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April 1, 2015

Ann Cole, Clerk  
Florida Public Service Commission  
Office of Commission Clerk  
2540 Shumard Oak Boulevard  
Tallahassee, Florida 32399-0850

Dear Ms. Cole:

Enclosed please find an electronic copy of the 2015 Orlando Utilities Commission (OUC) Ten-Year Site Plan (TYSP). The 2015 OUC TYSP was prepared by Black & Veatch and is being submitted by Black & Veatch on behalf of OUC.

If you have any questions regarding the TYSP, please do not hesitate to contact me at (913) 458-7134.

Very truly yours,  
BLACK & VEATCH CORPORATION

/s/ 

Bradley Kushner  
Director



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**The *Reliable* One®**

**2015 TEN-YEAR SITE PLAN**

**PREPARED FOR**

**Orlando Utilities Commission**

**APRIL 2015**

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# 1 Executive Summary

This report documents the 2015 Orlando Utilities Commission (OUC) Ten-Year Site Plan pursuant to Section 186.801 Florida Statutes and Section 25-22.070 of Florida Administrative Code. The Ten-Year Site Plan provides information required by this rule, and consists of the following additional sections:

- Utility System Description (Section 2.0)
- Strategic Issues (Section 3.0)
- Forecast of Peak Demand and Energy Consumption (Section 4.0)
- Demand-Side Management (Section 5.0)
- Forecast of Facilities Requirements (Section 6.0)
- Supply-Side Alternatives (Section 7.0)
- Economic Evaluation Criteria and Methodology (Section 8.0)
- Analysis and Results (Section 9.0)
- Environmental and Land Use Information (Section 10.0)
- Conclusions (Section 11.0)
- Ten-Year Site Plan Schedules (Section 12.0)

This Ten-Year Site Plan integrates the power sales, purchases, and loads for the City of St. Cloud (St. Cloud), the power sale to the City of Vero Beach (Vero Beach), the power sale to the City of Bartow (Bartow), the power sale to the City of Lake Worth (Lake Worth), the power sale to the City of Winter Park (Winter Park) into the analyses, as OUC has power supply agreements with these counterparties. OUC has assumed responsibility for supplying all of St. Cloud's loads through calendar year 2032 and supplementing Vero Beach's loads through calendar year 2027. OUC has a contract to provide power to Bartow through calendar year 2017, a contract to sell power to Lake Worth through calendar year 2017 (with provisions for future extension; such extensions have not been assumed for purposes of this Ten-Year Site Plan), and a contract to sell power to Winter Park through calendar year 2019. Load forecasts for OUC and St. Cloud have been integrated into one forecast, and details of the aggregated load forecast are provided in Section 4.0. A banded forecast is provided with base case growth, high growth, and low growth scenarios. The power OUC is currently planning on providing to Vero Beach, Bartow, Lake Worth, and Winter Park is discussed in Section 2.0.

OUC is a member of the Florida Municipal Power Pool (FMPP), which consists of OUC, Lakeland Electric (Lakeland), and the Florida Municipal Power Agency (FMPA) All-Requirements Project. Power for OUC is supplied by units owned entirely by OUC, as well as units in which OUC maintains joint ownership and power purchases. OUC's available capacity as of January 1, 2014 including capacity from units owned by OUC, St. Cloud's entitlement to Stanton Energy Center Unit 2, and OUC's current power purchases, provides total net summer capacity of approximately 1,850 MW and total net winter capacity of approximately 1,937 MW<sup>1</sup>.

As illustrated in Section 6.0 of this report, OUC is projected to have adequate capacity to maintain a 15 percent reserve margin throughout the period considered in this Ten-Year Site Plan.

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<sup>1</sup> Net seasonal capacity ratings as of January 1, 2015. Includes capacity owned by OUC and St. Cloud, as well as OUC's contractual power purchases. Reflects capacity increases to St. Lucie completed in December 2012. Does not include capacity from Crystal River Unit 3, which, as discussed later in this Ten-Year Site Plan, has been retired.

## 2 Utility System Description

At the turn of the 20th century, John M. Cheney, an Orlando, Florida judge, organized the Orlando Water and Light Company and supplied electricity on a part-time basis with a 100 kW generator. Twenty-four hour service began in 1903. The population of the City of Orlando (City) had grown to roughly 10,000 by 1922 and Cheney, realizing the need for wider services than his company was capable of supplying, urged his friends to work and vote for a \$975,000 bond issue to enable the citizens of Orlando to purchase and municipally operate his privately owned utility. The bond issue carried almost three to one, as did a subsequent issue for additional improvements. The citizens of Orlando acquired Cheney's company and its 2,795 electricity and 5,000 water customers for a total initial investment of \$1.5 million.

In 1923, OUC was created by an act of the state legislature and was granted full authority to operate electric and water municipal utilities. The business was a paying venture from the start. By 1924, the number of customers had more than doubled and OUC had contributed \$53,000 to the City. When Orlando citizens took over operation of their utility, the City's population was less than 10,000; by 1925, it had grown to 23,000. In 1925, more than \$165,000 was transferred to the City, and an additional \$111,000 was transferred in 1926.

Today, OUC operates as a statutory commission created by the legislature of the State of Florida as a separate part of the government of the City. OUC has full authority over the management and control of the electric and waterworks plants in the City and has been approved by the Florida legislature to offer these services in Osceola County as well as Orange County. OUC's charter allows it to undertake, among other things, the construction, operation, and maintenance of electric generation, transmission, and distribution systems, chilled water systems, as well as water production, transmission, and distribution systems to meet the requirements of its customers.

In 1997, OUC entered into an Interlocal Agreement with the City of St. Cloud in which OUC assumed responsibility for supplying all of St. Cloud's loads for the 25 year term of the agreement, which added an additional 150 square miles of service area. OUC also assumed management of St. Cloud's existing generating units and purchase power contracts. This agreement has been extended through 2032.

### 2.1 EXISTING GENERATION SYSTEM

Presently, OUC has ownership interests in five electric generating plants, which are described further in this section. Table 2-1 summarizes OUC's generating facilities, which include the following:

- Stanton Energy Center Units 1 and 2, Stanton A, and Stanton B.
- Indian River Plant Combustion Turbine Units A, B, C, and D<sup>2</sup>.
- Duke Energy Florida (formerly Florida Progress Energy Florida) Crystal River Unit 3 Nuclear Generating Facility. Crystal River 3 is retired.
- Lakeland Electric McIntosh Unit 3.
- Florida Power & Light Company (FPL) St. Lucie Unit 2 Nuclear Generating Facility.

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<sup>2</sup> As discussed throughout this report, OUC has purchased the steam units at the Indian River site; however, given the current condition of the units, these units do not currently provide generating capacity for OUC.

Table 2-1 Summary of OUC Generation Facilities  
(As of January 1, 2015)

PLANT NAME	UNIT NO.	LOCATION (COUNTY)	UNIT TYPE	FUEL		FUEL TRANSPORT		COMMERCIAL IN-SERVICE MONTH/YEAR	EXPECTED RETIREMENT MONTH/YEAR	NET CAPABILITY	
				Pri	Alt	Pri	Alt			Summer MW	Winter MW
Indian River	A	Brevard	GT	NG	FO2	PL	TK	06/89	Unknown	18 <sup>(1)</sup>	23.4 <sup>(1)</sup>
Indian River	B	Brevard	GT	NG	FO2	PL	TK	07/89	Unknown	18 <sup>(1)</sup>	23.4 <sup>(1)</sup>
Indian River	C	Brevard	GT	NG	FO2	PL	TK	08/92	Unknown	85.3 <sup>(2)</sup>	100.3 <sup>(2)</sup>
Indian River	D	Brevard	GT	NG	FO2	PL	TK	10/92	Unknown	85.3 <sup>(2)</sup>	100.3 <sup>(2)</sup>
Stanton Energy Center	1	Orange	ST	BIT	NG	RR	PL	07/87	Unknown	302.3 <sup>(3)</sup>	302.3 <sup>(3)</sup>
Stanton Energy Center	2	Orange	ST	BIT	NG	RR	PL	06/96	Unknown	339.7 <sup>(4)</sup>	339.7 <sup>(4)</sup>
Stanton Energy Center	A	Orange	CC	NG	FO2	PL	TK	10/03	Unknown	173.6 <sup>(5)</sup>	184.8 <sup>(5)</sup>
Stanton Energy Center	B	Orange	CC	NG	FO2	PL	TK	02/10	Unknown	298	312
McIntosh	3	Polk	ST	BIT	--	RR	--	09/82	Unknown	133 <sup>(6)</sup>	136 <sup>(6)</sup>
Crystal River	3	Citrus	NP	UR	--	TK	--	03/77	02/2013	13 <sup>(7)</sup>	13 <sup>(7)</sup>
St. Lucie <sup>(8)</sup>	2	St. Lucie	NP	UR	--	TK	--	06/83	Unknown	60	60

<sup>(1)</sup> Reflects an OUC ownership share of 48.8 percent.

<sup>(2)</sup> Reflects an OUC ownership share of 79.0 percent.

<sup>(3)</sup> Reflects an OUC ownership share of 68.6 percent.

<sup>(4)</sup> Reflects an OUC ownership share of 71.6 percent and St. Cloud entitlement of 3.4 percent.

<sup>(5)</sup> Reflects an OUC ownership share of 28.0 percent.

<sup>(6)</sup> Reflects an OUC ownership share of 40.0 percent.

<sup>(7)</sup> Crystal River Unit 3 has been out of service since August 2009 and is retired. Capacity and energy associated with OUC's share of Crystal River Unit 3 is not reflected in this Ten-Year Site Plan, but is presented in this table for informational purposes.

<sup>(8)</sup> OUC owns approximately 6.1 percent of St. Lucie Unit No. 2. Reliability exchange divides 50 percent power from Unit No. 1 and 50 percent power from Unit No. 2. Capacity shown reflects capacity uprate completed in December 2012.

The Stanton Energy Center is located 12 miles southeast of Orlando, Florida. The 3,280 acre site contains Units 1 and 2, as well as Units A and B, and the necessary supporting facilities. Stanton Unit 1 was placed in commercial operation on July 1, 1987, followed by Stanton Unit 2, which was placed in commercial operation on June 1, 1996. Both units are fueled by pulverized coal and operate at emission levels that are within the Environmental Protection Agency (EPA) and the Florida Department of Environmental Protection (FDEP) requirement standards for sulfur dioxide (SO<sub>2</sub>), nitrogen oxides (NO<sub>x</sub>), and particulates. Stanton Unit 1 is a 441 MW net coal fired facility. OUC has a 68.6 percent ownership share of this unit, which provides 302 MW of capacity to the OUC system. Stanton Unit 2 is a 453 MW net coal fired generating facility. OUC maintains a 71.6 percent (324 MW) ownership share of this unit.

OUC has entered into an agreement with Kissimmee Utility Authority (KUA), FMPA, and Southern Company - Florida LLC (SCF) governing the ownership of Stanton A, a combined cycle unit at the Stanton Energy Center that began commercial operation on October 1, 2003. OUC, KUA, FMPA, and SCF are joint owners of Stanton A, with OUC maintaining a 28 percent ownership share, KUA and FMPA each maintaining 3.5 percent ownership shares, and SCF maintaining the remaining 65 percent of Stanton A's capacity.

Stanton A is a 2x1 combined cycle utilizing General Electric combustion turbines. Stanton A is dual fueled with natural gas as the primary fuel and No. 2 oil as the backup fuel. OUC maintains a 28 percent equity share of Stanton A, while purchasing 52 percent as described further in Section 2.2.

Stanton B is a 1x1 combined cycle utilizing General Electric combustion turbines. Stanton B is dual fueled with natural gas as the primary fuel and No. 2 oil as the backup fuel. OUC is the sole owner of Stanton B. The Indian River Plant is located 4 miles south of Titusville on US Highway 1. The 160 acre Indian River Plant site contains three steam electric generating units (No. 1, 2, and 3) and four combustion turbine units (A, B, C, and D). The three steam turbine units were sold to Reliant in 1999, with OUC recently repurchasing the units. The combustion turbine units are primarily fueled by natural gas, with No. 2 fuel oil as an alternative. OUC has a partial ownership share of 48.8 percent, or 36 MW, in Indian River Units A and B as well as a partial ownership share of 79 percent (approximately 171 MW) in Indian River Units C and D. Given their current condition, the Indian River steam units do not provide generating capacity for OUC, but do provide OUC with future options for new generating capacity.

Crystal River Unit 3 is an 835 MW net nuclear generating facility operated by Duke Energy Florida, formerly Progress Energy Florida. OUC has a 1.6015 percent ownership share in this facility, providing approximately 13 MW to the OUC system. Given the current status of the unit, this Ten-Year Site Plan does not reflect any capacity or energy being provided by Crystal River Unit 3.

McIntosh Unit 3 is a 340 MW net coal fired unit operated by Lakeland Electric. McIntosh Unit 3 has supplementary natural gas and refuse-derived fuel burning capability and is capable of burning up to 20 percent petroleum coke. Lakeland Electric has ceased burning refuse-derived fuel at McIntosh Unit 3 for operational and landfill reasons. For purposes of the analyses performed in this application, it was assumed that McIntosh Unit 3 would burn coal priced identically to that used for Stanton Units 1 and 2. OUC has a 40 percent ownership share in McIntosh Unit 3, providing approximately 133 MW of capacity to the OUC system.

St. Lucie Unit 2 is a 853 MW net nuclear generating facility operated by FPL. OUC has a 6.08951 percent ownership share in this facility, providing approximately 60 MW of generating capacity to OUC. A reliability exchange with St. Lucie Unit 1 results in half of the capacity being supplied by St. Lucie Unit 1 and half by St. Lucie Unit 2.



As part of the Interlocal Agreement with St. Cloud, OUC has operating control of the generating units owned by St. Cloud. The St. Cloud internal combustion generating units (totaling 21 MW of grid-connected capacity, and an additional 6 MW that has never been connected to the grid) were retired as of March 2008. St. Cloud also has an entitlement to capacity from Stanton Unit 2 associated with its purchase through FMPA (related to FMPA's participation in the Stanton II Project). FMPA's ownership in Stanton Unit 2 through the Stanton II Project is 23.2 percent and St. Cloud's purchase from FMPA's Stanton Unit 2 ownership is 14.67 percent, entitling St. Cloud to approximately 15.4 MW of capacity from Stanton Unit 2.

## **2.2 PURCHASE POWER RESOURCES<sup>3</sup>**

OUC has a purchase power agreement (PPA) with SCF for 80 percent of SCF's ownership share of Stanton A. Under the original Stanton A PPA OUC, KUA, and FMPA agreed to purchase all of SCF's 65 percent capacity share of Stanton A for 10 years, although the utilities retained the right to reduce the capacity purchased from SCF by 50 MW each year, beginning in the sixth year of the PPA, as long as the total reduction in capacity purchased did not exceed 200 MW. The utilities originally had options to extend the PPA beyond its initial term. OUC, KUA, and FMPA have unilateral options to purchase all of Stanton A's capacity for the estimated 30 year useful life of the unit. Subsequent amendments to the original PPA continue OUC's capacity purchase through the 20th year of the PPA. Beginning with the 16th contract year and ending with the 20th contract year, OUC will maintain the irrevocable right to reduce the amount of capacity purchased by either 20 MW or 40 MW per year, as long as the total reduction in purchased capacity does not exceed 160 MW. Additionally, OUC has the option of terminating the PPA after the 20th contract year, which ends September 30, 2023. Rather than terminating the PPA, OUC may elect to continue the PPA for an additional 5 years under the Extended Term option beginning October 1, 2023, and ending September 30, 2028. OUC may subsequently continue the PPA for an additional 5 years under the Further Extension option beginning October 1, 2028, and ending September 30, 2033. OUC has not made any commitments to extend or terminate the PPA with SCF at this time; discussion of OUC's projected capacity requirements throughout this Ten-Year Site Plan reflect expiration of the SCF PPA after September 30, 2023.

## **2.3 POWER SALES CONTRACTS**

OUC has had a number of power sales contracts with various entities over the past several years. OUC is currently contractually obligated to supply supplementary power to Vero Beach under a partial requirements power sales contract. OUC also has a contract to provide power to Bartow through 2017. Bartow purchases the power from OUC, and then distributes it to its customers through its existing infrastructure. OUC has a contract to provide power to Lake Worth through 2017. OUC also has a contract to sell power to Winter Park through 2019.

For purposes of this Ten-Year Site Plan, OUC has assumed the winter and summer capacities and annual energy presented in Table 2-2 will be provided to Vero Beach, Bartow, Lake Worth, and Winter Park.

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<sup>3</sup> OUC's renewable power purchases are discussed in Section 2.4 of this Ten-Year Site Plan.

Table 2-2 Annual Summer and Winter Peak Capacity (MW) and Annual Net Energy for Load (GWh) to be Provided to Vero Beach, Bartow, Lake Worth, and Winter Park.

YEAR	SUMMER MW			
	VER	Bartow	Lake Worth	Winter Park
2015	95	59	34	19
2016	97	59	34	19
2017	97	59	35	19
2018	98			19
2019	101			19
2020	101			
2021	103			
2022	103			
2023	105			
2024	105			
YEAR	WINTER MW			
	VER	Bartow	Lake Worth	Winter Park
2015	95	45	34	19
2016	97	45	34	19
2017	97	58	35	19
2018	98			19
2019	101			19
2020	101			
2021	103			
2022	103			
2023	105			
2024	105			
YEAR	ANNUAL GWH			
	VER	Bartow	Lake Worth	Winter Park
2015	336	273	204	101
2016	318	275	206	102
2017	340	276	208	103
2018	330			104
2019	335			105
2020	367			
2021	346			
2022	368			
2023	359			
2024	365			
All rounded to nearest MW or GWh				

## **2.4 OUC'S RENEWABLE ENERGY AND SUSTAINABILITY INITIATIVES AND COMMUNITY INVOLVEMENT**

OUC is actively incorporating renewable technologies in their generation portfolio and taking other steps to reduce carbon emissions. Technologies such as solar and landfill gas allow OUC to provide the necessary power demand to customers while reducing harmful effects on the environment. Renewable energy, energy efficiency, sustainability and community activities are crucial to reducing the total needed demand for power. OUC's recent renewable energy and sustainability initiatives, as well as OUC's recent activities in the community and customer education initiatives, are discussed in the following sub-sections.<sup>4</sup>

### **2.4.1 Solar**

OUC is actively working to promote customer awareness of opportunities to increase the role of renewable energy. One such initiative is OUC's Green Pricing Program. Participation in this program helps add renewable energy to OUC's generation portfolio, improves regional air and water quality, and assists OUC in developing additional renewable energy resources. Program participants may pay an additional \$5.00 on their monthly utility bills for each 200 kWh block blend of local bio-energy (75 percent), local solar energy (20 percent) and purchased wind power (5 percent); or \$10.00 for each 200 kWh block of 100 percent solar energy. There is no limit to the number of 200 kWh blocks that a participant may acquire to support funding of additional renewable energy to OUC's portfolio. Participation helps OUC develop cleaner alternative energy resources, such as solar, wind, and biomass. The annual per customer participation of 2,400 kWh is equivalent to the environmental benefit of planting 3 acres of forest, taking three cars off the road, preventing the use of 27 barrels of oil, or bicycling more than 30,575 miles instead of driving.

Further examples of OUC's commitment to renewable energy are OUC's environmentally friendly solar programs, which are available to both residential and commercial customers. These programs include the Solar Photovoltaic (PV) Net Metering and PV Production Incentive Programs, which produce electricity and the Solar Thermal program, which generates heat for domestic water heating systems. Customers that participate in the Solar PV Program receive the benefit of net metering, which provides the customers with a monthly production credit on their utility bills for energy produced in excess of what the home or business can use. Any excess electricity generated and delivered by the solar PV systems back to OUC's electric grid is credited at the customer's retail electric rate. Participating customers in the PV Production Incentive Program can install a solar PV system on their homes or business and sign an agreement allowing OUC to retain the rights to the environmental benefits or attributes. Customers participating in the Solar PV Credit program receive a monthly credit of \$0.05 for each kWh produced from their system. Commercial Solar Thermal Program participants receive a monthly credit of \$0.03 for each kWh equivalent produced by their solar hot water system and a one-time \$250 rebate. Customers participating in the Residential Solar Thermal Program receive a rebate of up to \$1,000 for installing a solar hot water system and can finance their solar hot water system for as low as zero percent over 36 months. Residential customers may also benefit from OUC's partnership with the Orlando Federal Credit Union to provide low interest loan options for solar thermal and PV installations, helping to keep the net monthly cost low.. Additional federal tax credits may also be available to help minimize costs.

To further facilitate development of solar energy, OUC supported Orange County in its efforts to obtain a \$2.5 million grant from the Florida Department of Environmental Protection to install a 1 MW solar array on the Orange County Convention Center. The project "went live" in May 2009 and

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<sup>4</sup> Please refer to Section 5.0 of this Ten-Year Site Plan for discussion of OUC's conservation and demand-side management programs.

is currently producing clean, green power. In 2008, Orlando was designated a “Solar American City” by the U.S. Department of Energy (DOE). The ongoing partnership between OUC, City of Orlando and Orange County received \$450,000 in funding and technical expertise to help develop solar projects in OUC’s service area that can be replicated across the country.

In September 2009, OUC and clean energy company Petra Solar teamed up to launch the first utility pole-mounted solar photovoltaic system in Florida. Ten of Petra Solar’s SunWave™ intelligent photovoltaic solar systems have been installed on OUC utility poles along Curry Ford Road. Together the panels can generate up to 2 KW, about enough to power a small home. The innovative solar panel demonstration project is expected to help enhance the Smart Grid capabilities and reliability of the electric distribution grid. Petra Solar worked in collaboration with the University of Central Florida in developing the pole-mounted approach to clean energy generation. The SunWave systems not only turn street light and utility poles into solar generators, they also communicate with the electric grid and can offer smart grid capabilities. The systems can improve grid reliability through real-time communications between solar generators in the field and the utility control center. In addition, the systems enhance electric distribution grid reliability through a host of capabilities such as voltage and frequency monitoring and reactive power compensation.

During 2010, OUC invested \$100,000 in an educational partnership with the Orlando Science Center to build a 31.5 kW PV array atop the Science Center’s observatory. The system provides about 42,660 kWh of electricity per year, or enough power to serve about four homes. The PV installation not only provides green power to the Science Center but also an educational experience on the science of solar energy for the thousands of children who visit the center each year.

OUC has added solar to its fleet of natural gas, coal, and landfill gas generation already on site at Stanton Energy Center. Duke Energy owns and maintains the Stanton Solar Farm, which produces about 6 MW, or enough power for about 600 homes. Brought on-line in late 2011, the Stanton Solar Farm consists of more than 25,000 modules featuring solar panels with a patented single-axis tracking system design that can withstand Category 4 hurricane winds while increasing electricity output by 30 percent. OUC plans to purchase the output of this installation, which is the first solar farm in Orange County, for 20 years.

In 2013 OUC built the first Community Solar Farm in Central Florida. This innovative project allowed customers to “buy a piece of the sun” and receive the benefits of solar without having to install it on their own roof. The 400 KW system sold out in six days and had a total of 39 customers sign up.

#### **2.4.2 Landfill Gas**

The gas produced by the biological breakdown of organic matter in landfill is known as methane or landfill gas. It is created by the decomposition of wet organic waste under anaerobic, or oxygen-less, conditions in a landfill. This gas is considered a renewable energy source because the anaerobic digestion process continues as waste materials are constantly added to the landfill. In partnership with Orange County, OUC captures methane gas emissions from county landfill cells, and pipes it to the Stanton Energy center where it is co-fired with coal. In addition to helping to reduce greenhouse gas emissions, this project has the potential to displace more than 2 percent of the coal burned at the Stanton Energy Center. It will be capable of producing in excess of 100,000 MWh of reduced-emissions power and up to a total of 27 MW by 2018 – offsetting about 44,000 tons of coal each year.

OUC has signed a 20-year renewable energy purchase power agreement for approximately 2.56 MW from landfill gas in Port Charlotte, and a 20-year renewable energy purchase power agreement for approximately 9 MW from landfill gas (the Shaw project).

### 2.4.3 Carbon Reduction

With more than 775 vehicles – ranging from plug-in hybrids to bucket trucks – OUC’s fleet logs more than 4.7 million miles annually. OUC reduces their carbon footprint by using alternative fuels, purchasing more hybrids and recycling automotive products to help our environment. As part of an overall plan to reduce emissions in fleet, OUC uses “B20” – a blend of 80 percent petroleum diesel and 20 percent biodiesel – a clean-burning alternative fuel made from new or used vegetable oils and animal fats, including recycled cooking grease. Compared to petroleum diesel, biodiesel produces lower emissions, so it is better for the environment. B20 has been integrated seamlessly into the fueling system without any changes to vehicles or fuel storage and distribution equipment. OUC uses biodiesel at the Pershing Fleet Center and the Gardenia site. As a result of a \$2.5 million grant from the Florida Department of Environment Protection, Central Florida’s LYNX transit system plans to open a biodiesel blending facility and fueling station at its Orlando Operations Center that will be used by both OUC and Orange County.

Embracing fuel-efficient technology as a commitment to green initiatives, OUC was the first municipal utility in Florida to acquire a plug-in hybrid that gets up to 99 miles per gallon. In addition to 6 fully electric vehicles and 6 plug-in electric vehicles, OUC has 32 other traditional hybrids in the fleet. Additionally, OUC has installed 32 fleet/employee electric vehicle (EV) charging stations to meet the needs of its growing electric fleet.

OUC now has four hybrid bucket trucks and one auxiliary battery system to operate the aerial tower hydraulics. Bucket trucks are a promising application for hybrid technology since much of the vehicle’s work is done when stationary. The hybrid diesel-electric system allows the main engine to be turned off while crews operate entirely off the battery.

OUC’s Fleet Division has incorporated a number of eco-conscious policies, including the use of earth-friendly products and special care taken to dispose contaminated fuels according to environmental standards. Tires, batteries and oil filters are recycled through vendors, while freon, antifreeze and motor oil are handled on site. OUC also has a vehicle idling policy that requires the engine to be turned off after five minutes. Diesel engines use about one gallon of fuel per hour when idling, so this policy saves about \$4 per hour per vehicle.

As part of OUC’s commitment to alternative fuels and efficient transportation, three of the three of the 32 electric-vehicle charging stations at Reliable Plaza are powered by the sun. Located in the parking garage, the 16-panel solar array provides a total of 2.8 kW of power to charge the vehicles. At night or on a cloudy day when the sun is not shining, the power is drawn from Reliable Plaza. When the sun is shining but no car is charging, the power is fed back into the building. OUC can access a special website to track real time info and total system usage for its charging stations. A full charge takes about four hours for a Nissan Leaf. OUC recently also installed five Direct Current (DC) Fast Chargers in Orlando, which charge up to 80 percent of an EV’s battery capacity in 30 minutes or less. Users have a key fob for the charging station and supply their own power cord. Plug-in drivers can go to [mychargepoint.net](http://mychargepoint.net) to locate available charging stations nationwide. Users register

with Chargepoint to set up an account that links to their credit card. The power is billed through a third-party agreement with Chargepoint, which remits the electricity fees back to OUC each month.

To help prepare Central Florida to support plug-ins, OUC partnered with the City of Orlando, Orange County, and others as part of a national non-profit initiative called Project Get Ready. OUC and the City of Orlando also hosted the national kickoff of the U.S. Department of Energy ChargePoint America Grant, which has provided nearly 300 public charging stations to Central Florida; 135 of these stations are located in OUC's service territory. Additionally, OUC offers a rebate of \$750 to commercial customers who install additional charging stations within its service territory.

#### **2.4.4 Energy Efficiency and Sustainability**

OUC's commitment to efficiency and sustainability is further demonstrated by Reliable Plaza, OUC's energy and water efficient center in south downtown that opened in 2008 and replaced OUC's 40-year-old Administration Building on South Orange Avenue. Reliable Plaza earned Gold Leadership in Energy and Environmental Design (LEED) certification in 2009, officially cementing the 10-story administration and customer service center as the "Greenest Building in downtown Orlando." The non-profit U.S. Green Building Council awarded the Gold level certification after completing a review of the building's design and construction. Reliable Plaza also holds a Florida Water Star certification, a voluntary program for new and existing construction that encourages water efficiency in appliances plumbing fixtures, irrigation systems and landscapes. Reliable Plaza showcases a number of environmentally friendly features designed to use 28 percent less energy and 40 percent less water than a similarly sized facility. One of the more innovative offerings at Reliable Plaza is the interactive conservation education center. With a live link to the building's conservation systems, the center's touch screen gives customers real time data on how Reliable Plaza uses – and saves – energy and water. The center provides information on green building ideas and conservation tips customers can use at home.

#### **2.4.5 OUC's Green Team**

With the philosophy that changing an organization's culture requires both corporate and individual accountability, OUC has established the Green Team – a dedicated group of employee volunteers who are working to implement practical, sustainable operations in their respective work areas.

In addition to setting benchmarks and establishing metrics, the Green Team identifies ways to improve energy and water efficiency in OUC buildings, reduce waste, use product inventories more efficiently, lower emissions from operations, and create a healthier, happier environment for employees and customers.

With the Gold LEED-certified Reliable Plaza setting the standard, other OUC facilities have followed suit, implementing a number of environmental efforts, including:

- Retrofitting and upgrading light bulbs and ballasts
- Installing light sensors
- Turning up thermostats
- Cutting back on landscape and exterior building lighting
- Purchasing Energy Star-rated appliances when replacements are needed



- Using environmentally friendly cleaning products
- Upgrading HVAC systems
- Installing rain sensors on irrigation systems
- Cutting grass less frequently at water plants, substations and areas not highly visible to the public

Going forward, OUC is planning a number of new green initiatives. OUC currently has single stream recycling at all of its facilities and also recycles industrial materials such as wood pallets, utility meters, wire reels and copper. It has also developed internal policies such as electronic document storage, online document review, double-sided printing and specifies the use of recycled paper and office products whenever practicable. In the coming months, OUC will be focused on reducing its energy and water usage with efficiency upgrades at its Pershing and Gardenia facilities.

#### **2.4.6 Community Activities**

OUC participated in Project Care to help raise thousands of dollars each year for United Way 2-1-1, a local, non-profit organization. Since its inception in 1994, Project care has raised more than \$2 million, helping fund more than 18,000 households and thousands of families and individuals. For every \$1 donated, OUC will contribute \$2 to the program. In addition, The Proud Volunteer program encourages and rewards employees for their volunteer work in the community. Employees volunteer more than 10,000 hours every year and helps support a variety of non-profit organizations in the community. The annual OUC Charity Golf Tournament also has raised more than \$410,000 for local non-profits since its inception in 1995.

In 2014, Conservation specialists conducted presentations, provided face-to face consultations, scheduled audits, and disseminated information on conservation programs. Below is a list of events OUC has participated in:

- Orange County Environmental Education Expo
- Blood Centers blood drives
- IOA Corporate 5k
- Juvenile Diabetes Research Foundation Walk
- American Heart Association Heart Walk
- Susan G. Komen Race for the Cure
- Orlando Veteran's Day Parade
- Orlando MLK Parade
- Hispanic Business and Consumer Expo
- St. Cloud Life Expo and Extravaganza [Orlando or Central Florida] Home and Garden Show

Specific examples of community activities in which OUC was involved during 2014 are outlined below.

##### **2.4.6.1 Believe in Conservation.**

OUC partnered with Nemours Children hospital to celebrate the hospitals grand opening by giving the elementary school children the chance to participate in the special light ceremony. The winning schools received \$1,000 to be used to teach children the importance of conservation and efficiency; knowledge which will help their families reduce their utility bills by making good decisions.

Nemours also is going green. In fact, 90 percent of the hospital's construction waste has been recycled, and reclaimed water is being used for more than 60,000 square feet of garden space.

#### **2.4.6.2 Water Cooler Project.**

For the eighth year in a row, OUC hosted the Water Color Project, a conservation-themed art program that encourages students to showcase the importance of saving water through their artwork. More than 2,700 students from 29 schools competed to have their artwork featured in an annual calendar, while middle and high school students decorate rain barrels that become a traveling exhibit that is displayed throughout the community.

#### **2.4.6.3 Project Awesome.**

OUC and the Orlando Science Center delivered energy and water conservation workshops to fifth grade classrooms throughout OUC's service territory via Project AWESOME (Alternative Water & Energy Supply; Observation, Methods & Education). It was the fifth year of the educational program that promotes both water and energy conservation through a hands-on curriculum using content approved by OUC and meeting Sunshine State Standards. Projects included allowing students to make an aquifer, build a solar-powered car, and test low flow showerheads and compact fluorescent light bulbs (CFLs) against traditional fixtures as part of an electric and water conservation and alternative sources educational program. Project A.W.E.S.O.M.E., which launched in 2009, delivers two 90-minute classroom workshops as well as hands-on labs and pre and post classroom activities—energy in the fall and water in the spring—to students in support of their Science FCAT preparation. A total of 5,500 students went through the curriculum.

### **2.4.7 Customer Education Initiatives**

From providing better online access to their consumption history to designing convenient and effective conservation programs, OUC is arming customers with the information and tools they need to optimize the efficiency of their homes and businesses. While the tools and technologies we use might have changed, OUC's commitment to conservation has not.

#### **2.4.7.1 Mobile Site.**

OUC continued to offer a mobile version of its website for handheld devices. The mobile site lets customers interact with OUC on the go. They can pay their bill, check their account, find a rebate or get conservation tips right from their cell phone. Customers have the same online access to [OUC.com](http://www.ouc.com) but in an easy-to-use mobile format.

#### **2.4.7.2 Home Energy Reports Program.**

The Home Energy Reports Program, OUC's largest conservation effort to date serving 86,000 customers, encourages customers to conserve by comparing their consumption to their efficient neighbors. Participants receive regular emails or printed reports showing how they rank along with tips and suggestions on how they can improve. To administer the Home Energy Reports, OUC is working with Opower, a software company that helps utilities meet their efficiency goals through effective customer engagement.

#### **2.4.7.3 Energy and Water Conservation DVD.**

OUC continued to offer a conservation video in an interactive DVD format in English or Spanish that walks customers through a "do-it-yourself" energy and water audit for their home that can help lower their utility bill. It is also available online at <http://www.ouc.com/waystosave>.



#### **2.4.7.4 Media Overview.**

To reach the desired audience, OUC implemented a comprehensive media campaign that utilized print, online, television, radio, outdoor media and community partnerships. By diversifying their media, OUC is able to reach a broader range of customers and reinforce their commitment to showing customers how to reduce their energy and water use and ultimately their utility bills.

#### **2.4.7.5 Orlando Magic Partnership.**

After assisting with the energy and water efficiency features in the design phase of the Orlando Magic's new LEED certified home, OUC has continued its green partnership with the Orlando Magic since the Amway Center opened in October 2010:

- The promotion of the facility's LEED certification and its energy and water efficiency features
- Sponsorship of the NBA Green Week (April 2013)
- An interactive educational booth at home game Fan Fest events. For example "Fix a Leak Week"
- A public information campaign on [www.orlandomagic.com](http://www.orlandomagic.com).

With this partnership, OUC reaches many of its customers who attend Magic games or follow them on TV. In addition to the approximately 7,000 season ticket holders who reside in the OUC service territory, 87 corporations hold suites, loge boxes or legends suites at the arena. These include many large and mid-size commercial businesses that can benefit from OUC's commercial products and services.

#### **2.4.7.6 Connections.**

Connections is a monthly newsletter sent to all OUC customers whether they receive a paper statement or e-bill. The Connections newsletters also are posted on <http://www.OUC.com> and feature information on OUC's programs, events and energy and water saving tips. A sample Connections newsletter is included in Appendix A of this report.

#### **2.4.8 Social Media**

Facebook and Twitter allow OUC to spotlight special events and programs in the community and provide a conservation tip of the day, consisting of 365 daily tips on how to save energy, water and money. OUC also utilizes OUC TV via YouTube to promote conservation and renewable initiatives.

#### **2.4.9 Power Pass Program**

OUC Power Pass is a program that allows customers to pay-as-you-go or pay in advance for utility services allowing the option of avoiding deposits, late fees and a monthly bill. Statistics have shown that pay-before-consumption programs result in less electricity usage and water because the customer is more aware of how much they are using. Customers can check on their electric bill or water usage every day using the OUC Power Pass portal or receive alerts via text, email and/or phone.

#### **2.4.10 Digital Meters**

OUC's entire service area is in the process of being upgraded to digital electric and water meters. The electric meters were completed March 2014 and the water meters are expected to be completed within the end of the 2015. The digital meters are easier to read and provide detailed information about the customer's daily energy and water use. Meters will also be able to be monitored remotely which will reduce costs and time while ensuring an accurate and timely

reading for the customer. Remote monitoring also allows for OUC to better predict and prevent outages and restore power faster.

## 2.5 TRANSMISSION SYSTEM

OUC's existing transmission system consists of 31 substations interconnected through approximately 333 miles of 230 kV, 115 kV, and 69 kV lines and cables. OUC is fully integrated into the state transmission grid through its twenty-one 230 kV, and one 69 kV metered interconnections with other generating utilities that are members of the Florida Reliability Coordinating Council (FRCC), as summarized in Table 2-3. Additionally, OUC is responsible for St. Cloud's four substations, as well as approximately 56 miles of 230 kV and 69 kV lines and cables. As presented in Table 2-4, the St. Cloud transmission system includes three interconnections.

Table 2-3 OUC Transmission Interconnections

UTILITY	KV	NUMBER OF INTERCONNECTIONS
FPL	230	2
Duke Energy Florida (DEF)	230	9
KUA	230	2
KUA/FMPA	230	2
Lakeland Electric	230	1
TECO	230	2
TECO/Reedy Creek Improvement District	230	2
DEF	69	1
Southern Company	230	1

Table 2-4 St. Cloud Transmission Interconnections

UTILITY	KV	NUMBER OF INTERCONNECTIONS
OUC	69	1
DEF	230	1
KUA	69	1

The upgrade of the 69 kV tie line from the St. Cloud Central substation to KUA is underway and is being coordinated with an Osceola County road widening project; the project is scheduled for completion by fall 2015. The overhead portion of the existing St. Cloud 69 kV transmission line from the Central to the South substation is presently scheduled to be upgraded by summer 2021. A new 230kV line is being planned from St. Cloud South substation as a tie line interconnection to an adjacent Utility; the present in-service date of this tie line is summer 2019.

The \$2.3 billion ultimate design phase of the Florida Department of Transportation (FDOT) Interstate 4 road widening project covering 21 miles from Kirkman to SR-434 is underway by Skanska-Griffin-Lane as "I-4 Mobility Partners". The America Substation has coordination activities with the FDOT and the Expressway Authority involving the Ultimate Interstate-4 / State Road 408 interchange extending to approximately 2019. Also associated with the I-4 Mobility Partners project, conflicts are being addressed and mitigated as possible for three 115 kV underground transmission lines and one 115 kV overhead transmission line.

Two of the 115 kV transmission lines into the 230/115/12.47 kV Southwood Substation are being upgraded to about 360 MVA to meet planning requirements. The Southwood to Holden line upgrade was complete by summer 2014, and the Southwood to MetroWest line upgrade is scheduled for completion by summer 2015.

The 230/69 kV Taft Substation Reconfiguration project is under construction with first phase completion anticipated by summer 2015. Multiple phases of the project were studied and are planned in order to rebuild the substation in place and convert it from a ring-bus configuration to a breaker-and-one-half configuration. A number of new NERC planning requirements will be addressed through implementation of the new breaker-and-one-half configuration at Taft Substation.

Various 115 kV transmission projects upgraded portions of the system to about 360 MVA to move power more effectively to the downtown Orlando region. Upgrades have already been performed on the transmission lines terminating at the following substations: Pershing to Michigan, Pershing to Grant, MetroWest to Turkey Lake, America to Kaley, and Pine Hills to Country Club. The Pine Hills to Turkey Lake transmission line is scheduled for upgrade by spring 2016.

In accordance with a reimbursement contract, NRG (previously Reliant Energy, GenOn) paid for OUC to upgrade St Cloud facilities by summer 2014. A 224 MVA, 230 / 69kV autotransformer was added at the St Cloud South Substation, and the St Cloud 69kV North to East transmission line was upgraded to 150 MVA.

To maintain reliable and economic service and proactively plan for the future at key locations, OUC is evaluating numerous upgrades to its transmission system. While these upgrades vary in scope and timing, the following identifies the higher priority, near-term transmission system upgrades planned by OUC:

- Continued conceptual permitting and design for the future Stanton South 230 kV Substation for future generation needs. The site will address system stability, redundancy, contingency requirements, and available fault current issues.
- Replacement and upgrade of aging transmission infrastructure within the corridor from Pershing to Stanton to Indian River. Each of the 115 kV lines within the 115 kV double-circuit corridor from Pershing to Stanton is on schedule to be upgraded from 150 MVA to 400 MVA by summer 2015. During preliminary engineering to be completed by fall 2015, upgrade options will be studied for the 230kV double-circuit line from Pershing to Stanton.
- Several distribution transformer additions to existing substations may be required; load growth will determine when these transformer additions will be required. A new substation distribution transformer is on schedule to be in-service at the AIP substation by summer 2015.
- An engineering study of the five line segments within the 230 kV Stanton to Taft corridor is scheduled for completion by fall 2015 to determine future upgrade and increased power transfer options. LIDAR data will be gathered by helicopter, and the data-points will be utilized for accurate mapping in PLS-CADD transmission line software. Upon completion of the study, the best, most fiscally responsible corridor upgrade option(s) will be pursued.
- An engineering study for the addition of an additional 230 kV line from Pine Hills to Weber to Pershing to Stanton will begin summer 2015. Some of the line segments may be underground to meet NERC compliance standards. The 230 kV line is likely to commence construction in spring 2017, with major milestones of three line segments to be added to the transmission system: 10 miles by June 2020, 10 miles by June 2023, and the last 5 miles by June 2026. Efforts will be

closely coordinated with a power generation study, and the scope of work and schedules for the 230 kV Pine Hills to Weber to Pershing to Stanton transmission line will be adjusted accordingly.

## 3 Strategic Issues

OUC incorporates a number of strategic considerations while planning for the electrical system. This section provides an overview of a number of these strategic considerations.

### 3.1 STRATEGIC BUSINESS UNITS

OUC is currently organized into two strategic business units: the Electric and Water Production (EWP) and the Electric and Water Delivery (EWD) business units.

#### 3.1.1 Electric and Water Production Business Unit

The EWP business unit has structured its operations based on a competitive environment that assumes that even OUC's customers are not captive. EWP will only be profitable if it can produce electricity and water that is competitively priced in the open market. In line with this strategy, OUC is continually studying strategic options to improve or reposition its generating assets, such as the sale of the Indian River steam units in 1999 and the addition of new units and power purchase agreements, and the recent repurchase of the Indian River steam units (which provides OUC with full control over the Indian River site, and additional alternatives for future new generating resources, including possible repowering of the units)<sup>5</sup>. In addition, OUC formally instituted its Energy Risk Management Program in 2000.

OUC's generating system has been designed over the years to take advantage of fuel diversity and the resultant system reliability and economic benefits. OUC's longstanding intent to achieve diversity in its fuel mix is evidenced by its participation in other generating facilities in the State of Florida. The first such endeavor occurred in 1977 when OUC secured a share of the Crystal River Unit 3 nuclear plant, followed by the acquisition of an ownership share in Lakeland Electric's McIntosh Unit 3 coal fired unit in 1982. In 1983, OUC also acquired a share of the St. Lucie Unit 2 nuclear unit. OUC's current mix of wholly and jointly owned capacity is summarized in Table 3-1.

As shown in Table 3-1, coal represents approximately 48.7 percent of the winter generating capacity (approximately 50.7 percent summer) and natural gas represents approximately 47.5 percent of the winter generating capacity (approximately 45.3 percent summer) either wholly or jointly owned by OUC. With the inclusion of OUC's purchased power resources, coal represents approximately 39.9 percent of the winter generating capacity (approximately 41.4 percent summer) and natural gas represents approximately 56.9 percent of the winter generating capacity (approximately 55.0 percent summer).

Given its current retirement, Crystal River 3 is not being included among the generating resources reflected in this Ten-Year Site Plan.

The diversity of OUC's fuel supply provides protection against disruption of supply while simultaneously providing economic opportunities to reduce cost to customers. OUC recently modified the Stanton Energy Center coal units to allow the units to offset a portion of their coal usage by burning natural gas while operating. Additional details of OUC's generating facilities are presented in Table 2-1 and Schedule 1 of Section 12.0 of this Ten-Year Site Plan.

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<sup>5</sup> Based on the current condition of the Indian River steam units, OUC is not currently assigning a firm capacity value to the units for purposes of capacity planning.

Table 3-1 Generation Capacity (MW) Owned by OUC by Fuel Type  
(as of January 1, 2013)

PLANT NAME	WINTER CAPACITY				SUMMER CAPACITY			
	Coal	Nuclear	Gas/Oil	Total	Coal	Nuclear	Gas/Oil	Total
Stanton	627 <sup>(1)</sup>		497	1,124	627		472	1,099
Indian River			247	247			207	207
Crystal River <sup>(2)</sup>		0		0		0		0
C.D. McIntosh Jr.	136			136	133			133
St. Lucie <sup>(3)</sup>		60		60		60		60
<b>Total (MW)</b>	<b>763</b>	<b>60</b>	<b>744</b>	<b>1,567</b>	<b>760</b>	<b>60</b>	<b>679</b>	<b>1,499</b>
<b>Total (percent)</b>	<b>48.7</b>	<b>3.8</b>	<b>47.5</b>	<b>100.0</b>	<b>50.7</b>	<b>4.0</b>	<b>45.3</b>	<b>100.0</b>

<sup>(1)</sup> Includes OUC's share of the landfill gas burned in Stanton Units 1 and 2.

<sup>(2)</sup> As discussed previously, Crystal River 3 is currently out of service and expected to be retired rather than returned to service.

<sup>(3)</sup> Capacity shown for St. Lucie reflects recent capacity updates.

OUC's use of alternative or renewable fuels is enhanced by the capability to burn a mixture of petroleum coke in McIntosh Unit 3, along with coal. Petroleum coke is a waste by-product of the refining industry and in addition to the benefits of using a waste product, petroleum coke's lower price may result in an economic advantage compared to burning 100 percent coal. Tests have been done that indicate the unit has the ability to use petroleum coke for approximately 20 percent of the fuel input. Permits have been modified and approved for this level of use.

OUC's fuel diversity is further enhanced by the renewable energy technologies that contribute to OUC's generating resources. OUC's renewable resources are discussed in detail in Section 2.4 of this Ten-Year Site Plan.

### 3.1.2 Electric and Water Delivery Business Unit

OUC's EWD business unit focuses on providing OUC's customers with the most reliable electric service possible. Formerly called the Electric Distribution Business Unit, the unit was renamed after merging with OUC's Electric Transmission Business Unit, which was being phased out with the anticipated creation of a regional independent transmission organization.

OUC's leadership in providing reliable electric distribution service is demonstrated by its commitment to making initial investments in high quality material and equipment. Additionally, approximately 60 percent of OUC's distribution system is underground, protecting it from trees and high winds. OUC's dependability is also attributable to its proactive maintenance programs to identify and correct potential problems, proactive replacement of old equipment, and a tree-trimming program that minimizes tree-related service disruptions. OUC's reliability is demonstrated by the fact that during 2013, OUC once again led the State of Florida in key performance indicators related to power restoration.

## 3.2 REPOSITION OF ASSETS

As a strategic consideration, OUC has been working on repositioning its assets. One major consideration was the sale of its Indian River power plant steam units to Reliant Energy in 1999<sup>6</sup>. The sale of the Indian River steam units allowed OUC to take positions in Stanton A and B and to update and diversify its generation portfolio. The sale offered OUC the ability to replace the less competitive oil and gas steam units with more competitive combined cycle generation. As part of the agreement associated with the termination of the gasification portion of Stanton B, OUC acquired a 165 acre tract of land in its service territory situated near its highest growth areas<sup>7</sup>. The land is in an industrial area and is ideal for a new power generation site, having access to important infrastructure including a rail spur, natural gas lines, and OUC-owned and operated transmission lines.

## 3.3 FLORIDA MUNICIPAL POWER POOL

In 1988, OUC joined with Lakeland Electric and the FMPP's All-Requirements Project members to form the FMPP. Later, KUA joined FMPP. Over time, FMPP's All-Requirements Project has added members as well. FMPP is an operating-type electric pool, which dispatches all the pool members' generating resources in the most economical manner to meet the total load requirements of the pool. The central dispatch is providing savings to all parties because of reduced commitment costs and lower overall fuel costs. OUC serves as the FMPP dispatcher and handles all accounting for the allocation of fuel expenses and savings. The term of the pool agreement is 3 years and automatically renews until terminated by the consent of all participants.

OUC's participation in FMPP provides significant savings from the joint commitment and dispatch of FMPP's units. Participation in FMPP also provides OUC with a ready market for any excess energy available from OUC's generating units.

## 3.4 SECURITY OF POWER SUPPLY

OUC currently maintains interchange agreements with other utilities in Florida to provide electrical energy during emergency conditions. The reliability of the power supply is also enhanced by metered interconnections with other Florida utilities including nine interconnections with Progress Energy Florida (formerly Florida Power Corporation), four with KUA, two each with Tampa Electric Company and Reedy Creek Improvement District, two with FPL, and one each with Lakeland Electric and St. Cloud. In addition to enhancing reliability, these interconnections also facilitate the marketing of electric energy by OUC to and from other electric utilities in Florida.

In addition, in 2013 OUC entered into a new four-year contract for the storage of natural gas to manage price volatility and provide backup fuel for emergency situations. The fuel will provide up to 30,000 MBtu/day to help ensure power reliability.

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<sup>6</sup> As discussed previously, OUC recently repurchased the Indian River steam units. Given the current condition of the units, OUC is not assigning a capacity value for purposes of capacity planning. The purchase of the units provides OUC with full control over the Indian River site and additional alternatives for future generation, including possible repowering.

<sup>7</sup> Originally proposed to be an integrated gasification combined cycle (IGCC) unit, Stanton B was designed to be able to run as a standalone natural gas unit with the gasification portion as an alternative fuel source. In 2007, OUC made the decision not to move forward with the gasification portion of Stanton B, and the unit began commercial operation in February 2010 as a 1x1 combined cycle unit operating on natural gas as the primary fuel with the capability to utilize fuel oil as a secondary fuel source.



### 3.5 ENVIRONMENTAL PERFORMANCE<sup>8</sup>

As the quality of the environment is important to Florida, and especially important to the tourist-attracted economy in Central Florida, OUC is committed to protecting human health and preserving the quality of life and the environment in Central Florida. To demonstrate this commitment, OUC has chosen to operate their generating units with emission levels below those required by permits and licenses by equipping its power plants with the best available environmental protection systems. As a result, even with a second unit in operation, the Stanton Energy Center is one of the cleanest coal fired generating stations in the nation. Unit 2 is the first of its size and kind in the nation to use selective catalytic reduction (SCR) to remove nitrogen oxides (NO<sub>x</sub>). Using SCR and low-NO<sub>x</sub> burner technology, Stanton 2 successfully meets the stringent air quality requirements imposed upon it. OUC is considering adding SCR to Stanton Unit 1, as well as taking measures to increase the efficiency of the Stanton Unit 1 and Unit 2 steam turbine generators. Stanton A incorporates environmentally advanced technology and enables OUC to diversify its fuel mix while adding more flexibility to OUC's portfolio of owned generation and purchased power. As its newest generating asset, Stanton B further contributes to OUC's environmentally responsible portfolio of generating resources.

This superior environmental performance not only preserves the environment, but also results in many economic benefits, which help offset the costs associated with the superior environmental performance. For example, the high quality coal burned at Stanton contributes to the high availability of the units as well as their low heat rates. Additionally, OUC has installed natural gas igniters for both Stanton 1 and Stanton 2, eliminating the use of No. 6 fuel oil and reducing the amount of coal burned during operations when economical to do so.

Further demonstrating its environmental commitment to clean air, OUC has signed a contract to burn the methane gas collected from the Orange County landfill adjacent to Stanton Energy Center. Methane gas, when released into the atmosphere, is considered to be 20 times worse than carbon dioxide in terms of possible global warming effects. Stanton 1 and Stanton 2 both have the capability of burning methane.

OUC has also voluntarily implemented a product substitution program not only to protect workers' health and safety but also to minimize hazardous waste generation and to prevent environmental impacts. The Environmental Affairs and the Safety Divisions constantly review and replace products to eliminate the use of hazardous substances. To further prevent pollution and reduce waste generation, OUC also reuses and recycles many products.

#### 3.5.1 Emphasis on Sustainability

OUC completed its first greenhouse gas inventory for the entire company in 2008 and updates the inventory annually. This report helps OUC analyze how it impacts the environment, detailing both operating emissions and ways to reduce greenhouse gases. The greenhouse gas inventory was only a part of a larger initiative to perform a comprehensive sustainability audit of every department in the company. The goal of this effort is to understand both short-term and long-term opportunities to reduce the corporate carbon footprint in all departments and business functions. A comprehensive sustainability audit was completed in 2009 and will serve as a guide to help OUC develop new environmental initiatives.

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<sup>8</sup> Please refer to Section 2.4 of this Ten-Year Site Plan for a detailed discussion of OUC's renewable generating technologies and other environmental initiatives.



OUC's commitment to efficiency and sustainability is further demonstrated by the completion of Reliable Plaza, OUC's new energy and water efficient center in south downtown which replaces OUC's previous South Orange Avenue home. OUC's Reliable Plaza has earned Gold Leadership in Energy and Environmental Design (LEED) certification, officially cementing the 10-story administration and customer service center as the "Greenest Building in downtown Orlando." The non-profit U.S. Green Building Council awarded the Gold level certification after completing a review of the building's design and construction. Reliable Plaza also holds a Florida Water Star certification, a voluntary program for new and existing construction that encourages water efficiency in appliances plumbing fixtures, irrigation systems and landscapes. Reliable Plaza showcases a number of environmentally friendly features and uses 28 percent less energy and 40 percent less water than a similarly sized facility. One of the more innovative offerings at Reliable Plaza is the interactive conservation education center. With a live link to the building's conservation systems, the center's touch screen gives customers real time data on how Reliable Plaza uses – and saves – energy and water. The center also can give information on green building ideas and conservation tips customers can use at home.

OUC partnered with the Disney Entrepreneur Center for a pilot efficiency program that will offer conservation credits to small businesses that may be experiencing financial difficulties. OUC also began its "Power to Save" campaign, which allowed customers to view OUC conservation and education videos on demand on Bright House Networks. Viewers could access information around the clock and at no cost. The campaign provided access that customers requested and OUC saved money and resources by offering a waste-free alternative to mailing out conservation DVDs.

### **3.6 COMMUNITY RELATIONS**

Owned by the City of Orlando and its citizens, OUC is especially committed to being a good corporate citizen and neighbor in the areas it serves or impacts.

In Orange, Osceola, and Brevard Counties, where OUC serves customers and/or has generating units, OUC gives its wholehearted support to education, diversity, the arts, and social-service agencies. An active Chamber of Commerce participant in all three counties, OUC also supports area Hispanic Chambers and the Metropolitan Orlando Urban League. As a United Arts trustee, OUC has allowed its historic Lake Ivanhoe Power Plant to be turned into a performing arts center. OUC is also a corporate donor for WMFE public television and has been a co-sponsor of the "Power Station" exhibit at the Orlando Science Center. OUC has also donated \$100,000 to the Orlando Science Center to help sponsor the alternative-energy exhibit "Our Energy Future" that includes a permanent exhibit in Orlando and a component that travels to museums throughout the country.

OUC conservation support personnel have made hundreds of public appearances related to conservation at schools, business expos, professional associations, and homeowner association meetings. Conservation specialists conducted presentations, provided face to face consultations, scheduled audits, and disseminated information on conservation programs. OUC also sponsors energy-related events, such as the Florida Renewable Energy Association's Renewable Energy Expo, which stresses the importance of reducing individual carbon footprints and introduces the general public to entrepreneurs and educators who are working on the challenges of energy independence and global climate change.

Long a supporter of Habitat for Humanity Orlando, OUC saw Habitat's first town home project – Staghorn Villas – as an opportunity to provide local families with affordable homes that could also help them keep their utility costs in check. OUC donated \$60,000 in energy-efficient features for Staghorn Villas, an \$8 million town home community that will provide affordable housing for 58

local families. OUC also provided more than 870 compact florescent light bulbs and upgraded all lighting systems throughout the community. Siemens also partnered on the project, matching OUC's \$60,000 donation.

OUC has partnered with the Orlando Science Center to deliver an interactive curriculum to Orange county public school classrooms within OUC's service territory. The Orlando Science Center, using content approved by OUC, has developed an electric and water conservation and renewable energy curriculum and designed activities that meet Sunshine State Standards and target fifth graders, who are preparing for their first Science FCAT test. The program includes two 90-minute classroom workshops for students as well as hands-on labs and pre- and post-classroom activities.

## 4 Forecast of Peak Demand and Energy Consumption

OUC prepares a set of sales, energy, and demand forecast models each year to support OUC's budgeting and financial planning process as well as long-term planning requirements. In preparing the forecasts OUC uses internal records, company knowledge of the service territory and customers, and economic projections. OUC draws on outside expertise as needed. The economic projection data is provided by Moody's Economy.Com and Itron provides forecasting software, analysis of end-use equipment and efficiencies, and technical expertise.

### 4.1 FORECAST METHODOLOGY

OUC has adopted a "Statistically Adjusted End-Use" (SAE) modeling technique. This approach entails specifying end-use variables (xHeat for heating, xCool for cooling, and xOther for other use) and utilizing these variables in sales multi-regression models. SAE variables allow anticipated shifts in customer end use consumption driven by the type and efficiency of heating and cooling equipment, appliances, and other load devices to be represented along with econometric drivers in the forecast models. The SAE approach was developed by Itron. Itron reviews OUC's application of these techniques and provides data on heating, cooling, and other end-use load trends. These techniques are used to develop the forecasts for both the OUC and St. Cloud service territories.

#### 4.1.1 Residential

The residential model consists of both a customer forecast model and an average use per customer model. Monthly average use models were estimated using actual data for the period 2004 to 2013. This provides 11 years of historical data and enough observations to estimate strong regression models. Once models showing the number of expected customers and the expected average use per customer are developed, the projected residential sales by year (y) and month (m) are calculated as the product of the customer and average use forecasts:

$$Residential\ Sales_{y,m} = Customers_{y,m} \times Average\ Usage_{y,m}$$

##### 4.1.1.1 Residential Customer Forecast

Residential customers are forecast as a function of household growth for the Orlando SMSA. There is a strong correlation ( $R^2$  of 0.98 for "inside" the City of Orlando and 0.85 for outside the City) between historical changes in customers and historical changes in the Orlando SMSA household growth. Approximately 71 percent of OUC's residential customers are "inside" the City. The multi-regression model for residential customers is represented as:

$$Customers_{y,m} = \beta_0 + \beta_1(Households_{y,m})$$

The coefficients ( $\beta$ ) are outputs of the multi-regression models

##### 4.1.1.2 Average Use Forecast

The residential forecast models utilize multi-regression modeling made up of three major components:

1. Changes in the economy, such as median household income, household size, and the price of electricity
2. End-use equipment index variables, which captures the long-term net effect of equipment saturation and equipment efficiency improvements
3. Weather variables, which serve to allocate the seasonal impacts of weather throughout the year.

The SAE model framework begins by defining energy use for an average customer in year (y) and month (m) as the sum of energy used by heating equipment ( $xHeat_{y,m}$ ), cooling equipment ( $xCool_{y,m}$ ), and other equipment ( $xOther_{y,m}$ ). The  $xHeat$ ,  $xCool$  and  $xOther$  variables are defined as a product of an annual equipment index and a monthly usage multiplier. This model is represented as:

$$Average\ Usage_{y,m} = \beta_1(xHeat_{y,m}) + \beta_2(xCool_{y,m}) + \beta_3(xOther_{y,m})$$

Where:

$$xHeat_{y,m} = Economics_{y,m} \times HeatingEquip_y \times HDD\_Index_{y,m}$$

$$xCool_{y,m} = Economics_{y,m} \times CoolingEquip_y \times CDD\_Index_{y,m}$$

$$xOther_{y,m} = Economics_{y,m} \times OtherEquip_{y,m}$$

A customer's monthly usage level is impacted by several economic factors, including the price of electricity, household size, and income levels.

$$Economics_{y,m} = \left( \frac{Price_{y,m}}{Price_{base\ y}} \right)^{-0.1} \times \left( \frac{HH\ Size_{y,m}}{HH\ Size_{base\ y,m}} \right)^{0.2} \times \left( \frac{HH\ Income_{y,m}}{HH\ Income_{base\ y,m}} \right)^{0.2}$$

The annual equipment variables (HeatEquip, CoolEquip, OtherEquip) are defined as a weighted average across equipment types multiplied by equipment saturation levels normalized by operating efficiency levels.

$$HeatEquip_y = \sum_{tech} Weight \times \left( \frac{Saturation_y / Efficiency_y}{Saturation_{base\ y} / Efficiency_{base\ y}} \right)$$

$$CoolEquip_y = \sum_{tech} Weight \times \left( \frac{Saturation_y / Efficiency_y}{Saturation_{base\ y} / Efficiency_{base\ y}} \right)$$

$$OtherEquip_y = \sum_{tech} Weight \times \left( \frac{Saturation_y / Efficiency_y}{Saturation_{base\ y} / Efficiency_{base\ y}} \right)$$

The following degree day index variables serve to allocate the seasonal impacts of weather throughout the year. For historic periods actual HDD's and CDD's are used. Normal HDD's and CDD's are used for forecast periods.

$$HDD\_Index_{y,m} = \frac{HDD_{y,m}}{Normal\ HDD_y}$$

$$CDD\_Index_{y,m} = \frac{CDD_{y,m}}{Normal\ CDD_y}$$

## 4.1.2 Non-Residential

### 4.1.2.1 General Service Non-Demand (GSND)

The General Service Non-Demand (GSND) and General Service Demand Secondary (GSD Secondary) classes are modeled as a combined General Service Secondary class (GS Secondary) using a single model because the historic data indicates customer migration has occurred back and forth between the two classes. The result is a single model which produces predicted values with a higher

correlation than that of two separate models. The forecast is later split between GSND and GSD Secondary using the monthly relationships between the two classes in 2014.

The framework for the GS secondary class model is similar to the residential model. It also has three major components and utilizes the SAE model framework. The differences lie in modeling total sales versus use per customer, the type of end-use equipment, and the economic variables used. The end-use equipment variables are based on commercial appliance / equipment saturation and efficiency projections. The economic drivers in the model are the commercial price of electricity and the Gross Metro Product for the Orlando SMSA. The third component is the weather variable. HDD is not used in the GS Secondary model because no statistically valid correlation between heating days and sales could be identified. The GS Secondary class model uses CDD as the weather variable. The growth in residential customers is brought into the GS secondary model because growth in the residential sector is seen as a driver for the commercial sector.

The GS Secondary model is represented as:

$$GS\ Secondary\ Sales_{y,m} = \beta_0 + \beta_1(xCool_{y,m}) + \beta_2(xOther_{y,m}) + \beta_3(ResCust_{y,m})$$

Sales to six large GSD Secondary customers are excluded from the GS Secondary model discussed above. These six large customers are forecast individually using a combination of SAE techniques, individual customer trending, and customer specific planning input. These six customers represent approximately 5 percent of OUC's total load and 10 percent of the GS Secondary Load. They are handled individually because each has identifiable growth plans or patterns and each individually represents a significant load.

#### 4.1.2.2 General Service Demand (GSD)

Forecasted sales to GSD Secondary customers were modeled as discussed above. In addition to the customers taking service at secondary voltage, OUC serves eighteen locations at primary voltage. Of those eighteen, thirteen are modeled as a group because they have exhibited a consistent load pattern over time. Collectively their load is forecast using an exponential smoothing model which incorporates the seasonality of their load. This group of customers represents about 19 percent of the GSD Primary sales.

The five remaining primary customers are forecast individually using a combination of techniques which includes regression modeling, individual customer trending, and customer specific planning input. These five customers represent approximately 6 percent of OUC's total load and 81 percent of the GSD Primary sales.

Sales from the various GSD models are summed to complete the GSD forecast.

$$GSD\ Sales_{y,m} = GSD\ Secondary\ Sales_{y,m} + GSD\ Primary\ Sales_{y,m}$$

#### 4.1.2.3 Streetlights

Private and Public lighting consumption is forecast separately. Both classes are not impacted by the weather, and the SAE modeling approach does not apply. Therefore, simple exponential smoothing models with a linear trend are used to generate both forecasts. The forecast for public streetlights reflects the planned schedule for replacement of traditional HPS fixtures with LED fixtures.

#### 4.1.2.4 OUC Use

OUC Use sales are those to OUC Water Plants, OUCooling Plants, and OUC facilities. The OUC Use models utilize CDD, but not HDD or the factors included in the “Other” SAE modeling variable. Binary variables have been inserted in the multi-regression model coinciding with operations date for the three OUC Cooling Plants commissioned in the past 10-years.

$$\text{Sales}_{y,m} = \beta_0 + \beta_1(\text{xCool}_{y,m}) + \beta_2(\text{Jun\_2005\_Plus}_{y,m}) + \beta_3(\text{Jun\_2008\_Plus}_{y,m}) + \beta_4(\text{Jun\_2010\_Plus}_{y,m})$$

#### 4.1.3 Hourly Load and Peak Forecast

The monthly net energy for load (NEL) is estimated for OUC and St. Cloud based on the respective sales forecasts described above and the expected line loss factors. The system 8,760 hourly load forecast is generated using the software package *MetrixLT*. Within *MetrixLT* the monthly NEL forecast is allocated to each hour based on the weather normal hourly energy profile. The hourly load forecasts for OUC and St. Cloud are then combined to generate a total system hourly load forecast. Summer and winter peak demands are then extracted from the combined total system hourly load forecast.

### 4.2 BASE CASE FORECAST ASSUMPTIONS

Incorporated into the forecast models are set of underlying economic and demographic, price of electricity, and weather assumptions.

#### 4.2.1 Economics & Demographics

The economic and demographic assumptions are derived from forecasts for the Orlando SMSA by Economy.Com.

##### 4.2.1.1 Median Household Income

The residential forecast model uses the Median Household Income which is forecast to grow at an average annual rate of 0.4 percent (in fixed 2003 dollars) over the period 2015-2025 as shown in Table 4-1.

##### 4.2.1.2 Gross Metro Product

The non-residential forecast models use Orlando SMSA Gross Metro Product. The Gross Metro Product for the Orlando SMSA is forecast to grow at an average annual rate of 2.6 percent over the ten-year period 2014 - 2024. Gross Metro Product is shown in Table 4-1.

Table 4-1 Economic &amp; Demographic Projections – Orlando SMSA

YEAR	MEDIAN HOUSEHOLD INCOME	GROSS METRO PRODUCT \$ BILLIONS	HOUSEHOLDS (THOUSANDS)	POPULATION (THOUSANDS)
2015	\$37,328	110.3	875.5	2,376.2
2016	\$37,676	113.9	903.3	2,437.8
2025	\$38,766	136.0	1,159.0	3,073.5
2030	\$39,868	147.0	1,304.8	3,424.6
<b>Average Annual Increase</b>				
15-20	0.4%	2.4%	3.1%	2.7%
15-25	0.4%	2.1%	2.8%	2.6%
25-30	0.6%	1.6%	2.4%	2.2%

#### 4.2.1.3 Households and Population

The primary demographic drivers in the residential forecast model are the number of households and the population (see Table 4-1). Households are used in the residential customer forecast model. The population data is divided by the household data to determine household size used in the residential average use forecast model.

#### 4.2.2 Price of Electricity

The nominal price of electricity by customer class is forecast to increase at the same rate as inflation resulting in essentially no change to the real price of electricity. The real price of electricity by customer class is used in the residential and non-residential forecast models.

#### 4.2.3 Weather

Weather is a key factor affecting electricity consumption for indoor cooling and heating. Monthly cooling degree days (CDDs) are used to capture cooling requirements while heating degree days (HDDs) account for variation in usage because of electric heating needs. CDDs and HDDs are calculated from the daily average temperatures as reported by the National Weather Service for the weather station at the Orlando International Airport. CDD is calculated using a 65° F base temperature as follows:

$$CDD_d = (Avg Temp_d - 65^\circ F) \text{ when } Avg Temp_d \geq 65$$

The daily CDD values are then aggregated to yield a monthly CDD for each year as follows:

$$CDD_{y,m} = \sum CDD_{y,m,d}$$

Heating degree days are calculated in a similar manner use a base temperature of 65° F as follows:

$$HDD_d = (65^\circ F - Avg Temp_d) \text{ when } Avg Temp_d \leq 65$$

The daily HDD values are then aggregated to yield a monthly HDD for each year as follows:

$$HDD_{y,m} = \sum HDD_{y,m,d}$$



“Normal” monthly weather is assumed to be the median of the monthly degree days during the most recent 30-year period (1985 – 2014).

### 4.3 BASE CASE LOAD FORECAST

A long-term annual budget forecast was developed through 2030 using the methodology and base case assumptions outlined above.

#### 4.3.1 Customer and Sales Forecast Results

Total retail sales for OUC are expected to increase from 5,637 GWh in calendar year 2014 to 6,438 GWh by 2025. St. Cloud sales are projected to increase from 584 GWh to 713 GWh over this same time period. Shown in Table 4-2 through Table 4-5 are the annual customer and sales forecasts for OUC and St. Cloud.

##### 4.3.1.1 Residential Forecast

With increasing appliance efficiency, increased customer conservation, and declining household size average use per residential customer is projected to decline over the forecast period. The number of residential customers is expected to increase at an average annual rate of 2.1 percent for OUC and at 2.9 percent for St. Cloud for the next ten years. The ten-year residential sales average annual growth rate is 1.9 percent for OUC and 2.7 percent for St. Cloud.

##### 4.3.1.2 GSND Forecast

GSND sales are projected to grow at an average annual rate of 1.7 percent and 1.5 percent for OUC and St. Cloud, respectively, between 2014 and 2024. The number of GSND customers is projected to grow at an average annual growth rate of 2.4 percent and 2.9 percent respectively, for OUC and St. Cloud from 2014 through 2024.

##### 4.3.1.3 GSD Forecast

GSD is comprised of large commercial and industrial customers. Sales are projected to show solid gains as a result of new major commercial development such as the UCF medical school, Burnham Institute, VA hospital, and other related medical businesses coming on line.

Table 4-2 OUC Long-Term Sales Forecast (GWh)

YEAR	RESIDENTIAL	GSND	GSD	LIGHTING	OUC USE	TOTAL RETAIL
2015	1,884	343	3,302	53	133	5,716
2020	2,049	360	3,494	44	133	6,080
2025	2,259	377	3,625	46	133	6,438
2030	2,494	395	4,769	47	133	6,839
<b>Average Annual Increase</b>						
15-20	1.7%	1.0%	1.1%	-3.5%	0.0%	1.2%
15-25	1.8%	0.9%	0.9%	-1.4%	0.0%	1.2%
15-30	1.9%	0.9%	0.9%	-0.8%	0.0%	1.2%



Table 4-3 OUC Average Number of Customers Forecast

YEAR	RESIDENTIAL	GSND	GSD	TOTAL RETAIL
2015	425	38	126	3
2020	475	39	130	2
2025	535	40	135	2
2030	602	41	139	2
Average Annual Increase				
15-20	2.3%	0.6%	0.6%	-1.3%
15-25	2.3%	0.5%	0.6%	-0.6%
15-30	2.4%	0.6%	0.6%	-0.4%

Table 4-4 St. Cloud Long-Term Sales Forecast (GWh)

YEAR	RESIDENTIAL	GSND	GSD	LIGHTING	TOTAL RETAIL
2015	425	38	126	3	591
2020	475	39	130	2	647
2025	535	40	135	2	713
2030	602	41	139	2	785
Average Annual Increase					
15-20	2.3%	0.6%	0.6%	-1.3%	1.8%
15-25	2.3%	0.5%	0.6%	-0.6%	1.9%
15-30	2.4%	0.6%	0.6%	-0.4%	1.9%

Table 4-5 St. Cloud Average Number of Customers Forecast

YEAR	RESIDENTIAL	GSND	GSD	TOTAL RETAIL
2015	29,824	2,949	360	33,133
2020	34,669	3,428	405	38,502
2025	39,483	3,309	443	43,830
2030	44,452	4,395	479	49,326
Average Annual Increase				
15-20	3.1%	3.1%	2.4%	3.0%
15-25	2.8%	2.8%	2.1%	2.8%
15-30	2.7%	2.7%	1.9%	2.7%

#### 4.3.2 Forecast Net Peak Demand and Net Energy for Load

Underlying hourly load growth is driven by the aggregate energy forecast. Thus, forecasted peaks grow at roughly the same rate as the energy forecast. Shown in Table 4-6 through Table 4-8 are the seasonal peak demand and net energy for load forecasts for OUC, St. Cloud, and the net system peak.

Table 4-6 OUC Forecast Net Peak Demand (Summer and Winter) and Net Energy for Load

YEAR	SUMMER (MW)	WINTER (MW)	NET ENERGY (GWH)
2015	1,121	1,025	5,944
2020	1,196	1,112	6,323
2025	1,273	1,179	6,695
2030	1,355	1,258	7,112
Average Annual Increase			
15-20	1.3%	1.6%	1.7%
15-25	1.3%	1.4%	1.6%
15-30	1.3%	1.4%	1.6%

Table 4-7 St. Cloud Forecast Net Peak Demand (Summer and Winter) and Net Energy for Load

YEAR	SUMMER (MW)	WINTER (MW)	NET ENERGY (GWH)
2015	153	149	615
2020	168	163	672
2025	185	179	741
2030	203	196	816
Average Annual Increase			
15-20	1.8%	1.8%	1.8%
15-25	1.9%	1.9%	1.9%
15-30	1.8%	1.8%	1.8%

Table 4-8 Net System Peak (Summer and Winter) and Net Energy for Load (Total of OUC and St. Cloud)

YEAR	SUMMER (MW)	WINTER (MW)	NET ENERGY (GWH)
2015	1,267	1,174	6,559
2020	1,363	1,267	6,996
2025	1,456	1,350	7,437
2030	1,558	1,454	7,928
Average Annual Increase			
15-20	1.5%	1.5%	1.3%
15-25	1.4%	1.4%	1.3%
15-30	1.4%	1.4%	1.3%

## 4.4 HIGH AND LOW LOAD SCENARIOS

In addition to the base case, two long-term forecast scenarios representing a high range and low range around the peak demand forecast were constructed. The high and low forecast scenarios are based on bands around the most likely household forecast for the Orlando SMSA. The average annual household growth rate in the base case is 2.8 percent for the period 2015 - 2025. In the high case scenario, households are forecasted to increase at 3.8 percent annually for the same time period. The high growth scenario results in a forecasted average annual energy growth rate of

1.9 percent, with a system peak demand that is 216 MW higher than the base case in 2030. In the low case scenario, the households are forecasted to increase at 1.8 percent annually resulting in average annual energy increases of 0.8 percent over the 2015-2025 period. The low case peak demand is 174 MW lower than the base case in 2030. Table 4-9 presents a summary of the high and low load scenarios.

Table 4-9 Scenario Peak Forecasts OUC and St. Cloud

HIGH LOAD SCENARIO			
Year	Summer (MW)	Winter (MW)	Net Energy (GWh)
2015	1,287	1,238	6,694
2020	1,435	1,352	7,366
2025	1,596	1,476	8,095
2030	1,774	1,613	8,905
Average Annual Increase			
15-20	2.2%	1.8%	1.9%
15-25	2.2%	1.8%	1.9%
15-30	2.2%	1.8%	1.9%
LOW LOAD SCENARIO			
2015	1,213	1,181	6,354
2020	1,277	1,230	6,644
2025	1,332	1,273	6,898
2030	1,384	1,313	7,132
Average Annual Increase			
15-20	1.0%	0.8%	0.9%
15-25	0.9%	0.8%	0.8%
15-30	0.9%	0.7%	0.8%

## 5 Demand-Side Management

Sections 366.80 through 366.85, and 403.519, Florida Statutes (F.S.), are known collectively as the Florida Energy Efficiency and Conservation Act (FEECA). Section 366.82(2), F.S., requires the Florida Public Service Commission (PSC) to adopt appropriate goals designed to increase the conservation of expensive resources, such as petroleum fuels, to reduce and control the growth rates of electric consumption and weather-sensitive peak demand. Pursuant to Section 366.82(6), F.S., the PSC must review the conservation goals of each utility subject to FEECA at least every five years. The seven utilities subject to FEECA are Florida Power & Light Company (FPL), Progress Energy Florida, Inc. (PEF), Tampa Electric Company (TECO), Gulf Power Company (Gulf), Florida Public Utilities Company (FPUC), OUC, and JEA (referred to collectively as the FEECA utilities). Goals were last established for the FEECA utilities in December 2009 (Order No. PSC-09-0855-FOFEG). Therefore, new goals were required to be established by December 2014.

OUC's residential and commercial/industrial numeric conservation goals for the 2015 through 2024 period were established by the PSC pursuant to Order No. PSC-13-0645-PAA-EU. These PSC-established annual goals are presented in Tables 5-1, 5-2 and 5-3.

Table 5-1 Residential DSM Goals Approved by the PSC

CALENDAR YEAR	SUMMER (MW)	WINTER (MW)	ANNUAL (GWH)
2015	0.05	0.04	0.14
2016	0.08	0.08	0.30
2017	0.12	0.12	0.45
2018	0.16	0.16	0.60
2019	0.20	0.21	0.72
2020	0.21	0.21	0.77
2021	0.21	0.22	0.80
2022	0.19	0.20	0.72
2023	0.19	0.18	0.66
2024	0.16	0.16	0.57
<b>Total</b>	<b>1.57</b>	<b>1.58</b>	<b>5.73</b>

Table 5-2 Commercial/Industrial DSM Goals Approved by the PSC

CALENDAR YEAR	SUMMER (MW)	WINTER (MW)	ANNUAL (GWH)
2015	0.20	0.49	0.34
2016	0.28	0.57	0.50
2017	0.30	0.70	0.66
2018	0.36	0.70	0.75
2019	0.37	0.66	0.82
2020	0.39	0.70	0.85
2021	0.40	0.78	0.86
2022	0.37	0.78	0.85
2023	0.39	0.74	0.82
2024	0.36	0.70	0.80
<b>Total</b>	<b>3.42</b>	<b>6.82</b>	<b>7.25</b>

Table 5-3 Total Residential and Commercial/Industrial DSM Goals Approved by the PSC

CALENDAR YEAR	SUMMER (MW)	WINTER (MW)	ANNUAL (GWH)
2015	0.25	0.54	0.48
2016	0.36	0.65	0.80
2017	0.42	0.82	1.11
2018	0.52	0.82	1.35
2019	0.57	0.86	1.54
2020	0.60	0.91	1.62
2021	0.61	1.00	1.66
2022	0.56	0.98	1.56
2023	0.57	0.92	1.48
2024	0.52	0.86	1.37
<b>Total</b>	<b>4.98</b>	<b>8.36</b>	<b>12.97</b>

OUC has been increasingly emphasizing its DSM and conservation programs to increase customer awareness of such programs. This is beneficial to the customers, and also represents one way in which OUC is helping to reduce its emissions of greenhouse gases, better positioning OUC to meet possible future climate regulations.

It should be noted that government mandates have forced manufacturers to increase their efficiency standards, thereby decreasing the incremental amount of energy savings achievable. In addition, the efficiency of new generation has increased. These appliance and generating unit efficiency improvements have to some degree mitigated the effectiveness of DSM and conservation programs, as the incremental benefit of such programs is partially offset by overall efficiency increases in the marketplace as a whole.

The quantifiable DSM and conservation programs that OUC included in its DSM Plan (filed with the PSC on March 16, 2015) include the following:

- Residential Home Energy Survey (Walk-Through, DVD, and Online)
- Residential Duct Repair/Replacement Rebate Program
- Residential Ceiling Insulation Upgrade Rebate Program
- Residential Window Film/Solar Screen Rebate Program
- Residential High Performance Window Rebate Program
- Residential Efficient Electric Heat Pump Rebate Program
- Residential New Home Rebate Program
- Residential Efficiency Delivered Program
- Commercial Energy Audit Program
- Commercial Efficient Electric Heat Pump Rebate Program
- Commercial Duct Repair Rebate Program
- Commercial Window Film/Solar Screen Program
- Commercial Ceiling Insulation Program
- Commercial Cool/Reflective Roof Program

During calendar year 2014, OUC offered the following non-quantified measures that aid OUC's customers in reliability, energy conservation, and education:

- Residential Energy Conservation Rate Structure
- Commercial OUCconsumption Online
- Commercial OUCconvenient Lighting
- OUCooling
- Small Business Efficiency Pilot
- Residential Floor Insulation Upgrade Program
- Residential Energy Star Washing Machine Rebate Program
- Residential Energy Star Heat Pump Water Heater Rebate Program
- Residential Solar Water Heating Rebate Program
- Commercial Custom Incentive Program
- Community Solar Farm
- Commercial Green Building Program
- Commercial Energy Star Windows Rebate Program
- Commercial Block Wall Insulation program
- Commercial Floor Insulation Upgrade Program
- Commercial A/C Proper Sizing with R-30 Attic Insulation Rebate Program

The remainder of this section describes each of the quantifiable DSM and conservation programs that OUC currently plans to offer to its customers, and also discusses the non-quantifiable programs offered in 2014. In addition to offering such programs, OUC continues to play an active role in promoting conservation through community relations as discussed in Section 2.4 and Section 3.6 of this Ten-Year Site Plan.

## **5.1 QUANTIFIABLE CONSERVATION PROGRAMS**

### **5.1.1 Residential Home Energy Survey Program**

OUC has been offering home energy surveys dating back to the late 1970's. The home energy walk-through surveys were designed to provide residential customers with recommended energy

efficiency measures and practices customers can implement. The Residential Energy Survey Program consists of three measures: the Residential Energy Walk-Through Survey, the Residential Energy Survey DVD, and an interactive Online Energy Survey. These measures are available to both single family and multi-family residential customers.

The Residential Energy Walk-Through Survey includes a complete examination of the attic; heating, ventilation, and air conditioning (HVAC) system; air duct and air returns; window caulking; weather stripping around doors; faucets and toilets; and lawn sprinkler systems. OUC provides participating customers specific tips on conserving electricity and water as well as details on customer rebate programs. OUC Conservation Specialists are using this walk-through type audit as a means of motivating OUC customers to participate in other conservation programs and qualify for appropriate rebates.

A Residential Energy Survey Video was first offered in 2000 by OUC and is now available to OUC customers in an interactive DVD format. The DVD is free and is distributed in English and Spanish to OUC customers by request. The DVD was developed to further assist OUC customers in surveying their homes for potential energy saving opportunities. The DVD walks the customer through a complete visual assessment of energy and water efficiency in his or her home. A checklist brochure to guide the customer through the audit accompanies the DVD. The DVD has several benefits over the walk-through survey, including the convenience of viewing the DVD at any time without a scheduled appointment and the ability to watch the DVD numerous times. In addition to the Energy Walk-Through and the DVD Surveys, OUC offers customers an interactive Online Home Energy Audit. The interactive Online Home Energy Audit is available on OUC's web sites at <http://www.OUC.com>.

One of the primary benefits of the Residential Energy Survey Program is the education it provides to customers on energy conservation measures and ways their lifestyle can directly affect their energy use. Customers participating in the Energy Survey Program are informed about conservation measures that they can implement. Customers will benefit from the increased efficiency in their homes, and decreased electric and water bills.

Participation in the Walk-Through Energy Survey has been consistently strong over the past several years and interest in the Energy Survey DVD, as well as the interactive Online Home Energy Audit, has been high since the measures were first introduced. Feedback from customers who have taken advantage of the surveys has been very positive.

OUC customers can participate in this program by requesting an appointment for a Walk-Through Energy Survey by calling the OUC Customer Service Call Center or requesting an Energy Survey DVD. OUC customers can also use the new Online Home Energy Audit at their convenience by visiting OUC's websites. The Home Energy Audit rates how efficient a customer's home energy use is and where one can make improvements to lower utility bills. Participation is tracked through service orders that are produced when appointments are scheduled and completed or the DVD is mailed. Online Surveys are tracked through the service provider (Apogee), who produces monthly activity reports.



### **5.1.2 Residential Duct Repair/Replacement Rebate Program**

The Duct Repair/Replacement Rebate Program originated in 2000 and is designed to encourage customers to repair leaking ducts on existing systems. Qualifying customers must have an existing central air conditioning system of 5.5 tons or less and ducts must be sealed with mastic and fabric tape or any other Underwriters Laboratory (UL) approved duct tape. Participating customers receive a rebate for 100 percent of the cost of duct repairs on their homes, up to \$160.

Customers can participate by submitting a rebate application form available online at <http://www.OUC.com>. Proofs of purchase and/or receipts are required to be attached to the application and repairs can be performed by a contractor or the customer. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

### **5.1.3 Residential Ceiling Insulation Rebate Program**

The attic is the easiest place to add insulation and lower total energy costs throughout the seasons. The ceiling insulation rebate program has been offered for several years and is designed to encourage customers to upgrade their attic insulation. Participating customers receive \$0.05 per square foot for upgrading their attic insulation up to R-30. If the customer arranges an OUC pre-inspection and it is verified the existing insulation is R-11 or less, OUC will pay a rebate of \$0.14 per square foot.

Customers can participate by submitting a rebate application form available online at <http://www.OUC.com>. Proofs of purchase and/or receipts are required to be attached to the application and repairs can be performed by a contractor or the customer. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

### **5.1.4 Residential Window Film/Solar Screen Rebate Program**

Installing solar window film on pre-existing homes can help reflect the heat during hot summer days and help the efficiency of home cooling units. The Window Film/Solar Screen Rebate Program has been offered for several years and is designed to encourage customers to install solar shading on their windows. Participating customers will receive a rebate in the amount of \$1 per square foot for installation of solar shading film with a solar heat gain coefficient (SHGC) of 0.44 or shading coefficient of 0.5 or less on east-, west, and south-facing windows.

Customers can participate by submitting a rebate application form available online at <http://www.OUC.com>. Proofs of purchase or receipts are required to be attached to the application and repairs can be performed by a contractor or the customer. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

### **5.1.5 Residential High Performance Window Rebate Program**

Energy-efficient windows can help minimize heating, cooling, and lighting costs. The High Performance Windows Rebate Program has been offered for several years and is designed to

encourage customers to install windows that improve energy efficiency in their homes. Customers will receive a \$2 rebate per square foot for the purchase of ENERGY STAR® rated energy efficient windows.

Customers can participate by submitting a rebate application form available online at <http://www.OUC.com>. Proofs of purchase and/or receipts are required to be attached to the application and repairs can be performed by a contractor or the customer. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

#### 5.1.6 Residential Efficient Electric Heat Pump Rebate Program

The residential Efficient Electric Heat Pump Rebate Program provides rebates to qualifying customers in existing homes who install heat pumps having a seasonal energy efficiency ratio (SEER) of 14.0 or higher. Customers will obtain a rebate in the form of a credit on their bill ranging from \$80 to \$1,275, depending upon the SEER rating and capacity (tons) of the new heat pump. The following table illustrates the incentives available depending on the size and efficiency of the heat pump installed.

HEAT PUMP SIZE	HEAT PUMP SEER AND REBATE AMOUNT			
Tons	15	16	17	18
1	\$80	\$130	\$175	\$215
1 1/2	\$145	\$220	\$290	\$350
2	\$205	\$310	\$400	\$480
2 1/2	\$270	\$400	\$515	\$615
3	\$335	\$490	\$625	\$745
3 1/2	\$395	\$580	\$735	\$880
4	\$460	\$670	\$850	\$1,010
4 1/2	\$525	\$755	\$960	\$1,145
5	\$590	\$845	\$1,075	\$1,275

Customers can participate by submitting a rebate application form available online at <http://www.OUC.com>. Proofs of purchase or receipts are required to be attached to the application, and work must be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill or a check can be processed and sent to the property owner who may have paid for the improvement.

#### 5.1.7 Residential New Home Rebate Program

Previously named the residential Gold Ring Home Program, the New Home Rebate Program has been transformed into a more flexible "a la carte" program offering a variety of choices for the Builder or Home buyer. This transformation was based on feedback OUC received from the residential building community in order to increase the level of participation in OUC's program. The chart below reflects an example of the incentives available.

REBATE	RATE OF REBATE	SQUARE FOOTAGE	TOTAL
Cool/Reflective Roof	\$0.04 per sq. ft	2,000	\$80
Block Wall Insulation	\$0.16 per sq. ft	1,100	\$176
Ceiling Insulation Upgrade to R-38	\$0.04 per sq. ft	2,000	\$80
Heat Pump	up to \$1,275	2,000	*\$460
Energy Star® Washing Machine	\$100	N/A	\$100
Energy Star® Heat Pump Water Heater	\$650	N/A	\$650
Solar Water Heater	\$1000	N/A	\$1,000

\*Based on a typical HVAC Heat Pump size for a 2000 square foot home of 4 tons with a 15 SEER efficiency. Refer to Heat Pump rebate chart for other details.

### 5.1.8 Residential Efficiency Delivered Program

What was once referred to as the Home Energy Fix-Up Program has now been revamped and expanded to allow for any OUC customer - both energy and water - to participate and renamed as the Efficiency Delivered Program. The program is available to residential customers (single family homes) and provides up to \$2,000 of energy and water efficiency upgrades based on the needs of the customer's home. A Conservation Specialist from OUC performs a survey at the home and determines which home improvements have the potential of saving the customer the most money. The program is an income based program which is the basis for how much OUC will help contribute toward the cost of improvements and consists of three household income tiers: 1) \$40,000 or less OUC will contribute 85 percent of the total cost, 2) \$40,001 to \$60,000 OUC will contribute 50 percent of the total cost, and 3) greater than \$60,000 OUC will contribute the rebate incentives that apply toward the total cost. Each customer must request and complete a free Residential Energy Survey. Ordinarily, Energy Survey recommendations require a customer to spend money replacing or adding energy conservation measures; however, customers may not have the discretionary income to implement these measures especially those in the lower income tier. Under this program, OUC will arrange for a licensed, approved contractor to perform the necessary repairs based on a negotiated and contracted rate. The remaining portion of the cost the customer is responsible for, can be paid directly to OUC or over an interest-free 12-month period on the participant's monthly electric bill. To be eligible for this program, the customer's account must be in good credit standing with the exception of our low-income customers who are only required to have a current balance. Some of the improvements covered under this program include ceiling insulation, duct system repair, pipe insulation, window film, window caulk, door caulk, door weather stripping, door sweep, threshold plate, air filter replacement, toilet replacement, irrigation repairs, water flow restrictors and minor plumbing repairs.

The purpose of the program is to reduce the energy and water costs especially for low-income households, particularly those households with elderly persons, disabled persons and children. Through this program, OUC helps to lower the bills of customers who may have difficulty paying their bills, thereby decreasing the potential for costly service disconnect fees and late charges. OUC believes that this program will help customers afford other essential living expenses. For others,

this program offers a one-stop-shop to facilitate the implementation of a whole suite of conservation measures at reasonable costs and pre-screened qualified contractors.

Efficiency Delivered contractor(s) are selected through a Request for Proposal (RFP) process on a routine basis. Eligible customers are referred to the participating contractor after the OUC Conservation Specialist inspection is complete. The Efficiency Delivered contractor then inspects the home and creates a proposal to install eligible measures. Once the customer accepts the proposal and signs the agreement the contractor calls the customer and schedules the work. Typically the work is completed within 45 days. Upon receipt of notice of completion and customer acceptance, payment to the contractor is processed and the customer's share of the conservation improvements is billed. Participation is tracked based on completed installations.

### **5.1.9 Commercial Energy Audit Program**

The commercial/industrial Energy Audit Program has been offered for several years and is focused on increasing the energy efficiency and energy conservation of commercial buildings and includes a free survey comprised of a physical walk-through inspection of the commercial facility performed by highly trained and experienced energy experts. The survey will examine heating and air conditioning systems including duct work, refrigeration equipment, lighting, water heating, motors, process equipment, and the thermal characteristics of the building including insulation. Following the inspection the customer receives a written report detailing cost-effective recommendations to make the facility more energy and water efficient. Participating customers are encouraged to participate in other OUC commercial programs and directly benefit from energy conservation, which decreases their electric and water bills.

OUC customers can participate by calling the OUC Customer Service Call Center and requesting an appointment for a Walk-Through Energy. Participation is tracked through service orders that are produced when appointments are scheduled and completed.

### **5.1.10 Commercial Efficient Electric Heat Pump Rebate Program**

The commercial/industrial Efficient Electric Heat Pump Rebate Program provides rebates to qualifying customers in existing buildings who install heat pumps having a seasonal energy efficiency ratio (SEER) of 14.0 or higher. Customers will obtain a rebate in the form of a credit on their bill ranging from \$80 to \$1,275, depending upon the SEER rating and capacity (tons) of the new heat pump. The following table illustrates the incentives available depending on the size and efficiency of the heat pump installed.

HEAT PUMP SIZE	HEAT PUMP SEER AND REBATE AMOUNT			
Tons	15	16	17	18
1	\$80	\$130	\$175	\$215
1 1/2	\$145	\$220	\$290	\$350
2	\$205	\$310	\$400	\$480
2 1/2	\$270	\$400	\$515	\$615
3	\$335	\$490	\$625	\$745
3 1/2	\$395	\$580	\$735	\$880
4	\$460	\$670	\$850	\$1,010
4 1/2	\$525	\$755	\$960	\$1,145
5	\$590	\$845	\$1,075	\$1,275

Customers can participate by submitting a rebate application form available online at <http://www.OUC.com>. Proofs of purchase and/or receipts are required to be attached to the application and repairs can be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

#### 5.1.11 Commercial Duct Repair/Replacement Rebate Program

The Duct Repair/Replacement Rebate Program started in 2009. OUC will rebate 100 percent of cost, up to \$160. Qualifying customers must have an existing central air conditioning system of 5.5 tons or less and ducts must be sealed with mastic and fabric tape or Underwriters Laboratory (UL) approved duct tape.

Customers can participate by submitting a rebate application form available online at <http://www.OUC.com>. Proofs of purchase and/or receipts are required to be attached to the application and repairs can be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

#### 5.1.12 Commercial Window Film/Solar Screen Rebate Program

The Window Film/Solar Screen Rebate Program started in 2009 and is designed to help reflect the heat during hot summer days and retain heat on cool winter days. OUC will rebate customers \$1 per square foot for window tinting and solar screening with a solar heat gain coefficient (SHGC) of 0.44 or shading coefficient of 0.5 or less.

Customers can participate by submitting a rebate application form available online at <http://www.OUC.com>. Proofs of purchase and/or receipts are required to be attached to the application and repairs can be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

### **5.1.13 Commercial Ceiling Insulation Rebate Program**

The Ceiling Insulation Rebate Program started in 2009 and was designed to increase a building's resistance to heat loss and gain. Participating customers receive \$0.05 per square foot, for upgrading their attic insulation up to R-30. If the customer arranges an OUC pre-inspection and it is verified the existing insulation is R-11 or less, OUC will pay a rebate of \$0.14 per square foot.

Customers can participate by submitting a rebate application form available online at <http://www.OUC.com>. Proofs of purchase and/or receipts are required to be attached to the application and repairs can be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

### **5.1.14 Commercial Cool/Reflective Roof Rebate Program**

The Cool/Reflective Roofs Rebate Program started in 2009 and was designed to reflect the sun's rays and lower roof surface temperature while increasing the lifespan of the roof. OUC will rebate customers at \$0.14 per square foot for ENERGY STAR® cool/reflective roofing that has an initial solar reflectance greater than or equal to 0.70.

Customers can participate by submitting a rebate application form available online at <http://www.OUC.com>. Proofs of purchase and/or receipts are required to be attached to the application and repairs can be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

## **5.2 ADDITIONAL CONSERVATION MEASURES**

OUC offered the following measures to its customers in 2014, resulting in energy savings and increased reliability. Although the measures were not included in OUC's DSM Plan, they are initiatives OUC's local board of Commissioners has elected to offer that provide additional benefits to OUC's customers.

### **5.2.1 Residential Energy Conservation Rate Structure**

Beginning in October 2002, OUC modified its residential rate structure to a two-tiered block structure to encourage energy conservation. Residential customers using more than 1,000 kWh per month pay a higher rate for the additional energy usage. The purpose of this rate structure is to make OUC customers more energy-conscientious and to encourage conservation of energy resources.

### **5.2.2 Commercial OUConsumption Online**

OUConsumption enables businesses to check their energy usage and demand from a desktop computer and manage their energy load. Customers are able to analyze the metered interval load data for multiple locations, compare energy usage among facilities, and measure the effectiveness of various energy efficiency efforts. The data can also be downloaded for further analysis. Participants must cover a one-time set-up fee of \$45, a \$45 monthly fee per meter is required. There is a minimum 12-month commitment to the program before it can be discontinued and up to \$500 for a load profiling meter and the cost of additional infrastructure to provide connectivity to the meter.



### 5.2.3 Commercial OUConvenient Lighting

OUConvenient Lighting provides complete outdoor lighting services for commercial applications, including industrial parks, sports complexes, and residential developments. Each lighting package is customized for each participant, allowing the participant to choose among light fixtures and poles. OUC handles all of the upfront financial costs and maintenance. The participant then pays a low monthly fee for each fixture. OUC also retrofits existing fixtures to new light sources or higher output units, increasing efficiency as well as providing preventive and corrective maintenance. New interlocal agreements have allowed this OUConvenient Lighting to expand into neighboring communities like Clermont, Oviedo, and Brevard County.

### 5.2.4 OUCooling

Originally formed in 1997 as a partnership between OUC and Trigen-Cinergy Solutions, OUCooling helps to lower air conditioning-related electric charges and reduce capital and operating costs. During 2004, OUC bought Trigen-Cinergy's rights and is now the sole owner of OUCooling. OUCooling will fund, install, and maintain a central chiller plant for each business district participating in the program. The main benefits to the businesses are lower electric energy consumption, increased reliability, and the elimination of the environmental risks associated with the handling of chemicals. Other benefits for the businesses include avoided initial capital cost, lower maintenance costs, a smaller mechanical room (therefore more rental space), no insurance requirements, improved property resale value, and availability of maintenance personnel for other duties.

OUC currently has five chilled water districts: downtown Orlando, the Mall at Millenia, the Starwood Resort, Lake Nona, and the Orange County Convention Center including Lockheed Martin and neighboring hotels. OUC envisions building other chiller plants to serve commercial campuses, hotels, retail shopping centers, and tourist attractions. OUC recently added its fifth district at Lake Nona, with the potential to provide up to 50,000 tons of chilled water to the medical complexes and research facilities located in the area. At full build out, this central chilled water system may be one of the largest in the US. In addition, a 17.6 million gallon chilled water thermal storage tank serving the Orange County Convention Center and other facilities and hotels, is one of the largest in the world. The tank works in tandem with 18 water cooled chillers and feeds a chilled water loop that can handle more than 33,000 gallons of 37° F water per minute.

### 5.2.5 Small Business Efficiency Pilot

OUC's Small Business Efficiency Program shows small business owners how to reduce energy and water consumption and improve overall business operations. The pilot focuses on providing essential services to entrepreneurial and small businesses, which include how to write a business plan, how to write contracts, proper accounting methods and other information necessary for a new business to succeed. After completion, small businesses receive a \$250 credit on their utility bill.

For participation, customers are required to complete a Commercial Energy Survey or have had one completed in the past 12 months, fill an application form (downloadable from <http://www.OUC.com>), and attend a one-hour counseling session at the University of Central Florida's Small Business Development Center (SBDC). Validation of the application form by the SBDC is necessary before turning it in to OUC for credit processing.



### 5.2.6 Residential Floor Insulation

OUC added a Floor Insulation rebate to incent customers to insulate wood floors over unconditioned spaces. This incentive is mostly geared towards older homes that were not built to today's more energy efficient standards. The \$0.07 per square foot incentive is for a minimum of R-11 floor insulation.

### 5.2.7 Energy Star Washing Machine

OUC added a \$50 incentive for the purchase of Energy Star washing machines to bring customers' attention to the benefits of these new machines. Not only do they use less electricity and water, but they also reduce the energy required to dry the clothes which accounts for the majority of the electric savings.

### 5.2.8 Solar Water Heating

OUC changed its previous incentive of \$0.03 per kWh equivalent production incentive to a one time upfront rebate of \$1,000 to residential customers to purchase a Solar Water Heater. Commercial Customers receive a monthly credit on their OUC bill of \$0.03 per kWh and also a one-time \$250 credit towards the installation of the BTU meter on the OUC bill. OUC continues to partner with Orlando Federal Credit Union (OFCU) to provide OUC's residential customers with low interest loan options for installing Solar Thermal Systems up to 36 months. Below are the low interest loan rates and terms for the solar thermal program. Pool heating systems are not included in the program.

Solar Thermal Systems  
(\$7,500 maximum loan amount)

TERMS (MONTHS)	RATE (APR)
36	0.00%
60	2.75%
84	4.00%

### 5.2.9 Heat Pump Water Heaters Rebate Program

OUC added a new incentive of \$650 for the purchase of a Heat Pump Water Heater. It appears this technology has passed the development stage, become more affordable and has become more of a standard option for customers to consider. As with other incentives, this has the potential to change as equipment minimum efficiency standards change in the future.

### 5.2.10 Commercial Custom Incentive Program

OUC developed a program to accommodate the various other efficiency improvements possible in a commercial application that were not covered by an existing standard conservation program. It is impractical to have specific individual programs for all potential conservation measures especially when there are technological changes and improvements occurring all the time. With the Custom Incentive program, OUC can accommodate practically any measure that can reduce electric demand above code requirements that a commercial customer wants to implement. The incentive is \$250 per kW up to \$50,000 per project or up to \$100,000 per customer provided it is a measure other than just an indoor lighting retrofit. The incentive for lighting improvements is \$150 per KW. Qualifying measures can include chillers, thermal storage systems, packaged cooling unit replacements, fan and pump motor efficiency upgrades, refrigeration equipment, etc. The program brochure is available at:

<http://www.ouc.com/business/business-rebates-programs/custom-incentive-program>

#### **5.2.11 Community Solar Farm**

Part of OUC's financial strength is having a diverse fleet of generation, including renewables. OUC is always looking for new ways to increase involvement from customers in its sustainability efforts, and in 2013, OUC built the first Community Solar Farm in Central Florida. This innovative project allowed customers to "buy a piece of the sun" and receive the benefits of solar without having to install it on their own roof. The program was so popular is sold out in six days. A total of 39 customers signed on and began receiving power in October 2013.

In addition, OUC worked with the City of Orlando and ESA to develop a 417.6-kW roof-mounted PV solar array atop the City's Fleet Maintenance Building that is expected to generate about 580,000 kWh annually, equivalent to powering about 45 average-sized Orlando homes and offsetting 2,375 vehicles' gas emission per year.

#### **5.2.12 Commercial Energy Star Windows Rebate Program**

The Energy Star rebate was designed to minimize the customers heating, cooling and lighting costs. OUC will rebate customers at \$2.00 per square foot for ENERGY STAR® Window, \$1.00 per square foot for Solar Screen, and \$1.00 per square foot for Window Film. Windows must be ENERGY STAR®.

Customers can participate by submitting a rebate application form available online at <http://www.OUC.com>. Proofs of purchase and/or receipts are required to be attached to the application and repairs can be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

#### **5.2.13 Commercial Block Wall Insulation Rebate Program**

Air leakage and improperly installed insulation can waste 20 percent or more of the energy used to heat and cool a house. The wall insulation rebate program is designed to encourage customers to insulate the walls of their businesses. Customers will receive a rebate of \$0.66 per square foot of insulation added, with the requirement that the initial insulation R-value must be increased by a minimum of R-10.

Customers can participate by submitting a rebate application form available online at <http://www.OUC.com> or <http://www.ReliantlyGreen.com>. Proofs of purchase or receipts are required to be attached to the application and repairs can be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

#### **5.2.14 Commercial AC Proper Sizing with R-30 Attic Insulation Program**

OUC offers this program to assist its customers in properly sizing their air conditioning (AC) units for their businesses. The program combines proper sizing of AC systems along with installation of R-30 insulation with the intent of reducing the size required by a half ton or more. OUC will provide the customer with a \$40 alone rebate when provided with certified sizing documentation; the

rebate increases to \$85 when combined with participation in another OUC program such as the Heat Pump, Block Wall Insulation, Ceiling Insulation Upgrade, Floor Insulation Upgrade, or Duct Repair/Replacement programs.

Customers can participate by submitting a rebate application form available online at <http://www.OUC.com>. Proofs of Manual J or comparable certified sizing documentation are required to be attached to the application and repairs can be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

#### **5.2.15 Commercial Energy Star Washing Machine Rebate Program**

The Energy Star Washing Machine rebate program is designed to encourage customers to purchase an Energy Star-rated clothes washer. OUC will provide the customer with a \$50 rebate per machine when provided with a certified documentation.

Customers can participate by submitting a rebate application form available online at <http://www.OUC.com>. Receipt and proof Energy Star qualification are required to be attached to the application and repairs can be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

#### **5.2.16 Commercial Energy Star Heat Pump Water Heater Rebate Program**

The Energy Star Heat Pump Water Heater Rebate Program is designed to encourage customers to purchase an Energy Star-rated heat pump water heater. OUC will provide the customer with 100 percent of cost, up to \$650 rebate when provided with a certified documentation.

Customers can participate by submitting a rebate application form available online at <http://www.OUC.com>. Model numbers must be included on the invoice are required to be attached to the application and repairs can be performed by a contractor. Participation is tracked based on the number of rebates processed. Typically these rebates are credited on the customer's bill, or a check can be processed and sent to the property owner who may have paid for the improvement.

## 6 Forecast of Facilities Requirements

### 6.1 EXISTING CAPACITY RESOURCES AND REQUIREMENTS

#### 6.1.1 Existing and Planned Generating Capacity

Tables 6-1 and 6-2, which are presented at the end of this section, indicate that the combined installed generating capability for OUC and St. Cloud (as of January 1, 2014) is 1,582 MW in the winter and 1,513 MW in the summer. OUC's existing generating capability (described in more detail in Section 2.0) consists of the following:

- A joint ownership share in the Stanton Energy Center (Units 1, 2, and Stanton A)
- Sole ownership of Stanton Energy Center Unit B (Stanton B)
- Joint ownership shares of the Indian River combustion turbine units
- Joint ownership shares of Crystal River Unit 3, McIntosh Unit 3, and St. Lucie Unit 2

Additionally, St. Cloud's entitlement to capacity from Stanton Unit 2 is included as generating capability, consistent with the Interlocal Agreement described in Section 2.0

#### 6.1.2 Power Purchase Agreements

Corresponding to the construction of Stanton A, OUC entered into a PPA with SCF to purchase capacity from SCF's 65 percent ownership share of Stanton A. The original Stanton A PPA was for a term of 10 years and allowed OUC, KUA, and FMPA to purchase all of SCF's 65 percent capacity share of Stanton A for 10 years. The utilities retained the right to reduce the capacity purchased from SCF by 50 MW each year, beginning in the sixth year of the PPA, as long as the total reduction in capacity purchased did not exceed 200 MW. The utilities originally had options to extend the PPA beyond its initial term. OUC, KUA, and FMPA have unilateral options to purchase all of Stanton A's capacity for the estimated 30 year useful life of the unit. Subsequent amendments to the original PPA continue OUC's capacity purchase until the 16th year of the PPA. Beginning with the 16<sup>th</sup> contract year and ending with the 20th contract year, OUC will maintain the irrevocable right to reduce the amount of capacity purchased by either 20 MW or 40 MW per year, as long as the total reduction in purchased capacity does not exceed 160 MW. OUC has the option of terminating the PPA on September 30, 2023, or extending the PPA up to an additional 10 years through two separate 5 year extensions. OUC has not made any commitments to extend or terminate the PPA with SCF at this time; discussion of OUC's projected capacity requirements throughout this Ten-Year Site Plan reflect expiration of the SCF PPA after September 30, 2023.

#### 6.1.3 Power Sales Agreements

OUC's power sales to Vero Beach, Bartow, Lake Worth, and Winter Park are described in Section 2.3.

#### 6.1.4 Retirements of Generating Facilities

OUC has not scheduled any unit retirements over the planning horizon, but will continue to evaluate options on an ongoing basis. One factor affecting potential unit modifications and/or retirements is the impact of pending future environmental regulations. OUC will continue to monitor future environmental regulations that may impact their operating fleet and decisions related to generating units, and develop appropriate corresponding compliance plans.

As discussed previously, Crystal River Unit 3 has been out of service since August 2009, and Duke Energy has announced the unit will be retired rather than being brought back into service. Crystal River Unit 3 is not included as a generating resource in this Ten-Year Site Plan.

## **6.2 RESERVE MARGIN CRITERIA**

The Florida Public Service Commission (FPSC) has established a minimum planned reserve margin criterion of 15 percent in 25-6.035 (1) Florida Administrative Code for the purposes of sharing responsibility for grid reliability. The 15 percent minimum planned reserve margin criterion is generally consistent with practice throughout much of the industry. OUC has adopted the 15 percent minimum reserve margin requirement as its planning criterion.

## **6.3 FUTURE RESOURCE NEEDS**

### **6.3.1 Generator Capabilities and Requirements Forecast**

Tables 6-1 and 6-2 (presented at the end of this section) display the forecast reserve margins for the combined OUC and St. Cloud systems for the winter and summer seasons, respectively. OUC's capacity from renewable projects (discussed in Section 2.4) that is projected to be available at the time of peak demand is also reflected in Tables 6-1 and 6-2.

Table 6-1 and Table 6-2 indicate that OUC is projected to have adequate generating capacity to maintain the 15 percent reserve margin requirements throughout both the summer and winter seasons through 2023. However, the potential expiration of the SCF PPA following September 30, 2023 is projected to result in the need for additional capacity in October 2023 to meet reserve margin requirements (as indicated by the shortfalls shown in the last column of Tables 6-1 and 6-2. OUC has not made any commitments to extend or terminate the PPA with SCF at this time. Given the magnitude and timing of OUC's projected need for capacity, it has been assumed for purposes of this Ten-Year Site Plan that OUC will add combined cycle capacity to meet the projected capacity requirements should the SCF PPA not be extended. OUC will continue to evaluate alternatives as part of its planning processes.

### **6.3.2 Transmission Capability and Requirements Forecast**

OUC continuously monitors and upgrades the bulk power transmission system as necessary to provide reliable electric service to its customers. OUC's current transmission system planning criteria are summarized in its annual filing to the Federal Energy Regulatory Commission. Please see OUC's FERC Form 715 for additional information.

Table 6-1 Projected Winter Reserve Requirements – Base Case

Year	Retail and wholesale Peak Demand (MW)							Available Capacity (MW)				Reserves (MW)		Excess/(Deficit) Capacity to Maintain 15% Reserve Margin <sup>(7)</sup> (MW)
	OUC	STC	Vero Beach	Bartow	Lake Worth	Winter Park	Total	Installed <sup>(1)</sup>	SEC A PPA <sup>(2)</sup>	Renewables <sup>(3)</sup>	Total <sup>(4)</sup>	Required <sup>(5)</sup>	Available <sup>(6)</sup>	
2014/15	1,025	134	95	45	34	19	1,352	1,582	343	11	1,937	174	585	411
2015/16	1,052	136	97	45	34	19	1,383	1,582	343	11	1,937	178	554	376
2016/17	1,066	139	97	58	35	19	1,414	1,582	343	11	1,937	181	523	342
2017/18	1,084	142	98	0	0	19	1,343	1,582	343	11	1,937	184	594	411
2018/19	1,098	144	101	0	0	19	1,362	1,582	343	11	1,937	186	575	389
2019/20	1,112	147	101	0	0	0	1,360	1,582	343	11	1,937	189	577	388
2020/21	1,123	150	103	0	0	0	1,376	1,582	343	11	1,937	191	561	370
2021/22	1,141	153	103	0	0	0	1,397	1,582	343	11	1,937	194	540	346
2022/23	1,154	157	105	0	0	0	1,416	1,582	343	11	1,937	197	521	325
2023/24	1,168	160	105	0	0	0	1,433	1,582	0	11	1,594	199	161	(38)

<sup>(1)</sup> Includes existing net capability to serve OUC and St. Cloud.

<sup>(2)</sup> The SEC A PPA has provisions for extension beyond its current expiration (9/30/2023). For purposes of this Ten-Year Site Plan, the PPA is shown as terminating effective 10/1/2023. OUC has not made any commitments to extend or terminate the PPA with SCF at this time.

<sup>(3)</sup> Capacity of "Renewables" reflects capacity value projected to be available at time of peak demand.

<sup>(4)</sup> "Totals" may not add due to rounding.

<sup>(5)</sup> "Required Reserves" include 15 percent reserve margin on OUC retail peak demand and STC retail peak demand. Reserves associated with the Vero Beach contract are included in the column labeled "Vero Beach".

<sup>(6)</sup> "Available Reserves" equals the difference between total available capacity and total peak demand.

<sup>(7)</sup> Calculated as the difference between available reserves and required reserves.

Table 6-2 Projected Summer Reserve Requirements – Base Case

Year	Retail and wholesale Peak Demand (MW)							Available Capacity (MW)				Reserves (MW)		Excess/(Deficit) Capacity to Maintain 15% Reserve Margin <sup>(7)</sup> (MW)
	OUC	STC	Vero Beach	Bartow	Lake Worth	Winter Park	Total	Installed <sup>(1)</sup>	SEC A PPA <sup>(2)</sup>	Renewables <sup>(3)</sup>	Total <sup>(4)</sup>	Required <sup>(5)</sup>	Available <sup>(6)</sup>	
2015	1,121	137	95	59	34	19	1,465	1,513	322	14	1,850	189	385	196
2016	1,138	140	97	59	34	19	1,487	1,513	322	14	1,850	192	363	171
2017	1,156	143	97	59	35	19	1,509	1,513	322	14	1,850	195	340	145
2018	1,172	146	98	0	0	19	1,435	1,513	322	14	1,850	198	415	217
2019	1,186	149	101	0	0	19	1,455	1,513	322	14	1,850	200	395	195
2020	1,196	152	101	0	0	0	1,448	1,513	322	14	1,850	202	401	199
2021	1,213	155	103	0	0	0	1,471	1,513	322	14	1,850	205	379	174
2022	1,228	158	103	0	0	0	1,489	1,513	322	14	1,850	208	360	152
2023	1,243	162	105	0	0	0	1,509	1,513	322	14	1,850	211	340	130
2024	1,255	165	105	0	0	0	1,525	1,513	0	14	1,527	213	2	(211)

<sup>(1)</sup> Includes existing net capability to serve OUC and St. Cloud.

<sup>(2)</sup> The SEC A PPA has provisions for extension beyond its current expiration (9/30/2023). For purposes of this Ten-Year Site Plan, the PPA is shown as terminating effective 10/1/2023. OUC has not made any commitments to extend or terminate the PPA with SCF at this time.

<sup>(3)</sup> Capacity of "Renewables" reflects capacity value projected to be available at time of peak demand.

<sup>(4)</sup> "Totals" may not add due to rounding.

<sup>(5)</sup> "Required Reserves" include 15 percent reserve margin on OUC retail peak demand and STC retail peak demand. Reserves associated with the Vero Beach contract are included in the column labeled "Vero Beach".

<sup>(6)</sup> "Available Reserves" equals the difference between total available capacity and total peak demand.

<sup>(7)</sup> Calculated as the difference between available reserves and required reserves.



## 7 Supply-Side Alternatives

As discussed previously, consideration of OUC's existing generating resources and OUC's current base case load forecast indicates that OUC is expecting to have adequate capacity to satisfy forecast reserve margin requirements through the summer of 2023 (both summer and winter seasons). Given the magnitude and timing of OUC's projected need for capacity, it has been assumed for purposes of this Ten-Year Site Plan that OUC will add combined cycle capacity to meet the projected capacity requirements should the SCF PPA not be extended. OUC has not made any commitments to extend or terminate the PPA with SCF at this time. A combined cycle alternative has been characterized in Schedule 9 of this Ten-Year Site Plan. OUC will continue to evaluate alternatives as part of its planning processes. It should be noted that OUC's existing Stanton Energy Center and Indian River sites may accommodate future generating unit additions. OUC will continue to evaluate its power supply requirements and alternatives as part of its planning processes.

## 8 Economic Evaluation Criteria and Methodology

This section presents the economic evaluation criteria and methodology used for OUC's current planning processes.

### 8.1 ECONOMIC PARAMETERS

The economic parameters are summarized below and are presented on an annual basis.

#### 8.1.1 Inflation and Escalation Rates

The general inflation rate, construction cost escalation rate, fixed O&M escalation rate, and nonfuel variable O&M escalation rate are each assumed to be 2.5 percent.

#### 8.1.2 Present Worth Discount Rate

The present worth discount rate is assumed to be equal to OUC's embedded rate for new debt of 5.5 percent.

#### 8.1.3 Interest During Construction Rate

The interest during construction (IDC) rate used by OUC for economic evaluations is 5.5 percent.

#### 8.1.4 Fixed Charge Rate

The fixed charge rate (FCR) represents the sum of a project's fixed charges as a percent of the initial investment cost. When the FCR is applied to the initial investment, the product equals the revenue requirements needed to offset the fixed charges during a given year. A separate FCR can be calculated and applied to each year of an economic analysis, but it is common practice to use a single, levelized FCR that has the same present value as the year-by-year FCR. The FCR calculation includes 0.10 percent for property insurance. Bond issuance fees and insurance costs are not included in the calculation of the levelized FCR, since these are already considered in OUC's embedded debt rate. Assuming a 30 year financing term, the resulting levelized FCR is 6.98 percent. Note that the FCR is only applicable to new unit additions that may be added to maintain reserve margin requirements in this Ten-Year Site Plan (i.e. the new combined cycle capacity hat has been discussed previously).

### 8.2 FUEL PRICE FORECASTS

#### 8.2.1 Coal

The existing Stanton Units 1 and 2 can be operated on various coal types including low sulfur Central Appalachian and Illinois Basin/Western Kentucky (IB) coals. OUC developed projections of delivered coal prices to the Stanton Energy Center. In the last quarter of 2014, OUC transitioned to 100 percent IB coal. The annual price projections for IB coal delivered to the Stanton Energy Center are presented in Table 8-1.

#### 8.2.2 Natural Gas

Natural gas is the primary fuel for Stanton A, Stanton B, and OUC's Indian River combustion turbines. The forecasted price for natural gas delivered to the Indian River and Stanton Energy Center sites is presented in Table 8-1. The gas price includes the Florida Gas Transmission (FGT) Zone 3 basis adder for Henry Hub and fuel loss and usage charges. Firm natural gas transmission costs for existing firm natural gas transportation capacity are not included since such costs are associated with OUC's existing units and would not affect future resource decisions as they are considered to be "sunk costs."

### 8.2.3 No. 2 Fuel Oil

No. 2 fuel oil is the secondary fuel for Stanton A and B, as well as for OUC's Indian River combustion turbines. Fuel oil is not considered a primary fuel source for OUC's existing units. For informational purposes, OUC's current fuel oil price projections are presented in Table 8-1.

### 8.2.4 Nuclear

Forecast annual prices for nuclear fuel, which are required for OUC's ownership shares of St. Lucie Units 1 and 2, are presented in Table 8-1.

Table 8-1 Delivered Fuel Price Forecasts (Nominal \$/MMBtu)

CALENDAR YEAR	STANTON ENERGY CENTER COAL - DELIVERED	DELIVERED NATURAL GAS	ULTRA-LOW SULFUR DIESEL (0.0015% SULFUR)	NUCLEAR
2015	3.15	3.42	8.24	0.72
2016	3.22	3.96	11.68	0.76
2017	3.37	4.26	13.63	0.80
2018	3.36	4.93	14.46	0.84
2019	3.54	5.31	15.85	0.88
2020	3.74	5.78	16.69	0.93
2021	3.96	6.16	17.20	0.99
2022	4.19	6.43	17.78	1.05
2023	4.44	6.58	18.31	1.11
2024	4.69	6.71	19.01	1.18

## 9 Analysis and Results

As discussed previously, consideration of OUC's existing generating resources and OUC's current base case load forecast indicates that OUC is expecting to have adequate capacity to satisfy forecast reserve margin requirements through the summer of 2023. Given the magnitude and timing of OUC's projected need for capacity, it has been assumed for purposes of this Ten-Year Site Plan that OUC will add combined cycle capacity to meet the projected capacity requirements should the SCF PPA not be extended. OUC has not made any commitments to extend or terminate the PPA with SCF at this time. OUC will continue to evaluate alternatives as part of its planning processes. It should be noted that OUC's existing Stanton Energy Center and Indian River sites may accommodate future generating unit additions. OUC will continue to evaluate its power supply requirements and alternatives as part of its planning processes.

For informational purposes, Black & Veatch's POWRPRO was used to obtain the annual production costs associated for various load, fuel, and other sensitivity cases. POWRPRO is a computer-based chronological production costing model developed for use in power supply system planning. POWRPRO simulates the hour-by-hour operation of a power supply system over a specified planning period. Required inputs include the performance characteristics of generating units, fuel costs, and the system hourly load profile for each year. POWRPRO has been used in numerous Need for Power Applications approved by the Florida Public Service Commission

POWRPRO summarizes each unit's operating characteristics for every year of the planning horizon. These characteristics include, among others, each unit's annual generation, fuel consumption, fuel cost, average net operating heat rate, the number of hours the unit was on line, the capacity factor, variable O&M costs, and the number of starts and associated costs. Fixed O&M costs and debt service on existing generating units are generally considered sunk costs that will not vary from one expansion plan to another and were therefore not included for existing units. The annual capacity charges for the Stanton A purchase power agreement likewise were not included, as they also represent sunk costs. Similarly, fixed costs for firm natural gas transportation capacity from FGT for existing firm natural gas transportation capacity are considered sunk costs and are not included. Costs associated with OUC's renewable power purchases have not been included, as they would be the same for every expansion plan. The operating costs of each unit are aggregated to determine annual operating costs for each year of the expansion plan.

The cumulative present worth cost (CPWC) calculations presented in this section account for annual system costs (i.e. fuel and energy, non-fuel variable O&M, and startup costs) for each year of the expansion planning period and discounts each back to 2015 at the present worth discount rate of 5.5 percent. These annual present worth costs are then summed over the 2015 through 2024 period to calculate the total CPWC of the expansion plan being considered. Such analysis allows for a comparison of CPWC between various capacity expansion plans across the sensitivities considered

### 9.1 CPWC ANALYSES

#### 9.1.1 Base Case Analysis

The base case considers the base load forecast presented in Section 4 and the base fuel price forecasts presented in Section 8 of this Ten-Year Site Plan. The CPWC associated with the base case analysis is approximately \$2.086 billion.

### **9.1.2 Sensitivity Analyses**

As part of its capacity planning process, OUC considers a number of sensitivity analyses to measure the impact of variations to critical assumptions. Among the numerous sensitivities that OUC may consider in its planning processes are high and low fuel prices, high and low load and energy growth projections, a case in which the differential between natural gas and coal price projections is held constant over time, and a high present worth discount rate case. Of these sensitivities only the high and low load and energy growth projection sensitivities would potentially impact the timing of unit additions as compared to the Base Case analysis. For informational purposes, the following subsections describe the high and low load and energy growth, the high and low fuel price, the constant differential fuel price, and the high present worth discount rate sensitivities.

#### **9.1.2.1 High Load Forecast Sensitivity**

The high load forecast is presented in Section 4.0; capacity additions may be required by the summer of 2023 to maintain the 15 percent reserve margin under the high load forecast sensitivity. The CPWC associated with the high load analysis is approximately \$2.197 billion.

#### **9.1.2.2 Low Load Forecast Sensitivity**

The low load forecast is presented in Section 4.0; capacity additions may be required by the winter of 2024 to maintain the 15 percent reserve margin under the low load forecast sensitivity. The CPWC associated with the low load analysis is approximately \$1.974 billion.

#### **9.1.2.3 High Fuel Price Forecast Sensitivity**

The fuel price projections for the high fuel price sensitivity are shown in Table 9-1. It should be noted that OUC's contractual arrangements for coal delivery will mitigate the effects of volatility in coal prices; however, for purposes of this analysis this factor was not considered.

The CPWC associated with the high natural gas and coal price forecast sensitivity is approximately \$2.372 billion.

#### **9.1.2.4 Low Fuel Price Forecast Sensitivity**

The fuel price projections for the low fuel price sensitivity are shown in Table 9-2. It should be noted that OUC's contractual arrangements for coal delivery will mitigate the effects of volatility in coal prices; however, for purposes of this analysis this factor was not considered.

The CPWC associated with the low natural gas and coal price forecast sensitivity is approximately \$1.607 billion.

#### **9.1.2.5 Constant Differential Natural Gas and Coal Price Forecast Sensitivity**

The constant differential natural gas and coal price forecast sensitivity assumes that the delivered natural gas price and delivered coal price forecast for 2015 presented in Section 8.0 would remain constant in real terms. The constant differential price forecasts shown in Table 9-3 were developed by applying the general inflation rate (2.5 percent) to the base case 2015 natural gas and coal price forecasts to convert from real to nominal dollars. The fuel oil and nuclear fuel price forecasts presented in Section 8.0 have not been changed for this sensitivity.

The CPWC associated with the constant differential natural gas and coal price forecast sensitivity is approximately \$1.853 billion.

Table 9-1 Delivered Fuel Price Forecasts – High Fuel Price Sensitivity  
(Nominal \$/MMBtu)

CALENDAR YEAR	STANTON ENERGY CENTER COAL - DELIVERED	DELIVERED NATURAL GAS	ULTRA-LOW SULFUR DIESEL (0.0015% SULFUR)	NUCLEAR
2015	3.62	3.93	9.47	0.83
2016	3.70	4.55	13.43	0.88
2017	3.87	4.90	15.68	0.92
2018	3.87	5.67	16.63	0.96
2019	4.07	6.11	18.23	1.02
2020	4.30	6.65	19.19	1.07
2021	4.55	7.08	19.78	1.14
2022	4.82	7.39	20.45	1.20
2023	5.10	7.57	21.06	1.28
2024	5.39	7.72	21.86	1.36

Table 9-2 Delivered Fuel Price Forecasts – Low Fuel Price Sensitivity  
(Nominal \$/MMBtu)

CALENDAR YEAR	STANTON ENERGY CENTER COAL - DELIVERED	DELIVERED NATURAL GAS	ULTRA-LOW SULFUR DIESEL (0.0015% SULFUR)	NUCLEAR
2015	2.36	2.57	6.18	0.54
2016	2.42	2.97	8.76	0.57
2017	2.52	3.20	10.22	0.60
2018	2.52	3.70	10.84	0.63
2019	2.65	3.98	11.89	0.66
2020	2.81	4.34	12.51	0.70
2021	2.97	4.62	12.90	0.74
2022	3.15	4.82	13.34	0.79
2023	3.33	4.94	13.73	0.83
2024	3.52	5.03	14.26	0.88

Table 9-3 Delivered Fuel Price Forecasts – Constant Differential Fuel Price Sensitivity  
(Nominal \$/MMBtu)

CALENDAR YEAR	STANTON ENERGY CENTER COAL - DELIVERED	DELIVERED NATURAL GAS	ULTRA-LOW SULFUR DIESEL (0.0015% SULFUR)	NUCLEAR
2015	3.15	3.42	8.24	0.72
2016	3.23	3.51	11.68	0.76
2017	3.31	3.59	13.63	0.80
2018	3.39	3.68	14.46	0.84
2019	3.48	3.78	15.85	0.88
2020	3.56	3.87	16.69	0.93
2021	3.65	3.97	17.20	0.99
2022	3.74	4.07	17.78	1.05
2023	3.84	4.17	18.31	1.11
2024	3.93	4.27	19.01	1.18

#### 9.1.2.6 High Present Worth Discount Rate Sensitivity

The high present worth discount rate sensitivity assumes a 10 percent present worth discount rate instead of the 5.5 percent present worth discount rate used in the other economic analyses discussed in this section. The CPWC associated with the high present worth discount rate sensitivity is approximately \$1.668 billion.



## 10 Environmental and Land Use Information

As discussed previously, consideration of OUC's existing generating resources and OUC's current base case load forecast indicates that OUC is expecting to have adequate capacity to satisfy forecast reserve margin requirements through the summer of 2023. Given the magnitude and timing of OUC's projected need for capacity, it has been assumed for purposes of this Ten-Year Site Plan that OUC will add combined cycle capacity to meet the projected capacity requirements should the SCF PPA not be extended. OUC has not made any commitments to extend or terminate the PPA with SCF at this time. OUC will continue to evaluate alternatives as part of its planning processes. It should be noted that OUC's existing Stanton Energy Center and Indian River sites may accommodate future generating unit additions. OUC will continue to evaluate its power supply requirements and alternatives as part of its planning processes.

## 11 Conclusions

As discussed previously, consideration of OUC's existing generating resources and OUC's current base case load forecast indicates that OUC is expecting to have adequate capacity to satisfy forecast reserve margin requirements through the summer of 2023. Given the magnitude and timing of OUC's projected need for capacity, it has been assumed for purposes of this Ten-Year Site Plan that OUC will add combined cycle capacity to meet the projected capacity requirements should the SCF PPA not be extended. OUC has not made any commitments to extend or terminate the PPA with SCF at this time. OUC will continue to evaluate alternatives as part of its planning processes. It should be noted that OUC's existing Stanton Energy Center and Indian River sites may accommodate future generating unit additions. OUC will continue to evaluate its power supply requirements and alternatives as part of its planning processes.

## 12 Ten-Year Site Plan Schedules

This section presents the schedules required by the Ten-Year Site Plan rules for the Florida Public Service Commission (FPSC). The Schedules are presented in the same format in which they will be provided in response to the FPSC's Supplemental Data Request. The information contained within the FPSC Schedules is representative of the combined OUC and City of St. Cloud systems, consistent with all sections of the 2015 OUC Ten-Year Site Plan.

**Schedule 1**  
**Existing Generating Facilities**  
**As of December 31, 2014**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)
Plant Name	Unit No.	Location	Unit Type	Fuel Pri	Alt	Fuel Transport Pri	Alt	Alt. Fuel Days Use	Commercial In-Service Month/Year	Expected Retirement Month/Year	Gen. Max. Nameplate KW <sup>(1)</sup>	Net Capability Summer MW	Winter MW
Indian River	A	Brevard	GT	NG	DFO	PL	TK	0.2	06/89	Unknown	41,400	18 <sup>(2)</sup>	23.4 <sup>(2)</sup>
Indian River	B	Brevard	GT	NG	DFO	PL	TK	0.2	07/89	Unknown	41,400	18 <sup>(2)</sup>	23.4 <sup>(2)</sup>
Indian River	C	Brevard	GT	NG	DFO	PL	TK	0.2	08/92	Unknown	130,000	85.3 <sup>(3)</sup>	100.3 <sup>(3)</sup>
Indian River	D	Brevard	GT	NG	DFO	PL	TK	0.2	10/92	Unknown	130,000	85.3 <sup>(3)</sup>	100.3 <sup>(3)</sup>
Stanton Energy Center	1	Orange	ST	BIT	NA	RR	UN	UN	07/87	Unknown	464,500	302.3 <sup>(4)</sup>	302.3 <sup>(4)</sup>
Stanton Energy Center	2	Orange	ST	BIT	NA	RR	UN	UN	06/96	Unknown	464,500	339.7 <sup>(5)</sup>	339.7 <sup>(5)</sup>
Stanton Energy Center	A	Orange	CC	NG	DFO	PL	TK	3	10/01	Unknown		173.6 <sup>(6)</sup>	184.8 <sup>(6)</sup>
Stanton Energy Center	B	Orange	CC	NG	DFO	PL	TK	3	02/10	Unknown	333,000	298	312
McIntosh	3	Polk	ST	BIT	NA	REF	UN	UN	09/82	Unknown		133 <sup>(7)</sup>	136 <sup>(7)</sup>
Crystal River <sup>(8)</sup>	3	Citrus	ST	NUC	NA	TK	UN	UN	03/77	02/13		13	13
St. Lucie <sup>(9)</sup>	2	St. Lucie	ST	NUC	NA	TK	UN	UN	08/83	Unknown		60	60

## NOTES:

<sup>(1)</sup> Nameplate ratings are reported for units which OUC maintains majority ownership. Values reported are for the entire unit (not just OUC's ownership share)

<sup>(2)</sup> Reflects an OUC ownership share of 48.8 percent.

<sup>(3)</sup> Reflects an OUC ownership share of 79.0 percent.

<sup>(4)</sup> Reflects an OUC ownership share of 68.6 percent.

<sup>(5)</sup> Reflects an OUC ownership share of 71.6 percent and St. Cloud entitlement of 3.4 percent.

<sup>(6)</sup> Reflects an OUC ownership share of 28.0 percent.

<sup>(7)</sup> Reflects an OUC ownership share of 40.0 percent.

<sup>(8)</sup> Capacity from Crystal River Unit No. 3 is not included as available capacity given it has not operated since summer of 2009 and is retired.

<sup>(9)</sup> OUC owns approximately 6.1 percent of St. Lucie Unit No. 2. Reliability exchange divides 50 percent power from Unit No. 1 and 50 percent power from Unit No. 2. Reflects increased capacity following completion of capacity uprate in December 2012.

**Schedule 2.1**  
**History and Forecast of Energy Consumption and**  
**Number of Customers by Customer Class**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Year	Population	Members per Household	GWH	Rural and Residential Average No. of Customers	Average KWH Consumption Per Customer	GWH	Commercial Average No. of Customers	Average KWH Consumption Per Customer
<b>HISTORY:</b>								
2005	421,100	2.54	2,198	165,545	13,277	320	19,672	16,267
2006	436,000	2.55	2,241	170,765	13,125	340	20,034	16,960
2007	451,696	2.56	2,223	176,435	12,599	363	20,230	17,922
2008	457,897	2.55	2,269	179,785	12,622	395	20,463	19,283
2009	452,220	2.55	2,235	177,163	12,615	317	20,762	15,264
2010	454,300	2.55	2,325	178,197	13,047	311	21,648	14,366
2011	458,940	2.55	2,223	180,072	12,347	311	22,138	14,026
2012	466,940	2.56	2,140	182,570	11,723	319	23,198	13,730
2013	476,916	2.56	2,153	186,455	11,549	345	22,585	15,254
2014	485,016	2.55	2,264	190,279	11,899	379	23,376	16,230
<b>FORECAST:</b>								
2015	494,771	2.55	2,309	194,103	11,893	381	23,889	15,934
2016	508,032	2.55	2,349	199,302	11,787	385	24,588	15,654
2017	522,245	2.55	2,397	204,872	11,702	388	25,335	15,322
2018	536,170	2.55	2,443	210,333	11,615	392	26,069	15,052
2019	549,289	2.55	2,484	215,478	11,526	396	26,759	14,783
2020	562,550	2.55	2,524	220,677	11,438	399	27,458	14,522
2021	575,654	2.55	2,576	225,815	11,407	402	28,148	14,282
2022	588,852	2.55	2,633	230,988	11,401	406	28,842	14,085
2023	602,485	2.55	2,686	236,332	11,367	410	29,560	13,854
2024	616,202	2.55	2,741	241,713	11,338	413	30,282	13,631

**Notes:**

Represents total of OUC and St. Cloud.

**Schedule 2.2**  
**History and Forecast of Energy Consumption and**  
**Number of Customers by Customer Class**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Year	GWH	Industrial Average No. of Customers	Average KWH Consumption Per Customer	Railroads and Railways GWH	Street & Highway Lighting GWH	Other Sales to Public Authorities GWH	Total Sales to Ultimate Consumers GWH
<b>HISTORY:</b>							
2005	3,283	5,561	590,361	0	45	6	5,852
2006	3,347	5,675	589,871	0	49	6	5,984
2007	3,434	5,843	587,637	0	54	6	6,079
2008	3,390	5,961	568,659	0	45	17	6,115
2009	3,418	6,725	508,217	0	46	15	6,031
2010	3,414	7,201	474,101	0	51	31	6,030
2011	3,422	7,428	460,737	0	34	30	6,021
2012	3,392	7,558	448,853	0	35	30	5,955
2013	3,467	5,718	606,442	0	29	30	6,025
2014	3,489	5,618	621,007	0	30	29	6,191
<b>FORECAST:</b>							
2015	3,531	5,741	615,139	0	28	28	6,276
2016	3,584	5,907	606,836	0	27	26	6,371
2017	3,624	6,083	595,816	0	25	25	6,460
2018	3,664	6,253	585,919	0	24	23	6,547
2019	3,700	6,414	576,803	0	24	23	6,625
2020	3,727	6,576	566,769	0	24	23	6,697
2021	3,753	6,737	557,103	0	24	23	6,778
2022	3,780	6,899	547,918	0	24	23	6,867
2023	3,807	7,066	538,788	0	24	23	6,950
2024	3,835	7,233	530,166	0	24	23	7,036

**Notes:**

Represents total of OUC and St. Cloud.

**Schedule 2.3**  
**History and Forecast of Energy Consumption and**  
**Number of Customers by Customer Class**

(1)	(2)	(3)	(4)	(5)	(6)
Year	Sales for Resale GWH	Utility Use & Losses GWH	Net Energy for Load GWH	Other Customers (Average No.)	Total No. of Customers
<b>HISTORY:</b>					
2005	704	219	6,775	0	190,778
2006	18	248	6,250	0	196,474
2007	0	262	6,341	0	202,508
2008	0	150	6,265	0	206,209
2009	0	223	6,252	0	204,650
2010	469	277	6,767	0	207,046
2011	768	188	6,977	0	209,638
2012	764	346	7,135	0	214,758
2013	769	272	7,065	0	214,758
2014	1,000	332	7,523	0	219,272
<b>FORECAST:</b>					
2015	915	283	7,474	0	223,733
2016	900	285	7,556	0	229,796
2017	926	289	7,676	0	236,290
2018	434	293	7,274	0	242,655
2019	440	296	7,362	0	248,652
2020	367	299	7,362	0	254,711
2021	346	303	7,428	0	260,699
2022	368	305	7,540	0	266,729
2023	359	309	7,618	0	272,958
2024	365	313	7,714	0	279,228

**Notes:**

Represents total of OUC and St. Cloud.

2010 - 2012 "Sales for Resale" represent sales to City of Vero Beach.

2012-2014 "Sales for Resale" represents sales to City of Vero Beach, City of Winter Park, City of Lake Worth, and City of Bartow.

Forecast "Sales for Resale" represent projected sales to City of Vero Beach for 2015 through 2024, City of Bartow for 2015 through 2017, City of Lake Worth for 2015 through 2017, and Winter Park for 2015 through 2019.

"Net Energy for Load" may not match other Schedules due to rounding.



**Schedule 3.1**  
**History and Forecast of Summer Peak Demand**  
**Base Case**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
Year	Total	Wholesale	Retail	Interruptible	Residential Load Management	Residential Conservation	Comm./Ind. Load Management	Comm./Ind. Conservation	Net Firm Demand
<b>HISTORY:</b>									
2005	1,353	147	1,206	0	0	0.0	0.0	0.0	1,353
2006	1,230	22	1,208	0	0	0.0	0.0	0.0	1,230
2007	1,256	0	1,256	0	0	0.0	0.0	0.0	1,256
2008	1,221	0	1,221	0	0	0.0	0.0	0.0	1,221
2009	1,244	0	1,244	0	0	0.0	0.0	0.0	1,244
2010	1,295	74	1,218	0	0	1.0	0.0	1.7	1,292
2011	1,371	164	1,205	0	0	1.0	0.0	0.6	1,369
2012	1,381	165	1,214	0	0	0.6	0.0	1.7	1,379
2013	1,413	157	1,256	0	0	0.7	0.0	0.9	1,411
2014	1,500	203	1,297	0	0	0.6	0.0	0.2	1,499
<b>FORECAST:</b>									
2015	1,480	206	1,274	0	0	0.1	0	0.2	1,480
2016	1,502	208	1,294	0	0	0.1	0	0.3	1,502
2017	1,526	210	1,315	0	0	0.1	0	0.3	1,525
2018	1,451	117	1,334	0	0	0.2	0	0.4	1,450
2019	1,471	120	1,351	0	0	0.2	0	0.4	1,470
2020	1,464	101	1,363	0	0	0.2	0	0.4	1,464
2021	1,487	103	1,384	0	0	0.2	0	0.4	1,486
2022	1,505	103	1,402	0	0	0.2	0	0.4	1,505
2023	1,525	105	1,420	0	0	0.2	0	0.4	1,525
2024	1,541	105	1,436	0	0	0.2	0	0.4	1,540

**Notes:**

Represents total of OUC and St. Cloud. Peak demands may not match other schedules due to non-coincidence of OUC and St. Cloud peaks and/or rounding.

"Residential Conservation" and "Comm./Ind. Conservation" represent cumulative annual demand reductions.

Historical "Wholesale" includes power sales to Vero Beach in 2010 through 2013, and to Bartow in 2013.

Forecast "Wholesale" represents projected sales to City of Vero Beach (2015-2024), City of Bartow (2015 through 2017), Lake Worth (2015 through 2017), and Winter Park (2015 through 2019).

Forecast "Net Firm Demand" may not exactly match up with peak demands presented in the 2015 OUC Ten-Year Site Plan due to rounding.

2010 through 2014 "Conservation" represents OUC's actual conservation achievements. Forecast "Conservation" represents cumulative conservation projections.

**Schedule 3.2**  
**History and Forecast of Winter Peak Demand**  
**Base Case**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
Year	Total	Wholesale	Retail	Interruptible	Residential Load Management	Residential Conservation	Comm./Ind. Load Management	Comm./Ind. Conservation	Net Firm Demand
<b>HISTORY:</b>									
2004/05	1,196	241	955	1	0	0.0	0.0	0.0	1,195
2005/06	1,203	123	1,080	1	0	0.0	0.0	0.0	1,202
2006/07	1,117	22	1,095	0	0	0.0	0.0	0.0	1,117
2007/08	957	0	957	0	0	0.0	0.0	0.0	957
2008/09	1,178	0	1,178	0	0	0.0	0.0	0.0	1,178
2009/10	1,337	36	1,299	0	0	0.8	0.0	0.9	1,335
2010/11	1,323	174	1,147	0	0	0.8	0.0	0.6	1,321
2011/12	1,216	182	1,032	0	0	0.5	0.0	1.8	1,214
2012/13	1,183	155	1,028	0	0	0.5	0.0	0.9	1,182
2013/14	1,275	201	1,074	0	0	0.4	0.0	0.2	1,275
<b>FORECAST:</b>									
2014/15	1,367	193	1,174	0	0	0.0	0	0.5	1,367
2015/16	1,399	195	1,204	0	0	0.1	0	0.6	1,398
2016/17	1,430	209	1,221	0	0	0.1	0	0.7	1,429
2017/18	1,359	117	1,242	0	0	0.2	0	0.7	1,358
2018/19	1,378	120	1,258	0	0	0.2	0	0.7	1,377
2019/20	1,376	101	1,275	0	0	0.2	0	0.7	1,375
2020/21	1,392	103	1,289	0	0	0.2	0	0.8	1,391
2021/22	1,413	103	1,310	0	0	0.2	0	0.8	1,412
2022/23	1,432	105	1,327	0	0	0.2	0	0.7	1,431
2023/24	1,449	105	1,344	0	0	0.2	0	0.7	1,448

**Notes:**

Represents total of OUC and St. Cloud. Peak demands may not match other schedules due to non-coincidence of OUC and St. Cloud peaks and/or rounding.

"Residential Conservation" and "Comm./Ind. Conservation" represent cumulative annual demand reductions.

Historical "Wholesale" includes power sales to Vero Beach in 2010/11 through 2013/14, and to Bartow in 2012/13 through 2013/14.

Forecast "Wholesale" represents projected sales to City of Vero Beach (2015-2024), City of Bartow (2015 through 2017), Lake Worth (2015 through 2017), and Winter Park (2015 through 2019).

Forecast "Net Firm Demand" may not exactly match up with peak demands presented in the 2015 OUC Ten-Year Site Plan due to rounding.

2010/11 through 2013/14 "Conservation" represents OUC's actual conservation achievements. Forecast "Conservation" represents cumulative conservation projections.

**Schedule 3.3**  
**History and Forecast of Annual Net Energy for Load - GWh**  
**Base Case**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Year	Total	Residential Conservation	Comm./Ind. Conservation	Retail	Wholesale	Utility Use & Losses	Net Energy for Load	Load Factor %
<b>HISTORY:</b>								
2005	6,775	0	0	5,852	704	219	6,775	54.5%
2006	6,250	0	0	5,984	18	248	6,250	58.0%
2007	6,341	0	0	6,079	0	262	6,341	57.6%
2008	6,265	0	0	6,115	0	150	6,265	58.6%
2009	6,252	0	0	6,031	0	223	6,252	57.4%
2010	6,986	3.01	5.8	6,030	469	277	6,767	58.2%
2011	6,983	2.7	3	6,021	768	188	6,977	58.2%
2012	7,074	1.9	7.3	5,917	764	346	7,027	58.2%
2013	7,072	1.9	4.5	6,025	769	272	7,065	57.2%
2014	7,526	1.8	1.0	6,191	1,000	332	7,523	57.3%
<b>FORECAST:</b>								
2015	7,475	0.1	0.3	6,276	915	283	7,474	57.7%
2016	7,557	0.3	0.5	6,371	900	285	7,556	57.4%
2017	7,677	0.5	0.7	6,460	926	289	7,676	57.4%
2018	7,275	0.6	0.8	6,547	434	293	7,274	57.3%
2019	7,364	0.7	0.8	6,625	440	296	7,362	57.2%
2020	7,364	0.8	0.9	6,697	367	299	7,362	57.4%
2021	7,429	0.8	0.9	6,778	346	303	7,428	57.0%
2022	7,542	0.7	0.9	6,867	368	305	7,540	57.2%
2023	7,620	0.7	0.8	6,950	359	309	7,618	57.0%
2024	7,715	0.6	0.8	7,036	365	313	7,714	57.2%

**Notes:**

Represents total of OUC and St. Cloud. NEL may not match other schedules due to rounding.

"Residential Conservation" and "Comm./Ind. Conservation" represent annual GWh reductions.

Historical "Wholesale" includes power sales to Vero Beach in 2010 through 2014, and to Bartow in 2013 through 2014.

Forecast "Wholesale" represents projected sales to City of Vero Beach (2015-2024), City of Bartow (2015 through 2017), FPL (2015 through 2017), Lake Worth (2015 through 2018), and Winter Park (2015 through 2019).

2011 through 2014 "Conservation" represents OUC's actual conservation achievements. Forecast "Conservation" represents cumulative conservation projections.

**Schedule 4**  
**Previous Year and 2-Year Forecast of Retail Peak Demand and Net Energy for Load by Month**

(1)	(2)	(3)	(4)	(5)	(6)	(7)
Month	2014 Actual		2015 Forecast		2016 Forecast	
	Peak Demand MW	NEL GWH	Peak Demand MW	NEL GWH	Peak Demand MW	NEL GWH
January	1,074	516	1,174	501	1,204	506
February	876	430	1,131	439	1,145	460
March	824	464	933	476	957	485
April	1,121	503	977	497	999	506
May	1,168	579	1,154	570	1,176	581
June	1,211	600	1,230	616	1,252	625
July	1,231	647	1,269	655	1,289	665
August	1,297	680	1,274	664	1,294	673
September	1,200	598	1,212	621	1,231	623
October	1,147	555	1,151	566	1,169	564
November	924	461	950	464	966	472
December	878	490	967	490	982	497

**Notes:**

Represents the total of OUC and St. Cloud retail peak demands and net energy for load. Wholesale sales are not included.  
Peak demands may not match other schedules due to non-coincidence of OUC and St. Cloud peaks and/or rounding.

**Schedule 5  
Fuel Requirements**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)
	Fuel Requirements		Units	Actual 2013	Actual 2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
(1)	Nuclear		Trillion BTU	5	5	5	5	5	5	5	5	5	5	5	5
(2)	Coal		1000 Ton	1,378	1,435	1,212	1,799	1,906	2,533	2,560	2,574	2,590	2,617	2,626	2,624
(3)	Residual	Total	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(4)		Steam	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(5)		CC	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(6)		CT	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(7)		Other	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(8)	Distillate	Total	1000 BBL	0	2	0	0	0	0	0	0	0	0	0	0
(9)		Steam	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(10)		CC	1000 BBL	0	2	0	0	0	0	0	0	0	0	0	0
(11)		CT	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(12)		Other	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(13)	Natural Gas	Total	1000 MCF	24,791	25,865	25,829	16,861	15,738	1,890	2,601	1,784	1,937	2,232	2,673	3,181
(14)		Steam	1000 MCF	1,566	2,825	0	0	0	0	0	0	0	0	0	0
(15)		CC	1000 MCF	23,122	22,851	25,709	16,753	15,654	1,759	2,467	1,646	1,785	2,080	2,503	3,046
(16)		CT	1000 MCF	103	189	120	109	84	131	133	138	152	151	170	135
(17)	Other (Specify)		Trillion BTU	0	0	0	0	0	0	0	0	0	0	0	0

**Notes:**

Represents fuel required to serve OUC and St. Cloud, and sales to City of Vero Beach (2014), City of Bartow (2014 through 2017), FPL (2015 through 2017), Lake Worth (2014 through 2018), and Winter Park (2014 through 2019).

Natural gas CC includes SEC A purchases from Southern - Florida, LLC

**Schedule 6.1  
Energy Sources**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)
	Energy Sources		Units	Actual 2013	Actual 2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
(1)	Firm Inter-Region Interchange		GWH	0	0	0	0	0	0	0	0	0	0	0	0
(2)	Nuclear		GWH	417	472	458	459	459	458	459	459	459	459	458	459
(3)	Coal		GWH	2,745	3,534	3,009	4,557	4,830	6,397	6,467	6,502	6,547	6,617	6,634	6,644
(4)	Residual	Total	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(5)		Steam	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(6)		CC	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(7)		CT	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(8)		Other	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(9)	Distillate	Total	GWH	1	1	0	0	0	0	0	0	0	0	0	0
(10)		Steam	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(11)		CC	GWH	1	1	0	0	0	0	0	0	0	0	0	0
(12)		CT	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(13)		Other	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(14)	Natural Gas	Total	GWH	3,251	3,405	3,862	2,388	2,225	251	267	233	254	296	358	443
(15)		Steam	GWH	119	248	0	0	0	0	0	0	0	0	0	0
(16)		CC	GWH	3,119	3,156	3,854	2,381	2,220	242	259	224	244	286	347	435
(17)		CT	GWH	13	1	8	7	5	8	8	9	10	10	11	8
(18)	NUG		GWH	0	0	0	0	0	0	0	0	0	0	0	0
(19)	Renewables	Total	GWH	83	109	145	152	161	168	168	168	168	168	168	168
(20)		Biofuels	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(21)		Biomass	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(22)		Hydro	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(23)		Landfill Gas	GWH	73	99	135	143	151	158	158	158	158	158	158	158
(24)		MSW	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(25)		Solar	GWH	10	10	10	10	10	9	9	9	9	9	9	9
(26)		Wind	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(27)		Other	GWH	0	0	0	0	0	0	0	0	0	0	0	0
(28)	Other (Specify)		GWH	530	0	0	0	0	0	0	0	0	0	0	0
(29)	Net Energy for Load		GWH	7,026	7,521	7,474	7,556	7,675	7,274	7,362	7,362	7,427	7,540	7,618	7,714

## Notes:

Represents GWh to serve OUC and St. Cloud, and sales to City of Vero Beach (2014 through 2024), City of Bartow (2014 through 2017), Lake Worth (2014 through 2017), and Winter Park (2014 through 2019).

Total Net Energy for Load may not correspond to other Schedules due to rounding.

Natural gas CC includes SEC A purchases from Southern - Florida, LLC

"Other" includes economy energy purchases.

**Schedule 6.2  
Energy Sources**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)
	Energy Sources		Units	Actual 2013	Actual 2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
(1)	Firm Inter-Region Interchange		%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(2)	Nuclear		%	5.94%	6.27%	6.13%	6.08%	5.98%	6.29%	6.24%	6.24%	6.18%	6.09%	6.01%	5.95%
(3)	Coal		%	39.07%	46.99%	40.26%	60.30%	62.93%	87.95%	87.85%	88.32%	88.14%	87.76%	87.09%	86.12%
(4)	Residual	Total	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(5)		Steam	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(6)		CC	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(7)		CT	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(8)		Other	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(9)	Distillate	Total	%	0.01%	0.01%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(10)		Steam	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(11)		CC	%	0.01%	0.01%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(12)		CT	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(13)		Other	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(14)	Natural Gas	Total	%	46.27%	45.27%	51.68%	31.60%	29.00%	3.45%	3.63%	3.16%	3.41%	3.92%	4.70%	5.74%
(15)		Steam	%	1.69%	3.30%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(16)		CC	%	44.40%	41.96%	51.57%	31.50%	28.93%	3.33%	3.52%	3.05%	3.29%	3.79%	4.55%	5.63%
(17)		CT	%	0.18%	0.01%	0.11%	0.10%	0.07%	0.12%	0.11%	0.12%	0.13%	0.13%	0.14%	0.11%
(18)	NUG		%												
(19)	Renewables	Total	%	1.18%	1.45%	1.94%	2.02%	2.09%	2.31%	2.28%	2.28%	2.26%	2.23%	2.20%	2.18%
(20)		Biofuels	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(21)		Biomass	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(22)		Hydro	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(23)		Landfill Gas	%	1.04%	1.32%	1.81%	1.89%	1.97%	2.18%	2.15%	2.15%	2.13%	2.10%	2.08%	2.05%
(24)		MSW	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(25)		Solar	%	0.14%	0.13%	0.13%	0.13%	0.12%	0.13%	0.13%	0.13%	0.13%	0.13%	0.12%	0.12%
(26)		Wind	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(27)		Other	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(28)	Other (Specify)		%	7.59%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
(29)	Net Energy for Load		%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Notes:  
2019).  
"Other" includes economy energy purchases.

**Schedule 7.1**  
**Forecast of Capacity, Demand, and Scheduled Maintenance at Time of Summer Peak**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
Year	Total Installed Capacity MW	Firm Capacity Import MW	Firm Capacity Export MW	QF MW	Total Capacity Available MW	System Firm Summer Peak Demand MW	Reserve Margin before Maintenance MW	% of Peak	Scheduled Maintenance MW	Reserve Margin after Maintenance MW	% of Peak
<b>FORECAST:</b>											
2015	1,513	336	0	0	1,850	1,465	385	26%	0	385	26%
2016	1,513	336	0	0	1,850	1,487	363	24%	0	363	24%
2017	1,513	336	0	0	1,850	1,509	340	23%	0	340	23%
2018	1,513	336	0	0	1,850	1,435	415	29%	0	415	29%
2019	1,513	336	0	0	1,850	1,455	395	27%	0	395	27%
2020	1,513	336	0	0	1,850	1,448	401	28%	0	401	28%
2021	1,513	336	0	0	1,850	1,471	379	26%	0	379	26%
2022	1,513	336	0	0	1,850	1,489	360	24%	0	360	24%
2023	1,513	336	0	0	1,850	1,509	340	23%	0	340	23%
2024	1,513	14	0	0	1,527	1,525	2	0%	0	2	0%

**Notes:**

"Firm Capacity Import" includes OUC's existing and future power purchase agreements, including renewables. As discussed throughout OUC's 2015 10-Year Site Plan, the Stanton Energy Center Unit A (SEC A) purchase power agreement (PPA) with Southern Company-Florida, LLC (SCF) is scheduled to expire September 30, 2023. The PPA includes provisions for extension beyond the September 30, 2023 expiration date. OUC has not made any commitment to extend or terminate the PPA with SCF at this time, but for planning purposes throughout the 10-Year Site Plan, the PPA is shown to expire on September 30, 2023. Expiration of the SEC A PPA is projected to result in the need for additional capacity to maintain reserve margin requirements.

"System Firm Summer Peak Demand" includes OUC and St. Cloud peak demand, as well as OUC's power sales to Vero Beach, Bartow, Lake Worth, and Winter Park.

"Reserve Margin (MW)" calculated as available capacity minus "System Firm Summer Peak Demand." Adjustments made to reflect not carrying reserves on sales to Bartow and Lake Worth.

"Reserve Margin (% of Peak)" calculated as "Reserve Margin (MW)" divided by "System Firm Summer Peak Demand."

"Scheduled Maintenance (MW)" is zero, as no units are scheduled for maintenance during peak periods.



**Schedule 7.2**  
**Forecast of Capacity, Demand, and Scheduled Maintenance at Time of Winter Peak**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
Year	Total Installed Capacity MW	Firm Capacity Import MW	Firm Capacity Export MW	QF MW	Total Capacity Available MW	System Firm Winter Peak Demand MW	Reserve Margin before Maintenance MW	% of Peak	Scheduled Maintenance MW	Reserve Margin after Maintenance MW	% of Peak
<b>FORECAST:</b>											
2014/15	1,582	355	0	0	1,937	1,352	585	43%	0	585	43%
2015/16	1,582	355	0	0	1,937	1,383	554	40%	0	554	40%
2016/17	1,582	355	0	0	1,937	1,414	523	37%	0	523	37%
2017/18	1,582	355	0	0	1,937	1,343	594	44%	0	594	44%
2018/19	1,582	355	0	0	1,937	1,362	575	42%	0	575	42%
2019/20	1,582	355	0	0	1,937	1,360	577	42%	0	577	42%
2020/21	1,582	355	0	0	1,937	1,376	561	41%	0	561	41%
2021/22	1,582	355	0	0	1,937	1,397	540	39%	0	540	39%
2022/23	1,582	355	0	0	1,937	1,416	521	37%	0	521	37%
2023/24	1,582	11	0	0	1,594	1,433	161	11%	0	161	11%

**Notes:**

"Firm Capacity Import" includes OUC's existing and future power purchase agreements, including renewables. As discussed throughout OUC's 2015 10-Year Site Plan, the Stanton Energy Center Unit A (SEC A) purchase power agreement (PPA) with Southern Company-Florida, LLC (SCF) is scheduled to expire September 30, 2023. The PPA includes provisions for extension beyond the September 30, 2023 expiration date. OUC has not made any commitment to extend or terminate the PPA with SCF at this time, but for planning purposes throughout the 10-Year Site Plan, the PPA is shown to expire on September 30, 2023. Expiration of the SEC A PPA is projected to result in the need for additional capacity to maintain reserve margin requirements.

"System Firm Summer Peak Demand" includes OUC and St. Cloud peak demand, as well as OUC's power sales to Vero Beach, Bartow, Lake Worth, and Florida Power & Light.

"Reserve Margin (MW)" calculated as available capacity minus "System Firm Summer Peak Demand." Adjustments made to reflect not carrying reserves on sales to Bartow, Lake Worth, or Florida Power & Light.

"Reserve Margin (% of Peak)" calculated as "Reserve Margin (MW)" divided by "System Firm Summer Peak Demand."

"Scheduled Maintenance (MW)" is zero, as no units are scheduled for maintenance during peak periods.

**Schedule 8**  
**Planned and Prospective Generating Facility Additions and Changes**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)
Plant Name	Unit No.	Location	Unit Type	Fuel Pri	Fuel Alt	Fuel Transport Pri	Fuel Transport Alt	Const. Start Mo/Yr	Commercial In-Service Mo/Yr	Expected Retirement Mo/Yr	Gen. Max. Nameplate KW	Net Capability Summer MW	Net Capability Winter MW	Status
Unspecified	N/A	N/A	CC	NG	DFO	PL	TK	19-Oct	Oct-15	N/A	310	285	295	N/A

**Notes:**

OUC has no final plans for generating facility additions and changes over the 2015 through 2024 period. However, as discussed throughout OUC's 2015 10-Year Site Plan, the Stanton Energy Center Unit A (SEC A) purchase power agreement (PPA) with Southern Company-Florida, LLC (SCF) is scheduled to expire September 30, 2023. The PPA includes provisions for extension beyond the September 30, 2023 expiration date. OUC has not made any commitment to extend or terminate the PPA with SCF at this time, but for planning purposes throughout the 10-Year Site Plan, the PPA is shown to expire on September 30, 2023. Expiration of the SEC A PPA is projected to result in the need for additional capacity to maintain reserve margin requirements. For informational purposes, it has been assumed that new combined cycle capacity would be added to meet this need, and the characteristics of such capacity are presented in this Schedule.

**Schedule 9**  
**Status Report and Specifications of Proposed Generating Facilities**

(1)	Plant Name and Unit Number:	Unspecified
(2)	Capacity	
	a. Summer:	285
	b. Winter:	295
(3)	Technology Type:	Combined Cycle
(4)	Anticipated Construction Timing	
	a. Field construction start-date:	Oct-19
	b. Commercial in-service date:	Oct-23
(5)	Fuel	
	a. Primary fuel:	Natural Gas
	b. Alternate fuel:	Distillate Fuel Oil
(6)	Air Pollution Control Strategy:	Unspecified
(7)	Cooling Method:	Unspecified
(8)	Total Site Area:	Unspecified
(9)	Construction Status:	OT (Other)
(10)	Certification Status:	OT (Other)
(11)	Status with Federal Agencies:	OT (Other)
(12)	Projected Unit Performance Data	
	Planned Outage Factor (POF):	3.8%
	Forced Outage Factor (FOF):	3.0%
	Equivalent Availability Factor (EAF):	93%
	Resulting Capacity Factor (%):	10%
	Average Net Operating Heat Rate (ANOHR):	6,900 Btu/kWh (HHV)
(13)	Projected Unit Financial Data	
	Book Life (Years):	30
	Total Installed Cost (In-Service Year \$/kW):	1,650
	Direct Construction Cost (\$/kW):	1,292
	AFUDC Amount (\$/kW):	86
	Escalation (\$/kW):	272
	Fixed O&M (\$/kW-Yr):	14,780
	Variable O&M (\$/MWH):	4.75
	K Factor:	1

**Notes:**

OUC has no final plans for generating facility additions and changes over the 2015 through 2024 period. However, as discussed throughout OUC's 2015 10-Year Site Plan, the Stanton Energy Center Unit A (SEC A) purchase power agreement (PPA) with Southern Company-Florida, LLC (SCF) is scheduled to expire September 30, 2023. The PPA includes provisions for extension beyond the September 30, 2023 expiration date. OUC has not made any commitment to extend or terminate the PPA with SCF at this time, but for planning purposes throughout the 10-Year Site Plan, the PPA is shown to expire on September 30, 2023. Expiration of the SEC A PPA is projected to result in the need for additional capacity to maintain reserve margin requirements. For informational purposes, it has been assumed that new combined cycle capacity would be added to meet this need, and the characteristics of such capacity are presented in this Schedule.

**Schedule 10**  
**Status Report and Specifications of Proposed Directly Associated Transmission Lines**

- |     |                                     |  |
|-----|-------------------------------------|--|
| (1) | Point of Origin and Termination:    | OUC's 2015 Ten-Year Site Plan does not include any directly proposed transmission lines. Therefore, Schedule 10 is not applicable. |
| (2) | Number of Lines:                    |  |
| (3) | Right-of-Way:                       |  |
| (4) | Line Length:                        |  |
| (5) | Voltage:                            |  |
| (6) | Anticipated Construction Timing:    |  |
| (7) | Anticipated Capital Investment:     |  |
| (8) | Substations:                        |  |
| (9) | Participation with Other Utilities: |  |