

# I. Meeting Packet



# State of Florida

## Public Service Commission

### INTERNAL AFFAIRS AGENDA

Wednesday – September 14, 2022

9:30 AM

Room 148 - Betty Easley Conference Center

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1. Presentation on Advanced Power Generation Technologies by Dr. Rita Baranwal, Chief Technology Officer of Westinghouse Electric Company (Attachment 1)
2. Draft 2022 Regulatory Plan (Attachment 2)
3. Draft Report on the Status of Staff Assisted Rate Cases, as required by Section 367.0814(10), F.S. (Attachment 3)
4. General Counsel's Report
5. Executive Director's report
6. Other Matters

BB/aml

OUTSIDE PERSONS WISHING TO ADDRESS THE COMMISSION ON  
ANY OF THE AGENDAED ITEMS SHOULD CONTACT THE  
OFFICE OF THE EXECUTIVE DIRECTOR AT (850) 413-6463.





# Shaping Tomorrow's Energy

Rita Baranwal  
Chief Technology Officer  
September 14, 2022





“**Energy** is central  
to nearly every  
major challenge  
and opportunity the  
world faces today.”

—The United Nations

Over the next 20 years, the world population is expected to grow 25% and, by 2030, demand for electricity will **nearly double**.

Finding solutions to our increased energy needs while confronting the realities of a **changing climate might be the most pressing issue of our time.**

## The world is recognizing and reacting to **climate change now:**

- Japan plans to reduce emissions to 46% of 2013 levels by 2030
- EU targets 55% reduction in emissions by 2030
- United States sets goal of net-zero emissions by 2035
- Canada aims to reach net-zero emissions by 2050
- China declares intent to achieve carbon neutrality by 2060
- To reach net-zero emissions by 2050, Britain is already putting nuclear power at the heart of its climate strategy

A person and a child are walking away from the camera on a dirt path that winds through a lush green field. In the background, there is a dense forest of tall evergreen trees under a sky with soft, warm light from a setting or rising sun. The overall mood is peaceful and natural.

# Shaping tomorrow's **energy** together for a cleaner, better future

Nuclear energy is expected to grow in **all climate scenarios** to help meet reliable energy needs and emission goals.

By supplementing other intermittent renewable energy sources, such as wind and solar with nuclear power, we can create a **carbon-free power grid that's always on.**


Nuclear is **gaining acceptance** from governments and the public as the need for reliable, carbon-free electricity increases.

# Who is **Westinghouse**

Westinghouse is the world's leading supplier of safe, innovative nuclear technology. While our daily work entails providing nuclear energy technologies, products and services to utilities around the world, our mission is focused on a much broader goal: using the power of intellect, collaboration and innovation to build on the legacy of our founder, George Westinghouse, and to create a cleaner, safer and sustainable carbon-free future for generations to follow.

**Today's Westinghouse** brand benefits our customer — and our customers' customers — and is committed to a **carbon-free future.**





# 135 Years of Innovation

Westinghouse **VISION & VALUES**

**together**

we advance technology  
& services to power a  
clean, carbon-free future.

• Customer Focus & Innovation

• Speed & Passion to Win

• Teamwork & Accountability

Safety • Quality • Integrity • Trust



# About Westinghouse

Approximately

19,000

Employees

Locations in

21

Countries

Comprised of

4

Business Units

OPERATING PLANT SERVICES

NUCLEAR FUEL

ENERGY SYSTEMS

ENVIRONMENTAL SERVICES

More Than

70

Facilities

Our Technology  
Generates Nearly

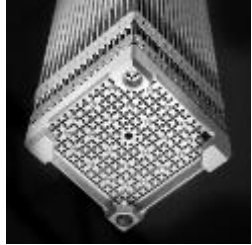
50%

Of the World's  
Nuclear Power



# Global Products & Services Portfolio

# Global Products & Services Portfolio Snapshot



**Nuclear Fuel**



**Instrumentation & Control**



**Staffing Services**



**Components & Manufacturing**



**Field Services and Plant Modifications**



**New Plants**



**Engineering Services**



**Decontamination & Decommissioning Solutions**



**Project and Engineering Services**

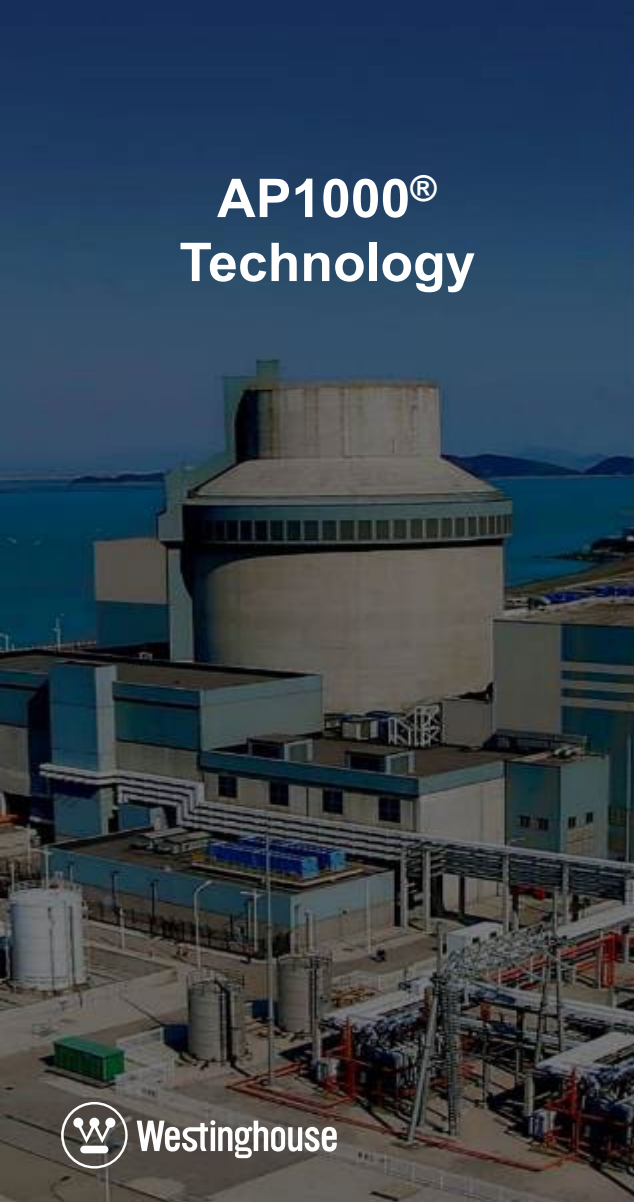


# Westinghouse Innovation

# Westinghouse Energy Systems

*A Portfolio of Innovative Solutions*

**AP1000<sup>®</sup>  
Technology**



**Long Duration  
Energy Storage**



**eVinci<sup>™</sup>  
Micro-Reactor**



**Lead Fast Reactor**



**Shaping Tomorrow's Energy**

# The AP1000<sup>®</sup> plant is the most progressive nuclear energy reactor

An established design based on  
25 years of research and development

- Superior safety; Simplified design
- Only GEN III+ design with a fully passive safety system
- Smallest footprint per MWe with significantly fewer moving components and materials of construction that drive operational efficiency
- Two-loop pressurized water reactor with a net power output of approximately 1,100 MWe
- Relies on natural forces vs. active components to keep the core and containment from overheating
- AP1000 reactors are successfully, cost-effectively providing district heating for the Shandong Peninsula around the plant with no impact to nuclear safety





# The AP1000<sup>®</sup> plant is the new and proven nuclear energy reactor

## Setting a new industry standard

- Industry record success: Four AP1000<sup>®</sup> plants in China operating with extremely high on-time/capacity factor and record-setting short outage durations
- Four additional AP1000<sup>®</sup> plants approved for construction in China
- Two more units being built in the United States
- Unparalleled load following capability that supports grid operator and integrates well with renewables
- Extremely strong licensing history, including U.S. NRC, Canada, China, U.K. and EUR Compliance
- Leads in economic performance

# eVinci™ Microreactor

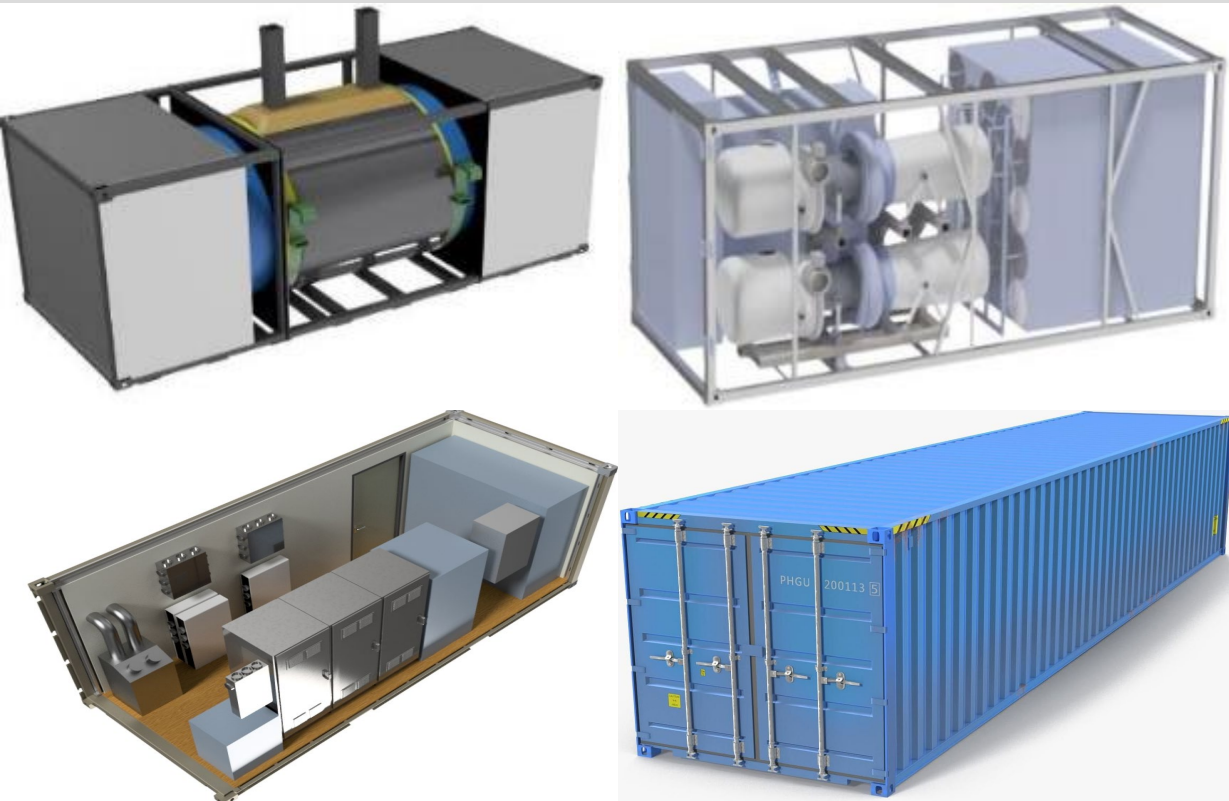
eVinci is a next-generation microreactor for decentralized generation markets

- Fully factory built, fueled and assembled
- Delivers combined heat and power – 1 MWe to 5 MWe
- Fewer than 30 days onsite installation
- Autonomous operation
- 40-year design life with 3+ year refueling interval



# eVinci Microreactor Deployment

## Transportability Advantages



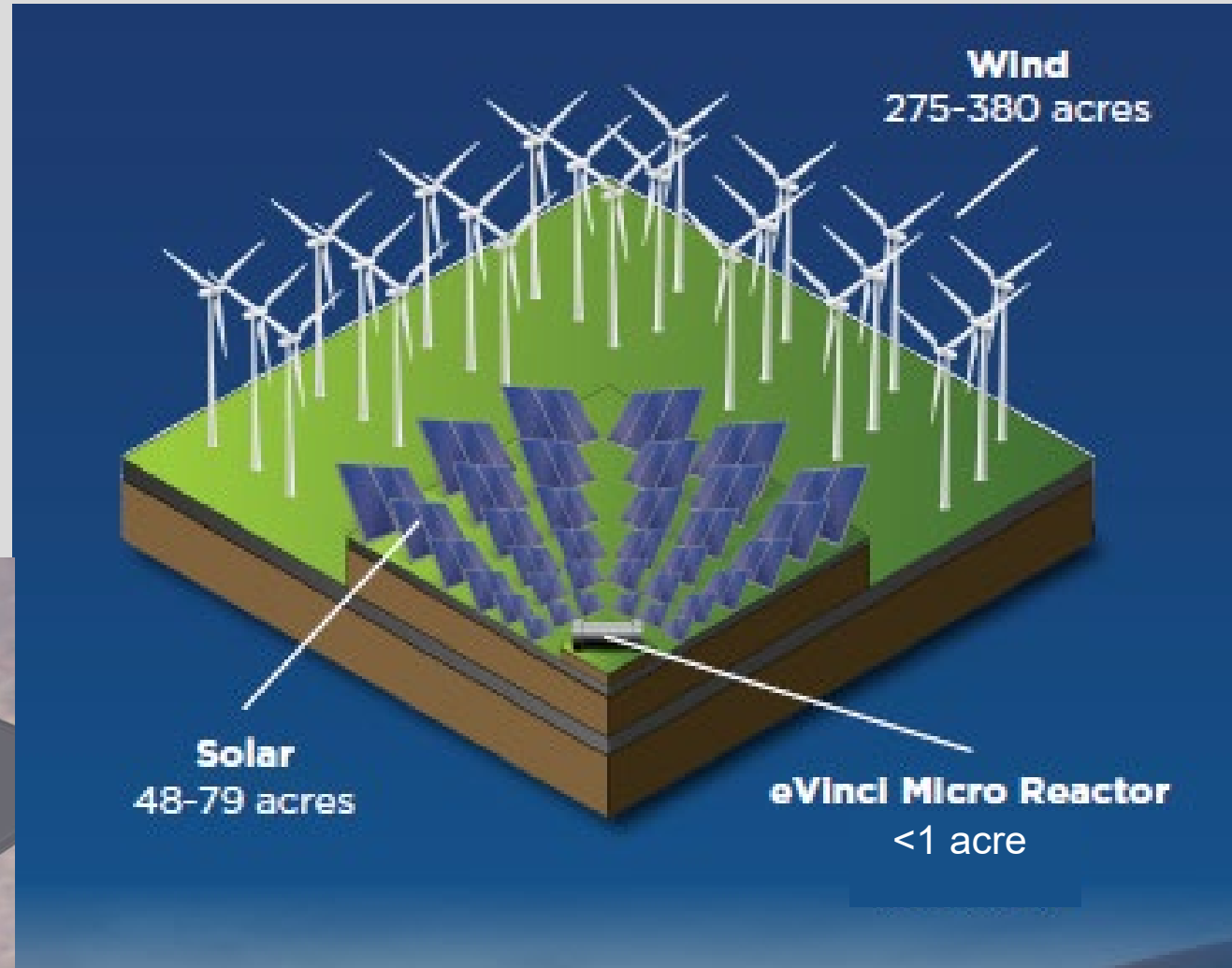
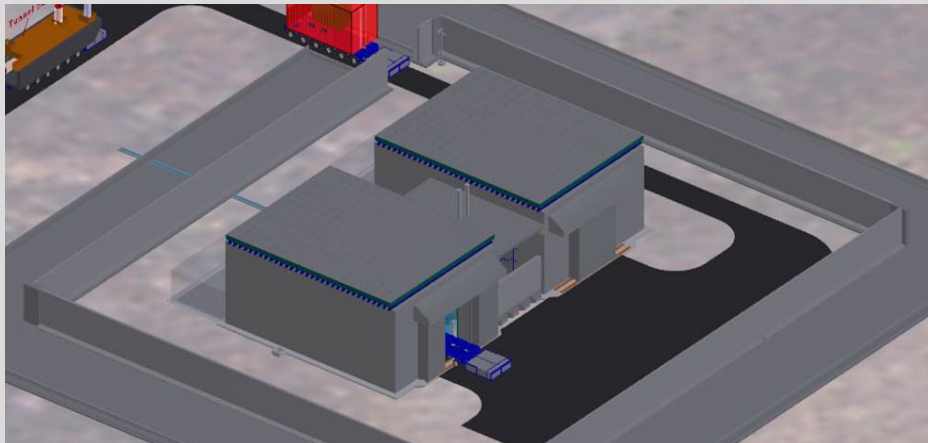
**Minimizes construction cost and labor**  
**Installation to operation in less than 30 days**

- ❑ **Entire plant delivered in four truckload size containers (40' x 14' x 14')**
  - Reactor container
  - Power conversion unit
  - Instrument and controls
  - Miscellaneous support equipment
- ✓ **Weights and sizes allow for deployment in remote areas (truck/rail/barge)**
- ✓ **Allows for rapid scaling to meet demand supporting scale up, life extension and ramp down**
- ✓ **No spent fuel or waste storage on site**
- ✓ **Minimizes decommissioning**

# eVinci Microreactor

## Footprint

- Near 100% capacity factor versus intermittent renewable supply
- Building shields radiation
- Emergency planning zone contained within site boundary
- All construction above ground
- Site footprint: **1.5 acre**
- Building footprint: **0.25 acre**





# Lead Fast Reactor: Westinghouse's Next Generation High-capacity Nuclear Power Plant

*An overview*



# Westinghouse Lead Fast Reactor

## Mission and development status

A forward-thinking concept designed to:

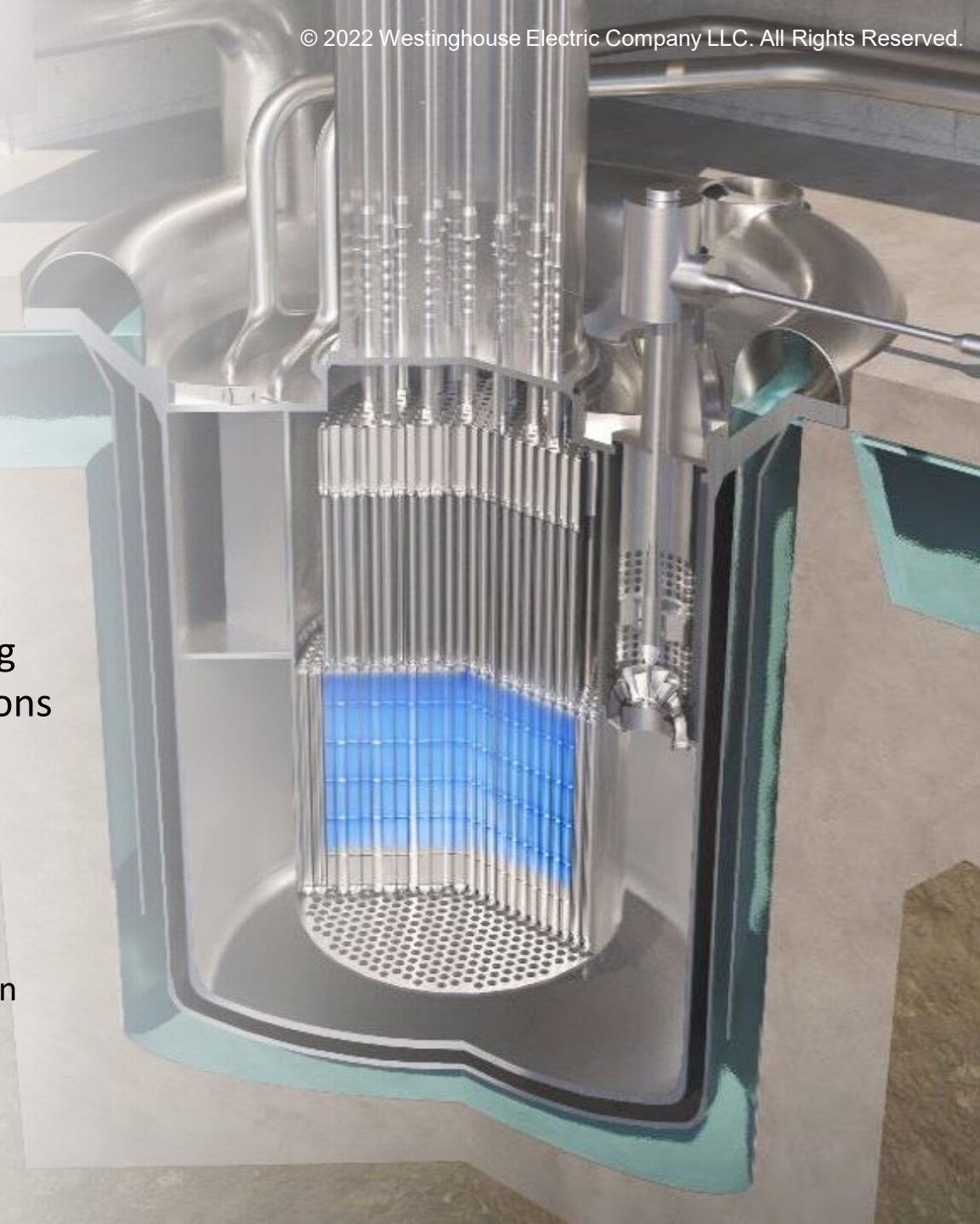
- **Achieve a step-change in economic competitiveness**
- Achieve versatility in applications, beyond electricity
- Accommodate transition to closed fuel cycle, if/when needed

LFR was selected in 2016 as a result of a cross-comparison among all nuclear technologies, prompted by changes in market conditions

### **Technology exploration turned into development of a product**

Development status:

- Near completion of conceptual design
- Demonstration of key systems, components and materials accelerating in 2022 through an intensive testing campaign in the UK
- Pre-licensing engagement ongoing with UK Regulators

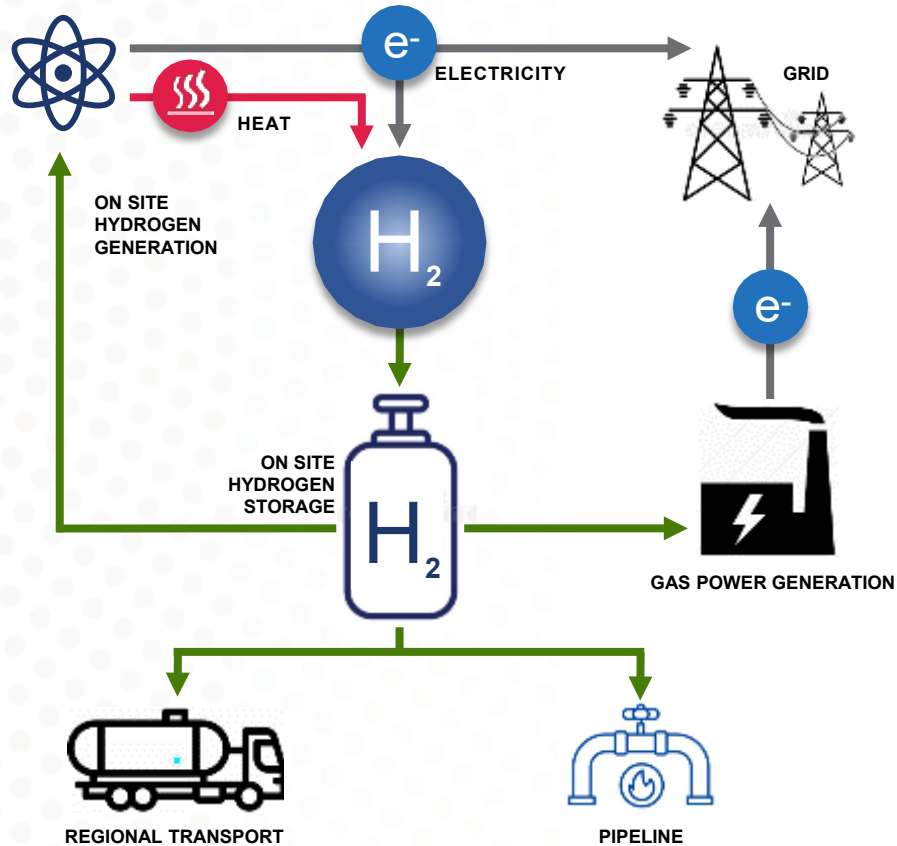


# Clean Hydrogen

A new revenue stream for nuclear assets



# Nuclear + Hydrogen



**Nuclear power will play a lead role in delivering clean, efficient and reliable hydrogen production economically and at scale, critical to meeting global decarbonization goals.**

## OPPORTUNITY

Global demand for hydrogen and its emerging applications could increase by a factor of ten by 2050, surpassing our current infrastructure for producing and delivering hydrogen. Paired with increasing global pressure to decarbonize, this has created a unique opportunity for nuclear power plants to deliver clean hydrogen at scale.

## NUCLEAR'S ROLE

Nuclear plants are uniquely and ideally suited for providing energy for hydrogen production

- Reliable, non-intermittent source of power, both electricity and heat
- Higher power density per square foot
- Carbon-free source of power for “clean” hydrogen production
- Abundant, low-cost power to produce cheapest and cleanest hydrogen

## WESTINGHOUSE'S ROLE

*Westinghouse is uniquely and ideally suited to support utilities for hydrogen production, providing seamless integration services across a wide range of production scenarios.*

- Utilization of institutional knowledge and expertise that build upon our core competencies and strengths:
  - Plant secondary-side integration (electrical and thermal)
  - Reactor Controls
  - Digital I&C / Main Control Room modifications
  - Systems Engineering, Components & PRA
  - Fuel & Safety Analysis
  - Licensing
  - Multiple reactor technologies and designs – PWRs, BWRs, Adv Reactors
- Subject matter expertise of the nuclear processes required to support hydrogen production (extracting MWt steam and MWe electricity for electrolysis).
- Power uprate services to increase current thermal and electrical production to support hydrogen generation.



# Hydrogen Applications

## Industry



### Oil refining

- Removes sulfur from heavy crude



### Ammonia

- Combined with nitrogen in Haber-Bosch process to produce ammonia for fertilizer



### Methanol

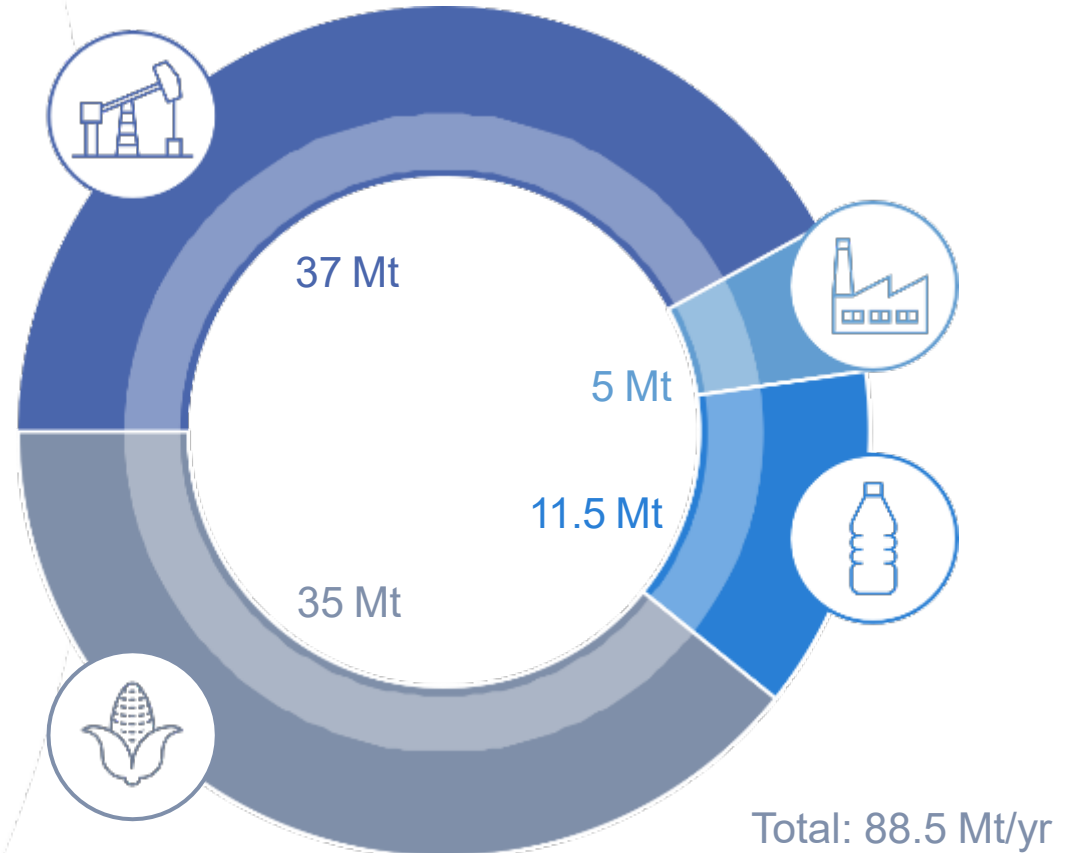
- Made from syngas and used in plastics and chemicals



### Steelmaking

- Direct reduction of iron (instead of blast furnace/coke oven) can be more efficient, high-quality steel

**Global hydrogen production is expected to almost triple by 2030 (10x by 2050), driven by increased consumption in the markets above, as well as its anticipated use in biofuel and fuel cell manufacturing.**



Annual Global Demand for Hydrogen, IEA 2020

Ref: Global Hydrogen Opportunity for Nuclear Energy, Helixos, L. Kollar

# Radiation Sciences Overview

# Thank You



Westinghouse  
Electric Company



@WECNuclear



Westinghouse  
Electric Company



wecchinanuclear

[westinghousenuclear.com](http://westinghousenuclear.com)



Westinghouse



# Back-up slides for Global Products & Services

 Westinghouse  
eVinci™

 Westinghouse  
eVinci™

# Nuclear Fuel

## Fuel types:

- Pressurized Water Reactor (PWR)
- Boiling Water Reactor (BWR)
- Water-Water Energetic Reactor (VVER)
- Advanced Gas Reactor (AGR)

## Complete fuel supplier:

- Development
- Manufacturing
- Core engineering
- Safety analysis
- Licensing and testing of nuclear fuel
- Fuel component manufacturing

*Fuel manufacturing facilities in Columbia, South Carolina, United States; Springfields, United Kingdom; and Västerås, Sweden*





# Components & Manufacturing

## Components:

- Reactor pressure vessels
- Reactor coolant pumps
- Steam generators
- Fuel-handling equipment
- Critical spare parts supply
- Nuclear Steam Supply System (NSSS)

## Centers of excellence and services in the following areas:

- Heavy and light machining
- Manufacturing, welding and fabrication
- Material supply and commercial dedication
- Plant outage rapid component supply
- Design for manufacturability consultation

# Engineering Services

## Focused on:

- Enhancing plant safety
- Improving plant performance and reliability
- Extending plant life

## Products and services for nuclear operations fleet and adjacent markets:

- Systems and risk applications
- Component replacements and engineering
- Primary system design and repair
- Operations engineering and training





## Instrumentation & Control

### Full lifecycle of instrumentation and control products for all plant designs:

- Support operating nuclear plants, including improvements and upgrades, and new plants

### Products and services:

- Control system component services
- Outage support
- Training
- Cyber security
- Safety-related platforms
- Flux mapping
- Plant computer systems
- Nuclear instrumentation systems



# Field Services & Plant Modifications

## Offering value-add services for our nuclear utility customers through:

- Full-scope global outage services, including for:
  - PWR and BWRs
  - Steam generators
  - Refueling and associated outage work
  - Fuel inspection and repairs
  - Outage management
- Outage control center
- Shop and service center operations
- WesDyne inspection services
- Welding, machining and installation services
- Technology and innovation





# Decontamination & Decommissioning Solutions

## Complete range of decontamination and decommissioning solutions:

- Decommissioning plans
- Nuclear component segmentation
- Waste optimization and packaging
- Decontamination for decommissioning
- Final site surveys and monitoring
- Waste storage and disposal facilities design
- Regulatory issues management
- Post-operation support
- Spent fuel services
- Waste treatment systems
- Site and waste characterization plans

# Staffing Services

**WECTEC Staffing Services has the technical and professional resources to recruit, onboard and staff your needs in a variety of areas with expert services in:**

- Contingent labor
- Contract-to-hire
- Direct hire
- Outage support
- Project-based solutions

**WECTEC** | STAFFING  
SERVICES





State of Florida



# Public Service Commission

CAPITAL CIRCLE OFFICE CENTER • 2540 SHUMARD OAK BOULEVARD  
TALLAHASSEE, FLORIDA 32399-0850

**-M-E-M-O-R-A-N-D-U-M-**

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**DATE:** August 31, 2022

**TO:** Braulio L. Baez, Executive Director

**FROM:** Douglas D. Sunshine, Senior Attorney, Office of the General Counsel **DD**

**RE:** Florida Public Service Commission 2022 Regulatory Plan

**CRITICAL INFORMATION:** Please place on the September 14, 2022 Internal Affairs.

**Commission approval is sought**

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Pursuant to Section 120.74(1), Florida Statutes (F.S.), the Commission must prepare a regulatory plan by October 1 of each year. The plan must include a listing of each law enacted or amended during the previous 12 months that creates or modifies the duties or authority of the agency. The Commission must also include a listing of each statute which the Commission expects to implement by rulemaking before July 1, 2023, and must include any update to the 2021 Regulatory Plan. The plan must also include a certification verifying that the persons executing the certification have reviewed the plan and that the agency regularly reviews its rules to determine consistency with the agency's rulemaking authority and the laws implemented.

Section 120.74(2), F.S., requires that by October 1 of each year, the regulatory plan must be published on the Commission's website and electronically delivered to the Joint Administrative Procedures Committee (JAPC). Also by October 1, the Commission must publish a notice in the Florida Administrative Register that gives the date the Regulatory Plan was published on the Commission's website.

In order to comply with the statutory October 1, 2022 deadline, staff is seeking Commission approval of the 2022 Regulatory Plan at the September 14, 2022 Internal Affairs. The transmittal letter to JAPC contains the certification required by Section 120.74(1)(d), F.S. The list of laws that create or modify the Commission's duties or authority is attached to the certification letter as Attachment A. Attachment B to the certification letter is the Commission's list of laws that it expects to implement through rule adoption, amendment, or repeal before July 1, 2023. The Commission's report that it has no laws or updates to the 2021 Regulatory Plan is Attachment C to the certification letter.

Cc: Keith Hetrick, General Counsel  
Apryl Lynn, Deputy Executive Director, Administrative  
Mark Futrell, Deputy Executive Director, Technical

STATE OF FLORIDA

ANDREW GILES FAY  
CHAIRMAN



Capital Circle Office Center  
2540 Shumard Oak Boulevard  
Tallahassee, FL 32399-0850  
(850) 413-6038

# Public Service Commission

September \_\_, 2022

**DELIVERED VIA E-MAIL**

**DRAFT**

Kenneth J. Plante  
Coordinator  
Joint Administrative Procedures Committee  
680 Pepper Building  
111 W. Madison Street  
Tallahassee, FL 32399-1400  
japc@leg.state.fl.us

**Re: Florida Public Service Commission's 2022 Regulatory Plan**

Dear Mr. Plante:

The Florida Public Service Commission (Commission) hereby files its 2022 Regulatory Plan pursuant to Section 120.74, Florida Statutes (F.S.).

Section 120.74(1)(a), F.S., requires a listing of each law enacted or amended during the previous 12 months which creates or modifies the duties or authority of the agency. For each law listed under paragraph (a), the plan must state whether rule adoption is required to implement the law, and if so, whether a notice of rule development has been published and the date by which the agency expects to publish the notice of proposed rule. The Commission's report of laws pursuant to Section 120.74(1)(a), F.S., is attached hereto as Attachment A.

Section 120.74(1)(b), F.S., states that the regulatory plan must also include a listing of each law not listed pursuant to Section 120.74(1)(a), F.S., that the agency expects to implement by rulemaking before the following July 1. For each law listed under paragraph (b), the plan must state whether the rulemaking is intended to simplify, clarify, increase efficiency, improve coordination with other agencies, reduce costs, or delete obsolete, unnecessary, or redundant rules. The Commission's report of laws pursuant to Section 120.74(1)(b), F.S., is attached hereto as Attachment B.

Section 120.74(1)(c), F.S., requires an identification and listing of laws that were previously identified in a prior year's regulatory plan as requiring rulemaking to implement, but for which a notice of proposed rule has not been published. The Commission has no laws or

Mr. Kenneth J. Plante  
September \_\_, 2022  
Page Two

updates to report pursuant to Section 120.74 (1)(c), F.S. The Commission's report that it has no laws or updates to the 2020 Regulatory Plan is attached hereto as Attachment C.

Section 120.74(1)(d), F.S., requires the plan to include a certification. Pursuant to Section 120.74(1)(d), F.S., we hereby verify that we have reviewed the attached regulatory plan. We further verify that the Commission regularly reviews all of its rules and that the Commission's rules were most recently reviewed for the period August 1, 2020, through August 31, 2022, to determine if the rules remain consistent with the Commission's rulemaking authority and the laws implemented.

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ANDREW GILES FAY  
Chairman  
Florida Public Service Commission  
2540 Shumard Oak Boulevard  
Tallahassee, Florida 32399  
(850) 413-6770

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KEITH HETRICK  
General Counsel  
Florida Public Service Commission  
2540 Shumard Oak Boulevard  
Tallahassee, Florida 32399  
(850) 413-6199

Enclosures

DDS

FLORIDA PUBLIC SERVICE COMMISSION  
ATTACHMENT A  
2022 REGULATORY PLAN

LAWS CREATING OR MODIFYING DUTIES OR AUTHORITY  
SECTION 120.74(1)(a), F.S.

Laws	Rulemaking Necessary	Notice of Rule Development Published	Expected Date of Notice of Proposed Rule	Reason Why Rulemaking Is Not Necessary
Section 110.117, F.S., revised to clarify that observance of paid holidays falling on Saturday or Sunday applies to all holidays listed in paragraphs (1)(a)-(i). (S0848; Ch. 2022-4, Laws of Florida)	No	N/A	N/A	Applies to all agencies. The statute is specific as to all requirements and is self-executing.
Section 112.219, F.S., created to allow agencies to substitute related work experience in lieu of postsecondary education. (S0514; Ch. 2022-184, Laws of Florida)	No	N/A	N/A	Applies to all agencies. The statute is specific as to all requirements and is self-executing.
Section 112.24(6), F.S., relating to the assignment of a state employee pursuant to intergovernmental interchange under specified recommendations and approval for the 2020-2021 fiscal year only, expired pursuant to its own terms, eff. July 1, 2021. (S0850; Ch. 2022-5, Laws of Florida)	No	N/A	N/A	Applies to all agencies. The Commission has no rules concerning this exemption and therefore its expiration requires no rulemaking.
Section 112.3121, F.S., providing definitions for the purpose of implementing the constitutional prohibition against lobbying by a public officer. (H7001; Ch. 2022-140, Laws of Florida)	No	N/A	N/A	Applies to all agencies. The statute is specific as to all requirements and is self-executing.
Section 112.3122, F.S., concerning the enforcement and penalties for constitutional prohibition against lobbying by a public officer. (H7001; Ch. 2022-140, Laws of Florida)	No	N/A	N/A	Applies to all agencies. The statute is specific as to all requirements and is self-executing.



FLORIDA PUBLIC SERVICE COMMISSION  
ATTACHMENT A  
2022 REGULATORY PLAN

LAWS CREATING OR MODIFYING DUTIES OR AUTHORITY  
SECTION 120.74(1)(a), F.S.

Laws	Rulemaking Necessary	Notice of Rule Development Published	Expected Date of Notice of Proposed Rule	Reason Why Rulemaking Is Not Necessary
Section 119.071(2)(n), F.S., revising an exemption from public records requirements for personal identifying information of the alleged victim in an allegation of sexual harassment or victim of sexual harassment and extending date for future legislative review. (S7024; Ch. 2022-172, Laws of Florida)	No	N/A	N/A	Applies to all agencies. The statute is specific as to all requirements and is self-executing.
Section 216.292(2)(a)5., F.S., relating to the transfer of appropriations funded from identical funding sources under specified conditions for the 2020-2021 fiscal year, expired pursuant to its own terms, eff. July 1, 2021. (S850; Ch. 2022-5, Laws of Florida)	No	N/A	N/A	Applies to all agencies. The Commission has no rules concerning this exemption and therefore its expiration requires no rulemaking.
Section 364.10, F.S., amended to clarify requirements regarding the pending termination of a subscriber's Lifeline service, to clarify the subscriber's duty to present proof of continued eligibility, and to remove obsolete provisions. (S7036; Ch. 2022-80, Laws of Florida)	Yes. To implement the amendments to Section 364.10, F.S.	Pursuant to Section 120.74(4), F.S., Notice of Rule Development will be published by November 1, 2022.	Pursuant to Section 120.74(5), F.S., Notice of Proposed Rule will be published by April 1, 2023.	N/A

FLORIDA PUBLIC SERVICE COMMISSION  
ATTACHMENT A  
2022 REGULATORY PLAN

LAWS CREATING OR MODIFYING DUTIES OR AUTHORITY  
SECTION 120.74(1)(a), F.S.

Section 364.107, F.S., amended to authorize the release of certain confidential and exempt Lifeline participant information held by the Commission to the Federal Communications Commission or its designee. (S7036; Ch. 2022-80, Laws of Florida)	No	N/A	N/A	The statute is specific as to all requirements and is self-executing. Therefore, rulemaking is not necessary to implement the amendment to the statute.
Section 366.04(9)(b), F.S., deleted provisions that have expired, become obsolete, had their effect, served their purpose, or been impliedly repealed or superseded; replacing incorrect cross-references and citations; correcting grammatical, typographical, and unnecessary repetition in the statutes; and improving the clarity of the statutes and facilitating their correct interpretation. (S848; Ch. 2022-4, Laws of Florida)	No	N/A	N/A	Reviser's bill amended the statute to confirm editorial changes to move portions of statute; to redesignate portions of statute; and to provide clarity. Therefore, rulemaking is not necessary to implement the amendment.
Section 366.06(4), F.S., amended to increase the maximum annual sales which natural gas or public electric utilities may have to request that the Commission use certain procedures for the utility's petition for rate relief; and to make a technical change. (S350; Ch. 2022-74, Laws of Florida)	No	N/A	N/A	The statute is specific as to all requirements and is self-executing. Therefore, rulemaking is not necessary to implement the amendment to the statute.

FLORIDA PUBLIC SERVICE COMMISSION  
 ATTACHMENT A  
 2022 REGULATORY PLAN

LAWS CREATING OR MODIFYING DUTIES OR AUTHORITY  
 SECTION 120.74(1)(a), F.S.

<p>Section 377.814, F.S., created the Municipal Solid Waste-to-Energy Program within the Department of Agriculture and Consumer Services; directed the Public Service Commission to provide assistance in verifying grant eligibility; and requires the Department of Agriculture and Consumer Services to adopt rules. (CS S1764; Ch. 2022-199, Laws of Florida)</p>	<p>No</p>	<p>N/A</p>	<p>N/A</p>	<p>The Public Service Commission was neither required nor granted authority to adopt rules regarding this statute.</p>
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FLORIDA PUBLIC SERVICE COMMISSION  
ATTACHMENT B  
2022 REGULATORY PLAN

LAWS NOT CREATING OR MODIFYING DUTIES OR AUTHORITY  
SECTION 120.74(1)(b), F.S.

Laws	Intent of Rulemaking
Section 350.115, F.S.	To amend Rule 25-6.0142, F.A.C., Uniform Retirement Units for Electric Utilities, to update the Code of Federal Regulations reference in subsection (1) and to include a link to the F.A.C. website for the List of Retirement Units that is incorporated by reference in subsection (3)
Section 350.121, F.S.	To amend paragraph (4)(a) of Rule 25-22.006, F.A.C., Confidential Information, to change the number of copies required to be filed to be consistent with current filing requirements.
Section 364.10, F.S.	To amend Rule 25-4.0665, F.A.C., Lifeline Assistance, to incorporate changes in federal Lifeline program and changes to Florida law
Section 364.105, F.S.	To amend Rule 25-4.0665, F.A.C., Lifeline Assistance, to incorporate changes in federal Lifeline program and changes to Florida law
Section 364.183, F.S.	To amend Rule 25-4.0665, F.A.C., Lifeline Assistance, to incorporate changes in federal Lifeline program and changes to Florida law  To amend paragraph (4)(a) of Rule 25-22.006, F.A.C., Confidential Information, to change the number of copies required to be filed to be consistent with current filing requirements
Section 364.33, F.S.	To amend Rule 25-4.511, F.A.C., Application for Original or Transfer of Pay Telephone Certificate, to remove unnecessary language
Section 364.335, F.S.	To amend Rule 25-4.511, F.A.C., Application for Original or Transfer of Pay Telephone Certificate, to remove unnecessary language
Section 364.3375, F.S.	To amend Rule 25-4.511, F.A.C., Application for Original or Transfer of Pay Telephone Certificate, to remove unnecessary language
Section 366.03, F.S.	To amend Rule 25-6.109, F.A.C., Refunds, to recognize alternative publications to obtain interest rates rather than sole reliance on the Wall Street Journal
Section 366.04, F.S.	To amend Rule 25-6.0183, F.A.C., Electric Utility Procedures for Generating Capacity Shortage Emergencies, to adopt the updated FRCC (Florida Reliability Coordinating Council) Generating Capacity Shortage Plan) as the Commission's plan to address capacity shortage emergencies  To amend Rule 25-6.0435, F.A.C., Interim Rate Relief, to recognize alternative publications to obtain interest rates rather than sole reliance on the Wall Street Journal

FLORIDA PUBLIC SERVICE COMMISSION  
ATTACHMENT B  
2022 REGULATORY PLAN

LAWS NOT CREATING OR MODIFYING DUTIES OR AUTHORITY  
SECTION 120.74(1)(b), F.S.

Laws	Intent of Rulemaking
Section 366.04 (Cont.)	<p>To amend Rule 25-6.109, F.A.C., Refunds, to recognize alternative publications to obtain interest rates rather than sole reliance on the Wall Street Journal</p> <p>To amend Rule 25-14.012, F.A.C., Accounting for Postretirement Benefits Other Than Pensions, to remove references to obsolete accounting standards</p>
Section 366.041, F.S.	To amend Rule 25-6.0142, F.A.C., Uniform Retirement Units for Electric Utilities, to update the Code of Federal Regulations reference in subsection (1) and to include a link to the F.A.C. website for the List of Retirement Units that is incorporated by reference in subsection (3)
Section 366.05, F.S.	<p>To adopt Rule 25-6.04355, F.A.C., Effective Date of Approved Rates and Charges for Investor-Owned Electric Utilities, to address when a utility's approved rates and charges are effective and when the utility may begin applying approved rates and charges to a customer's bill for service rendered</p> <p>To adopt Rule 25-7.0405, F.A.C., Effective Date of Approved Rates and Charges for Investor-Owned Natural Gas Utilities., to address when a utility's approved rates and charges are effective and when the utility may begin applying approved rates and charges to a customer's bill for service rendered</p> <p>To repeal Rule 25-14.004, F.A.C., Effect of Parent Debt on Federal Corporate Income Tax, as obsolete</p> <p>To amend Rule 25-14.013, F.A.C., Accounting for Deferred Income Taxes Under SFAS 109, to remove references to obsolete accounting standards and replace references to obsolete standards with specific requirements</p> <p>To amend Rule 25-14.014, F.A.C., Accounting for Asset Retirement Obligations Under SFAS 143, to remove references to obsolete accounting standards</p>
Section 366.06, F.S.	<p>To amend Rule 25-6.0142, F.A.C., Uniform Retirement Units for Electric Utilities, to update the Code of Federal Regulations reference in subsection (1) and to include a link to the F.A.C. website for the List of Retirement Units that is incorporated by reference in subsection (3)</p> <p>To amend Rule 25-6.0435, F.A.C., Interim Rate Relief, to recognize alternative publications to obtain interest rates rather than sole reliance on the Wall Street Journal</p>

FLORIDA PUBLIC SERVICE COMMISSION  
ATTACHMENT B  
2022 REGULATORY PLAN

LAWS NOT CREATING OR MODIFYING DUTIES OR AUTHORITY  
SECTION 120.74(1)(b), F.S.

Laws	Intent of Rulemaking
Section 366.06, F.S. (Cont.)	<p>To adopt Rule 25-6.04355, F.A.C., Effective Date of Approved Rates and Charges for Investor-Owned Electric Utilities, to address when a utility's approved rates and charges are effective and when the utility may begin applying approved rates and charges to a customer's bill for service rendered</p> <p>To amend Rule 25-6.109, F.A.C., Refunds, to recognize alternative publications to obtain interest rates rather than sole reliance on the Wall Street Journal</p> <p>To amend Rule 25-7.040, F.A.C., Interim Rate Relief, to recognize alternative publications to obtain interest rates rather than sole reliance on the Wall Street Journal</p> <p>To adopt Rule 25-7.0405, F.A.C., Effective Date of Approved Rates and Charges for Investor-Owned Natural Gas Utilities, to address when a utility's approved rates and charges are effective and when the utility may begin applying approved rates and charges to a customer's bill for service rendered</p> <p>To amend Rule 25-7.091, F.A.C., Refunds, to recognize alternative publications to obtain interest rates rather than sole reliance on the Wall Street Journal</p>
Section 366.07, F.S.	<p>To amend Rule 25-6.109, F.A.C., Refunds, to recognize alternative publications to obtain interest rates rather than sole reliance on the Wall Street Journal</p>
Section 366.071, F.S.	<p>To amend Rule 25-6.0435, F.A.C., Interim Rate Relief, to recognize alternative publications to obtain interest rates rather than sole reliance on the Wall Street Journal</p> <p>To amend Rule 25-6.109, F.A.C., Refunds, to recognize alternative publications to obtain interest rates rather than sole reliance on the Wall Street Journal</p> <p>To amend Rule 25-7.040, F.A.C., Interim Rate Relief, to recognize alternative publications to obtain interest rates rather than sole reliance on the Wall Street Journal</p> <p>To amend Rule 25-7.091, F.A.C., Refunds, to recognize alternative publications to obtain interest rates rather than sole reliance on the Wall Street Journal</p>

FLORIDA PUBLIC SERVICE COMMISSION  
ATTACHMENT B  
2022 REGULATORY PLAN

LAWS NOT CREATING OR MODIFYING DUTIES OR AUTHORITY  
SECTION 120.74(1)(b), F.S.

Laws	Intent of Rulemaking
Section 366.093, F.S.	To amend paragraph (4)(a) of Rule 25-22.006, F.A.C., Confidential Information, to change the number of copies required to be filed to be consistent with current filing requirements
Section 366.82, F.S.	To amend Rule 25-17.0021, F.A.C., Goals for Electric Utilities, to update rule requirements
Section 367.071, F.S.	To amend Rule 25-30.0371, F.A.C., Acquisition Adjustments, to update the rule to address current industry practices
Section 367.081, F.S.	<p>To amend Rule 25-30.0371, F.A.C., Acquisition Adjustments, to update the rule to address current industry practice</p> <p>To amend Rule 25-30.255, F.A.C., Measurement of Service for Water Utilities, to update rule requirements</p> <p>To amend Rule 25-30.360, F.A.C., Refunds, to recognize alternative publications to obtain interest rates rather than sole reliance on the Wall Street Journal</p> <p>To repeal Rule 25-30.415, F.A.C., Return on Common Equity, as unnecessary</p> <p>To amend Rule 25-30.420, F.A.C., Establishment of Price Index, Adjustment of Rates; Requirement of Bond; Filing After Adjustment; Notice to Customers, to specify that the Commission will send and receive the price index documents to and from the water and wastewater utilities and to add a customer notice to the Commission form that is contained in the rule</p> <p>To amend Rule 25-30.433, F.A.C., Rate Case Proceedings, to update rule requirements</p> <p>To amend Rule 25-30.434, Application for Allowance for Funds Prudently Invested (AFPI) Charges, to update rule requirements and AFPI Filing Schedules</p>
Section 367.0812, F.S.	To amend Rule 25-30.433, F.A.C., Rate Case Proceedings, to update rule requirements

FLORIDA PUBLIC SERVICE COMMISSION  
ATTACHMENT B  
2022 REGULATORY PLAN

LAWS NOT CREATING OR MODIFYING DUTIES OR AUTHORITY  
SECTION 120.74(1)(b), F.S.

Laws	Intent of Rulemaking
Section 367.0814, F.S.	<p>To amend Rule 25-30.360, F.A.C., Refunds, to recognize alternative publications to obtain interest rates rather than sole reliance on the Wall Street Journal</p> <p>To amend Rule 25-30.433, F.A.C., Rate Case Proceedings, to update rule requirements</p> <p>To amend Rule 25-30.455, F.A.C., Staff Assistance in Rate Cases, to update the threshold amount for staff assisted rate proceedings pursuant to Section 367.0814(1), F.S.</p> <p>To amend Rule 25-30.456, F.A.C., Staff Assistance in Alternative Rate Setting, to update the threshold amount for staff assisted alternative rate setting proceedings pursuant to Section 367.0814(1), F.S.</p> <p>To amend Rule 25-30.457, F.A.C., Limited Alternative Rate Increase, to update the threshold amount for limited alternative rate increase proceedings pursuant to Section 367.0814(1), F.S.</p>
Section 367.082, F.S.	To amend Rule 25-30.360, F.A.C., Refunds, to recognize alternative publications to obtain interest rates rather than sole reliance on the Wall Street Journal
Section 367.0822, F.S.	To amend Rule 25-30.433, F.A.C., Rate Case Proceedings, to update rule requirements
Section 367.111, F.S.	To amend Rule 25-30.255, F.A.C., Measurement of Service for Water Utilities, to update rule requirements
Section 367.121, F.S.	<p>To repeal Rule 25-14.004, F.A.C., Effect of Parent Debt on Federal Corporate Income Tax, as obsolete</p> <p>To amend Rule 25-14.012, F.A.C., Accounting for Postretirement Benefits Other Than Pensions, to remove references to obsolete accounting standards</p> <p>To amend Rule 25-14.013, F.A.C., Accounting for Deferred Income Taxes Under SFAS 109, to remove references to obsolete accounting standards and replace references to obsolete standards with specific requirements</p> <p>To amend Rule 25-14.014, F.A.C., Accounting for Asset Retirement Obligations Under SFAS 143, to remove references to obsolete accounting standards</p>



FLORIDA PUBLIC SERVICE COMMISSION  
ATTACHMENT B  
2022 REGULATORY PLAN

LAWS NOT CREATING OR MODIFYING DUTIES OR AUTHORITY  
SECTION 120.74(1)(b), F.S.

<p>Section 367.121, F.S. (Cont.)</p>	<p>To repeal Rule 25-30.010, F.A.C., Rules for General Application, as unnecessary</p> <p>To amend Rule 25-30.0371, F.A.C., Acquisition Adjustments, to update rule to address current industry practices</p> <p>To amend Rule 25-30.110, F.A.C., Records and Reports; Annual Reports, to specify that the Commission will provide and receive copies of the annual report forms via email, unless a physical copy is requested by the utility</p> <p>To amend Rule 25-30.117, F.A.C., Accounting for Pension Costs, to remove references to obsolete accounting standards and replace references to obsolete standards with specific requirements</p> <p>To amend Rule 25-30.420, F.A.C., Establishment of Price Index, Adjustment of Rates; Requirement of Bond; Filing After Adjustment; Notice to Customers, to specify that the Commission will send and receive the price index documents to and from the water and wastewater utilities and to add a customer notice to the Commission form that is contained in the rule</p>
<p>Section 367.1213, F.S.</p>	<p>To amend Rule 25-30.433, F.A.C., Rate Case Proceedings, to update rule requirements</p>
<p>Section 367.156, F.S.</p>	<p>To amend paragraph (4)(a) of Rule 25-22.006, F.A.C., Confidential Information, to change the number of copies required to be filed to be consistent with current filing requirements</p> <p>To amend Rule 25-30.110, F.A.C., Records and Reports; Annual Reports, to specify that the Commission will provide and receive copies of the annual report forms via email, unless a physical copy is requested by the utility</p>
<p>Section 367.161, F.S.</p>	<p>To amend Rule 25-30.110, F.A.C., Records and Reports; Annual Reports, to specify that the Commission will provide and receive copies of the annual report forms via email, unless a physical copy is requested by the utility</p>
<p>Section 368.03, F.S.</p>	<p>To amend Rule 25-12.005, F.A.C., Codes and Standards Adopted, to reflect current 49 CFR parts 191, 192, and 199</p>
<p>Section 368.05, F.S.</p>	<p>To amend Rule 25-12.005, F.A.C., Codes and Standards Adopted, to reflect current 49 CFR parts 191, 192, and 199</p>
<p>Section 368.108, F.S.</p>	<p>To amend paragraph (4)(a) of Rule 25-22.006, F.A.C., Confidential Information, to change the number of copies required to be filed to be consistent with current filing requirements</p>

DRAFT

FLORIDA PUBLIC SERVICE COMMISSION  
ATTACHMENT C  
2022 REGULATORY PLAN  
LAWS NOT CREATING OR MODIFYING DUTIES OR AUTHORITY  
SECTION 120.74(1)(b), F.S.

The Commission has no laws or updates to the 2021 Regulatory Plan to report pursuant to Section 120.74(1)(c), F.S.



State of Florida



# Public Service Commission

CAPITAL CIRCLE OFFICE CENTER • 2540 SHUMARD OAK BOULEVARD  
TALLAHASSEE, FLORIDA 32399-0850

**-M-E-M-O-R-A-N-D-U-M-**

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**DATE:** September 7, 2022

**TO:** Braulio L. Baez, Executive Director

**FROM:** Andrew L. Maurey, Director, Division of Accounting & Finance *ALM*

**RE:** Report on the Status of Staff Assisted Rate Cases, as required by Section 367.0814(10), Florida Statutes.

**CRITICAL INFORMATION:** Please place on the September 14, 2022 Internal Affairs. This report is due to the President of the Senate and the Speaker of the House of Representatives by January 1, 2023. Commission approval of draft report is sought.

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Section 367.0814(10), Florida Statutes (F.S.), requires the Commission to submit a report to the President of the Senate and the Speaker of the House of Representatives, by January 1, 2013, and every five years thereafter, on the status of proceedings conducted under this section. The report shall include the number of utilities eligible to request staff assistance, the number of proceedings conducted annually for the most recent 5-year period, the associated impact on Commission resources, and other appropriate information.

Attached is the draft report on the status of Staff Assisted Rate Cases as required by Section 367.0814(10), F.S. Please place this item on the September 14, 2022 Internal Affairs, as approval of the report is necessary before transmittal.

ALM/crr

Attachments

cc: Keith Hetrick, General Counsel  
Mark Futrell, Deputy Executive Director – Technical  
Apryl Lynn, Deputy Executive Director – Administrative

**REPORT ON**

**Status  
of Staff  
Assisted  
Rate  
Cases**

**December 2022**

**Florida Public Service Commission**

**As Required  
By Section 367.0814(10),  
Florida Statutes**

## Background

The following changes to Section 367.0814, Florida Statutes (F.S.), became effective July 1, 2008.

### 367.0814 Staff assistance in changing rates and charges

(1) The commission may establish rules by which a water or wastewater utility whose gross annual revenues are ~~\$250,000~~ ~~\$150,000~~ or less may request and obtain staff assistance for the purpose of changing its rates and charges. A utility may request staff assistance by filing an application with the commission. The gross annual level shall be adjusted on July 1, 2013, and every 5 years thereafter, based on the most recent cumulative 5 years of the price index established by the commission pursuant to s. 367.081(4)(a).

(10) The commission shall submit to the President of the Senate and the Speaker of the House of Representatives by January 1, 2013, and every 5 years thereafter, a report of the status of proceedings conducted under this section, including the number of utilities eligible to request staff assistance, the number of proceedings conducted annually for the most recent 5-year period, the associated impact on commission resources, and any other information the commission deems appropriate.

After the Florida Public Service Commission's (Commission) 2012 Report on Status of Staff Assisted Rate Cases was issued, and pursuant to Section 367.0814(1), F.S., Rules 25-30.455, 25-30.456, and 25-30.457, Florida Administrative Code (F.A.C.), were amended to increase the total gross annual operating revenues of water and wastewater utilities eligible for staff assistance in rate cases, alternative rate setting, and limited alternative rate increases. The new thresholds were increased from \$250,000 to \$275,000 for water or wastewater service, and from \$500,000 to \$550,000 for water and wastewater service combined.

After the Commission's 2017 Report on Status of Staff Assisted Rate Cases was issued, and pursuant to Section 367.0814(1), F.S., Rules 25-30.455, 25-30.456, and 25-30.457, F.A.C., were once again amended to increase the total gross annual operating revenues of water and wastewater utilities eligible for staff assistance in rate cases, alternative rate setting, and limited alternative rate increases from \$275,000 to \$300,000 for water or wastewater service, and from \$550,000 to \$600,000 for water and wastewater service combined.

### **Number of Eligible Utilities and Proceedings in Most Recent 5-Year Period**

Presently, there are 83 water systems and 58 wastewater systems that qualify for a staff-assisted rate case (SARC) at the current \$300,000 gross annual revenue threshold level. The increase in the revenue threshold from \$275,000 to \$300,000 resulted in no additional cases being processed as a SARC since the threshold was last raised. The following table reflects the number of proceedings docketed annually for the most recent 5-year period and through the first six months of 2022.

Year	Number of Docketed Cases	Utilities Eligible Under \$275K Threshold	Additional Utilities Eligible Under \$300K Threshold
2017	5	5	0
2018	5	5	0
2019	5	5	0
2020	3	3	0
2021	2	2	0
2022	6	6	0
Total	26	26	0

### Impact on Commission Resources

As noted above, the increase in the gross annual revenue threshold level from \$275,000 to \$300,000 resulted in no additional cases being processed as a SARC. As such, there was no incremental impact to Commission staff and resources. Any utility not eligible for a SARC could still file for rate relief under the file and suspend process.

### Other Reportable Information

Section 367.0814(1), F.S., requires that the gross annual revenue threshold level be adjusted on July 1, 2013, and every five years thereafter, based on the most recent cumulative five years of the price index established by the Commission pursuant to Section 367.081(4)(a).<sup>1</sup> The following table reflects the estimated impact on the gross annual revenue threshold level.

Calculation of Index Provision of Section 367.0814(1), Florida Statutes					
Line No.	Year	Index	Cumulative 5-Year Index Percentage	Current Annual Revenue Level	Statutory Indexed Annual Revenue Level
1	2018	1.76%			
2	2019	2.36%			
3	2020	1.79%			
4	2021	1.17%			
5	2022	4.53%	12.15%	\$300,000	\$336,377

<sup>1</sup>Section 367.081(4)(a), F.S., provides in part that: “[o]n or before March 31 of each year, the commission by order shall establish a price increase or decrease index for major categories of operating costs incurred by utilities subject to its jurisdiction reflecting the percentage of increase or decrease in such costs from the most recent 12-month historical data available . . .”

Based on the application of the 5-year index shown above, the estimated gross annual revenue threshold level would move from \$300,000 to \$335,000 (rounded), which represents an increase of \$35,000. At the \$335,000 threshold, the Commission estimates that one additional utility will qualify for staff assistance. As such, the Commission estimates that the proposed threshold would have a negligible effect on Commission staff and resources. Commission staff will initiate rule making on Rules 25-30.455, 25-30.456, and 25-30.457, F.A.C. during the first quarter of 2023.

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# III. Supplemental Materials for Internal Affairs

**Note:** The records reflect that there were no supplemental materials provided to the Commission during this Internal Affairs meeting.

# IV. Transcript

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BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION

PROCEEDINGS: INTERNAL AFFAIRS

COMMISSIONERS  
PARTICIPATING: CHAIRMAN ANDREW GILES FAY  
COMMISSIONER GARY F. CLARK  
COMMISSIONER MIKE LA ROSA  
COMMISSIONER GABRIELLA PASSIDOMO

DATE: Wednesday, September 14, 2022

TIME: Commenced at 9:30 a.m.  
Concluded at 10:17 a.m.

PLACE: Betty Easley Conference Center  
Room 148  
4075 Esplanade Way  
Tallahassee, Florida

REPORTED BY: DANA W. REEVES  
Court Reporter and  
Notary Public in and for  
the State of Florida at Large

PREMIER REPORTING  
114 W. 5TH AVENUE  
TALLAHASSEE, FLORIDA  
(850) 894-0828

## 1 P R O C E E D I N G S

2 CHAIRMAN FAY: All right. Good morning,  
3 everyone. If you could grab your seats, we will  
4 get started for our September 14th IA meeting.

5 As usual, I'd like to start with our Employee  
6 of the Month for this past month, which is James  
7 McRoy. James works out of our Tallahassee office  
8 as a safety engineer and is constantly working  
9 through our inspections with utility offices.  
10 Besides being a 29-year PSC employee and doing the  
11 job he's been doing for 15 years, James recently  
12 took on some additional responsibility when we lost  
13 an employee in that division who was doing some of  
14 that work. So just demonstrated, as usual, that  
15 he's been a long-term team player for the  
16 Commission. He's extremely valuable to us, and  
17 we're really lucky to have him because the federal  
18 agencies like to steal our pipe inspectors. And so  
19 we're grateful that he stuck around with us and is  
20 part of our team. James isn't here today, but with  
21 that, we just recognize him with a round of  
22 applause, Commissioners. Thank you.

23 (Applause.)

24 CHAIRMAN FAY: All right. And with that, we  
25 will move on next to our presenter today for

1 presentation of advanced power generation  
2 technologies by Rita Barnwell, the Chief Technology  
3 Officer of the Westinghouse Electric Company. Ms.  
4 Barnwell, I'll recognize you in a minute here, but  
5 I just would like to give our Commissioners,  
6 Commissioner La Rosa, if you'd like to make any  
7 comments before we get started, and then we'll  
8 recognize you for your presentation. Thank you.

9 COMMISSIONER LA ROSA: Thank you, Chairman.  
10 You know, obviously, everything that gets put  
11 before us is very important. And, you know, as my  
12 time here in the Commission, I've been kind of  
13 digging into different issues and different areas,  
14 and nuclear was one of the things that kind of  
15 caught my attention early on. So as, you know,  
16 I've done research and attended different  
17 conferences, we talked a little bit -- we've heard  
18 a lot about micro nucleolar and how it can be  
19 implemented and where there are some successes and  
20 where technology has brought us. So I thought, of  
21 course, as a internal affairs item and  
22 presentation, I thought this would be a great idea.  
23 We'll kind of dig a little bit deeper, ask some  
24 questions, understand, you know, where those  
25 successes are, maybe how things can be reflected

1           here in the state of Florida and, of course,  
2           overall for our own education. So appreciate you  
3           entertaining this topic and I thank Ms. Barnwell  
4           for coming before us today and traveling from  
5           Pittsburgh here to give us this presentation. So  
6           certainly look forward to it. I had a chance to  
7           review the presentation beforehand and had a great  
8           discussion with her on Friday to chat about things.  
9           So, again, thank you, Chairman, and I look forward  
10          to today's presentation.

11                   CHAIRMAN FAY: Great. Thank you, Commissioner  
12          La Rosa. Appreciate you bringing this forward.  
13          And, Ms. Barnwell, we apologize. I know it's a  
14          cold morning here in Tallahassee. So thank you for  
15          being here with us.

16                   With that, yeah, you're recognized for your  
17          presentation. And typically, Ms. Barnwell, we'll  
18          wait until the end for questions, but if any of the  
19          Commissioners have something as to a specific slide  
20          and would like to interject, I give them the  
21          authority to do so, and so that may occur, but  
22          otherwise we might have some questions for you at  
23          the end. Thank you. Oh, and just make sure your  
24          light's on there so your mic is on. If you're  
25          green, you are -- there we go.

1 MS. BARNWELL: All right. So thank you very  
2 much for having me. Appreciate the invitation and  
3 the opportunity to talk to you today about  
4 Westinghouse, and more specifically some of our  
5 advanced reactor technologies.

6 So the United Nations duly recognizes that  
7 energy is central to nearly every single major  
8 challenge that -- and luckily opportunities the  
9 world faces today. We expect to see population  
10 growth over the next 20 years worldwide by 25  
11 percent. And the demand for electricity, because  
12 of that population growth, is going to nearly  
13 double. And, again, that's globally for that  
14 demand increase. In the U.S. it's predicted to  
15 stay about level. But finding solutions to those  
16 increased energy needs, while also trying to  
17 balance the objectives of communities to  
18 decarbonize is definitely an issue for our time.

19 And so the world is recognizing and reacting  
20 to climate change now. Some examples include that  
21 Japan plans to reduce its emissions to 46 percent  
22 of its levels from 2013, and they're targeting to  
23 do that by 2030. The EU is targeting 55 percent  
24 emissions reductions by 2030. Our own country here  
25 has set net zero goals for emissions by 2035.

1 Canada has net zero emissions goals for 2050 and  
2 China has declared its intent to achieve carbon  
3 neutrality by 2060. And to reach net zero  
4 emissions by 2050, Britain is already putting  
5 nuclear at the heart of its climate strategy.

6 So nuclear energy is expected to grow in all  
7 climate scenarios to help meet reliable energy  
8 needs and communities and mission goals. And by  
9 supplementing other intermittent renewable energy  
10 sources, like solar and wind, with nuclear power we  
11 can definitely create a carbon-free power grid that  
12 is always on. Nuclear, as a technology, is gaining  
13 acceptance from governments and the public as the  
14 need for reliable and carbon-free electricity  
15 increases.

16 So just a moment about Westinghouse. We are  
17 the world's leading supplier of innovative nuclear  
18 technology. Our daily work, of course, involves  
19 providing nuclear energy technologies, products and  
20 services to utilities around the world. And our  
21 mission, though, is focused on a much broader goal,  
22 and that is to use the expertise of our global  
23 staff, the collaboration and the innovation to  
24 build on a legacy of our founder, George  
25 Westinghouse, and to create a cleaner, sustainable



1 carbon-free future for many generations to follow.

2 We're built on 135 years of innovation. And  
3 what you see in this picture are two operating  
4 AP1000 plants in China. I'll get more into AP1000  
5 in a few slides here.

6 A little bit about our vision and values. Our  
7 vision is that together we advance technology and  
8 services to power a clean carbon-free future, and  
9 our values are centered around customer focus and  
10 innovation, speed and passion to win, teamwork and  
11 accountability. And those are all founded on  
12 safety, quality, integrity and trust.

13 A bit about us. We are a company comprised of  
14 over 19,000 employees located in 21 different  
15 countries. We have more than 70 different  
16 facilities in those 21 countries. And very  
17 proudly, our Westinghouse technology generates  
18 nearly 50 percent of the world's nuclear power.

19 So I'm going to just give a snapshot of the  
20 breadth of services and technologies and products  
21 that we provide to the nuclear industry, and those  
22 include nuclear fuel, engineering services, field  
23 services, and plant modifications. And field  
24 services can also include things like when plant  
25 goes into refueling or an outage, we help with

1           those outage services. And then, of course, new  
2           plants, which I'll get into more here in the rest  
3           of my talk here.

4           So I have spent my entire career, almost my  
5           entire career, less maybe three years, in  
6           innovation in the nuclear sector. I started out  
7           working on developing advanced nuclear fuel for the  
8           U.S. Navy's aircraft carriers and submarines, then  
9           moved to Westinghouse when I was manager for  
10          materials and fuel rod design at our field -- one  
11          of our fuel fabrication facilities in South  
12          Carolina. And then I moved to work at Idaho  
13          National Laboratory for three years connecting  
14          private technology developers with the National Lab  
15          capabilities in the U.S. to help those private  
16          technology developers commercialize their  
17          technology faster, by using world-renowned experts  
18          that reside in our national lab complex, the  
19          facilities that the labs have, as well as the  
20          historical data that us as taxpayers have paid for,  
21          and U.S. developers should rightfully have access  
22          to leverage to commercialize their own  
23          technologies. Because of that experience, I think,  
24          my name was thrown into the hat as a candidate for  
25          Assistant Secretary in the U.S. Department of

1 Energy to lead the Office of Nuclear Energy in the  
2 last administration. Things proceeded. The  
3 President nominated me. The Senate confirmed me.  
4 So I did serve in that capacity under the Trump  
5 administration. And when that -- as  
6 administrations end, political appointees are asked  
7 to move on. So then I moved to Electric Power  
8 Research Institute where I was the chief nuclear  
9 officer. I realized that I really wanted to be  
10 back at Westinghouse working and ideally leading  
11 innovation, because of its very rich history in  
12 innovation. And so I am back. Fortunately, things  
13 worked out and so it's really an honor and a  
14 privilege to be able to be the Chief Technology  
15 Officer responsible for new technologies being  
16 introduced into the nuclear industry, all in the  
17 spirit of trying to provide clean energy to  
18 communities that already have it and are expanding  
19 their clean energy portfolio, to introducing new  
20 communities to clean energy. I think every  
21 community has the right to have access to clean  
22 energy.

23 We are, at Westinghouse, very fortunate that  
24 we can offer a broad portfolio of products. So  
25 we'll start with AP1000 technology, which is our

1 large gigawatt scaled nuclear power plant. The AP  
2 stands for advanced passive, and I'll get into that  
3 in a moment. We also have a product that can be  
4 used to supplement excess energy that's produced --  
5 or electricity that's produced from these power  
6 plants. So you can store -- sorry. You can store  
7 the energy. And in the long-duration energy  
8 storage product that we have, it's a pretty simple  
9 product in that it's concrete and water that are  
10 going to be the resources that are going to store  
11 the energy. And then when it's ready to be needed,  
12 it can be converted to electricity. And then we  
13 have our eVinci micro reactor, which is at a  
14 five-megawatt scale reactor. We are in  
15 communications with communities that are remote.  
16 So some communities in Alaska, for example,  
17 communities in Puerto Rico, lots of interest from  
18 universities that have decarbonization targets, and  
19 appreciate that nuclear is a way to go, but they  
20 certainly don't need an AP1000 on their campus. As  
21 well as substantial interest from Defense,  
22 Department of Defense, and other defense  
23 applications, this can be used for providing  
24 electricity, among other things, to military bases.  
25 It is also portable, and I'll show you that in a

1 moment. And so there's other reasons why there  
2 might be defense interest there as well.

3 And then, finally, our Lead Fast Reactor  
4 concept. At the moment, we are designing it to be  
5 450 megawatts, and that is because it provides the  
6 most efficiency at that level. However, some of  
7 you may have heard the acronym SMR, and that stands  
8 for Small Modular Reactor. The well-accepted  
9 definition of an SMR is 300 megawatts or smaller.  
10 And so we've gotten inquiries, well, can the Lead  
11 Fast Reactor be an SMR? Absolutely. We have a  
12 design that's 250 megawatts. It is going to be  
13 based on the larger 450-megawatt concept. And if  
14 we have a customer that wants it at 250, because  
15 they just don't need the 450-megawatt output, we  
16 will happily design and deliver to that  
17 specification.

18 Okay. So I'm really excited to talk about  
19 AP1000 today, because in neighboring Georgia, there  
20 are two AP1000 plants that are nearing  
21 construction. Vogtle 3 is -- the fuel is imminent  
22 to be loaded into that unit and it is anticipated  
23 that it will connect to the grid very early next  
24 year. And then Vogtle 4 will be shortly behind it.  
25 And so this concept is based on 25 years of

1 research and development. It's a very simplified  
2 design. It has superior safety features. It's the  
3 only, what we call generation three plus, which we  
4 know in more, I think, layman's terms would be like  
5 a 3.0 or 3.5 version, fully passive safety system.  
6 It has the smallest footprint per megawatt with  
7 significantly fewer moving components and  
8 construction materials that are required. And so  
9 that really drives its operational efficiency.

10 It relies on natural forces versus active  
11 components to keep the core and the containment  
12 building, so what you see as kind of those  
13 stovepipes there, from overheating. And finally,  
14 our AP1000 reactors have successfully and cost  
15 effectively providing district heating for the  
16 Shandong Peninsula in China around the plant with  
17 no impact to nuclear safety.

18 So one of the ancillary benefits of nuclear  
19 power, in addition to, of course, the electricity  
20 that can be generated from it, is the ability to  
21 provide district heating from the excess energy  
22 that's produced by the plant. You can also use the  
23 high-temperature steam from these reactors to  
24 desalinate water. You can use it to produce  
25 hydrogen, and I'll talk about that in a moment.

1           And nuclear power plants can also be used to  
2           generate medical radioisotopes, and I'll talk about  
3           that on my last slide.

4           So there are many other benefits in addition  
5           to the electricity that's being generated from  
6           these plants. And we have a lot of interest from  
7           customers, existing customers, new customers, and  
8           actually new communities even that appreciate the  
9           fact that nuclear power plants, of course, can  
10          provide electricity to provide a level of -- a  
11          standard of living for their communities, right,  
12          that we all deserve, but then also can be used to  
13          produce products that save lives; clean water,  
14          medical isotopes for cancer, diagnostics, and for  
15          cancer treatment. And I'll get into that more in a  
16          moment. And I'm happy to answer what questions I  
17          can, you know, as we get through that.

18          So our AP1000 is setting many new industry  
19          standards. We have our four plants in China. So  
20          we have two at the Sanmen site, and two at Haiyang,  
21          that are operating on extremely high on-time and  
22          capacity factors. And they have set records for  
23          what are -- they're called outage durations. So  
24          what an outage is you take the plant part down to  
25          put new fuel in, take out used fuel, and you can

1           also shuffle some of the other fuel to optimize its  
2           output. And then you do, you know, routine  
3           maintenance and things like that. These outages  
4           sometimes were months long, which is not  
5           acceptable, because every day that a power plant is  
6           down, it costs over a million dollars to the  
7           utility. And so to minimize outages is really one  
8           key metric that utilities and plants strive for.  
9           And so they have -- the plants in China have set  
10          the very short outage records for refueling. So  
11          that's really a point of pride for that reactor  
12          design, as well.

13                 There are four more plants that are approved  
14          for construction in China. I already talked about  
15          the two units in the U.S. They also are fully  
16          capable to be load following. So that means as the  
17          demand goes up and down, it is capable of meeting  
18          that demand. As I mentioned, it can integrate with  
19          renewables, and it also does have the capacity to  
20          generate hydrogen. And the way that's done is that  
21          you can extract steam, once it is heated from the  
22          reactor, you can extract that steam and that steam  
23          can be used to generate hydrogen.

24                 We have a strong licensing history, including  
25          with the U.S. Nuclear Regulatory Commission, China,



1 Canada, the UK, and the European Compliance, as  
2 well. And this concept also leads in economic  
3 performance because, as I already mentioned, it has  
4 the highest megawatt output per land acreage, if  
5 you will, of all of the new developed concepts for  
6 advanced reactors.

7 So I want to move on to our eVinci micro  
8 reactor. It is really intended for decentralized  
9 generation markets. It's fully factory built,  
10 fueled and assembled. And so it is less than 30  
11 days that are required for on-site installation.  
12 So to put that into context, the baseline for new  
13 nuclear plant construction is typically four to  
14 five years. We have seen in the U.S. that that's  
15 taking longer for first-of-a-kind builds -- or  
16 first-in-a-while builds. So to have something to  
17 be able to be up and operational in a month on your  
18 site is quite remarkable. It is targeted for  
19 autonomous operations. So you could be sitting at  
20 your seats right there and be operating the reactor  
21 that might be powering your community, your -- you  
22 know, I semi-joke that I would like to have one of  
23 these in my backyard or at least, you know, go to  
24 my homeowner's association and say we need one of  
25 these. Right. And after like a third power outage

1           that we might experience in a month, then they  
2           might start to realize, yeah, this might actually  
3           come in handy for us. But autonomous operation is  
4           a reality for this concept. It delivers combined  
5           heat and power from one megawatt, if that's what  
6           our customer wants, to five megawatts electric, and  
7           then it has a 40-year design life with more than  
8           three years of refueling. Currently, we have  
9           designs that can use the fuel for eight years  
10          without interruption. So if a customer really just  
11          is not familiar with nuclear, doesn't want to be  
12          familiar with nuclear, we take care of everything  
13          in a turnkey operation where we'll deliver the  
14          reactor, we can either refuel it after three to  
15          eight years or take the reactor back as well, but  
16          it is designed for 40 years, so.

17                    COMMISSIONER LA ROSA: Chairman do you mind if  
18                    I ask a quick question on that point?

19                    CHAIRMAN FAY: Please do.

20                    COMMISSIONER LA ROSA: I have a lot of  
21                    questions. You mentioned fuel. So just out of  
22                    curiosity. So basically you called it turnkey  
23                    service, right, so you can come in and refuel the  
24                    micro reactor. What do you do with the fuel?

25                    MS. BARNWELL: So at the moment in the U.S.,

1 the way that existing power plants handle their  
2 used fuel, because in the U.S. we don't have a  
3 permanent repository, they are licensed to keep the  
4 used fuel on their sites. And the casques versus  
5 in spent fuel pools and up to -- you know, it takes  
6 about five years to cool down, and then you store  
7 it in dry dirt, what's called dry casque storage on  
8 your site. And that can -- those casques are  
9 designed to be 80-years plus in terms of being able  
10 to store the used fuel.

11 In parallel, the U.S. government has put out  
12 requests for consent, what's called consent-based  
13 siting. So we have states, communities, tribal  
14 governments, private companies that are raising  
15 their hand to say, yeah, I'll take the used fuel  
16 and put it on my site, or create a site for storing  
17 the used fuel. So what we envision for eVinci is  
18 that either it would -- it would most likely be one  
19 of these consent-based siting storage sites,  
20 because, again, some of our customers may be people  
21 that are -- or entities that really just want the  
22 autonomous operation and they want nothing else to,  
23 you know, to have to worry about. So that would be  
24 part of the full package that we offer.

25 COMMISSIONER LA ROSA: Awesome. Thank you. I

1 know, fuel, you know -- spent fuel is a  
2 controversial issue, but I was kind of curious how  
3 you guys handled it in the small micro reactors,  
4 but I'm sure we'll talk more about fuel down the  
5 road.

6 CHAIRMAN FAY: Mr. Clark.

7 COMMISSIONER CLARK: I would love to follow-up  
8 on that question on spent fuel. One of the  
9 statistics I heard a number of years ago really  
10 intrigued me about the amount of spent fuel in the  
11 U.S. And could you tell me -- or give us any idea,  
12 if you took all of the spent fuel since the  
13 beginning of the nuclear age and put it in one  
14 location, how much are you talking about?

15 MS. BARNWELL: It's one U.S. football field,  
16 10 yards deep.

17 COMMISSIONER CLARK: The entire nuclear  
18 waste --

19 MS. BARNWELL: All of it --

20 COMMISSIONER CLARK: In the world --

21 MS. BARNWELL: -- since the power plants have  
22 started operating in the U.S. My -- if in my  
23 lifetime, my entire electricity generation relied  
24 on nuclear, which it doesn't, and I don't advocate  
25 that either, because I think we should have a

1           diverse portfolio for our energy sources, but if it  
2           all relied on nuclear energy, the amount of waste I  
3           would generate in my lifetime would fit in this  
4           Styrofoam cup.

5           COMMISSIONER CLARK: I think that's one of the  
6           most impressive statistics. I think that gets  
7           overinflated a lot about nuclear waste, but the  
8           entire world's production would fit in a football  
9           field, 10 yards deep.

10          MS. BARNWELL: Yeah.

11          COMMISSIONER CLARK: Thank you.

12          CHAIRMAN FAY: Go ahead. And just to clarify  
13          the U.S. production or the world's production?

14          MS. BARNWELL: That's U.S.

15          CHAIRMAN FAY: Okay.

16          MS. BARNWELL: Yeah. Yeah. We have the most  
17          reactors per -- we have 93 operating reactors now  
18          in the U.S. So we do have the highest volume of --  
19          or number of reactors in the world, as well, but  
20          that statistic, the football field statistic is a  
21          U.S. statistic.

22          COMMISSIONER LA ROSA: And an American  
23          football field, not Canadian.

24          MS. BARNWELL: Yes. Yes. American football.

25          So just for context, the eVinci plant is

1 delivered in four truckload containers. So you've  
2 got the reactor in one container, the power  
3 conversion unit in another, instrument and controls  
4 in another, and then other supportive equipment in  
5 the fourth. It can be transported by truck, rail,  
6 or barge. So regardless of where the installation  
7 location might be, we can get there. It also  
8 allows for rapid scale-up. So if a community  
9 decides, you know what, I'm not sure what I'm  
10 getting into, let me just do one eVinci unit, with  
11 the thought that I might scale up to four, for  
12 example. We can do that. We can -- it's  
13 wonderfully modular in that you can actually decide  
14 as you go along to add more units if you'd like.

15 We already talked about the used fuel. None  
16 of that would stay on site. And then also it  
17 minimizes decommissioning. So you're -- it's a  
18 smaller unit, and because we can come in and remove  
19 the whole thing, one, as a customer, does not have  
20 to worry as much as a customer who has an AP1000 on  
21 the large scale decommissioning, which would be  
22 required. And that's 40 years later for an eVinci  
23 concept.

24 Speaking of footprints and, you know, the  
25 magnitude of the impact of nuclear, the graphic on

1 the right shows comparable output. So an eVinci  
2 micro reactor would take less than one acre to  
3 produce the output of one to five megawatts.  
4 Similarly, so -- if you wanted that output from  
5 solar, it would take up to almost 80 acres. And if  
6 you wanted that similar output from wind, it would  
7 take up to 380 acres. So this is just to be, I  
8 think illustrative of the fact that nuclear has a  
9 pretty tight footprint, is reliable 24/7. Again, I  
10 don't advocate that anyone's energy portfolio  
11 should be one hundred percent nuclear, but nuclear  
12 is a very nice complement to other renewable  
13 sources like wind and solar.

14 Let's see. What else? The emergency planning  
15 zone. So as a plant gets smaller, the emergency  
16 planning zone that's required for those smaller  
17 plants is, in theory, going to shrink. So the  
18 examples that are actually being discussed at the  
19 Nuclear Regulatory Commission right now are for the  
20 small modular reactor. The current radius for an  
21 emergency planning zone around a gigawatt scale  
22 reactor, I believe, is a 10-mile radius. And the  
23 conversations are now focused on having a two-mile  
24 radius for small modular reactors. That -- I  
25 anticipate that radius is going to shrink even

1 further for an eVinci reactor, in that this could  
2 then really seriously be placed in urban centers in  
3 our homeowners, you know, association kind of  
4 scenario. The site footprint is one and a half  
5 acres. The building footprint itself is a quarter  
6 acre. And all the construction is above ground.  
7 Every nuclear reactor is designed for seismic  
8 activities wherever it's located -- going to be  
9 located. So all of that is going to be accounted  
10 for in the design and the siting selection for any  
11 of the eVinci concepts.

12 All right. One thing I did not add on this  
13 slide, but I do want to mention, is that we, at  
14 Westinghouse, have been selected by NASA to  
15 participate in a one-year evaluation of a concept  
16 to go to the moon and provide fission surface power  
17 for astronauts on the moon. And that concept is a  
18 variant of our eVinci micro reactor. It's going to  
19 use a different fuel because you need something  
20 that's a little bit more robust, but -- so these  
21 kinds of reactors are beneficial terrestrially, but  
22 very much so can benefit us if we choose to go off  
23 the earth, as well. So, personally, for me, I'm  
24 very excited. NASA co-funded my graduate work.  
25 I've worked on NASA projects off and on throughout



1 my career, so to be able to be part of this, to me  
2 is an absolute joy.

3 All right. A little bit more on Lead Fast  
4 Reactor. This is our longest -- I would say the  
5 longest lead time. It's the most advanced concept  
6 that we are working on. It will provide a step  
7 change in economic competitiveness, especially in  
8 the U.S., but also worldwide where natural gas  
9 prices are quite high at the moment.

10 I was actually part of -- I led the team when  
11 we decided, one, that we were going to play in the  
12 advanced reactor space and then we down-selected to  
13 the Lead Fast Reactor concept when we compared what  
14 the cost -- the levelized cost of electricity would  
15 be for different concepts. So in terms of where we  
16 are with development, it's near completion of its  
17 conceptual design, and we are in pre-licensing  
18 engagement with regulators in the UK.

19 So I talked a little bit earlier about clean  
20 hydrogen and the need for that. And so one of the  
21 ancillary benefits of the clean steam that is  
22 generated from nuclear power plants is that you can  
23 use that steam for creation of hydrogen.

24 Westinghouse has decided to partner with some key  
25 folks, including Bloom Energy, which produces the

1 electrolyzer. And so what we are now targeting is  
2 looking to partner not only with Bloom, but then  
3 with the utility, as well, to demonstrate that  
4 nuclear can and will continue to in the future  
5 generate clean hydrogen. I'm going to go into why  
6 hydrogen -- there we go -- is important. Many  
7 different industries use hydrogen. So it's being  
8 manufactured now. It just could be done, in my  
9 opinion, more cleanly. And this is especially  
10 important as many, many industries are setting  
11 decarbonization targets for themselves. Nuclear  
12 can play a role in achieving those decarbonization  
13 targets.

14 Okay. I'm just going to talk about medical  
15 isotopes, because a lot of the activity that we  
16 have going on at Westinghouse at the moment is not  
17 public information, but the one I can talk to you  
18 about publicly is Cobalt 60. We partner with  
19 Nordian to generate Cobalt 60. One of the main  
20 applications for Cobalt 60 is medical device  
21 sterilization. Many of the medical isotopes that  
22 you and I and our families benefit from are  
23 generated in Russia. And so even pre-February,  
24 this would be a big deal. But sitting here today  
25 before you, it's an enormous deal. And so we have

1           folks that have had an interest and a passion about  
2           using nuclear technology to generate medical  
3           radioisotopes for many years. A few engineers have  
4           filed patents within -- from Westinghouse on unique  
5           technology that can be used to generate neutrons,  
6           to then generate medical isotopes without needing  
7           an actual nuclear power plant. So that's -- that  
8           is, what I would say, leapfrogging what's happening  
9           today. But the fact that there are other options  
10          for generating medical isotopes is very, very  
11          exciting.

12                 Right now, the way that it's done, or in the  
13          way that we are proposing, is that you insert  
14          targets into a reactor -- and there's a way to do  
15          this already. There are already vehicles that can  
16          go in and out of a reactor. And so we kind of  
17          piggyback onto that. You irradiate the target.  
18          You extract the target. And then there's a little  
19          bit more processing done. But there's a short  
20          half-life for most of these radioisotopes. Six  
21          days, seven days. So you need to be close to a  
22          power plant and you need to be close to a hospital  
23          or a medical center that can then administer the  
24          isotope. With this leapfrog evolutionary  
25          technology, again, if you have a neutron generator,

1           it can be at any kind of facility that will be able  
2           to radiate the target and then you can easily  
3           convert to an isotope that can be used for either  
4           diagnostics or treatment, and then you limit -- or  
5           I'm sorry -- you expand the possibilities. You can  
6           have these neutron generators at hospitals  
7           themselves, versus needing to be proximate to a  
8           nuclear power plant.

9           So those are the kinds of activities that  
10          Westinghouse is also looking at and look forward to  
11          continuing to participate in this space. It is not  
12          electricity production, but it is indeed important  
13          to our global community. I'm very proud that  
14          Westinghouse has decided to expand our innovation  
15          apertures so that we can save lives in this arena,  
16          as well.

17          I think that was all I had prepared. Happy to  
18          answer questions, comments, criticism.

19          CHAIRMAN FAY: Great. I think we're going to  
20          have a number of questions for you. And I'll just  
21          add from our Commission perspective, we are always  
22          mindful of anything docket-related and that type of  
23          thing. Your vendor -- I know Vogtle is a big topic  
24          issue. So if there's something that we ask you  
25          that pins down on anything proprietary or anything

1           like that, please feel free to pass along on that.  
2           We're just trying to get information to better  
3           understand the topic itself.

4                        So, with that, Commission La Rosa, did you  
5           have some questions you wanted to follow up on  
6           or --

7                        COMMISSIONER LA ROSA:   Sure.  Not necessarily  
8           a specific question, but maybe something you can  
9           elaborate a little more on.  Can you kind of put  
10          this in a box in a sense of cost.  Right.  Like,  
11          you know, especially like the micro reactors, how  
12          does that relate to cost?  Where have we been?  
13          Where are we today?  Where are we going?  And I  
14          guess a simple question, something we always have  
15          to decide on, you know, is it affordable?

16                       MS. BARNWELL:  Yeah.  So I have my cost  
17          numbers written down for -- because we need to use  
18          the same numbers when we speak publicly.  Right.  
19          And these are ranges.  Right.  These are ranges.  
20          The numbers that my team have given me for  
21          levelized cost of electricity is 150 to \$200 per  
22          megawatt hour for eVinci.  So that is -- you know,  
23          that's not what you and I want to pay as a  
24          electricity ratepayer.  Right.  But that is very  
25          attractive to communities that rely on very -- now,

1           these days, right, since February, diesel being  
2           trucked in to keep their lights on or to  
3           communities that need to be off the grid or need a  
4           resilient power source. So I'm thinking of like  
5           islanded communities, like Puerto Rico that are,  
6           unfortunately, susceptible to climate events. So  
7           that's the range that I have. Hope that answers  
8           your question.

9           COMMISSIONER LA ROSA: No, it does. And you  
10          mentioned that it was almost intended for  
11          decentralization initially, but I think, of course,  
12          as we've always seen technology change things where  
13          maybe intended for something else that now becomes  
14          more cost-effective to be used in other settings.  
15          And it sounds like, from hearing what you said in  
16          the presentation, that's starting to change. So  
17          certainly interesting.

18          MS. BARNWELL: And I'll add that our numbers,  
19          while they might seem high, are backed by economic  
20          analysis. I would say that there's some numbers  
21          out there that are floating around that seem much  
22          more attractive, but when you dig into them, you  
23          realize, you know, it might have been a  
24          guesstimate. So I'm -- that's why I refer back to  
25          my notes, because I know that those are the numbers

1           that are quite rigorous, and we can hang our hat  
2           on.

3           COMMISSIONER LA ROSA: Absolutely. No, I  
4           appreciate that. And, you know, costs are always  
5           what someone puts out there, but it's all the other  
6           elements that also truly matter.

7           MS. BARNWELL: Right. There's a value. Let's  
8           talk -- we don't all have the cheapest smartphone.  
9           There's a reason for that. Right. There's a value  
10          that we put on having something that's reliable and  
11          always accessible.

12          COMMISSIONER LA ROSA: I'm just going to jump  
13          on to different topics. And we can, of course,  
14          always come back. Can we talk a little bit of  
15          about safety. And just, you know, historically,  
16          nuclear has been one of those areas that are  
17          nuclear, right. You know, you mention it, people  
18          start to kind of freak out a little bit. They  
19          don't want to be near it, they don't want to see  
20          it. A lot of the stuff that you presented today,  
21          especially, you know, the newer technologies are  
22          very different from what we're used to seeing, not  
23          the smokestack with steam, you know, popping up on  
24          top of it. I guess, what experience has your  
25          company had with the public, general public? And

1           maybe how do you kind of defeat some of the  
2           misconceptions?

3           MS. BARNWELL:   Sure.   So I talk about it all  
4           the time.   If this were not such a formal setting,  
5           I would probably have worn my mothers for nuclear  
6           t-shirt to present to you.   I've done that in the  
7           past.   And the reason why that's important is that,  
8           right or wrong, people tend to trust mothers.  
9           Right.   And the reason -- and part of my -- when I  
10          talk less formally, storytelling is the reason I am  
11          in this business is because I firmly believe that  
12          the product I sell will help my children and their  
13          children and generations to come.   And I would not  
14          be in a business, none of us would be in a business  
15          that wasn't safe.

16          And so you'll see that my -- some of my slides  
17          mentioned safety and safe.   I -- those words  
18          typically don't come out of my mouth, because to me  
19          it's baseline.   Right.   I'm not -- that's the price  
20          of admission.   We're designing things that, of  
21          course, are safe.   Ford's not designing cars that  
22          aren't safe.   Boeing's not designing planes that  
23          aren't safe.   We're in the business.   That's a  
24          baseline.   We have -- it's called -- it's nuclear  
25          safety culture, and there are pillars on pillars on



1 pillars of what that looks like. And in our  
2 industry, anybody from top down, bottom up has the  
3 right to call a timeout, if something doesn't look  
4 right, doesn't sound right, doesn't seem right,  
5 regardless of the impact of production schedule,  
6 regardless of the impact to cost. The safety  
7 culture in this industry makes me proud.

8 That said, there is -- I think we need to talk  
9 more about what nuclear's benefits are, because for  
10 decades, this industry has been told to stay off  
11 the front page, to stay off of CNN. You know, and  
12 that was maybe up until five years ago. And we are  
13 very stodgy as an industry. And so it's really  
14 hard to change our behavior to say, oh, we should  
15 start bragging about what we're doing. We should  
16 start saying that we're a clean energy source. And  
17 we're not tweaking something. The physics has  
18 always been there. We've not done anything to  
19 change our product. It has always been a  
20 non-emitting source of energy, but our -- I mean,  
21 we're our own worst enemy, if you will, that we  
22 don't go and talk more about why we do what we do.

23 The very few incidents that have happened  
24 globally, over the past several decades, if you  
25 will, have gotten all of the media attention.

1 Right. But from those events, be it based on bad  
2 technology, bad design, there have been  
3 improvements made in the sector. There have been  
4 huge improvements made in terms of regulations, as  
5 well, and oversight. And so good things have come  
6 out of bad instances in our industry. That said,  
7 I -- when I do speak, I try to get data on what  
8 percentage of electricity is coming from nuclear so  
9 that we can demonstrate like, okay, if -- you know,  
10 I remember when we lived in South Carolina, half  
11 our energy -- or electricity came from nuclear.  
12 And my son was six at the time, and he didn't  
13 understand what I did. And I said, can you imagine  
14 if everything on the first floor never worked, the  
15 fridge didn't work, the dishwasher didn't work, the  
16 TV didn't work. He didn't really care. And I  
17 said, can you imagine if your video games never  
18 worked, and he was like, oh, okay, I get what you  
19 do now. You make sure that the lights on the first  
20 floor come on. And so we need to talk -- and not  
21 like I'm talking to a six-year-old, but we need to  
22 talk to the public in a way that will impact them.  
23 And so there's four ways that we have found  
24 that organizations, not Westinghouse, but  
25 organizations in the industry have found that

1           resonate with communities. One is that nuclear can  
2           provide really good-paying jobs to a community.  
3           Nuclear can provide substantial amounts of tax  
4           revenue to a community. Nuclear can provide clean  
5           energy to a community. And nuclear provides really  
6           innovative technology and brings that into your  
7           community, as well.

8                     And so this is important for students coming  
9           out of high school, coming out of a two-year-degree  
10          trade school, coming out of four-year-degree, you  
11          know, colleges or even, you know, going for Masters  
12          or PhD's. If folks want to work in an innovative  
13          organization or industry, this is the place to be.  
14          One of the places. It's not the only place, but  
15          it's one of the places to be. And so one of those  
16          four reasons usually resonates with people.

17                    There are people that realize, oh, well, if I  
18          have nuclear in my portfolio, right, my community  
19          has nuclear in its portfolio, maybe I won't  
20          experience so many blackouts. Maybe I won't be  
21          asked to turn my AC down in the afternoon when I  
22          need it the most. You know, that resonates with  
23          some folks as well. But we -- I admit the industry  
24          is doing a little bit better job of talking about  
25          why we do what we do, but we need to do better.

1           CHAIRMAN FAY: I just would like to follow up  
2           on that question. So I know there is, to your  
3           point, the history of nuclear, and those components  
4           are something that are discussed a lot, but it  
5           seems to me, and please feel free to correct me, it  
6           seems to me that we've transitioned a little bit  
7           from sort of this requirement of really active  
8           technology to protect the operations as to where  
9           there are some things built in. So even when there  
10          are failures in the systems, those don't create the  
11          risks that were created in the past. Is that -- is  
12          the technology consistent with that, or is there  
13          still this reality that you need other things to  
14          work consistently in order to ensure the safety of  
15          the operation?

16          MS. BARNWELL: So the technology has advanced  
17          to the point where we can actually almost have  
18          autonomous operation, but just like with autonomous  
19          cars, there's this comfort level that we have to  
20          get to to get to that point. The regulator in  
21          whatever country you're going to deploy this  
22          technology also has to sign off on that. So, you  
23          know, as we progress with eVinci, we're going to be  
24          working with the USNRC and other regulators on the  
25          autonomous operation. The technology, though, for

1 AP1000, so the advanced passive technology where  
2 you can leave it without operator intervention for  
3 72 hours in the unlikely event of an issue, that  
4 was -- that's baked into the design, applying  
5 lessons learned from other -- you know, the few  
6 past incidents that had happened. The technology  
7 for these incidents was sound, but AP1000 has taken  
8 it to the next level, so you don't have to. And  
9 actually they prefer that an operator does not do  
10 anything.

11 And I if you're ever in Pittsburgh, I invite  
12 any of you to come to our headquarters to see the  
13 AP1000 control room. We have a simulator. And  
14 it's wonderful, but one of the stories that the  
15 trainers say is the hardest part, when they are  
16 training operators on the AP1000 that have been  
17 trained on other -- a more analog system is to tell  
18 them, you don't need to do anything. You don't  
19 need to touch the controls really be -- not  
20 anything, but you need to do much less than what  
21 you might expect, because the instrumentation, the  
22 technology has been designed such that it does not  
23 need much operator intervention. Applying lessons  
24 learned from our past history.

25 CHAIRMAN FAY: Yeah. Thank you. Next,

1 Commissioner Clark, and then I'll go to you.

2 COMMISSIONER CLARK: Thank you, Mr. Chairman.  
3 My biggest takeaway is that Westinghouse is putting  
4 a nuclear plant on the moon. Make sure I  
5 understood that right.

6 MS. BARNWELL: If we get chosen, right. So  
7 there's three teams.

8 COMMISSIONER CLARK: I do have a couple  
9 questions specifically related to the eVinci micro  
10 reactor. I think that technology is amazing and I  
11 think that is a -- probably one of the best, most  
12 practical, viable options that we have for even  
13 doing some small-scale integration into the  
14 existing system. And you mentioned that the cost  
15 of the system, you were talking about the output  
16 costs, the per-megawatt-hour price of \$150 is not  
17 really -- compared to typical nuclear energy costs,  
18 I realize that's very high, but what are we looking  
19 at from an installed cost on something like a  
20 five-megawatt reactor? Do you have a per kW or per  
21 mW estimate?

22 MS. BARNWELL: I don't think I have that with  
23 me. I can --

24 COMMISSIONER CLARK: I don't think I can  
25 afford one for my house today --

1 MS. BARNWELL: Not today. Maybe not today. I  
2 don't have that, but I can certainly get you that  
3 information.

4 COMMISSIONER CLARK: And just to follow up on  
5 that. One of the things I've always advocated was  
6 integration of our nuclear program into our  
7 military bases, but has there been any concept of  
8 using these type micro reactors in -- on military  
9 installations to be able to supplement the grid  
10 from those locations?

11 MS. BARNWELL: Yes.

12 COMMISSIONER CLARK: The security aspect seems  
13 to be an ideal situation.

14 MS. BARNWELL: Yes, there is interest from  
15 DOD.

16 COMMISSIONER CLARK: So my second question  
17 follows up on that. You know, this is a small  
18 nuclear reactor. What are the safety protocols in  
19 relation to a company? Let's say a company wanted  
20 to buy one of these to do all of their own  
21 generation on site with, are there safety protocols  
22 related specifically to the generation? Does  
23 Westinghouse take those on or does the company bear  
24 those burdens?

25 MS. BARNWELL: The operator would bear the

1           burden. The concept though, the eVinci, the  
2           reactor design concept meets all of the safety  
3           requirements. It has all of the design margins in  
4           it that in the U.S. the Nuclear Regulatory  
5           Commission is going to require. So one example,  
6           one variant of the eVinci, which is what we're  
7           working on, focused on right now, uses something  
8           called TRISO fuel. And so it's like fuel that  
9           looks like a little pellet -- or not pellet, a BB.  
10          And you encapsulate many of these BB's. The reason  
11          why we are using TRISO fuel is that there are many  
12          in that -- with one little fuel BB, there are many  
13          layers of protection. And so especially for  
14          defense application, in the unlikely event  
15          something happens and some -- and the reactor is  
16          compromised, the fuel still has several layers  
17          of -- I mean several layers of defense, and you  
18          cannot extract the uranium from all of, you know,  
19          all of these BB's. Really, I would think -- I  
20          don't even want to say easily, but it would be  
21          ridiculously painstaking.

22                 That said, because of all of these extra  
23          layers of defense, your energy density is not as  
24          great as it could be, and so that's why we're  
25          actually looking for a different fuel when we



1            hopefully go to the moon.  But, you know, it's --  
2            again, being mindful enough to understand what the  
3            customer wants, having the technology and the  
4            breadth of expertise on our bench to deliver on  
5            that as well.

6            COMMISSIONER CLARK:  I took away, uranium is  
7            not robust enough fuel, right?

8            MS. BARNWELL:  No, no.  Uranium is robust, but  
9            you want it to be properly protected.  Right.  
10           Especially in defense applications.

11           COMMISSIONER CLARK:  So do you have a  
12           commercial micro reactor in operation in a private  
13           setting?

14           MS. BARNWELL:  We do not, nor does anybody  
15           else.  So we're hoping to be the first, but --  
16           yeah.

17           COMMISSIONER CLARK:  But you do have them in a  
18           utility grade, or in some deployment somewhere?

19           MS. BARNWELL:  No, no.  Not yet.

20           COMMISSIONER CLARK:  They're none of them  
21           deployed --

22           MS. BARNWELL:  None of them have been deployed  
23           yet.  I think the soonest that any developer has  
24           declared is 2025.  I'm not sure how realistic that  
25           is, given that we're coming up on '23.  Our target

1 is in the '26-'27 time frame.

2 COMMISSIONER CLARK: My final question, Mr.  
3 Chairman, is more of a generalized question that  
4 related to us as a regulatory body. Are there any  
5 things that you see as a private industry that the  
6 regulatory bodies, that are overseeing nuclear  
7 development, can do to assist and to further the  
8 advancement of nuclear usage in energy production?  
9 Especially from a state perspective. I realize  
10 most of the things you guys deal with are more  
11 federal from that perspective, but what are the  
12 things we can do on a state level to encourage  
13 further development?

14 MS. BARNWELL: I think when it comes to  
15 probably more collaboration on siting  
16 opportunities, you know, inviting developers -- so  
17 for the -- let's talk about the state of Florida,  
18 right, inviting developers to assess what  
19 greenfield sites might be available, or if there  
20 are, for example, fossil plants here that are  
21 slated to be retiring. That's another area that a  
22 lot of Westinghouse included, but a lot of nuclear  
23 industry is looking at to be able to take a -- a  
24 retiring coal plant, for example, and then  
25 supplement -- you know, come in and retrofit with a

1 nuclear power plant, which is not as easy as I'm  
2 making it sound. I give you that. But what we're  
3 trying to do is maintain the jobs in the community,  
4 maintain the standard of living that those  
5 communities have been used to by those jobs that  
6 were created previously, and providing them some  
7 continuity that way.

8 COMMISSIONER CLARK: I had -- well, I guess  
9 one final question. In light of what we saw in  
10 Georgia with Vogtle, what assurances could a  
11 regulatory body expect from industry regarding the  
12 ability to -- if we were looking at, for example, a  
13 new development and being able to ensure that there  
14 was cost containment, I realize that one got out of  
15 control very fast and there were a lot of reasons,  
16 but I think that's the big fear most regulatory  
17 bodies have right now. What are some things that  
18 we could be assured of that are different going  
19 forward than they have been in previous  
20 applications?

21 MS. BARNWELL: All right. I have notes on  
22 that. So I'm really happy for your last question,  
23 because now my notes come in handy. And I'll  
24 say -- I'll caveat this, that it's not an  
25 assurance, and this is more my personal

1 perspective, not necessarily that of  
2 Westinghouse's.

3 But with the Vogtle 3 and 4 construction in  
4 the U.S., we -- one of the issues was that we did  
5 not have enough skilled craft labor. I think now  
6 with the construction of 3 and 4 almost wrapped  
7 up -- I was actually just there last month. And I  
8 said, well, what happens to these folks? What are  
9 they going to do? Are they rooted here in  
10 Waynesboro, Georgia, or are they more of a mobile  
11 community? And the answer is 75 percent of that  
12 labor is expecting to go on to the next big thing.  
13 So, you know, it's good news that we have now got  
14 this skilled craft labor pool, but we need to  
15 continue to supplement, continue to train workforce  
16 where the next big build is going to be so that we  
17 don't have what we saw at the beginning of Vogtle 3  
18 and 4. So that's one.

19 The other was the obvious -- the inexperience  
20 with new builds in the U.S. for 40 years. Right.  
21 So gotten over that hump, as well. Supply chain  
22 challenges for sure, especially on the large  
23 structural modules. I think we've overcome that  
24 hump, as well. Now we know -- we understand better  
25 what we need in terms of these larger builds in

1           this time -- in this period in time.

2           There was a lot of constructor turnover and  
3           division of responsibilities. My notes -- I hope  
4           this is right, but I think for Vogtle 3 and 4,  
5           they're on their fourth constructor. So when you  
6           change hands, there's I think just a bit of  
7           redundancy in cost and things like that. So  
8           ideally you wouldn't have that as we move forward  
9           on the next big projects.

10           And then the other big one, which won't be the  
11           case, as we move forward, is that the design was  
12           not completed when construction began. So there  
13           were iterations, appropriately so in my opinion,  
14           again, with the regulatory body, but now that, you  
15           know, things are complete we would -- I don't  
16           expect to incur that again.

17           COMMISSIONER CLARK: One of the outside  
18           observations was that the time lag was a  
19           significant cost, significant factor in the cost as  
20           well. Not having the design complete and having to  
21           go through the review process during the  
22           construction process, do you see that as one of the  
23           fatal flaws in the overrunning cost?

24           MS. BARNWELL: In my opinion, yeah.

25           COMMISSIONER CLARK: Okay.

1 MS. BARNWELL: Yes.

2 COMMISSIONER PASSIDOMO: Thank you, Mr. Chair.

3 CHAIRMAN FAY: Commissioner Passidomo, you're  
4 recognized.

5 COMMISSIONER PASSIDOMO: Thank you, Mr. Chair.  
6 I will say, going last, Commissioner Clark stole  
7 most of my questions, but I do -- I think they're  
8 really important, I think for us, as a regulatory  
9 body, the main thing I really wanted to focus on  
10 was as, you know, as state regulators and federal  
11 regulators how we can, you know, assist in sort of  
12 the promotion of nuclear energy development.

13 And sort of similar to that, when I was in law  
14 school, my professor came -- he spent most of his  
15 career at the NRC, and the biggest takeaway I took  
16 from the class was, do not get into nuclear energy.  
17 So I want to know -- you know, you mentioned some  
18 of the challenges would be labor and, you know,  
19 getting an adequate workforce. How do we change  
20 public sentiment to kind of encourage people to go  
21 into this field? Because it's obviously highly  
22 technical, there's a lot of skill sets that need to  
23 be trained for it. So what can -- you know, what  
24 do you see as a future for -- make sure that we  
25 have the workforce to support this promotion of

1 nuclear energy?

2 MS. BARNWELL: Understood. Understood the  
3 question. I do want to go back to the earlier part  
4 of what you just mentioned, because I think another  
5 thing that regulators can do is continue to have  
6 this conversation. Part of it at the federal  
7 level, what I had observed up until about five --  
8 again, five or so years ago was kind of a throw  
9 things over the wall to the NRC, hope for the best,  
10 and then you get, you know, hundreds of REI's, et  
11 cetera. Even at the state level, I would encourage  
12 a dialogue, even if it's informal, off the record,  
13 drop-in meetings, et cetera, so that a developer or  
14 an end user understands what the expectations are  
15 and aren't surprised two years later when they  
16 could have had these, you know, clarifying  
17 conversations all along the way. I think it also  
18 helps to build that relationship, as well, with  
19 developer and regulator.

20 So that's one piece. The other is there is so  
21 much interest in folks entering the nuclear  
22 industry from the -- I would say the student  
23 population. So from high school onwards, people  
24 come into this industry because they actually want  
25 to help save the world. And I know it sounds

1           cheeky, but that is what they want to do. I have  
2           had, what I would call -- I mean, they're grown  
3           men. Right. They're men, in tears, come to me  
4           saying, I came into this industry because I want to  
5           make a difference, and I know that this technology  
6           will help us reverse what we're seeing right now.

7           So I think the passion is there for students  
8           that want to enter. The issue that I'm trying to  
9           address is making students aware that this is a  
10          field that they can enter. If you don't know it  
11          exists, you're not going to pursue it after high  
12          school, in a trade or, you know, associate's degree  
13          or a bachelor's degree. So, tomorrow I'm speaking  
14          at an event at University of Pittsburgh on  
15          sustainability. We're one of many. I think Shell  
16          and a couple of -- PITT OHIO Trucking is coming, as  
17          well -- but it's talking about, you don't have to  
18          be a nuclear engineer. You can be in finance.  
19          I've worked with art majors. I've worked with  
20          English majors that are all part of my industry,  
21          which, frankly, make us better, because if -- and  
22          I'm not a nuclear engineer either. If we all were,  
23          then, you know -- I don't know what we'd look like,  
24          but it really does take a diverse group of folks to  
25          come into our industry. Some of our strongest



1 advocates started out as anti-nukes. And then  
2 they -- something happened. Right. They had an  
3 aha moment, or a life-changing kind of event that  
4 made them appreciate what we offer to the world.

5 So it really comes down to sharing with  
6 students the opportunities that are out there. If  
7 they want to be an engineer, we welcome them, but  
8 they do not have to be to come into our industry.  
9 And then we do actually -- the Department of Energy  
10 worked with the American Nuclear Society to develop  
11 curricula for K-12. It's called navigating  
12 nuclear, and it's free. And as far as -- I think  
13 the last time I checked, I think it's in half of  
14 the schools in the U.S. And so it's a little --  
15 that was a big effort, but it's little things like  
16 that, exposing students to what is a possibility  
17 for them, that is also going to help us get more  
18 students into the workforce.

19 CHAIRMAN FAY: Any follow-up?

20 COMMISSIONER PASSIDOMO: I guess the only the  
21 follow-up I have is also that same sort of -- on  
22 the same realm of, you know, changing, sort of  
23 educating just general public because that was, you  
24 know, I think the reason that we've seen -- done as  
25 much investment into nuclear as just the general

1 kind of -- you know, you only need two terrible  
2 incidents. And so people change -- so changing  
3 public sentiment. Is there resources that -- you  
4 know, even the -- we can sort of promote is, here  
5 are good educational opportunities for other just  
6 general consumers to get more engaged and to  
7 understand the technology better, because I think  
8 once consumers understand really what it is and not  
9 how much it's progressed since past mishaps, it can  
10 change sentiment a little bit.

11 MS. BARNWELL: So, again, the American Nuclear  
12 Society, so it's ANS.org, has a lot of good  
13 content, exactly trying to address what you're  
14 asking about. And it's pretty polished, as well.  
15 And so that's probably where I would direct you  
16 versus, you know, maybe my company's website or  
17 another company's website. In that sense, it's a  
18 bit agnostic, as well, so one doesn't feel that  
19 it's, you know, big Westinghouse-leaning or, you  
20 know, another company being an advertisement, if  
21 you will.

22 CHAIRMAN FAY: Great. Well, I think that's  
23 all we, unless Commissioner La Rosa or --

24 COMMISSIONER LA ROSA: Chairman I have --

25 CHAIRMAN FAY: Go ahead.

1           COMMISSIONER LA ROSA:  Yeah, Chairman.  I  
2           threw out there as kind of a takeaway, and I really  
3           appreciate you talking about kind of the, you know,  
4           the area where -- of education where students are  
5           coming from, and I think this can probably be said  
6           about the energy industry in general is that it's  
7           not just being an engineer or being an attorney or  
8           being an accountant.  There's so many other areas  
9           that are essential to make the process work, to  
10          make the system work, to get things deployed, to  
11          get things designed.  So refreshing to hear that,  
12          and I hope that message continues.

13                 Obviously, as the Chief Technology Officer, a  
14          lot of your focus, obviously, is within technology.  
15          I'm assuming, and correct me if I'm wrong, that  
16          you're starting to see a shift.  When you think of  
17          technology, you think of programming, you think of  
18          computers, but now as you start to apply those  
19          technologies to, you know, different things and, of  
20          course, you know, elements in which Westinghouse is  
21          building, you are starting to see those students  
22          change and attributes in which they bring to the  
23          table?

24                 MS. BARNWELL:  There are actually more  
25          well-rounded, I would say.  We have engineers that

1           are coming into the workforce that have either  
2           taken courses or double-majored even in areas like,  
3           you know, government studies or public policy, when  
4           typically it would have been one or the other. And  
5           so I think the students coming out of school  
6           today -- I don't think I could have gotten into  
7           college if I had to do it now, but like they're  
8           just brilliant in that they've got this vision of  
9           what they want to do and they have the foresight to  
10          pick curricula and courses that are going to help  
11          them achieve their goals. And so when we talk to  
12          them, it's like, well, I took those two courses  
13          because I want to go do this in five years, or I'm  
14          going to go and work on Capitol Hill, and then go  
15          into industry.

16                 I think we're seeing -- we're seeing more of  
17          that but then also like for events like tomorrow, I  
18          would go and talk to the student body and say, you  
19          don't have to pick one thing. And even if you do  
20          pick one thing, you can change your mind down the  
21          road. Right. You can go into a different career.  
22          You can go into a different title 5, 10, 20 years  
23          down the road, allowing people to, you know, make  
24          different decisions as they progress through their  
25          career so that, you know -- at least me growing up,

1           it was sort of like, well, you're going to do this  
2           job for the rest of your life, collect your pension  
3           and go home. That's not the case anymore. Two to  
4           five years in a company even is pretty normal for  
5           some of these folks.

6           COMMISSIONER LA ROSA: Thank you. And  
7           refreshing to hear. And if I don't get to say it,  
8           thank you, again. Thank you for coming out. And  
9           certainly a lot that I took away, not just the  
10          football field analogy, but a lot of others.

11          CHAIRMAN FAY: Thank you, Commissioner La  
12          Rosa. And we, as we do often within interoffice,  
13          sometimes we have follow-up for presenters. And so  
14          we may have specific questions that each office  
15          will follow up with you, if we have that. But just  
16          reiterate, Commissioner La Rosa -- I mean, first of  
17          all, I appreciate Commissioner La Rosa bringing  
18          this concept forward. I think, as mentioned by a  
19          few of us, nuclear became something that just  
20          wasn't talked about for a while because of its  
21          history. And we as regulators have an obligation  
22          to consider what's best for Florida. And so having  
23          the education for something like this, I think, is  
24          really critical. And even just the concept of  
25          micro nuclear, or the development of some different

1           technology, I think is really important. So I do  
2           appreciate you taking the time to come all the way  
3           down here and -- and I will, I embarrassingly, or  
4           rarely make a plug for University of Florida,  
5           because I'm a Florida State alumni, but I do recall  
6           their nuclear engineering program being a very  
7           strong program --

8                   MS. BARNWELL: It is.

9                   CHAIRMAN FAY: -- both within the state and  
10           nationally. And so hopefully some of the talent  
11           that we're seeing come through that are committed  
12           to producing safe and clean energy are coming from  
13           one of our universities that I think might be  
14           ranked higher than FSU. I don't know. I don't pay  
15           attention to those things.

16                   MS. BARNWELL: I don't know about the ranking,  
17           but you're absolutely right. Some great nuclear  
18           engineers are coming out of there.

19                   CHAIRMAN FAY: Yeah. So thank you, again, for  
20           your time being here. And we move on to our other  
21           sort of internal business with the meetings now.  
22           You're welcome to stay for that, but I wouldn't  
23           recommend it. It might not be something you're  
24           interested in.

25                   MS. BARNWELL: Well, thank you for having me.

1           CHAIRMAN FAY: Thank you again.

2           All right. Commissioners, we will move on to  
3 our next item, which is our draft 2022 regulatory  
4 plan. We'll make sure our folks get a second to  
5 set up here, and then I believe that's attachment  
6 two in our materials.

7           And then, Mr. Sunshine, whenever you're ready  
8 to address the Commission, you're welcome to do so.  
9 Just make sure you're -- I think you're on there.

10          MR. SUNSHINE: Thank you, Mr. Chair.  
11 Commissioners. Staff is seeking approval for the  
12 Commission's 2022 regulatory plan, reporting on  
13 rulemaking in the upcoming year. Section 120.74,  
14 Florida Statutes requires the Commission to prepare  
15 a regulatory plan and submit that plan to the Joint  
16 Administrative Procedures Committee by October 1st  
17 of each year. The certification by the Chairman  
18 and the general counsel that they have reviewed the  
19 plan and that the Commission regularly reviews its  
20 rules for correctness is required. The plan must  
21 be posted on the Commission's website and the  
22 certification submitted to the Joint Administrative  
23 Procedures Committee by October 1st of 2022. We  
24 plan to work with the Chairman's office to submit a  
25 certification letter to the Joint Administrative

1 Procedures Committee and ask for administrative  
2 authority to correct any scriveners errors as  
3 necessary before posting the plan. Staff is  
4 available to answer any questions.

5 CHAIRMAN FAY: Okay. Great. Any questions  
6 from Commissioners?

7 Just real quick. When we send it to JAPC, is  
8 there a time line for them to give us any sort of  
9 response?

10 MR. SUNSHINE: Not by statute, but I will  
11 follow up with them to ensure that they have  
12 received it and that that basically fulfills our  
13 requirement.

14 CHAIRMAN FAY: Okay. Great. Then with that,  
15 Mr. Sunshine, do we -- we will just accept that  
16 report. Is that sufficient for our procedures?

17 MR. SUNSHINE: Yes.

18 CHAIRMAN FAY: Okay. Great. With that, we  
19 will accept the report, seeing no objection to  
20 that. And, with that, we're completed with that  
21 item. Thank you.

22 MR. SUNSHINE: Thank you, Mr. Chairman.

23 CHAIRMAN FAY: Commissioners, next we will  
24 move on to item number three, which is attached in  
25 your materials in attachment three, the draft



1 report on the status of staff-assisted rate cases.  
2 We'll give everybody a second to set up. Mr.  
3 Richards, you're recognized.

4 MR. RICHARDS: Good morning, Chairman and  
5 Commissioners. I'm Christopher Richards with the  
6 Division of Accounting and Finance. By statute,  
7 every five years the Commission is required to  
8 compile information on the status of staff-assisted  
9 rate cases and to adjust the SARC eligibility  
10 threshold if appropriate. Item number three is the  
11 draft report due to the Speaker of the House and  
12 the President of the Senate by January 1st, 2023,  
13 to comply with this requirement. The 2022 report  
14 addresses the number of utilities currently  
15 eligible to use the SARC process, the number of  
16 SARC filings -- filing processed during the last  
17 five years, the recommended revised threshold for  
18 SARC eligibility, and any incremental impact the  
19 new eligibility threshold may have on Commission  
20 resources.

21 In this report, staff is recommending that the  
22 eligibility threshold be increased from 300,000 to  
23 335,000. This recommended increase is based on the  
24 application of the index increases the Commission  
25 has approved annually over the past five years.

1 Based on 2021 reported revenues, staff estimates  
2 that one additional utility will become eligible  
3 for the SARC process as a result of increasing the  
4 eligibility threshold from 300,000 to 335,000.  
5 Staff seeks Commission approval of this report.

6 CHAIRMAN FAY: Great. Thank you, Mr.  
7 Richards. Any questions or comments,  
8 Commissioners?

9 With that, we will accept the report, seeing  
10 no objections.

11 With that, we're concluded. Thank you, Mr.  
12 Richards. I appreciate that.

13 Next, we will move into our general counsel's  
14 report. Mr. Hetrick.

15 MR. HETRICK: Just real briefly, Mr. Chair and  
16 Commissioners. I'd just like to take this  
17 opportunity, we're in the process of filling some  
18 positions. We've lost some, as you know, probably  
19 due to retirement, we've lost some due to a couple  
20 of folks finding some opportunities where they can  
21 do a hundred percent telework. We're not set up to  
22 do that here, and nor is it my desire that we ever  
23 move in that direction, a hundred percent, but some  
24 folks have moved on due to those reasons. And  
25 we've had a few other folks move on due to just the

1 normal advancement in their careers outside of the  
2 public service. It's a confluence of events. I  
3 think sometimes we feel like a tsunami has hit us  
4 because it's happened all at once, but I do want to  
5 take this opportunity to -- August 1st we had  
6 Austin Watteau (sic) start with us. And, Austin,  
7 you can stand up. Austin comes to us from Penn  
8 State University. And I will say about Austin, he  
9 applied to us from out of state. So this is his  
10 first foray into Florida and certainly Tallahassee,  
11 and he has moved here all the way from Pennsylvania  
12 never having been in this part of the country  
13 before, and we're very excited to have Austin join  
14 us. He's just a real gem. And we have a continued  
15 commitment to hire only high-quality lawyers  
16 incoming or otherwise, and he fits that mold.

17 The other one I'd like to introduce is Daniel  
18 Das, who just -- Dos. I apologize. Daniel Dos who  
19 just started with us. And Daniel Dos comes to us  
20 from Boston University. I think his family is in  
21 Gainesville, is that right? And he did  
22 undergraduate work in Gainesville. Unfortunately,  
23 I did not realize the extent of his allegiance to  
24 the University of Florida when we hired him, but  
25 nonetheless, he does wear his colors on Fridays,

1           and that's inspired us to wear our colors and  
2           numbers even more so. So healthy competition in  
3           the office. But welcome to those two.

4                     Just a side note. These are two new faces.  
5           You're going to see a number of other new faces.  
6           We have another individual who has come on. As you  
7           know, Adria Harper has been promoted to LeeAnne's  
8           position as supervisor. LeeAnne, unfortunately,  
9           has left us but we're extraordinarily fortunate to  
10          have Adria take over that spot. And I'm so excited  
11          that what she brings to the table in that regard.  
12          Unfortunately, for Samantha that's left her down an  
13          important person with the retirement of Catherine  
14          Cowdery and the desire of Margo to be a full-time  
15          mother with three small children at home in  
16          Gainesville. Samantha finds herself down three  
17          lawyers, but the good news is we have a strong  
18          30-year plus appellate lawyer coming on board by  
19          the end of this month, and I'll be very excited to  
20          introduce her. And we've got another person that  
21          we're looking at, strong prospect for Adria's  
22          section, to show up. Some real need in that  
23          section. We will continue to work forward to  
24          filling positions.

25                     And I can't leave this without saying I need

1 to give a real shout-out and a huge thank you to  
2 Apryl, who has been hugely supportive in our plight  
3 by providing flexibility and resources we need to  
4 maintain our commitment in hiring a strong slate of  
5 very high-quality lawyers, and that takes some  
6 maneuvering budget-wise, but it also takes a  
7 commitment, budget-wise. And, of course, I have a  
8 lot of rate built up based on some that we've lost,  
9 but nonetheless, I can't say enough about how  
10 supportive she is. And whenever I walk in, she's  
11 always, what do you need. And that's hats off to  
12 Apryl and Braulio and their staff there. So I  
13 just -- you know, she doesn't get much credit -- I  
14 mean much public credit, and she deserves a real  
15 shout-out here for what she does for this agency  
16 and particularly for the General Counsel's Office.  
17 So I thank you so much.

18 CHAIRMAN FAY: Great. Thank you, Mr. Hetrick,  
19 and appreciate that update. I know you and your  
20 team are working really hard to make sure we fill  
21 those voids as they come up, but I think the --  
22 both Austin and Daniel just prove that we're able  
23 to attract some top-tier talent and looking forward  
24 to having you guys as part of this agency.

25 With that, that will conclude the general

1           counsel's report. We will move to the executive  
2           director's report. Apryl, you didn't know you're  
3           going to get called out, being here so much, but  
4           appreciate, you being here. Any updates on the  
5           executive director's side?

6           MS. LYNN: Yes. I am going to bring you the  
7           update on the LBR. We are scheduled to submit the  
8           LBR, which is our legislative budget request, on  
9           September 15th. And that's for the fiscal year  
10          '23-'24. It basically is a continuation budget,  
11          but we do have two issues. We closed the district  
12          offices that produced an opportunity for us to  
13          streamline and eliminate two positions and also  
14          some expense associated with that. So it's  
15          administrative positions for those district offices  
16          and \$100,000 in expense related to the lease. So  
17          we'll submit those in our LBR this year.

18          CHAIRMAN FAY: Okay. Great. Any questions on  
19          the LBR?

20          Once again, appreciate your work on that. I  
21          know with the expansion and making sure we're  
22          competitive as to hiring, some of these other  
23          expenses that we're able to bring down are  
24          important to the legislature to see that. So thank  
25          you for doing that. Anything else with your report

1           today?

2           MS. LYNN: No, that's it.

3           CHAIRMAN FAY: By the way, I love your cup.

4           MS. LYNN: Thank you.

5           CHAIRMAN FAY: Anything else? With that, that  
6 will conclude the executive director's report.

7           Commissioners, anything else that you'd like  
8 to add before we conclude IA?

9           With that, seeing this meeting concluded.  
10 Thank you so much.

11           (Proceedings concluded.)

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STATE OF FLORIDA )  
COUNTY OF LEON )

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Reporter, do hereby certify that the foregoing  
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DATED THIS 28th day of September, 2022.

  
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DANA W. REEVES  
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