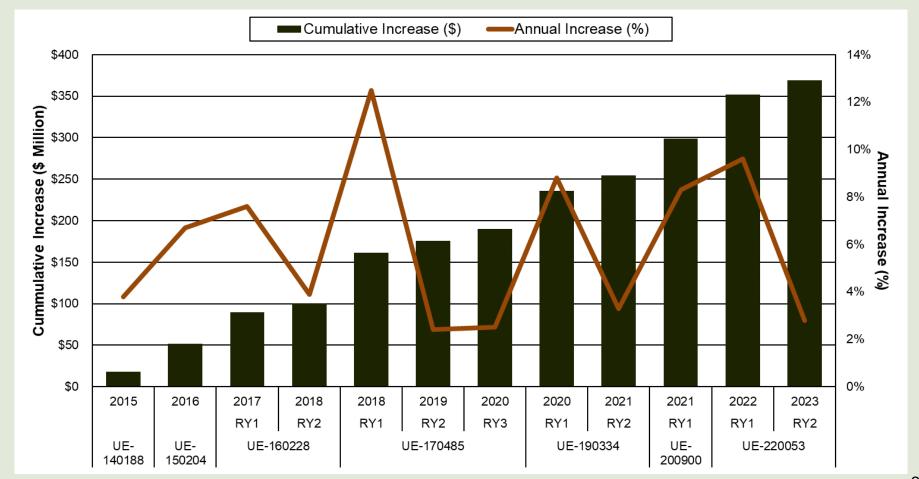
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Alternative Regulation & Rates

MYRP deficiency example: Avista (Washington)

Under alternative regulation, Avista has imposed annual rate increases that have exceeded 6 percent (almost \$350 million since 2015).

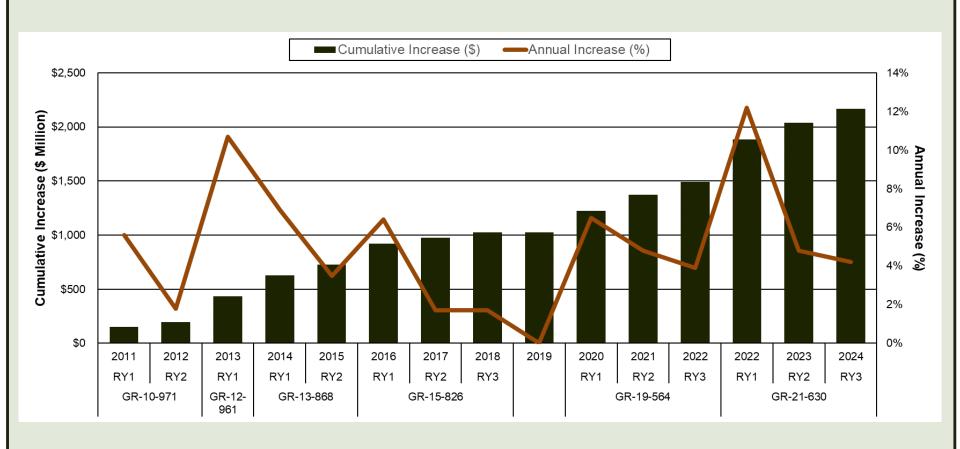




Alternative Regulation & Rates

MYRP deficiency example: Xcel (Minnesota)

Xcel, under alternative regulation, has seen cumulative rate increases of more than \$2.2 billion since 2011 (5 percent per year).





Alternative Regulation & Rates

Alternative Regulation Report

<u>Exhibit DED-7, Page</u> 27 of 88

MYRP deficiency example: Florida Power & Light (Florida)

Florida Power & Light, under alternative regulation, has seen **cumulative rate** increases of just under \$2.5 billion since 2011. The largest increase was in 2022 with \$692 million.

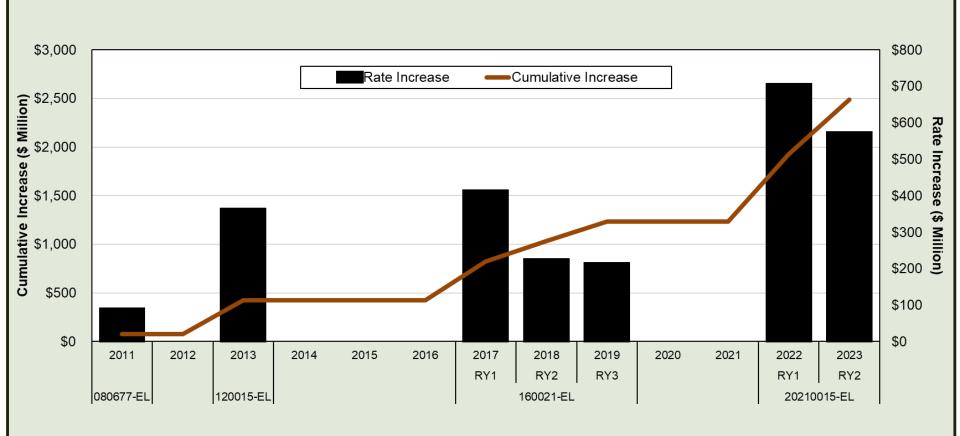


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Alternative Regulation & Rates

MYRP deficiency example: Baltimore Gas & Electric (Maryland)

From 2016 to 2020, BG&E saw one rate increase of 7.6%. Since adopting alternative regulation, it has seen an average annual increase of 15%.

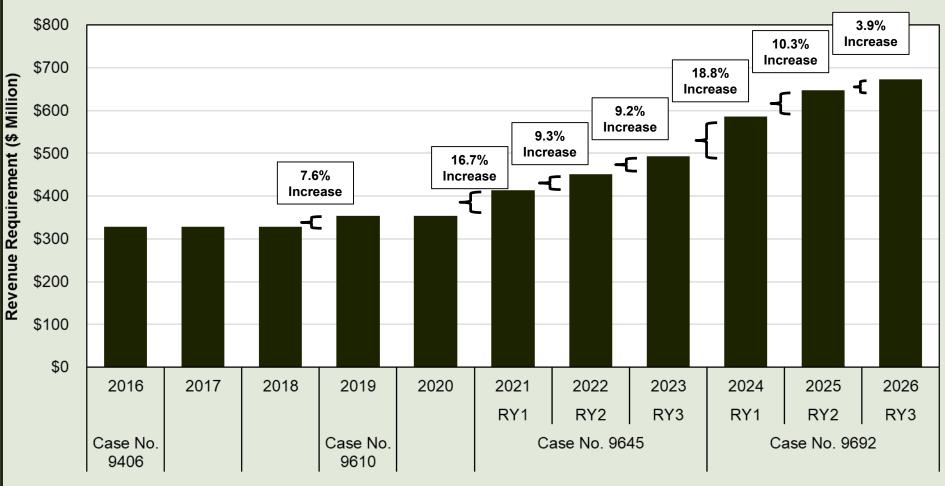


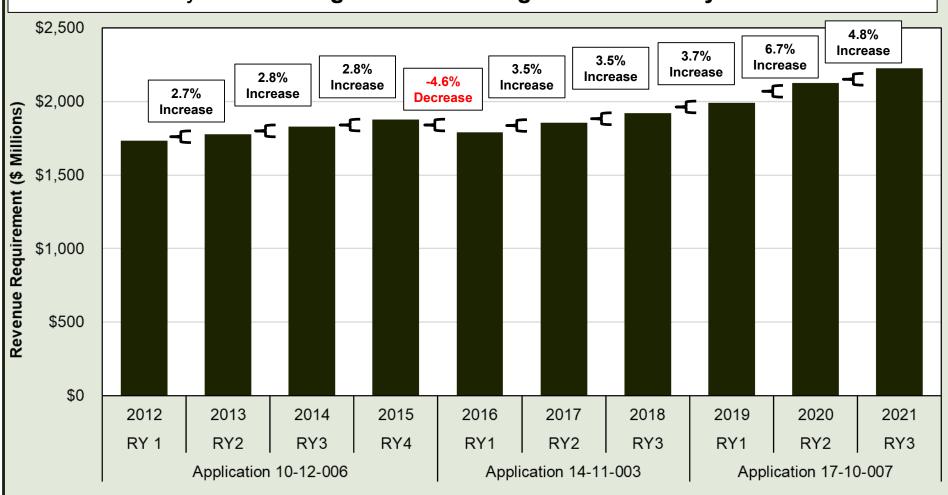
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Alternative Regulation & Rates

MYRP deficiency example: San Diego Gas & Electric (California)

Under alternative regulation, SDG&E saw only one rate decrease in the past 10 years. Rates grew at an average of 3.2% each year.



Alternative Regulation & Rates

Alternative Regulation Report
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MYRP proposals are stimulating community opposition.

Criticism of MYRP use is not unique to utility regulatory experts, as community organizations have also expressed concerns. For instance, the executive director of Economic Action Maryland strongly criticized Baltimore Gas and Electric's ("BGE's") performance during its MYRP pilot program and its requested extension, observing:

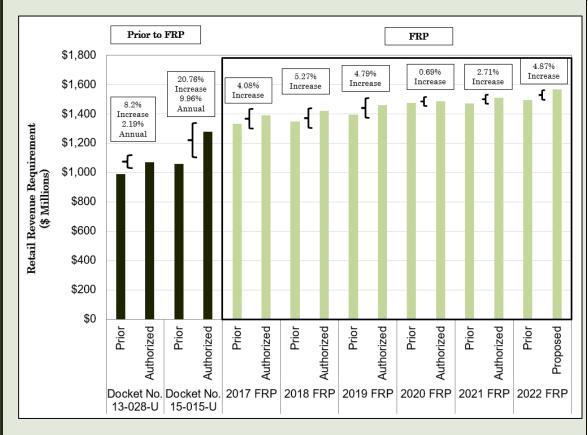
[B]efore the evaluation of the first [MYRP] pilot program is completed, BGE is back asking for a second multiyear rate increase. Essentially, BGE is asking for our trust and for us to pay rate increases based on what they expect to spend. BGE seeks to shift the costs of their infrastructure investments to customers while reaping the profits from these investments. A multiyear proposal incentivizes BGE's desired spending spree when what is needed is prudent oversight and review by the PSC.

Rate increases in 2022 and 2023 are creating undue hardship for households across Central Maryland, particularly in Baltimore. Again, I can speak from experience. Since 2021, my BGE bills have increased by \$200 per month, or \$2,400 per year, while my consumption remains unchanged. ... While this cost increase is a hardship for some middle-class families like mine, it is catastrophic for many families my nonprofit organization supports. ... An increase in utility costs will hurt working families living paycheck-to-paycheck, forcing them to make impossible choices between keeping the lights on or keeping food on the table.



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FRP deficiency example: Entergy Arkansas ("EAI") rate increases.



Unsurprisingly, most of EAI's FRP filings has been at a statutory cap. This is after the Company received a rather large pre-FRP "cast off" rate case.

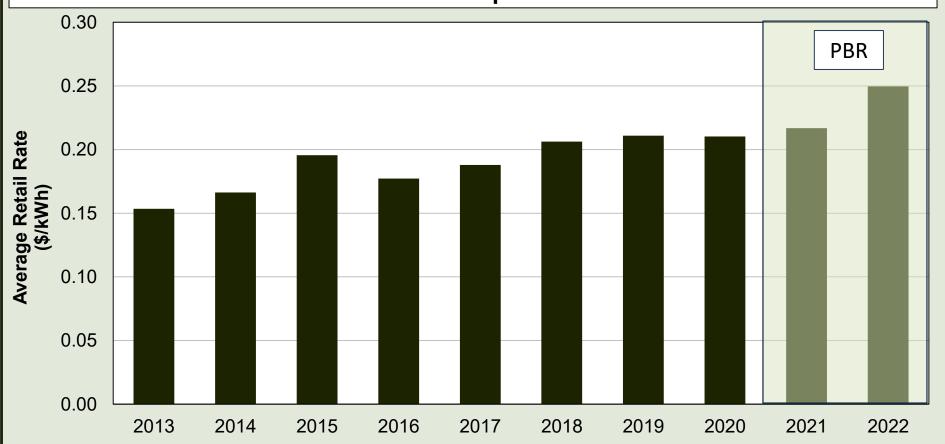
Prior to alternative regulation, EAI's average rate increases were low, averaging 2.73 percent per year. Post alternative regulation, this increased to 3.74 percent annually or 6.83 percent including the FRP "cast off" rate case.

Alternative Regulation & Rates

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PBR deficiency examples: National Grid rate increases.

National Grid (Massachusetts Electric Company) saw rates increase from \$0.2103 per kWh in 2020 to \$0.2496 per kWh in 2022, an increase of 18.7 percent over the course of its approved PBR plan. When evaluating historic rates, it is clear that PBR did not slow the pace of rate increases.





Section 4: Alternative regulation leads to operating inefficiencies

Alternative Regulation & Inefficiencies

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Docket No. 20240025-EI

FRP deficiency example: EAI net plant growth

Net plant for EAI has almost doubled since 2011. In 2018, net plant additions amounted over to \$700 million.

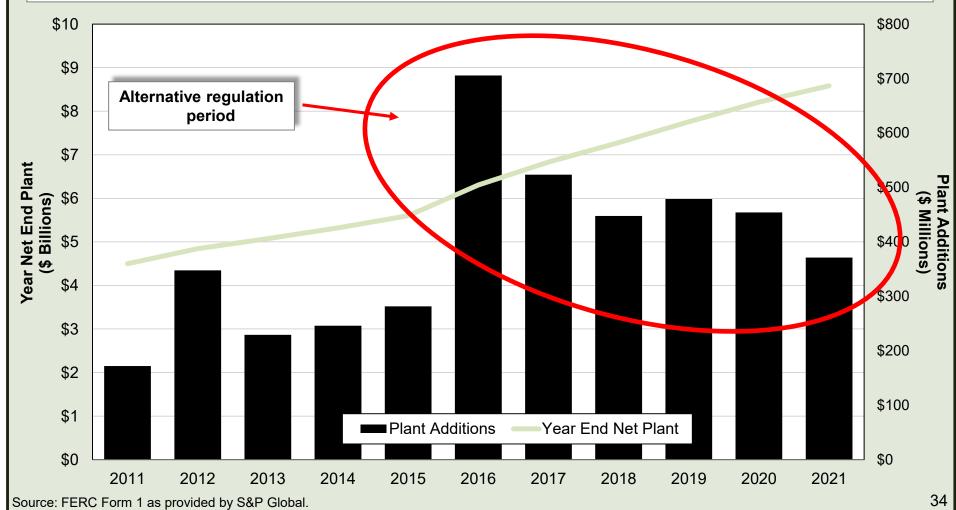


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Alternative Regulation & Inefficiencies

FRP deficiency example: concerns with Entergy Arkansas cost containment.

The <u>Arkansas Public Service Commission has repeatedly expressed</u> <u>concern about whether the FRRA is achieving the intended public</u> <u>policy objectives</u> (such as greater cost containment) envisioned by the Arkansas General Assembly, noting:

The Commission expects all utilities to control their costs in a prudent and reasonable manner and not utilize the FRP as an automatic yearly four percent rate increase.¹

Many of the FRP processes, including a reduction in the time afforded for review, the use of projections, and the annual rate adjustments do little to incentivize a utility to control its costs as compared to traditional ratemaking ...²

Alternative Regulation & Inefficiencies

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PBR deficiency examples: Eversource (NSTAR) operating cost efficiencies.

There is no significant post-PBR cost efficiency (Massachusetts) – Eversource is still above regional peer average in operating costs per MWh.

Company	State	2011	2012	2013	2014		2016 (\$/MWh)	2017	2018	2019	2020
NSTAR Electric	MA	\$ 35.47	\$ 37.10	\$ 37.91	\$ 37.76	\$ 38.27	\$ 40.32	\$ 39.83	\$ 35.02	\$ 38.14	\$ 38.67
Central Hudson	NY	35.43	36.45	37.29	37.97	35.98	36.46	39.95	40.68	44.91	46.18
Connecticut Light and Power	CT	30.03	31.35	30.72	31.63	31.85	33.57	36.03	36.88	4 0.76	40.32
Consolidated Edison	NY	48.24	51.68	50.15	52.65	52.42	53.05	52.59	54.29	57.19	57.58
Duquesne Light Co	PA	19.65	20.31	21.83	23.14	24.77	26.20	26.91	27.83	30.55	30.75
Green Mountain Power Corp	VT	39.46	36.10	27.71	27.52	27.80	28.38	29.57	31.02	32.79	32.62
Jersey Central Power	NJ	25.09	30.15	23.18	28.07	26.92	27.48	28.20	34.35	35.26	40.11
Massachusetts Electric	MA	27.09	29.29	31.91	33.05	33.99	37.03	37.33	37.99	40.24	40.77
Monongahela Power Co	NY	17.08	20.15	15.22	20.09	19.45	19.26	20.75	20.45	20.38	20.36
Narragansett Electric	RI	27.37	28.76	31.18	31.70	31.28	34.80	37.48	37.25	41.44	40.09
New York State Elec & Gas Corp	NY	29.33	29.37	28.80	29.91	28.48	31.34	34.28	35.39	37.10	39.61
Niagara Mohawk Power Corp	NY	36.38	36.09	33.06	30.66	29.20	30.51	32.22	31.97	33.57	35.43
Orange & Rockland Utils Inc	NY	41.42	44.39	46.07	48.53	48.63	45.18	47.84	48.31	49.94	50.78
PECO Energy Company	PA	21.23	23.39	22.20	25.40	23.51	24.44	25.07	27.10	27.81	31.25
Pennsylvania Electric Company	PA	19.85	20.81	20.55	21.01	22.39	22.86	23.83	25.47	27.14	26.11
Public Service Co of NH	NH	28.11	28.97	30.11	30.60	32.05	32.84	34.35	34.65	38.98	38.09
Public Service Electric & Gas	NJ	19.28	21.49	22.74	23.77	23.54	23.04	24.19	25.08	25 16	24.64
Peer Group Average		\$ 29.44	\$ 30.93	\$ 30.04	\$ 31.38	\$ 31.21	\$ 32.16	\$ 33.55	\$ 34.34	\$ 36.55	\$ 37.26



Section 5: Alternative regulation does not improve reliability



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Concerns regarding MYRP reliance on projections.

MYRPs establish rates based upon projected revenue, costs, and expenses. Utilities can over-estimate projected costs and expenses to insulate it from having to bear unforeseen costs or expenses and perhaps.

The Connecticut Public Utility Regulatory Authority ("Authority")¹ criticized United Illuminating Company ("UI") and its MYRP for its incorrectly estimated seven-year period capital spend including anticipated investments in reliability, such as storm resilience, substation flood mitigation, step down bank removal projects, substation getaway projects, and perimeter feeder ties projects.

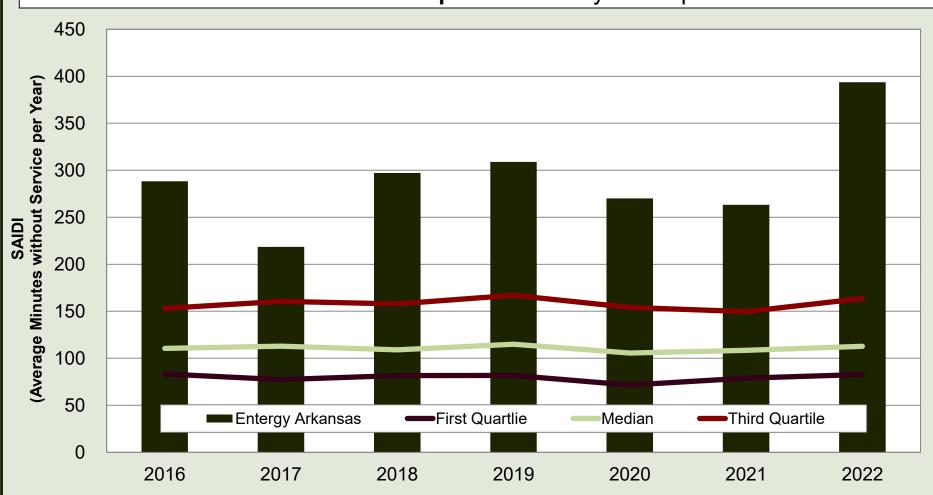
The Authority calculated that UI had underspent its allowed capital budget for the years 2013 through 2019 by more than \$80 million noting "For multi-year rate plans, this level of underspending introduces risk that customers pay for plant additions that are not actually in service."

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Alternative Regulation & Reliability

FRP deficiency example: Entergy Arkansas reliability performance ("SAIDI").

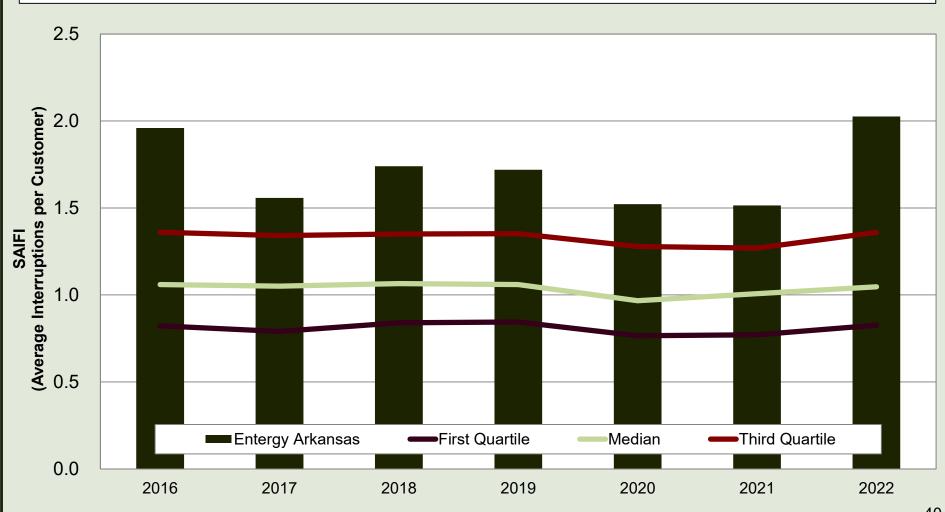
FRP has not resulted in any meaningful reliability improvement for EAI falling well into the bottom fourth quartile of utility SAIDI performance.



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FRP deficiency example: Entergy Arkansas reliability performance ("SAIFI").

EAI's SAIFI performance is in the **bottom fourth quartile of peer utilities**.





FRP deficiency example: Entergy Mississippi reliability performance.

EAl's sister utility in Entergy Mississippi ("EMI") also under an FRP, acknowledged its reliability performance has not met customers' expectations despite being afforded a special alternative regulation framework.

For Immediate Release

Entergy Mississippi acknowledges challenges in June storm response

09/12/2023



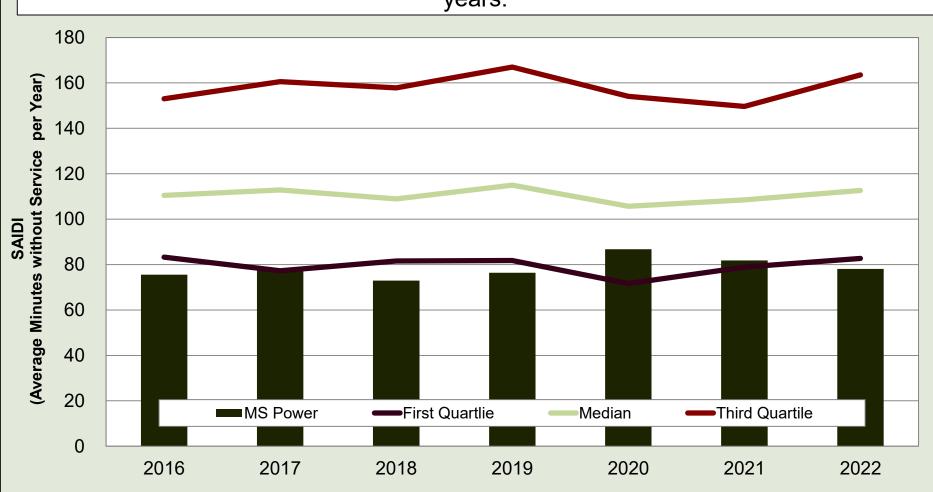
Company files Commission report and welcomes comments

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Alternative Regulation & Reliability

Example: Mississippi Power reliability comparison (SAIDI)

Mississippi Power has not seen any reliability improvement over the last several years.



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Example: Mississippi Power reliability comparison (SAIFI)

Mississippi Power has not seen any improvement in SAIFI over the years.

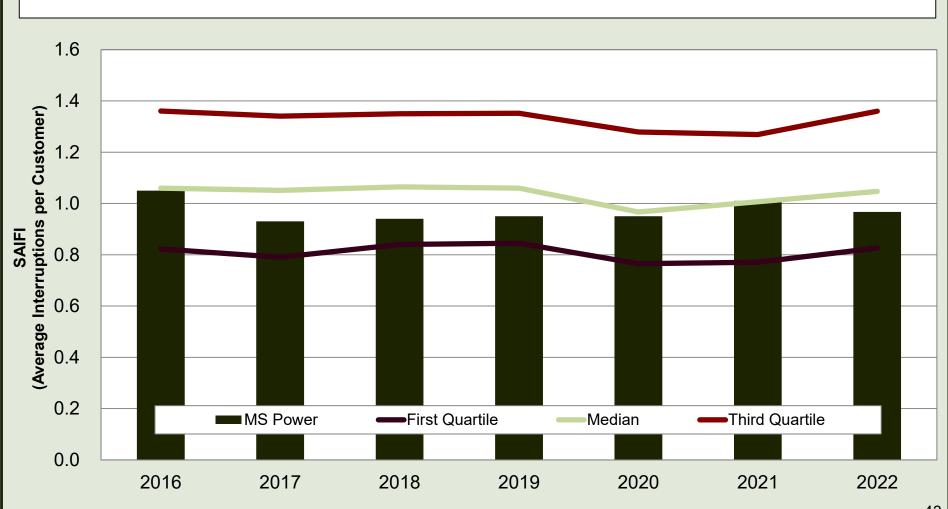


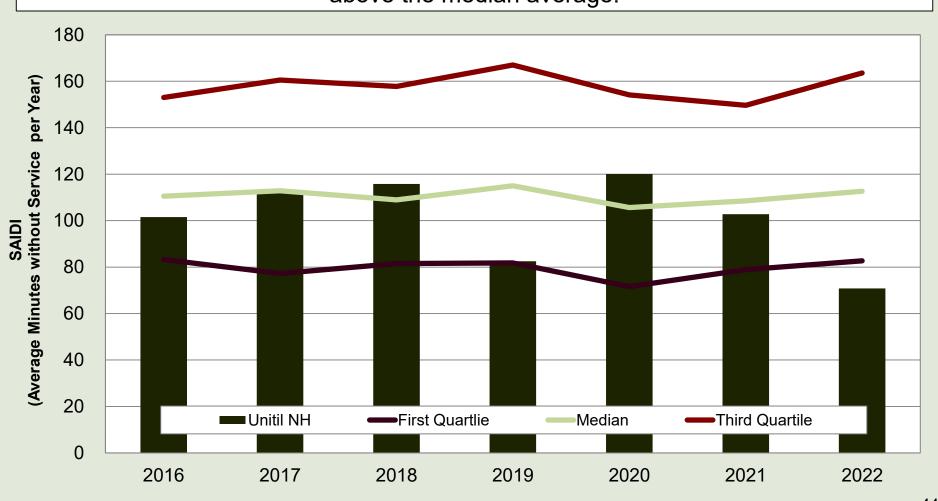
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Alternative Regulation & Reliability

Example: Unitil New Hampshire reliability comparison (SAIDI)

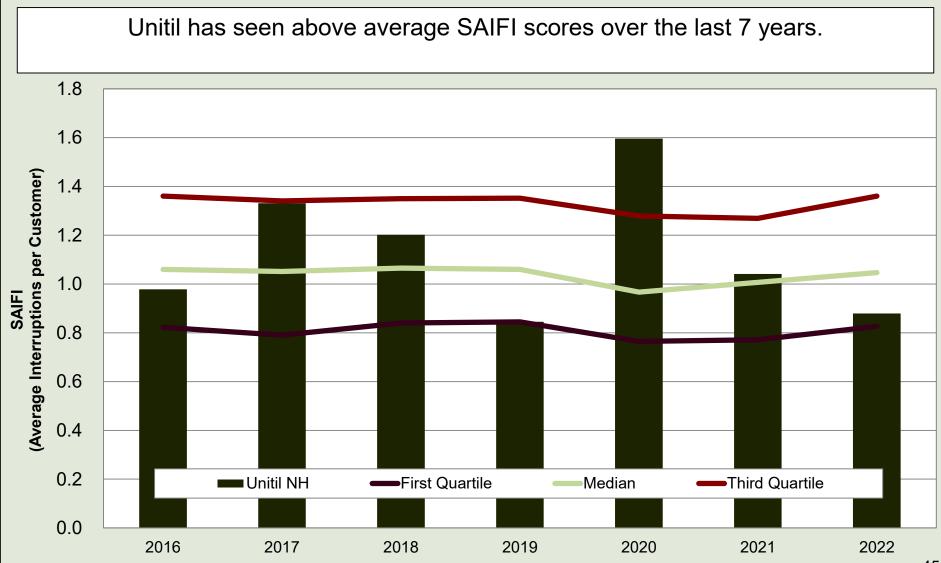
Unitil has seen inconsistent SAIDI scores over the years, half the time reaching above the median average.



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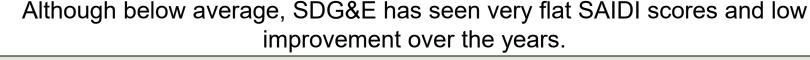
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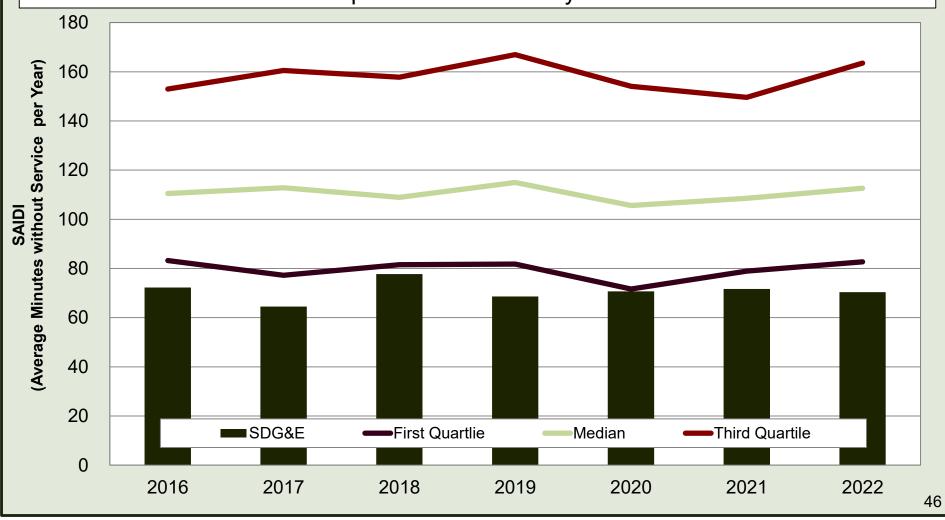
Example: Unitil New Hampshire reliability comparison (SAIFI)



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Example: San Diego Gas & Electric reliability comparison (SAIDI)

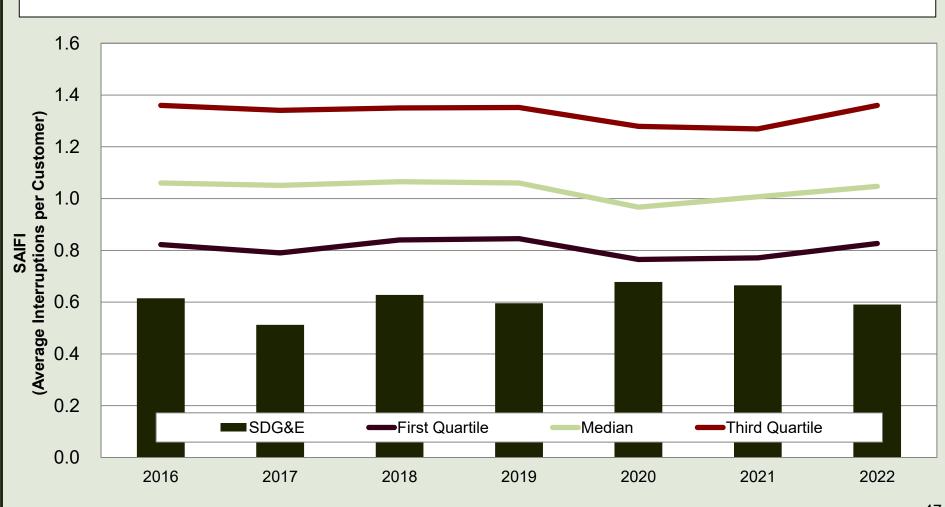




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Example: San Diego Gas & Electric reliability comparison (SAIFI)

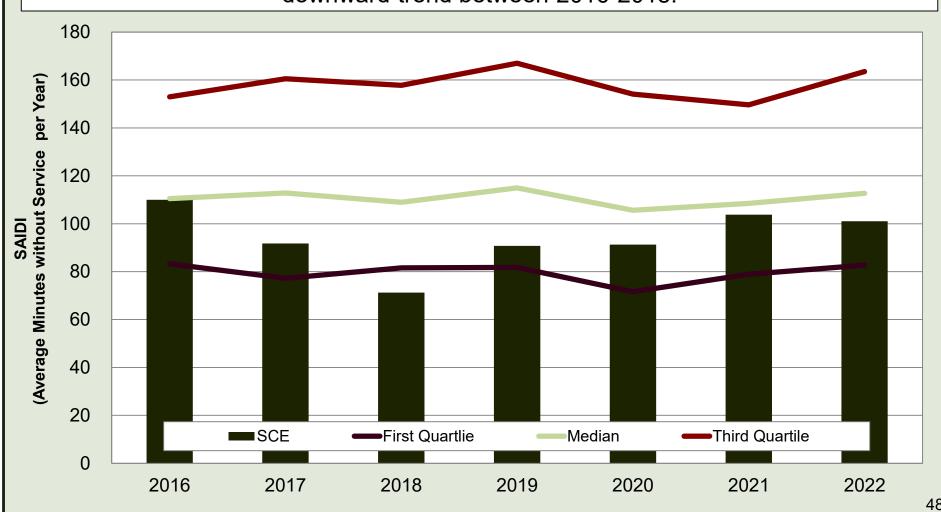
SDG&E has seen SAIFI scores increase in recent years as compared to previous.



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Example: Southern California Edison reliability comparison (SAIDI)

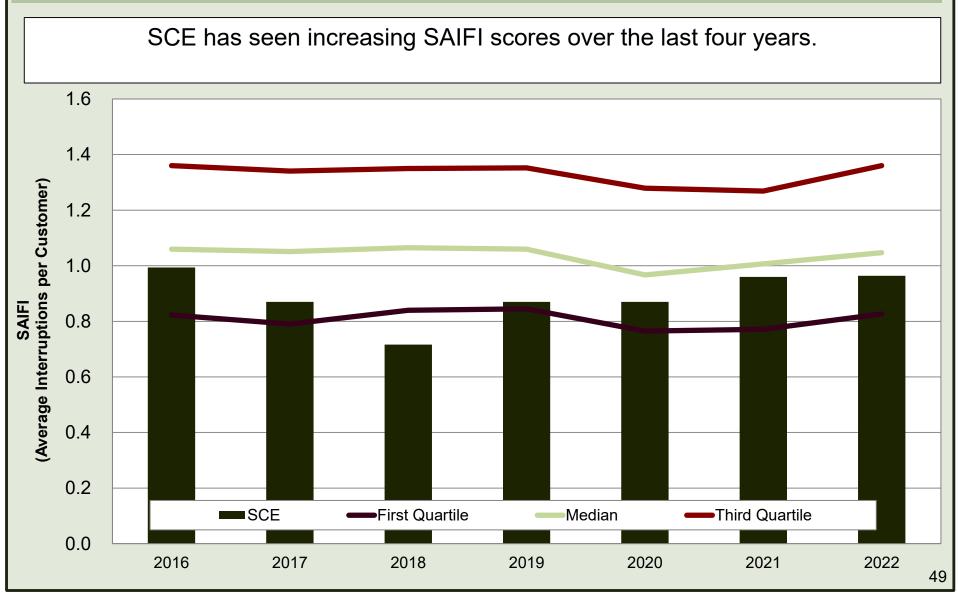
SCE has seen increasing SAIDI scores the last four years as compared to their downward trend between 2016-2018.



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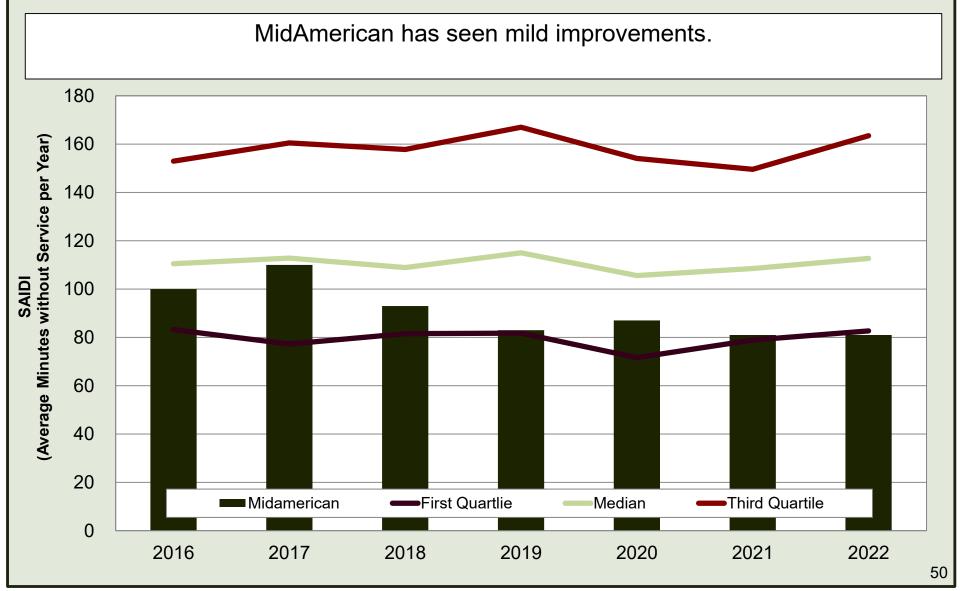
Example: Southern California Edison reliability comparison (SAIFI)



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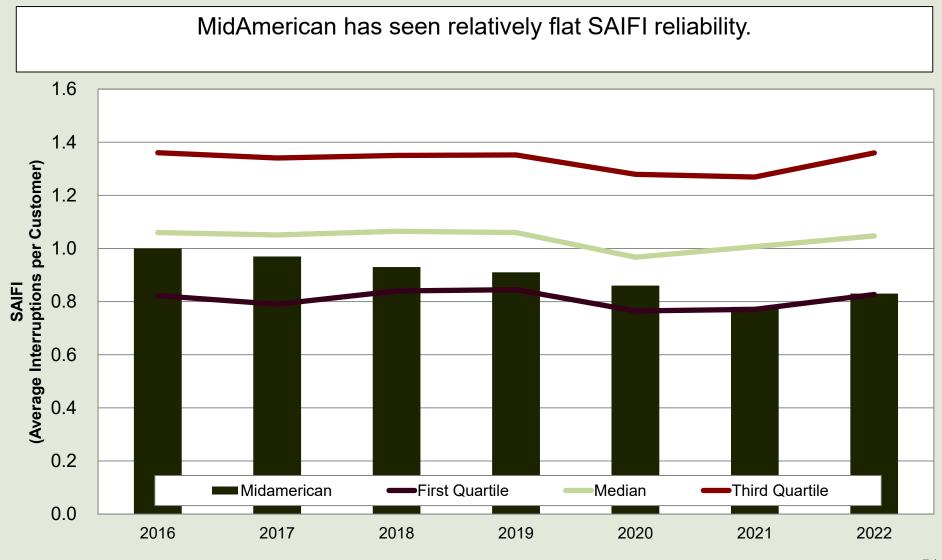


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ACADIAN CONSULTING GROUP

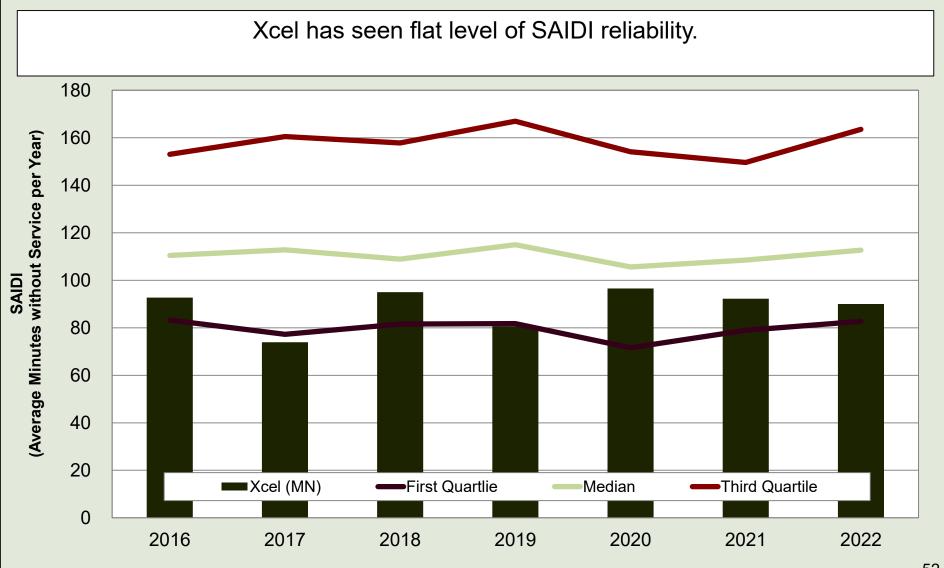
Example: MidAmerican reliability comparison (SAIFI)



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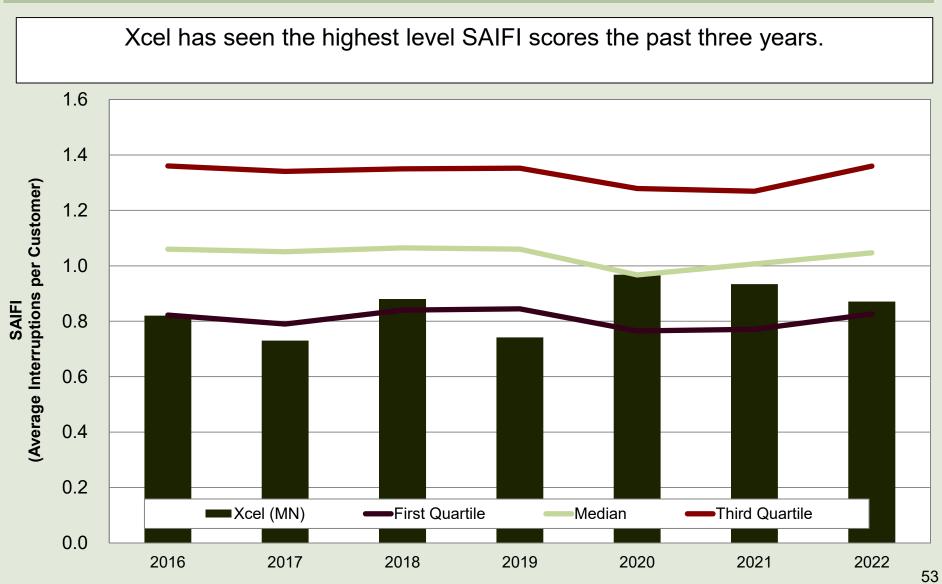
Example: Xcel Minnesota reliability comparison (SAIDI)



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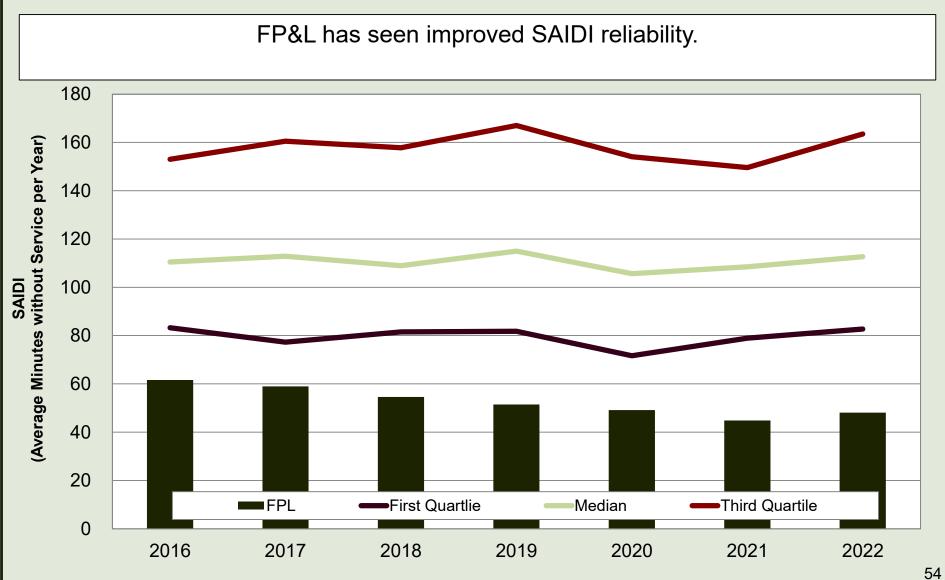
Docket No. 20240025-EI

Example: Xcel Minnesota reliability comparison (SAIFI)



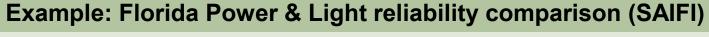
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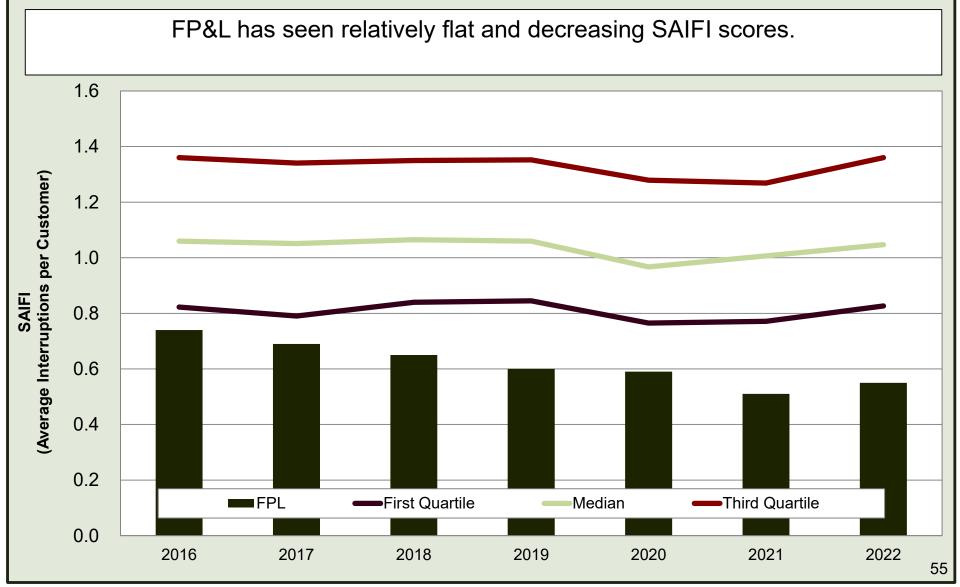
Example: Florida Power & Light reliability comparison (SAIDI)



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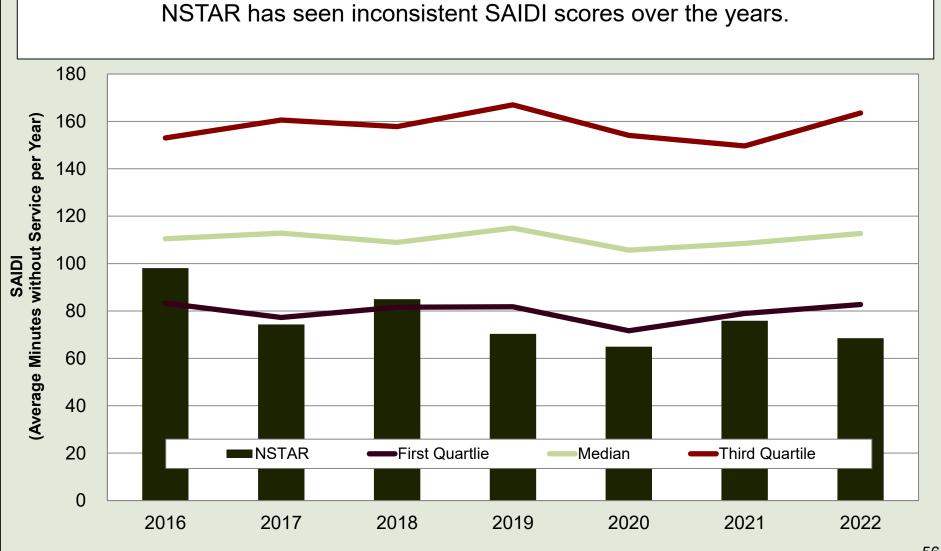




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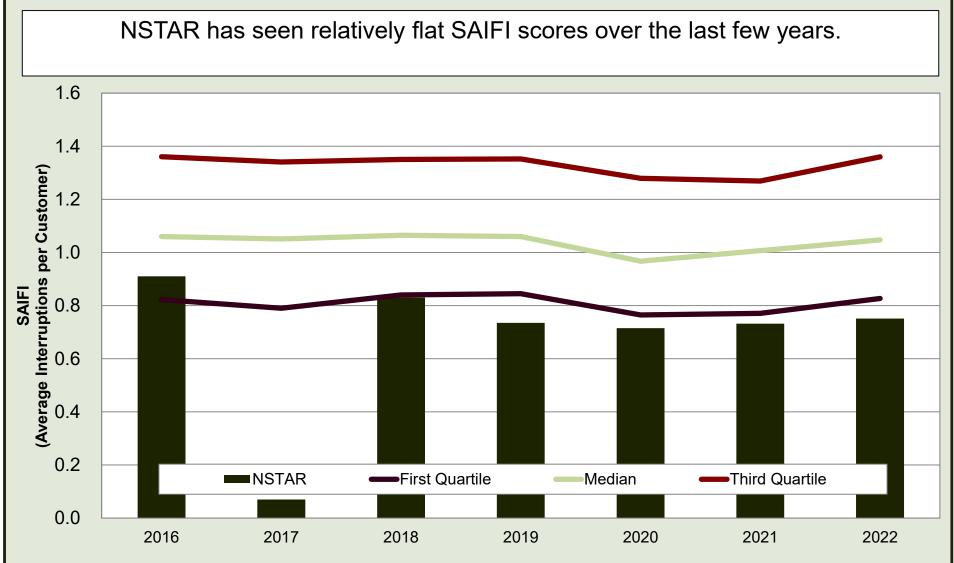
Docket No. 20240025-EI

Example: NSTAR reliability comparison (SAIDI)



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Example: NSTAR reliability comparison (SAIFI)





Section 6: Alternative regulation leads to utility gamesmanship

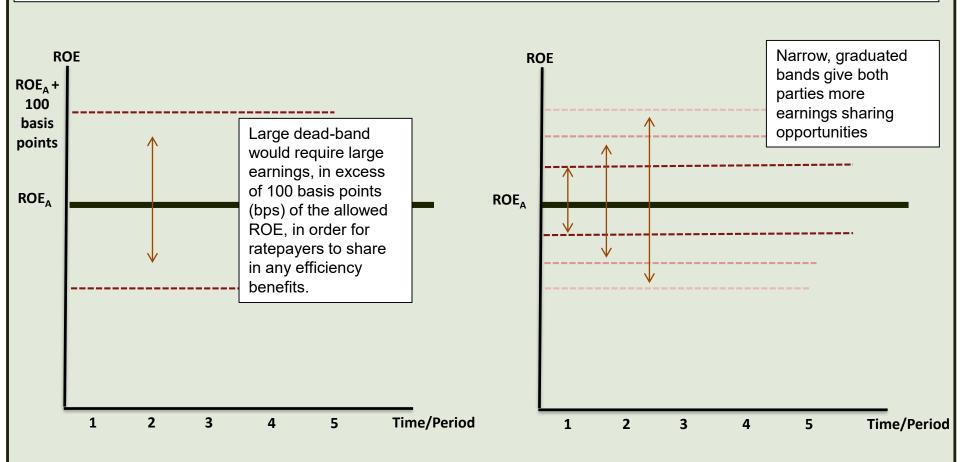
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Alternative Regulation & Gamesmanship

Earnings sharing in alternative regulation.

Most alternative regulation is paired with earnings sharing mechanisms that share purported efficiency gains, as measured through excess earnings, with ratepayers.



Alternative Regulation & Gamesmanship

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FRP deficiency example: Dominion SC earnings sharing mechanism.

DESC's achieved ROE has fallen below its allowed ROE deadband in 13 of 17 different FRP reporting periods since FRP was implemented in 2006.

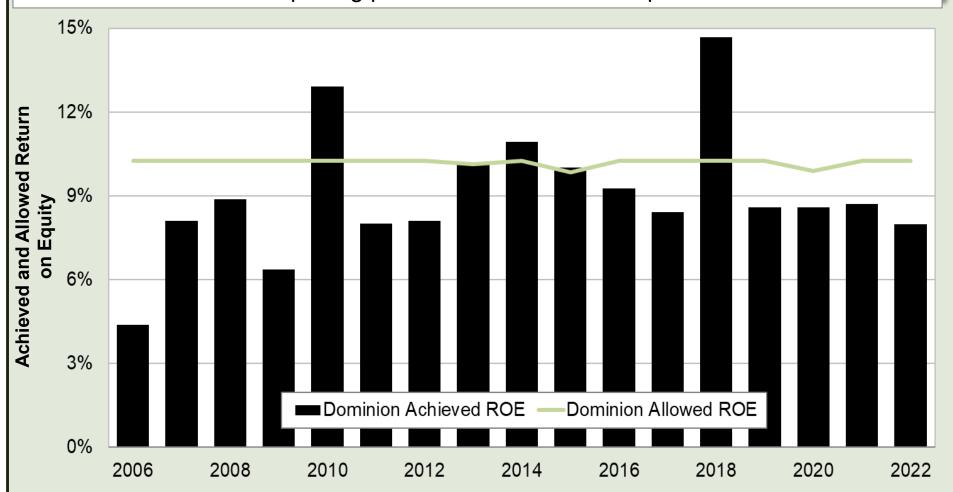


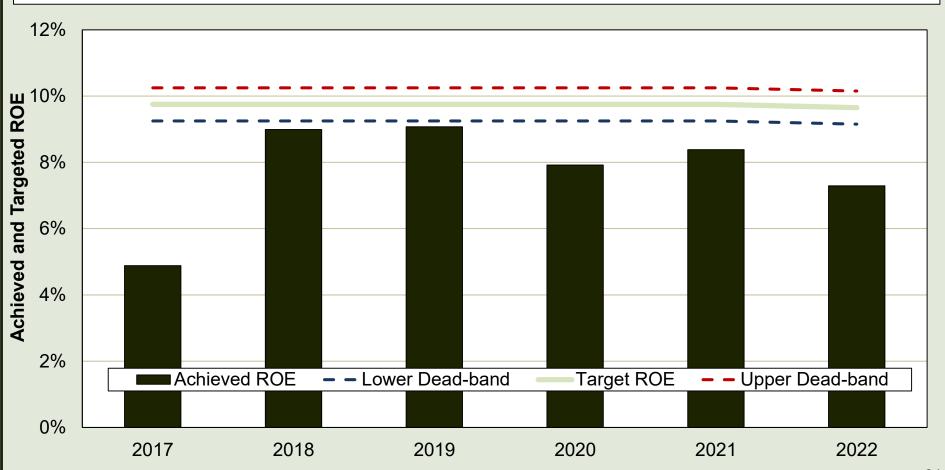
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Alternative Regulation & Gamesmanship

FRP deficiency example: Entergy Arkansas strategic earnings.

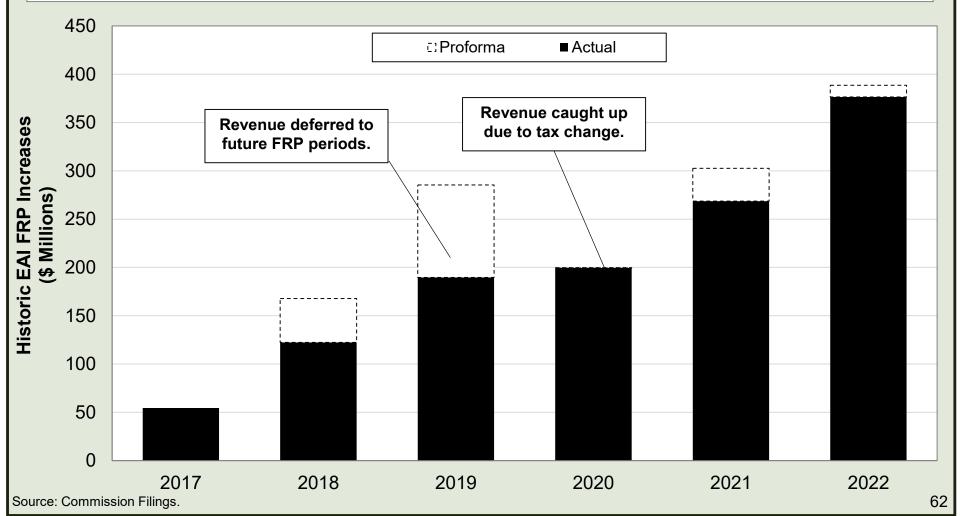
EAI has never shared any benefits with ratepayers through its earnings sharing mechanism. Instead, it has been guaranteed a de facto statutorily-allowed four percent rate increase every year.



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FRP deficiency example: EAI revenue alternative regulation increases

EAI has booked expenses/investments in excess of rate cap to assure those investments are "used and useful" for future ratemaking purposes.





Section 7: Duke Performance



Section 7.1: Retail rates and revenues



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Regional non-fuel rates (\$ per kWh).

Duke's retail rates have not improved since the MYR increases went into effect in 2018. On the contrary, from 2018 to 2023, non-fuel revenues relative to total sales (\$/KWh) has **increased** from **\$0.062** to **\$0.109**, or by **75 percent**.

Company	2013	2014	2015	2016	2017	2018 -(\$/kwh)-	2019	2020	2021	2022	2023
Duke Energy Florida	\$0.048	\$ 0.057	\$0.063	\$0.052	\$0.056	\$0.062	\$0.071	\$0.073	\$0.061	\$0.047	\$0.109
Florida Power & Light Co	0.058	0.060	0.059	0.062	0.068	0.066	0.069	0.069	0.070	0.077	0.095
Tampa Electric Co	0.061	0.063	0.066	0.066	0.065	0.066	0.069	0.066	0.067	0.057	0.113
Alabama Power Co	0.056	0.057	0.063	0.068	0.073	0.065	0.073	0.077	0.076	0.073	0.086
Georgia Power Co	0.054	0.056	0.059	0.060	0.061	0.061	0.064	0.067	0.066	0.073	0.072
Duke Energy Progress - (NC)	0.044	0.040	0.042	0.045	0.047	0.051	0.051	0.052	0.053	0.044	0.060
Duke Energy Carolinas, LLC	0.053	0.055	0.058	0.058	0.054	0.057	0.059	0.060	0.060	0.058	0.061
Dominion Energy South Carolina	0.069	0.070	0.075	0.081	0.083	0.065	0.034	0.079	0.080	0.080	0.080
Entergy Mississippi LLC	0.034	0.035	0.042	0.046	0.047	0.046	0.049	0.055	0.058	0.063	0.061
Mississippi Power Co	0.039	0.037	0.042	0.049	0.047	0.044	0.046	0.049	0.041	0.015	0.044
Peer Group Average	\$0.052	\$ 0.053	\$0.056	\$0.059	\$0.060	\$0.058	\$0.057	\$0.064	\$0.063	\$0.060	\$0.075



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Regional non-fuel rates (\$ per kWh).

The sharp increase in rates has caused the Company to have the 9th highest rates in the region (out of a peer group of 10 utilities), only behind Tampa Electric Company and just ahead of Florida Power & Light Company

Company	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Оотрану					(Ranking)					
Duke Energy Florida	4	7	7	4	5	6	9	8	5	3	9
Florida Power & Light Co	8	8	5	7	8	10	7	7	8	9	8
Tampa Electric Co	9	9	9	8	7	9	8	5	7	4	10
Alabama Power Co	7	6	8	9	9	8	10	9	9	8	7
Georgia Power Co	6	5	6	6	6	5	6	6	6	7	5
Duke Energy Progress - (NC)	3	3	1	1	3	3	4	2	2	2	2
Duke Energy Carolinas, LLC	5	4	4	5	4	4	5	4	4	5	3
Dominion Energy South Carolina	10	10	10	10	10	7	1	10	10	10	6
Entergy Mississippi LLC	1	1	2	2	1	2	3	3	3	6	4
Mississippi Power Co	2	2	3	3	2	1	2	1	1	1	1

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CONSULTING GROUP

Regional non-fuel rates (\$ per kWh).

Prior to the two MYR increases, from 2013 to 2017, the Company ranked ahead of the peer group average in rate competitiveness with lower rates for three of the five years. In 2023, five years after the first MYR increase was approved, the Duke's rates are 46 percent higher than the peer group average.

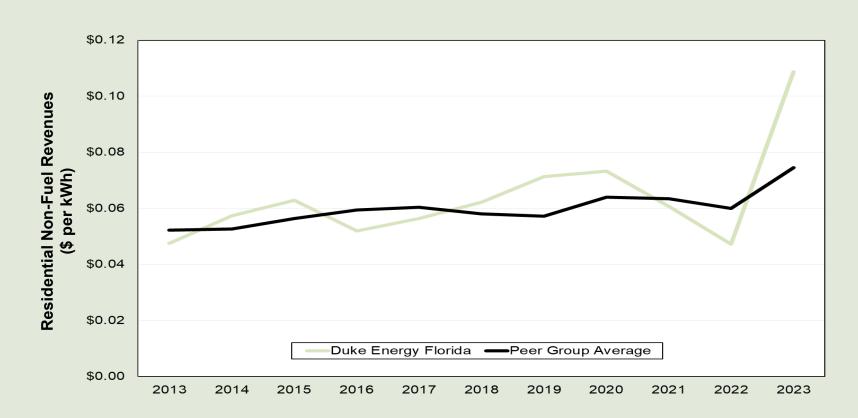




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Regional non-fuel residential rates (\$ per kWh).

Duke's non-fuel residential rates have been consistently at or above the regional average on a dollar per kWh basis. In 2023 Duke's residential rates nearly doubled.

Company	2013	2014	2015	2016	2017	2018 -(\$/kwh)-	2019	2020	2021	2022	2023
Duke Energy Florida	\$ 0.064	\$ 0.075	\$0.079	\$0.068	\$0.073	\$0.079	\$0.089	\$0.092	\$ 0.081	\$ 0.069	\$0.132
				Ψ 0.000	ΨΟΙΟΙΟ	Ψ 0.010		ψ 0.00 2	Ψ 0.001		Ų 0. 10 2
Florida Power & Light Co	0.068	0.070	0.069	0.071	0.078	0.077	0.080	0.080	0.081	0.090	0.112
Tampa Electric Co	0.070	0.073	0.077	0.077	0.077	0.078	0.080	0.076	0.078	0.074	0.136
Alabama Power Co	0.082	0.083	0.092	0.097	0.105	0.094	0.106	0.110	0.109	0.105	0.123
Georgia Power Co	0.081	0.081	0.089	0.089	0.091	0.087	0.090	0.096	0.096	0.099	0.109
Duke Energy Progress - (NC)	0.061	0.056	0.060	0.063	0.065	0.070	0.072	0.073	0.074	0.065	0.088
Duke Energy Carolinas, LLC	0.073	0.077	0.082	0.081	0.077	0.079	0.082	0.083	0.083	0.081	0.086
Dominion Energy South Carolina	0.099	0.100	0.108	0.114	0.117	0.093	0.049	0.107	0.108	0.107	0.109
Entergy Mississippi LLC	0.040	0.041	0.049	0.052	0.055	0.053	0.057	0.063	0.066	0.072	0.071
Mississippi Power Co	0.078	0.078	0.084	0.088	0.088	0.084	0.089	0.089	0.083	0.057	0.089
Peer Group Average	\$0.072	\$ 0.073	\$0.079	\$0.081	\$0.084	\$0.080	\$0.078	\$0.086	\$0.087	\$0.083	\$0.103

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Rank Order: residential rates.

Before the MYP, Duke's residential rates consistently ranked 3-5 out of 10 regional peer utilities (meaning Duke's rates fell in the bottom half of regional peers) over the period 2013-2017. Since the MYP, Duke has ranked in the top half of regional peers.

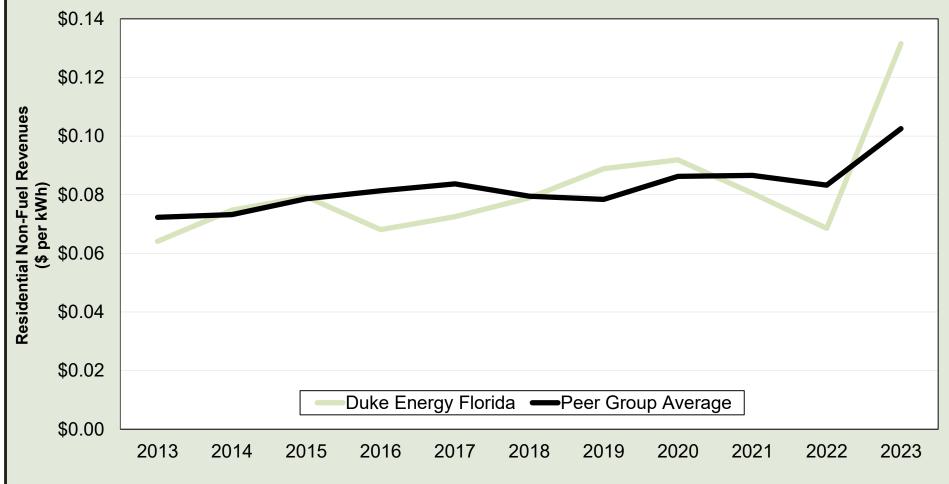
Company	2013	2014	2015	2016	2017 (2018 Ranking)	2019	2020	2021	2022	2023
Duke Energy Florida	3	5	5	3	3	6	7	7	4	3	9
Florida Power & Light Co	4	3	3	4	6	3	4	4	5	7	7
Tampa Electric Co	5	4	4	5	5	4	5	3	3	5	10
Alabama Power Co	9	9	9	9	9	10	10	10	10	9	8
Georgia Power Co	8	8	8	8	8	8	9	8	8	8	5
Duke Energy Progress - (NC)	2	2	2	2	2	2	3	2	2	2	3
Duke Energy Carolinas, LLC	6	6	6	6	4	5	6	5	7	6	2
Dominion Energy South Carolina	10	10	10	10	10	9	1	9	9	10	6
Entergy Mississippi LLC	1	1	1	1	1	1	2	1	1	4	1
Mississippi Power Co	7	7	7	7	7	7	8	6	6	1	4

Retail Revenue & Rates

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Trends in residential rates.

Regional residential rates have been increasing slowly since 2013. **Duke saw a 91%** increase in non-fuel residential rates in 2023.





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Regional commercial rates (\$ per kWh).

Duke's non-fuel commercial rates have consistently been lower than the regional average since 2013. **Duke's relative rate position has risen to one of the worst in the peer group in 2023.**

Company	2013	2014	2015	2016	2017	2018 (\$/kwh)-	2019	2020	2021	2022	2023
Duke Energy Florida	\$0.034	\$0.042	\$0.048	\$0.037	\$0.042	\$0.047	\$0.055	\$0.055	\$0.044	\$0.029	\$0.089
Florida Power & Light Co	0.048	0.050	0.049	0.051	0.056	0.054	0.056	0.056	0.057	0.063	0.076
Tampa Electric Co	0.055	0.055	0.058	0.058	0.056	0.058	0.061	0.059	0.060	0.044	0.094
Alabama Power Co	0.072	0.073	0.080	0.086	0.092	0.083	0.092	0.096	0.094	0.090	0.105
Georgia Power Co	0.057	0.059	0.062	0.062	0.063	0.062	0.064	0.067	0.067	0.072	0.072
Duke Energy Progress - (NC)	0.044	0.039	0.040	0.044	0.046	0.049	0.049	0.051	0.051	0.041	0.056
Duke Energy Carolinas, LLC	0.052	0.051	0.054	0.055	0.052	0.053	0.056	0.056	0.054	0.052	0.053
Dominion Energy South Carolina	0.068	0.071	0.076	0.081	0.084	0.065	0.037	0.078	0.079	0.079	0.081
Entergy Mississippi LLC	0.036	0.038	0.043	0.047	0.049	0.049	0.052	0.058	0.061	0.067	0.065
Mississippi Power Co	0.051	0.050	0.055	0.060	0.059	0.057	0.061	0.062	0.055	0.029	0.055
Peer Group Average	\$0.054	\$0.054	\$0.057	\$0.060	\$0.062	\$0.059	\$0.059	\$0.065	\$0.064	\$0.060	\$0.073



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Rank Order: commercial rates.

Duke's commercial rates have historically ranked towards the top of regional peers. It fell to 8th out of 10 peer utilities (meaning Duke's commercial rates are in the top quartile of regional peers) in 2023.

Company	2013	2014	2015	2016	2017	2018 (Ranking)	2019	2020	2021	2022	2023
Duke Energy Florida	1	3	3	1	1	1	4	2	1	1	8
Florida Power & Light Co	4	4	4	4	5	5	6	4	5	6	6
Tampa Electric Co	7	7	7	6	6	7	8	6	6	4	9
Alabama Power Co	10	10	10	10	10	10	10	10	10	10	10
Georgia Power Co	8	8	8	8	8	8	9	8	8	8	5
Duke Energy Progress - (NC)	3	2	1	2	2	2	2	1	2	3	3
Duke Energy Carolinas, LLC	6	6	5	5	4	4	5	3	3	5	1
Dominion Energy South Carolina	9	9	9	9	9	9	1	9	9	9	7
Entergy Mississippi LLC	2	1	2	3	3	3	3	5	7	7	4
Mississippi Power Co	5	5	6	7	7	6	7	7	4	2	2

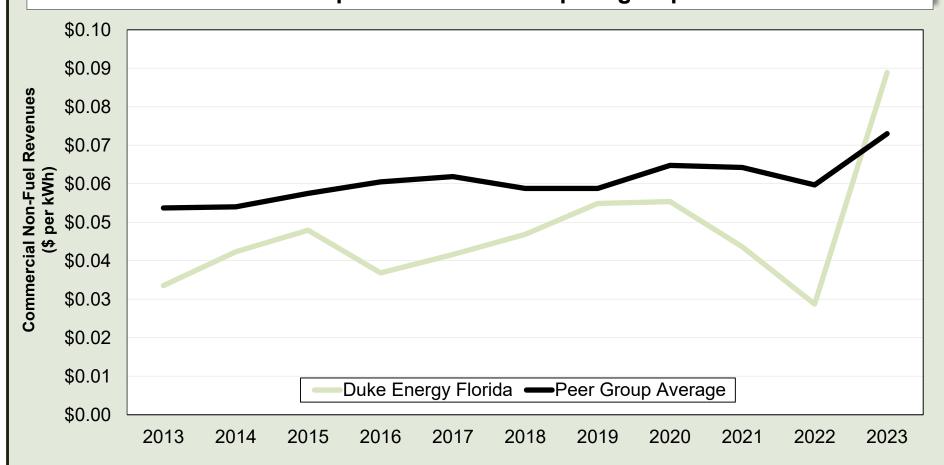
Retail Revenue & Rates

Trends in commercial rates.

Duke's commercial rates continue to grow relative to the regional peer average.

Since 2013, Duke has had an average annual growth rate of 18.3%

compared to 4% for the peer group.





Section 7.2: Operating efficiencies

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O&M expense (\$ per MWh) comparisons.

Since 2013, Duke has had O&M expenses greater than those of regional peers.

Company	2013	2014	2015	2016	2017	2018 (\$/MWh)	2019	2020	2021	2022	2023
Duke Energy Florida	\$ 82.75	\$ 81.81	\$ 73.29	\$ 71.85	\$ 71.93	\$ 77.05	\$ 72.22	\$ 70.07	\$ 80.76	\$108.99	\$ 77.15
Florida Power & Light Co	52.98	55.82	52.89	43.91	58.51	43.38	44.27	37.75	43.79	58.02	50.68
Tampa Electric Co	63.00	65.24	60.26	57.41	55.12	60.73	49.01	45.28	58.64	82.98	56.36
Alabama Power Co	57.33	60.83	57.28	57.15	59.68	59.28	59.61	54.27	61.53	83.10	65.36
Georgia Power Co	59.66	65.12	56.90	54.65	53.48	53.23	51.09	48.71	58.91	79.14	57.22
Duke Energy Progress - (NC)	75.83	79.62	80.32	75.30	68.52	75.10	75.99	69.79	71.60	85.26	82.03
Duke Energy Carolinas, LLC	50.34	51.79	49.59	48.13	48.33	47.54	44.77	43.63	42.27	46.54	53.26
Dominion Energy South Carolina	62.85	64.80	58.00	54.98	56.90	59.20	53.62	50.02	62.57	78.81	58.44
Entergy Mississippi LLC	73.54	81.45	70.75	47.77	58.09	64.60	62.85	58.15	61.38	69.11	90.76
Mississippi Power Co	81.49	89.04	74.25	68.92	71.97	75.65	72.69	69.49	83.07	114.01	86.76
Peer Group Average	\$ 64.11	\$ 68.19	\$ 62.25	\$ 56.47	\$ 58.96	\$ 59.86	\$ 57.10	\$ 53.01	\$ 60.42	\$ 77.44	\$ 66.76



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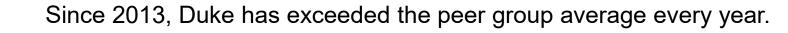
Rankings: O&M expenses (\$ per MWh).

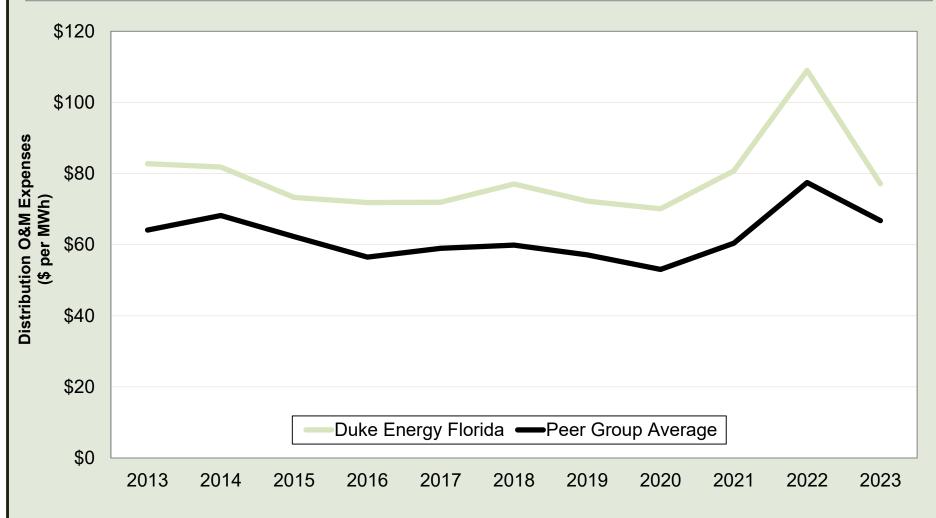
Duke consistently ranks in the top quartile of peers in terms of O&M performance. In 2023, they ranked 7 out of 10.

Company	2013	2014	2015	2016	2017	2018 (Rank)	2019	2020	2021	2022	2023
Duke Energy Florida	10	9	8	9	9	10	8	10	9	9	7
Florida Power & Light Co	2	2	2	1	6	1	1	1	2	2	1
Tampa Electric Co	6	6	6	7	3	6	3	3	3	6	3
Alabama Power Co	3	3	4	6	7	5	6	6	6	7	6
Georgia Power Co	4	5	3	4	2	3	4	4	4	5	4
Duke Energy Progress - (NC)	8	7	10	10	8	8	10	9	8	8	8
Duke Energy Carolinas, LLC	1	1	1	3	1	2	2	2	1	1	2
Dominion Energy South Carolina	5	4	5	5	4	4	5	5	7	4	5
Entergy Mississippi LLC	7	8	7	2	5	7	7	7	5	3	10
Mississippi Power Co	9	10	9	8	10	9	9	8	10	10	9

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Trends: O&M expenses (\$ per MWh).







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A&G expense (\$ per MWh) comparisons.

Before the MYP, Duke outperformed peers in 4 of the 5 years (2013-2017). Since the MYP, Duke's A&G expense has exceeded that of the peer group average every year.

Company	2013	2014	2015	2016	2017	2018 (\$/MWh)-	2019	2020	2021	2022	2023
Duke Energy Florida	\$ 7.64	\$ 6.37	\$ 6.30	\$ 6.64	\$ 5.73	\$ 9.87	\$ 10.01	\$ 12.82	\$ 10.33	\$ 7.46	\$ 14.13
Florida Power & Light Co	3.96	3.39	3.16	3.06	4.08	3.03	2.81	2.57	3.23	4.05	4.28
Tampa Electric Co	7.88	7.13	6.50	6.42	6.22	11.61	6.29	8.06	6.72	7.80	12.30
Alabama Power Co	6.40	6.34	7.41	7.04	7.94	6.62	6.18	5.58	5.76	5.22	5.41
Georgia Power Co	5.49	5.35	5.54	5.57	4.98	4.11	3.58	5.57	5.65	6.03	3.75
Duke Energy Progress - (NC)	8.11	6.73	6.87	7.77	7.27	8.55	7.23	6.43	8.29	7.72	7.51
Duke Energy Carolinas, LLC	7.59	5.91	6.75	6.18	5.35	6.06	4.83	3.70	5.44	5.10	4.51
Dominion Energy South Carolina	7.64	7.57	7.53	8.51	7.56	6.76	7.02	7.18	8.82	7.14	6.67
Entergy Mississippi LLC	6.28	7.07	5.97	5.99	6.08	6.14	7.29	8.65	8.72	8.43	9.80
Mississippi Power Co	8.56	8.83	9.70	10.26	9.13	8.19	7.42	6.99	7.12	7.31	8.27
Peer Group Average	\$ 6.88	\$ 6.48	\$ 6.60	\$ 6.76	\$ 6.51	\$ 6.78	\$ 5.85	\$ 6.08	\$ 6.64	\$ 6.53	\$ 6.94



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Rankings: A&G expenses (\$ per MWh).

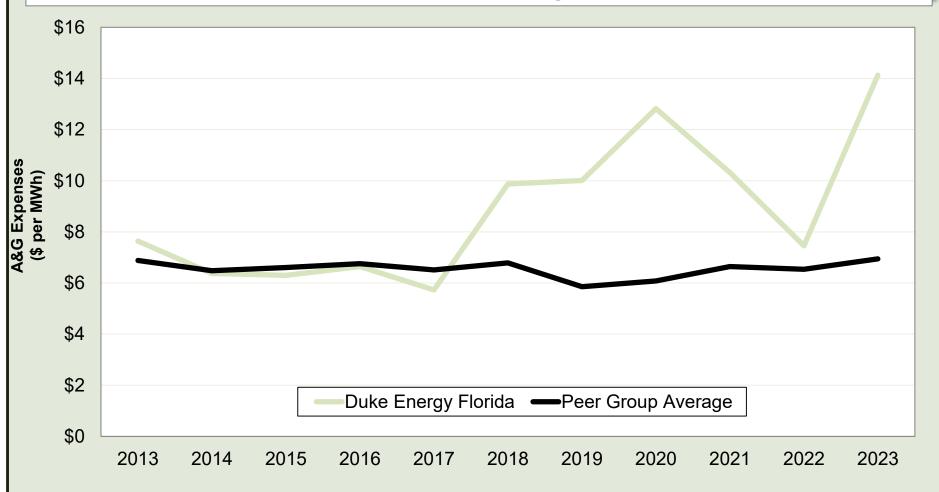
Compared to regional peers, Duke ranks in the bottom five in terms of A&G expense per MWh since 2018.

Company	2013	2014	2015	2016	2017	2018 (Rank)	2019	2020	2021	2022	2023
Duke Energy Florida	6	5	4	6	4	9	10	10	10	7	10
Florida Power & Light Co	1	1	1	1	1	1	1	1	1	1	2
Tampa Electric Co	8	8	5	5	6	10	5	8	5	9	ç
Alabama Power Co	4	4	8	7	9	5	4	4	4	3	4
Georgia Power Co	2	2	2	2	2	2	2	3	3	4	1
Duke Energy Progress - (NC)	9	6	7	8	7	8	7	5	7	8	6
Duke Energy Carolinas, LLC	5	3	6	4	3	3	3	2	2	2	3
Dominion Energy South Carolina	7	9	9	9	8	6	6	7	9	5	5
Entergy Mississippi LLC	3	7	3	3	5	4	8	9	8	10	8
Mississippi Power Co	10	10	10	10	10	7	9	6	6	6	7

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Trends: A&G expenses (\$ per MWh).

Starting in 2018, Duke has seen an average annual growth rate of 24.4% compared to 1.1% for regional peers.



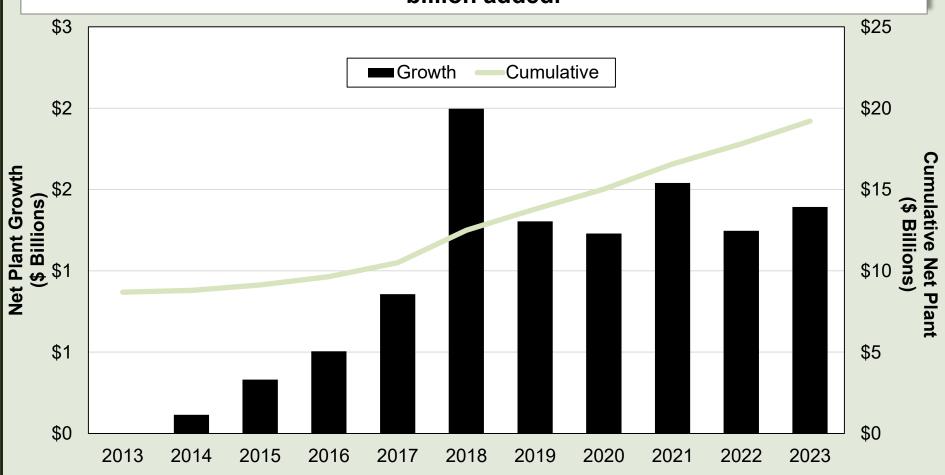


Section 7.3: Capital investment efficiencies

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Duke Energy Florida net plant growth.

Duke has seen considerable growth in net plant. It increased from \$8.6 billion in 2013 to \$19.2 billion in 2023. **The largest increase was in 2018 with \$1.9** billion added.





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Regional net plant (\$/MWh) investment.

Net plant in service in Duke's service territory has outpaced regional peer utilities since 2018. This disparity has grown in recent years with the growth in plant investments.

Company	2	013	2	014	2	015 	2	016 	2	017	018 WWh)-	019	020	2	021	20)22	2	023
Duke Energy Florida	\$	237	\$	236	\$	237	\$	249	\$	276	\$ 319	\$ 352	\$ 383	\$	417	\$	440	\$	470
Florida Power & Light Co		235		250		252		280		297	313	344	366		398		436		472
Tampa Electric Co		239		245		249		259		300	308	329	343		360		403		431
Alabama Power Co		238		242		270		294		318	357	372	421		438		445		485
Georgia Power Co		239		240		251		265		281	300	333	362		365		357		445
Duke Energy Progress - (NC)		266		289		335		343		364	379	457	491		489		489		504
Duke Energy Carolinas, LLC		253		264		279		283		303	318	367	395		390		394		425
Dominion Energy South Carolina		254		244		250		253		281	278	289	310		318		322		353
Entergy Mississippi LLC		198		200		205		216		244	243	298	346		373		385		413
Mississippi Power Co		215		294		342		336		334	327	329	356		357		356		369
Peer Group Average	\$	238	\$	252	\$	270	\$	281	\$	302	\$ 314	\$ 347	\$ 377	\$	387	\$	399	\$	433



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Rankings: Regional net plant (\$/MWh) investment.

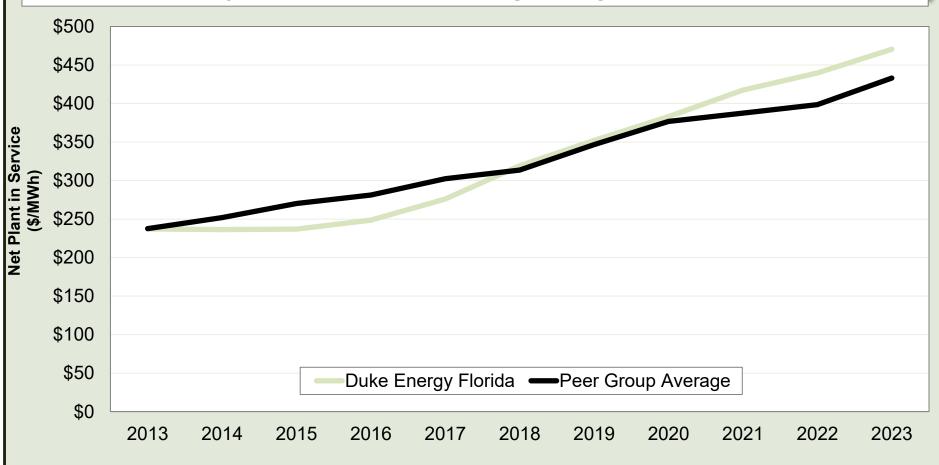
Duke's net plant (in terms of \$/MWh of load) has grown to one of the highest of all regional peer utilities.

Company	2013	2014	2015	2016	2017	2018 (Rank)	2019	2020	2021	2022	2023
Duke Energy Florida	4	2	2	2	2	7	7	7	8	8	7
Florida Power & Light Co	3	7	6	6	5	5	6	6	7	7	8
Tampa Electric Co	6	6	3	4	6	4	3	2	3	6	5
Alabama Power Co	5	4	7	8	8	9	9	9	9	9	g
Georgia Power Co	7	3	5	5	4	3	5	5	4	3	6
Duke Energy Progress - (NC)	10	9	9	10	10	10	10	10	10	10	10
Duke Energy Carolinas, LLC	8	8	8	7	7	6	8	8	6	5	4
Dominion Energy South Carolina	9	5	4	3	3	2	1	1	1	1	1
Entergy Mississippi LLC	1	1	1	1	1	1	2	3	5	4	3
Mississippi Power Co	2	10	10	9	9	8	4	4	2	2	2

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Trends: Regional net plant (\$/MWh) investment.

Not only does Duke perform poorly compared to peers in terms of net plant investment, it is growing at a faster rate as well. Duke saw an average growth of 11.7% per year while the peer average has grown at 7.2% since 2018.





Section 8: Conclusions and Recommendations



Conclusions and Recommendations

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Conclusions.

There are three major, comprehensive forms of alternative regulation: FRPs; PBR plans; and MYRPs. To date, no major form of alternative regulation has led to any meaningful nor measurable ratepayer benefits. Alternative regulation has not resulted in any sustainable nor distinctly measurable improvement in reliability or quality of service.

Alternative regulation mechanisms have resulted in large rate increases with very few rate decreases or earning sharing opportunities.

In addition, no measurable nor sustainable improvement in operating costs or efficiencies have arisen in any state due to alternative regulation. In fact, most states have seen a deterioration in capital investment discipline and huge gains in rate base due to alternative regulation.

There is <u>not one single state adopting alternative regulation that has</u> <u>shown outcomes that can be held out as an unequivocal "success" for ratepayers.</u>



David E. Dismukes, Ph.D.

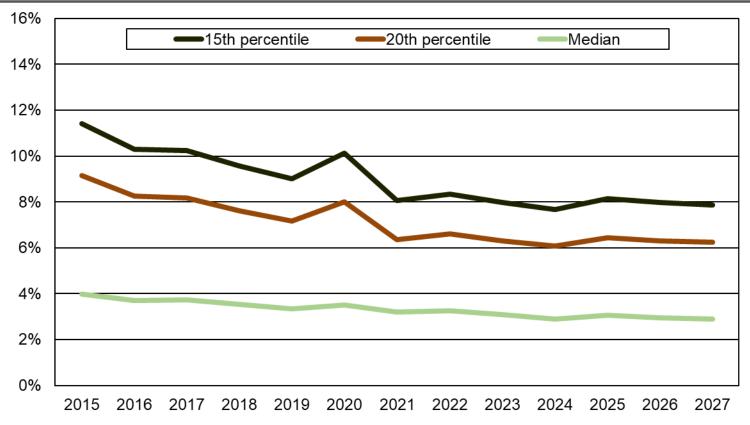
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Energy Affordability Index

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
15th percentile	11.4%	10.3%	10.2%	9.6%	9.0%	10.1%	8.1%	8.3%	8.0%	7.7%	8.2%	8.0%	7.9%
20th percentile	9.2%	8.3%	8.2%	7.6%	7.2%	8.0%	6.4%	6.6%	6.3%	6.1%	6.5%	6.3%	6.2%
Median	4.0%	3.7%	3.7%	3.5%	3.3%	3.5%	3.2%	3.3%	3.1%	2.9%	3.1%	3.0%	2.9%



Source: 2010-2024 Company tariffs, 2025-2027 proposed tariff, income and rent from US Census Bureau, energy consumption from US Energy Information Administration (EIA).